

ANNUAL REPORT 2025/26



FC BARCELONA

50

The 2025/26 season will stand as a historic milestone, defined by the return to Spotify Camp Nou and the achievement of the Club's 50th European Cup title. This unprecedented accomplishment further reinforces FC Barcelona's multi-sport identity and its tradition of competitive excellence.

REPORT 2025/26



FC BARCELONA



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BOARD OF DIRECTORS*



Joan Laporta i Estruch
President



Rafael Yuste i Abel
First Vice President. Sporting Area



Elena Fort i Cisneros
Vice President.
Institutional Area



Antonio Escudero i Martínez
Vice President
Social Area



Josep Cubells i Ribé
Secretary. Director for Basketball



Ferran Olivé i Cànovas
Treasurer



Josep Maria Albert i Turcó
Board Member. Deputy Director to
the Chief Executive Officer



Xavier Barbany i Canaleta
Board Member. Director for Hockey



Miquel Camps i Font
Board Member. Deputy Spokesperson
of the Board of Directors



Alfons Castro i Sousa
Board Member. Director for Security



Josep Ignasi Macià i Gou
Board Member. Director for the
Social Area



Aureli Mas i Raldiris
Board Member. Director for Futsal



Xavier Puig i Hernández
Board Member. Director for Women's
Football



Àngel Riudalbas i Codina
Board Member. Director of the
Barça Innovation Hub (Bihub) and
assigned to the Super League project



Joan Solé i Sust
Board Member. Director for Handball



Joan Soler i Ferré
Board Member. Director for Youth
Football



Sisco Pujol i Sabaté
Board Member

* Board of Directors until 9 February 2026.

GREETINGS FROM THE PRESIDENT

Dear members,

This Report for the 2025/26 season reflects good news, allowing us to look back on an excellent season in all respects, with the first team winning La Liga and the Spanish Super Cup for the second consecutive season.

First of all, allow me to express my profound gratitude and appreciation for the excellent work carried out by the Board of Directors chaired by Rafael Yuste from 9 February to 30 June and for the management they undertook during the most recent electoral process. And, on behalf of the Board of Directors that I have the honour of chairing, thank you very much for your participation in the elections for the Club presidency on 15 March, an admirable demonstration of democratic Barça spirit.

Members, have no doubt that, with your support and commitment, we feel stronger and more determined than ever to continue strengthening Barça as an institution, to preserve and protect the associative ownership model and to uphold the essence of FC Barcelona. The first term of office, 2021–2026, was not easy. We had to make many decisions, some of them very painful; we had to manage profound changes and navigate circumstances that pushed us to the limit. But we never gave up because we always felt supported by all of you, members who know, love and defend the greatness and strength of our crest. We overcame all kinds of obstacles and, like the great family that Barça is, we got back on our feet to proclaim to anyone and everyone that we were back.

Today, Barça has established itself as a respected and admired sporting club and as a valued and cherished institution around the world. I am convinced that what awaits us in the coming years is exciting. A Barça that is institutionally and economically robust, with a new stadium that will make us stronger, and with a sporting project in which talent and commitment, effort and perseverance — essential qualities embodied by our first team and all of our professional sections — come to the fore, with our coach Hansi Flick and sporting director Deco at the helm, called upon to once again write one of the greatest chapters in our history.

We are the best multi-sport club in the world; no one else can boast, as Barça can, 50 European Cups won across all professional sports. The last two continental titles, those of the women's football team and the handball team, were won last season. Beyond achieving our sporting objectives, I want to emphasise the way in which they are achieved, remaining faithful to a genuine style and to our competitive essence, with our focus always on the development and generation of home-grown talent at La Masia.

This season has also been marked by the return to Spotify Camp Nou, our stadium, the home of all culers, the collective dream of the Barça spirit, which will be realised during this term thanks to your support, thanks to the collective desire to enjoy the best stadium in the world, this century's landmark project in the proud tradition of Barça and, at the same time, a major source of income for consolidating the Club's economic strength. In this regard, we present the annual accounts for the last season. They reflect positive ordinary results for the third consecutive year, thus meeting the objective of financial balance in a season marked by significant operational and capacity constraints. Also on the economic front, this season was marked by a new record in revenue, which exceeded the €1 billion threshold for the first time.

Members of Barça, we can be truly proud to belong to, love and defend a Catalan institution that is open to the world, fully committed to sustainability, diversity, equity, accessibility and inclusion, with a Foundation that places solidarity at the service of those who need it most. A Barça committed to democracy, freedoms, Catalonia, our language and our culture. That is precisely why we are more than a club.

Over the last five years, FC Barcelona has grown thanks to the institutional stability that you have given us. It has not been easy, but we have succeeded in returning Barça to where it deserves to be. And together we must continue the growth process to complete the construction of the new Spotify Camp Nou and to continue enjoying the successes of our athletes.

Thank you very much.
Long live Barça and long live Catalonia!



Joan Laporta i Estruch

PRESIDENT OF FC
BARCELONA

BOARD OF DIRECTORS*



Rafael Yuste i Abel
President



Josep Cubells i Ribé
Vice-President and Secretary



Alfons Castro i Sousa
Treasurer



Josep Ignasi Macià i Gou
Director for the Social Area



Àngel Riudalbas i Codina
Director for the Economic Area and
the women's team



Joan Solé i Sust
Director for the handball, futsal and
roller hockey sections



Sisco Pujol i Sabaté
Director for Basketball

* Board of Directors established on 9 February 2026 and serving until 30 June 2026.

GREETINGS FROM THE PRESIDENT

Dear members,

Thank you very much for your support during the five months in which I had the greatest honour of serving as President of FC Barcelona. Accompanied by my six fellow Board Members, Josep Cubells, Alfons Castro, Àngel Riudalbàs, Josep-Ignasi Macià, Joan Solé and Sisco Pujol, we put all our work, commitment and perseverance into our beloved Club.

On 15 March, we experienced a splendid day, an exercise in democracy in its purest form, with the elections for the Club presidency. It was an event that reaffirmed what makes FC Barcelona great, in which all members decided which people would be responsible for leading Barça to face the new and exciting challenges that lie ahead. My thanks to all the members who showed a commendable attitude as they took part in this celebration of democracy, and to all the Club's employees for making it possible to hold an exemplary election day and electoral process.

In strictly sporting terms, as President, I was able to experience, with joy and excitement, the intense months in which a large part of the competitions are decided. The first team, with a formidable squad, with Flick on the bench and Deco in the offices, retained the La Liga and Spanish Super Cup titles; the women's team won everything, with our players being crowned European champions for the fourth time; the handball team won all seven competitions in which it participated, lifting the section's thirteenth European Cup, the fiftieth achieved by the Club across all its professional teams. The futsal team won the league championship, consolidating the new trajectory with Javi Rodríguez on the bench. Unfortunately, success did not come as we would have wished with the hockey teams, despite winning the Spanish Super Cup and competing in the Champions League

final, and with the basketball team, despite reaching the ACB League final. It is not always possible to win, but all our teams fight to win with the competitive mentality and values that define our Club.

In economic terms, we continued working, as we have done since March 2021 with President Laporta, to strengthen the Institution. The positive evolution can be explained by the constant improvement in Barça's financial performance in recent seasons. The Club will continue on this path thanks to increased revenue both in the commercial sphere — by virtue of new sponsors and the work to strengthen the historic partnerships with Nike and Spotify — and from the growth in revenue that will come with the gradual development of Spotify Camp Nou. Thanks to the titanic persistence of the Club's executives and Board Members, Barça is today strong in sporting, economic and institutional terms.

Once again with President Laporta at the helm, it is up to all of us to complete Spotify Camp Nou in the coming years, the great project dreamed of and longed for by all culers around the world. The Barça spirit is in a state of happiness and optimism; the joy and pride in the crest that we all defend are palpable. And we are very proud that this Barça spirit marches in step with the Club's commitment to Catalan identity, culture and language, to defending individual and collective rights and freedoms, with an open, global and inclusive outlook.

The fact that we have reached this moment of splendour after the many difficulties we have overcome in recent years is thanks to your support, members of FC Barcelona. Without your trust, we would not have been able to take the decisions we have taken, always aimed at ensuring that Barça can today return to being a sporting benchmark around the world.

Thank you very much.
Long live Barça and long live Catalonia!



**Rafael Yuste
i Abel**

PRESIDENT OF FC BARCELONA (9
FEBRUARY–30 JUNE 2026)



10	FOOTBALL
36	WOMEN'S FOOTBALL
58	BASKETBALL
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SPORTING AREA





PHILIPS
AMBILIGHT tv

SQUAD / FIRST TEAM



HANSI FLICK

COACH
Hansi Flick
24/02/1965
Heidelberg
(Germany)

TECHNICAL STAFF

Technical assistants

Marcus Sorg
Toni Tapalovic
Heiko Westermann
Arnau Blanco
Thiago Alcántara
Goalkeeper coach
José Ramón de la Fuente
Fitness coaches
Julio Tous
Pepe Conde
Rafa Maldonado
Germán Fernández
Fernando Hernández
Andrés Martín

Milos Mallo
Rehab coaches
JUAN CARLOS PÉREZ
Yon Álvarez
Analysts
Stephan Nopp
Michael Hasemann
Eloy Jordan
Francesc Martí
Xavier Pavo
Jordi Pons
Guillem Escriu

MEDICAL TEAM

Doctors
Ricard Pruna
Lucas Gómez
Physiotherapists
Raúl Martínez
Fernando Galán
Pablo Merino
Xavier López
Borja Vera
Alejandro Kenji Fernández
Pedro Ballesteros
Jose María Cortés
Nutritionist
Sílvia Tremoleda

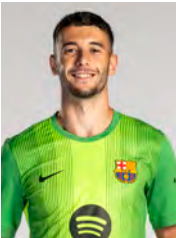
ASSISTANTS

Team Manager / Delegate
Carlos Naval
Head of Operations and Services
Dani Codina
Material
Gabri Galán
Jordi Duran
Rubén Álvarez
Catering
Sandra Espona
Security
Óscar Ferreres
Internal relations
Francesc Orenes



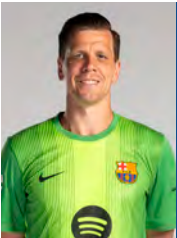
1 TER STEGEN

GOALKEEPER
Marc-André ter Stegen
30/04/1992
Mönchengladbach
(Germany)



13 JOAN GARCIA

GOALKEEPER
Joan Garcia
04/05/2001
Sallent
(Barcelona)



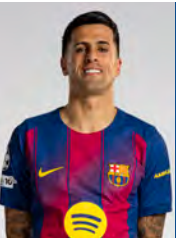
25 SZCZESNY

GOALKEEPER
Wojciech Szczesny
18/04/1990
Warsaw
(Poland)



31 KOCHEN

GOALKEEPER
Diego Kochen
19/03/2006
Miami
(United States)



2 JOÃO CANCELO

DEFENDER
João Cancelo
27/05/1994
Barreiro
(Portugal)



3 BALDE

DEFENDER
Alejandro Balde
18/10/2003
Barcelona
(Barcelona)



4 ARAUJO

DEFENDER
Ronald Araújo
07/03/1999
Rivera
(Uruguay)



5 CUBARSÍ

DEFENDER
Pau Cubarsí
22/01/2007
Estanyol
(Girona)



15 CHRISTENSEN

DEFENDER
Andreas Christensen
10/04/1996
Lillerød
(Denmark)



18 GERARD MARTÍN

DEFENDER
Gerard Martín
26/02/2002
Barcelona
(Barcelona)



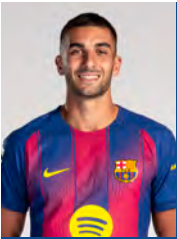
21 DE JONG

MIDFIELDER
Frenkie de Jong
12/05/1997
Arkel
(Netherlands)



22 BERNAL

MIDFIELDER
Marc Bernal
26/05/2007
Berga
(Barcelona)



7 FERRAN

FORWARD
Ferran Torres
29/02/2000
Foios
(Valencia)



9 LEWANDOWSKI

FORWARD
Robert Lewandowski
21/08/1988
Warsaw
(Poland)



10 LAMINE YAMAL

FORWARD
Lamine Yamal
13/07/2007
Esplugues de Llobregat
(Barcelona)



11 RAPHINHA

FORWARD
Raphael Dias
14/12/1996
Porto Alegre
(Brazil)

↑ SIGNINGS

Roony Bardghji

FC Copenhagen

Joan Garcia

RCD Espanyol

Marcus Rashford*

Manchester United

João Cancelo **

Al-Hilal

**On loan*

*** On loan from 13 January 2026*

↓ DEPARTURES

Iñaki Peña*

Elche

Héctor Fort*

Elche

Ansu Fati*

AS Monaco

Iñigo Martínez

Al-Nassr Football Club

Pau Víctor

Sporting Braga

Clément Lenglet

Atlético de Madrid

Oriol Romeu

Southampton FC

Pablo Torre

Mallorca

Alex Valle

Como / Celtic

Ter Stegen**

Girona FC

Pedro Fernández, 'Dro'***

Paris Saint-Germain

**On loan*

*** On loan from 20 January 2026*

****From 26 January 2026*



23 KOUNDE

DEFENDER

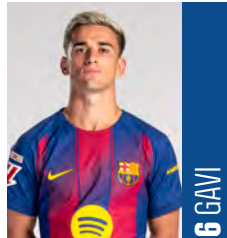
Jules Koundé
12/11/1998
Paris
(France)



24 ERIC

DEFENDER

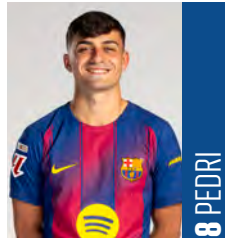
Eric García
09/01/2001
Martorell
(Barcelona)



6 GAVI

MIDFIELDER

Pablo Páez Gavira
05/08/2004
Los Palacios y
Villafranca (Seville)



8 PEDRI

MIDFIELDER

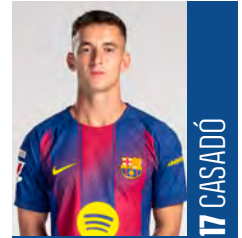
Pedro González
25/11/2002
Tegueste
(Tenerife)



16 FERMIN

MIDFIELDER

Fermín López
11/05/2003
El Campillo
(Huelva)



17 CASADÓ

MIDFIELDER

Marc Casadó
14/09/2003
Sant Pere de Vilamajor
(Barcelona)



14 RASHFORD

FORWARD

Marcus Rashford
31/10/1997
Manchester
(England)



19 BARDGHI

FORWARD

Roony Bardghji
15/11/2005
Kuwait City
(Kuwait)



20 OLMO

FORWARD

Dani Olmo
07/05/1998
Terrassa
(Barcelona)



SECOND LEAGUE TITLE OF THE FLICK ERA AND CHAMPIONS AGAINST REAL MADRID!

A second consecutive League title with Hansi Flick on the bench, with a team that demonstrated remarkable consistency throughout the competition and undisputed dominance. The Barça side completed a historic season at home, recording a perfect 19 wins in the 19 matches played on home ground. The Blaugrana made a strong start to the season, with six wins and one draw in their opening seven matches. However, a poor month in October, with defeats at the Sánchez Pizjuán and the Bernabéu, left the team five points behind the leaders.

Nevertheless, the Blaugrana responded with a run of nine consecutive victories that took them back to the top of the table. After a defeat in Girona, Barça surrendered top spot and found themselves two points behind Real Madrid, but an impressive run of 10 consecutive wins put the Barcelona side 11 points clear of Real Madrid and gave them the opportunity to be crowned champions against their eternal rivals on matchday 35. Within 20 minutes, Rashford and Ferran had sealed the match, and Barça secured their 29th League title. With a capacity crowd at Spotify Camp Nou, the fans and the team celebrated an unforgettable championship together. The Culers finished the League season with 94 points, having recorded 31 wins, one draw and six defeats, scoring 95 goals and conceding 36; Joan Garcia won the Zamora Trophy as the goalkeeper with the fewest goals conceded, and Lewandowski bid farewell with an outstanding tally of 120 goals scored in the Blaugrana shirt during his four years at the Club.





RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
1	16/08/2025	Mallorca – FC Barcelona	0-3	Raphinha, Ferran Torres, Lamine Yamal
2	23/08/2025	Levante – FC Barcelona	2-3	Pedri, Ferran Torres, Unai [og]
3	31/08/2025	Rayo Vallecano – FC Barcelona	1-1	Lamine Yamal
4	14/09/2025	FC Barcelona – Valencia CF	6-0	Fermin López(2), Raphinha(2), Lewandowski (2)
5	21/09/2025	FC Barcelona – Getafe	3-0	Ferran Torres (2), Olmo
6	25/09/2025	Real Oviedo – FC Barcelona	1-3	Eric Garcia, Lewandowski, Araujo
7	28/09/2025	FC Barcelona – Real Sociedad	2-1	Kounde, Lewandowski
8	05/10/2025	Seville – FC Barcelona	4-1	Rashford
9	18/10/2025	FC Barcelona – Girona FC	2-1	Pedri, Araujo
10	26/10/2025	Real Madrid – FC Barcelona	2-1	Fermin López
11	02/11/2025	FC Barcelona – Elche	3-1	Lamine Yamal, Ferran Torres, Rashford
12	09/11/2025	Celta de Vigo – FC Barcelona	2-4	Lewandowski (3), Lamine Yamal
13	22/11/2025	FC Barcelona – Athletic Club	4-0	Lewandowski, Ferran Torres (2), Fermin
14	29/11/2025	FC Barcelona – Alavès	3-1	Dani Olmo (2), Lamine Yamal
15	06/12/2025	Real Betis – FC Barcelona	3-5	Ferran Torres (3), Bardghji, Lamine Yamal
16	13/12/2025	FC Barcelona – Osasuna	2-0	Raphinha (2)
17	21/12/2025	Villarreal – FC Barcelona	0-2	Raphinha, Lamine Yamal
18	03/01/2026	Espanyol – FC Barcelona	0-2	Olmo, Lewandowski
19	02/12/2025	FC Barcelona - Atlético de Madrid	3-1	Raphinha, Olmo, Ferran Torres
20	18/01/2026	Real Sociedad – FC Barcelona	2-1	Rashford
21	25/01/2026	FC Barcelona – Real Oviedo	3-0	Olmo, Raphinha, Lamine Yamal
22	31/01/2026	Elche – FC Barcelona	1-3	Lamine Yamal, Ferran Torres, Rashford
23	07/02/2026	FC Barcelona – Real Mallorca	3-0	Lewandowski, Lamine Yamal, Bernal
24	16/02/2026	Girona FC – FC Barcelona	2-1	Pau Cubarsí
25	22/02/2026	FC Barcelona – Levante UD	3-0	Marc Bernal, De Jong, Fermin
26	28/02/2026	FC Barcelona – Villarreal	4-1	Lamine Yamal (3), Lewandowski
27	07/03/2026	Athletic Club - FC Barcelona	0-1	Lamine Yamal
28	15/03/2026	FC Barcelona - Seville	5-2	Raphinha (3), Dani Olmo, Cancelo
29	22/03/2026	FC Barcelona – Rayo Vallecano	1-0	Araujo
30	04/04/2026	Atlético de Madrid – FC Barcelona	1-2	Rashford, Lewandowski
31	11/04/2026	FC Barcelona – RCD Espanyol	4-1	Ferran Torres (2), Lamine Yamal, Rashford
32	22/04/2026	FC Barcelona – Celta de Vigo	1-0	Lamine Yamal
33	26/04/2026	Getafe – FC Barcelona	0-2	Fermin, Rashford
34	03/05/2026	Osasuna – FC Barcelona	1-2	Lewandowski, Ferran Torres
35	10/05/2026	FC Barcelona – Real Madrid	2-0	Rashford, Ferran Torres
36	13/05/2026	Alavès – FC Barcelona	1-0	
37	17/05/2026	FC Barcelona – Real Betis	3-1	Raphinha (2), Joao Cancelo
38	23/05/2026	Valencia CF – FC Barcelona	3-1	Lewandowski

GOALSCORERS

16	Ferran Torres, Lamine Yamal	6	Fermin López
14	Lewandowski	3	Araujo
13	Raphinha	2	Pedri, Bernal, Cancelo
8	Rashford	1	Eric Garcia, Kounde, Bardghji, Cubarsi, De Jong
7	Olmo		







CRUEL ELIMINATION AT THE METROPOLITANO

Barça were unable to reach the semi-finals of the competition after being defeated by Atlético de Madrid in the quarter-finals. The Champions League league phase ended on a positive note, with direct qualification for the round of 16 secured. Hansi Flick's side finished the league phase in fifth place, having recorded five wins, one draw and two defeats. In the round of 16, the Blaugrana once again faced Newcastle, whom they had already beaten on the opening matchday of the European competition.

The first leg at St James' Park was a closely contested affair, and Barça secured a 1-1 draw in the dying moments thanks to a penalty awarded for a foul on Olmo, which Lamine Yamal converted. At Spotify Camp Nou, the first half was marked by an exchange of shots and ended with both teams level at 2-2. In the second half, Barça were impeccable, scoring five goals to wrap up the tie with a spectacular 7-2 victory. Atlético de Madrid were their opponents in the quarter-finals. In the first leg, another red card against Barça made the match even more difficult for the Culers. Despite putting on an excellent performance and creating far more chances than Atlético, the match ended in a disappointing 0-2 defeat. Barça began the second leg full of confidence and determined to complete a comeback. After little more than 20 minutes, they had already levelled the tie thanks to goals from Yamal and Ferran. Shortly afterwards, Atlético scored to make it 1-2. Flick's side tried to force extra time, but another red card and several controversial refereeing decisions prevented them from doing so.





RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
Group phase 1	18/09/2025	Newcastle – FC Barcelona	1-2	Rashford (2)
Group phase 2	01/10/2025	FC Barcelona – PSG	1-2	Ferran Torres
Group phase 3	21/10/2025	FC Barcelona – Olympiacos	6-1	Fermin Lopez (3), Rashford (2), Lamine Yamal
Group phase 4	5/11/2025	Club Brugge – FC Barcelona	3-3	Ferran Torres, Lamine Yamal, (Christos Tzolis, og)
Group phase 5	25/11/2025	Chelsea FC – FC Barcelona	3-0	
Group phase 6	09/12/2025	FC Barcelona – Eintracht Frankfurt	2-1	Kounde (2)
Group phase 7	21/01/2026	Slavia Prague – FC Barcelona	2-4	Fermin López (2), Olmo, Lewandowski
Group phase 8	28/01/2026	FC Barcelona – FC. Copenhagen	4-1	Lewandowski, Lamine Yamal, Raphinha, Rashford
Last 16 - First leg	10/03/2026	Newcastle – FC Barcelona	1-1	Lamine Yamal (p)
Last 16 - Second leg	18/03/2026	FC Barcelona - Newcastle	7-2	Raphinha (2), Bernal, Lamine Yamal, Fermin, Lewandowski (2)
Quarter-finals - First leg	09/04/2026	FC Barcelona - Atlético de Madrid	0-2	
Quarter-finals - Second leg	14/04/2026	Atlético de Madrid – FC Barcelona	1-2	Lamine Yamal, Ferran

GOALSCORERS	
6	Fermin López, Lamine Yamal
5	Rashford
4	Lewandowski
3	Raphinha, Ferran Torres
2	Kounde
1	Olmo, Marc Bernal



ON THE VERGE OF A HISTORIC COMEBACK IN THE CUP

FC Barcelona came close to reaching another final in this competition but were knocked out by Atlético de Madrid in the semi-finals. In the round of 32, the Blaugrana defeated Deportivo Guadalajara 0-2 thanks to a strong second-half performance. In the round of 16, a goal from Ferran and another from Lamine Yamal at the end of the match secured a hard-fought victory over Racing de Santander. Albacete, who had eliminated Real Madrid from this season's competition, were the opponents in the quarter-finals. The Blaugrana progressed to the next round after securing a narrow 1-2 victory.

In the semi-finals, FC Barcelona faced Atlético de Madrid, the same opponents as the previous year. In the first leg, Simeone's side were far superior, particularly in the first half, which ended 4-0 in favour of the home team. In the second half, Cubarsi scored a goal that was subsequently ruled out for a controversial offside. It would have taken a near-miracle in the second leg, and it almost happened. In an outstanding performance from the Blaugrana, backed by a packed and passionate Spotify Camp Nou, Flick's side raced into a 3-0 lead but ran out of energy in the closing stages and finished just one goal short of forcing extra time.

RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS	GOALSCORERS
Round of 32	16/12/2025	Deportivo Guadalajara – FC Barcelona	0-2	Christensen, Rashford	2 Bernal, Lamine Yamal
Round of 16	15/01/2026	Racing – FC Barcelona	0-2	Ferran Torres, Lamine Yamal	1 Christensen, Rashford, Ferran Torres, Araujo, Raphinha
Quarter-finals	03/02/2026	Albacete – FC Barcelona	1-2	Lamine Yamal, Araujo	
Semi-finals. First leg	12/02/2026	Atlético de Madrid – FC Barcelona	4-0		
Semi-finals. Second leg	03/03/2026	FC Barcelona – Atlético de Madrid	3-0	Bernal (2), Raphinha (p)	





CHAMPIONS OF THE SPANISH SUPER CUP!

Hansi Flick's side repeated the feat by winning their second consecutive Spanish Super Cup. The semi-final against Athletic Club was effectively decided by a masterful first-half performance from the Blaugrana. Goals from Ferran, Fermín, Rooney and Raphinha left the Basque side with no chance of a comeback. The match ended in a spectacular 5-0 victory after another goal from Raphinha. For the fourth consecutive time, Barça and Real Madrid met in the final of this competition.

The Barcelona side took the lead through a goal from Raphinha, and shortly before half-time one of the most ex-

traordinary periods of added time in recent memory unfolded. Vinícius Jr equalised, Lewandowski immediately restored the Blaugrana's lead, and shortly afterwards Gonzalo levelled the score once again. Three goals in five minutes made it 2-2. The second half produced chances for both teams, but it was once again Raphinha who scored the third and decisive goal of the final. The closing minutes were nerve-racking, with Barça reduced to ten men following De Jong's dismissal, but Hansi Flick's side ultimately withstood the pressure to claim a thoroughly deserved title. With this latest trophy, FC Barcelona have now won 16 Spanish Super Cups throughout their history.

RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
Semi-finals	07/01/2026	FC Barcelona – Athletic Club	5-0	Ferran Torres, Fermín, Bardghji, Raphinha (2)
Final	11/01/2026	FC Barcelona – Real Madrid	3-2	Raphinha (2), Lewandowski

GOALSCORERS	
4	Raphinha
1	Ferran Torres, Fermín, Bardghji, Lewandowski



BLAUGRANA FIVE-GOAL VICTORY IN THE GAMPER

The 60th Joan Gamper Trophy was played at the Johan Cruyff Stadium against Como 1907 and ended in an absolute 5-0 victory for the Blaugrana. Before kick-off, the first-team squad was officially presented, accompanied, as tradition dictates, by speeches from head coach Hansi Flick and captain Ter Stegen. From the outset, Barça dominated the match with authority. Fermín, with two goals, was the standout player of

the match, while Raphinha and Lamine Yamal, the latter also scoring twice, rounded off the scoring. FC Barcelona recorded a five-goal victory at the Estrella Damm Gamper Festival on a celebratory occasion marked by the return of two former Barça players: Italian side head coach Cesc Fàbregas and Sergi Roberto, the latter receiving a standing ovation from the crowd as he left the pitch in the 70th minute.

RESULT

DATE	GAME	RESULT	GOALSCORERS
10/08/2025	FC Barcelona – Como 1907	5-0	Fermín López (2), Raphinha, Lamine Yamal (2)



SUCCESSFUL TOUR OF ASIA

Barça stepped up their preparations for the 2025/26 season with another tour of Asia, ending it with three wins from three matches and impressive attacking form. The tour began with a convincing victory over Vissel Kobe in Japan, with goals from Marcus Rashford, Gavi and academy youngster Dro Fernández. In the second match, against Seoul, Flick's side had to raise their game after the home

team came back from 0-2 down to level the score. A moment of brilliance from Lamine Yamal made it 2-3, and in the second half the Barcelona side underlined their superiority, eventually cruising to a 3-7 victory over the Korean side. To round off the tour, Barça comfortably defeated Daegu FC, with Gavi the standout performer thanks to a brace that made him the tour's top scorer.

RESULTS

DATE	GAME	RESULT	GOALSCORERS
27/07/2025	Vissel Kobe – FC Barcelona	1-3	Eric García, Roony Bardghji, Dro Fernández
31/07/2025	Seoul – FC Barcelona	3-7	Lewandowski, Lamine Yamal (2), Christensen, Ferran Torres (2), Gavi
04/08/2025	Daegu – FC Barcelona	0-5	Gavi (2), Lewandowski, Toni Fernández, Rashford

GOALSCORERS

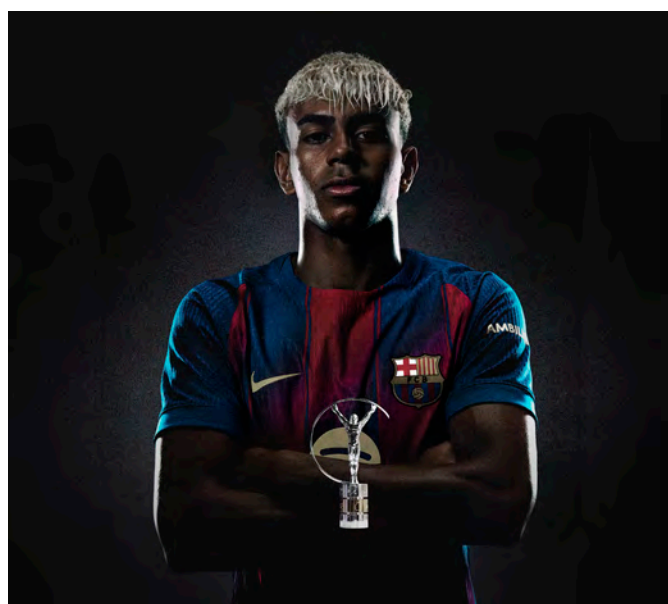
3	Gavi
2	Lewandowski, Lamine Yamal, Ferran Torres
1	Eric García, Roony Bardghji, Dro Fernández, Christensen, Toni Fernández, Rashford



LAMINE YAMAL CONTINUES TO COLLECT AWARDS

The young Blaugrana star once again amazed the world of football and sport in general, adding further individual honours to his list of achievements. For the second consecutive year, Lamine Yamal won the Kopa Trophy, the award recognising the world's best footballer under the age of 21. In addition, the young Barça star came close to winning his first Ballon d'Or, finishing as runner-up, an achievement that is all the more remarkable given the Barcelona winger's age.

The Catalan player also received the Laureus World Sports Award for Breakthrough of the Year. This is the second Laureus Award won by the FC Barcelona forward, following the one he received during the 2024/25 season as the World Breakthrough of the Year.





BARÇA ATLÈTIC

Goalkeeper: Kochen, Eder Aller and Emilio Bernad.

Defender: Joan Anaya, Alexis Olmedo, Cortés, Patricio Pacifico, Walton, Jofre, Oduro, Xavi Espart, Landry, Mbacke*.

Midfielder: Roger, Brian Fariñas, Guillermo, Tommy, Juan, I. Diarra, Parriego*.

Forward: Dani Rodríguez, Barberá, Ureña, Toni Fernández, Aziz, Joaquín Delgado.

Coach: Juliano Belletti

Assistant Coach: Fran Sánchez

**Left the team during the winter transfer window.*

FIGHTING FOR PROMOTION UNTIL THE VERY END

Barça Atlètic began life in the Segunda Federación with Juliano Belletti on the bench, following his impressive spell in charge of the U19 team. The team made an excellent start to the season, recording five wins in their opening six matches. However, Belletti had to contend with the absence of injured players and those regularly called up to the first team (as many as five players made their debut for Hansi Flick's squad: Jofre Torrents, Dro Fernández, Tommy Marqués, Xavi Espart

and Álvaro Cortés). These circumstances meant that the reserve team had to reinforce the squad with players from the U19 team in order to keep their promotion hopes alive.

Barça overcame the challenges of the season and remained in contention for a play-off place until the final matchday. In the end, a defeat against Torrent left the reserve team in sixth place and out of the play-offs, with a record of 14 wins, 10 draws and 10 defeats.

RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
1	07/09/2025	Barça Atlètic - UE Porreres	2-0	Víctor Barberà, Toni Fernández
2	13/09/2025	CE Andratx - Barça Atlètic	2-1	Juan Hernández
3	22/09/2025	Barça Atlètic - Castellón B	4-0	Xavi Espart, Víctor Barberà, Óscar Ureña (2)
4	28/09/2025	Sant Andreu - Barça Atlètic	0-1	Sama Nomoko
5	05/10/2025	Barça Atlètic - Olot	2-0	Sama Nomoko, Brian Fariñas
6	11/10/2025	Barça Atlètic - Reus FC Reddis	4-2	Víctor Barberà (3), Brian Fariñas
7	19/10/2025	Atlètic Lleida - Barça Atlètic	3-2	Barberà, Óscar Ureña
8	26/10/2025	Barça Atlètic - UD Poblense	2-2	Óscar Ureña (2)
9	02/11/2025	Girona B - Barça Atlètic	0-0	
10	09/11/2025	Barça Atlètic - Torrent FC	4-1	Óscar Ureña, Jofre, Toni Fernández
11	16/11/2025	Espanyol B - Barça Atlètic	1-0	
12	22/11/2025	Barça Atlètic - Terrassa	1-1	Óscar Ureña
13	30/11/2025	Barbastro - Barça Atlètic	0-2	Dani Rodríguez, Cortés
14	06/12/2025	Alcoyano - Barça Atlètic	3-2	David Oduro, Mbacke
15	07/01/2026	Barça Atlètic - València Mestalla	2-2	Juan Hernández, Guillermo Fernández
16	21/12/2025	Barça Atlètic - Atlètic Balears	4-4	Dani Rodríguez, Juan Hernández, Mbacke, Aziz
17	04/01/2026	Barça Atlètic - CD Ibiza-Islas Pituisas	4-0	J. Hernández, Cuenca, T. Fernández and Shane Kluivert
18	11/01/2026	Reus FC Reddis - Barça Atlètic	4-1	Shane Kluivert
19	17/01/2026	Barça Atlètic - Andratx	4-0	Delgado, Cortés, Dani Rodríguez, Aziz Issah
20	24/01/2026	Poblense - Barça Atlètic	1-0	
21	01/02/2026	Terrassa - Barça Atlètic	0-2	Delgado (2)
22	08/02/2026	Barça Atlètic - Barbastro	0-0	
23	21/02/2026	Barça Atlètic - Alcoyano	1-1	Raúl Gonzalez [og]
24	25/02/2026	CD Castellón B - Barça Atlètic	2-2	Brian Fariñas, Óscar Ureña
25	28/02/2026	Barça Atlètic - Valencia Mestalla	2-0	Delgado (2)
26	08/03/2026	Barça Atlètic - Atlético Baleares	1-1	Fariñas
27	16/03/2026	Barça Atlètic - Girona B	0-1	
28	22/03/2026	CD Ibiza-Islas Pituisas - Barça Atlètic	1-0	
29	28/03/2026	Barça Atlètic - Sant Andreu	0-1	
30	05/04/2026	UE Porreres - Barça Atlètic	1-5	Cortés, Aziz , P. Pacifico, J. Delgado, Barberà
31	13/04/2026	Barça Atlètic - Espanyol B	3-1	Barberà, Toni Fernández, Aziz
32	20/04/2026	Olot - Barça Atlètic	1-1	Fariñas
33	26/04/2026	Barça Atlètic - Atlètic Lleida	2-1	Barberà, Campos
34	03/05/2026	Torrent CF - Barça Atlètic	3-1	Toni Fernández

GOALSCORERS	
9	Víctor Barberà
8	Óscar Ureña
6	Delgado
5	Brian Fariñas, Toni Fernández
4	Juan Hernández, Aziz Issah
3	Dani Rodríguez, Cortés
2	Shane Kluivert, Sama Nomoko, Mbacke
1	Xavi Espart, Jofre Torrents





U19 A

Goalkeepers: Max Bonfill and Iker Rodríguez

Defenders: Pol Bernabeu, Alex Campos, Hafiz Gariba, Baba Korouma, Nico Marcipar, Lorenzo Oertli, Leo Saca, Nil Teixidor and Guillem Víctor.

Midfielders: Dani Àvila, Orian Goren, Pedro Rodríguez, Roberto Tomás, Ebrima Tunkara, Pedro Villar and Quim Junyent.

Forwards: Sama Nomoko, Òscar Gistau, Nuhu Fofana, Adrián Guerrero, Shane Kluivert, Oriol Pallàs, Nil Vicens, Ajay Tavares, Àlex González, Lovro Chelfi and Hamza Abdelkarim.

Head coach: Pol Planas

Assistant coach: Joan Pons

CLASSIFICATION

La Liga Division of Honour (Group 3) Champions

Champions Cup runners-up

U19 Copa del Rey runners-up

UEFA Youth League - Round of 32





U19 B

Goalkeepers: Pau Espi, Gerard Sala and Gerard Valls.
Defenders: Pau Bergés, Adrián Cuadrado, Raul Expósito, Álvaro Gómez, Joan Inglès, Sergi Mayans, Madou Murcia and Jordi Pesquer.
Midfielders: Adam Argemí, Gorka Buil, Xavier Miràngels, Gerard Mullol, Michal Zuk and Genís Clua.
Forwards: Alieu Dammeh, İu Martínez, Byron Mendoza, Alejandro Pastor, Ismael Ziani.

Head coach: Cesc Bosch
Assistant coach: Jordi Poma

CLASSIFICATION

National U19 League (Group 7)
Catalan Championship Champions



U16

Goalkeepers: Elyott Daussy and Pablo Peña.

Defenders: Ahmed Abarkane, Jude Ali Berro, Roc Martínez, Òscar Medina, Luca Pérez, José Alfredo Rodríguez, Pere Villacorta, Guiu Xuclà and Miłosz Zuk.

Midfielders: Unai Balmón, Ignasi Bassas, Samu Borniquel, Hugo Garcés, Robert Oliveras and Artem Rybak.

Forwards: Alex Arasa, Marc Armada, Alejandro Fernández, Noah García, Pau Miguel Mateos and Ruslan Mba.

Coach: David Sánchez

Assistant coach: Sergi Borralló



CLASSIFICATION

U16 Division of Honour

U16 Catalan Championship runners-up

U15

Goalkeepers: Alexander Cimoskov and Arnau Ribes.

Defenders: Jose Basagaña, Lucas Bernal, Aritz Lairado, Víctor Lao, Daehan Lee, Minguk Lee, Gerard Millan, Iker Nsang and Darwin Zamora.

Midfielders: Dragos Bívol, Quim Cárcel, William Ferdinand Cvek, Jan Giral, Unax Hernández, Johann Leiva, Adrián Sánchez and Pau Sarrià.

Forwards: Héctor Asumu, Divine Ejiofor John, Mamadou Keita and Jan Rizos.

Coach: Àlex Fernández

Assistant coach: Enric Daví



CLASSIFICATION

U15 Division of Honour

U15 Catalan Championship winners

U14

Goalkeepers: Biel Chacón, Alex Guardado and Ander Pérez.

Defenders: John Ovie Adams, Yíbrahan Garcia, Alan Guerra, Pol Jou, Pol Porta, Derek Puig, Hugo Tomás and Guerau Villegas.

Midfielders: Antonio Amaya, Edgar Doblas, Agus Marcet, Eric Marín, Gerard Mateo, David Moreno and Jan Munté.

Forwards: Fode Diallo, Juan Fernández, Alex Pliego and Adam Qaroual.

Coach: Adrià Monràs

Assistant coach: Bernat Gispert

CLASSIFICATION

Second place in the U14 Division of Honour
Catalan Championship semi-finalists



U13

Goalkeepers: Nil Abellán and Eric Coyo.

Defenders: Jaume Casanovas, Jan Gómez, Leo Martínez, Issa Niakaté, Jesús Ruescas, Claudio Ruiz, Izan Ruiz and Enric Vilaró.

Midfielders: Guillem Balcells, Biel Blanco, Mario Franco, Julen Gallardo, Enzo Márquez and Jan Moré.

Forwards: Abdou Latif Djitte, Jayden Espinal, Pep Farrés, Mounirou Kande, Anas Saghdani and Denys Sokolovskyi.

Coach: Jordi Pérez

Assistant coach: Víctor Rodríguez

CLASSIFICATION

U13 Division of Honour
U13 Catalan Championship winners



U12 A

Goalkeepers: Mauro Artigot, Martí Picó and Teo Rodríguez.

Defenders: Arnau Casas, Biel Chaves, Fidae El Allouchi, Issam Laantit, Bruno Lara, Marco Mollica, David Quintela, Unai Rodríguez and Jan Veganzones.

Midfielders: Joel Cabanes, Max Florenza, Hugo Galdeano, Pedro Juárez and Marc Ribera.

Forwards: Destiny Ejiofor John, Arç Martínez, Héctor Mejía, Shinta Nishiyama, Biel Ramos, Ousmane Sylla and Denzel Winter.

Coach: Pol Combellé

Assistant coach: Eladio Gallego

CLASSIFICATION

U13 Liga Preferente champions (Group 2)



U11 A

Goalkeepers: Cesc Coll and Lluc Morilla.

Defenders: Joel Cabrera, Leo Jiménez, Alex Larregola, Sandro Liparteliani and Madou Tounkara.

Midfielders: Martí Fernández, Nicolás García and Alder Jiménez.

Forwards: Iván Cortés and Henry Yeboah.

Head coach: Àlvar Acosta

Assistant coach: Iván Muñoz

CLASSIFICATION

Fifth place in the U12 Liga Preferente (Group 4)



U11 B

Goalkeepers: José Enrique Esteve, Marc Moreira and Max Moreno.

Defenders: Alan Calle, Marc Márquez and Idan Scutari.

Midfielders: Bruno Olmos, Aran Puig, Evan Rubio and Alexandre Sentis.

Forwards: Amdou Badji and Gio Sánchez.

Head coach: Juanan Gil

Assistant coach: Oriol Juan

CLASSIFICATION

U11 Liga Preferente (Group 4)



U10 A

Goalkeepers: Quim Anglada and Yago Villavicencio.

Defenders: Edwar Encarnación, Noah Ezeagu, Edgar Guerri, Martí Prat, Izan Rodríguez and Martí Sánchez.

Midfielders: Yarei Cortés and Youssef El Mir.

Forwards: Hoossam Bnihich and Soulaïmane L'Khamal.

Head coach: Dani Segovia

Assistant coach: Òscar Allende

CLASSIFICATION

U10 Liga Preferente runners-up (Group 4)



U10 B

Goalkeepers: Julen Gorriz and Martin Guarnido.

Defenders: Mamadi Diallo, Youssef El Abaal, Rachid El Aydouni, Jan Fava and Martí Giral.

Midfielders: Daniel Ezzeddine, Bruno López and Leo Rizo.

Forwards: Daniel Igwe and Adonai Patilla.

Head coach: Mario Jordano

Assistant coach: Alexandre Miguel

CLASSIFICATION

Fifth place in the U11 First Division League (Group 7)



U9 A

Goalkeepers: Daniel Talavera.

Defenders: Mamadou Diallo, Esteban Henao, Alan Pi and Derrick Reyes.

Midfielders: Noah Arechabaleta, Mateo Romero, Álvaro Vives and Soulaïman Essalama.

Forwards: Adrián Martínez.

Head coach: Albert Ametller

Assistant coach: Pol Castellà

CLASSIFICATION

U9 Liga Preferente (Group 4)
Catalan Championship Champions



U9 B

Goalkeepers: Simón Murciano and Xevi Papaseit.
Defenders: Joaquín Casas, Mónaco López, Leo Martínez, Àlex Merino and Thiago Sales.
Midfielders: Eric García, Thiago Martínez and Luca Millet.
Forwards: Toni Montes and David Portillo.

Head coach: Paco Revert
Assistant coach: Christian Torrejón

CLASSIFICATION

U10 First Division League (Group 12)



U8 A

Goalkeepers: Arnau Carbonell.
Defenders: Mahir Abrihmou, Thiago Acevedo, Josué Cortés, Àlex Morillas and Alan Zorrilla.
Midfielders: Haroun Azzougouagh, Lancine Diallo and David López.
Forwards: Hugo Castro.

Head coach: Albert Moratalla
Assistant coach: Arnau Tomàs

CLASSIFICATION

U9 First Division League (Group 10)



U8 B

Goalkeepers: Harrison Baya and Aday Segovia.
Defenders: Gerard Cervilla, John Cuevas and Jairo Peña.
Midfielders: Fallou Balde, Teo González, Hugo Padilla and Jordan Pérez.
Forwards: Adam Haddani and Manuel Rodríguez.

Head coach: Albert Batalla
Assistant coach: Ernest Velasco

CLASSIFICATION

Second place in the U9 First Division League (Group 9)







SQUAD / FIRST TEAM



PERE ROMEU

COACH
Pere Romeu
09/11/1993
Barcelona
(Barcelona)

TECHNICAL STAFF

Assistant coach
Rafel Navarro (until November) / Enric Lluch

Technical assistant coach
Marc Soler

Goalkeeping coach
Oriol Casares

Fitness coaches
Berta Carles
Víctor Zamora
Lorenzo Petroni
Lucas del Campo

Analysts
Àlex Caldú
Pol Grau

MEDICAL TEAM

Doctors
Xavier Yanguas
Priscilla Jarrín

Physiotherapists
Roger Gironès
Laia Martínez
Marta Mayol

Reconditioning coach
Jan Expósito

Psychologist
Marc Sellarès

ASSISTANTS

Delegate
Marçal Pera

Equipment manager
Rubén Jiménez

↑ SIGNINGS

Laia Aleixandri
Manchester City

↓ DEPARTURES

Jana Fernández
London City

Fridolina Rolfö
Manchester United

Ellie Roebuck
Aston Villa

Lucía Corrales Álvarez
London City

Martina Fernández
Everton Women

Bruna Vilamala
Club América Femenil

Ingrid Engen
OL Lyonnes



1 GEMMA

GOALKEEPER
Gemma Font
23/10/1999
Tagamanent
(Barcelona)



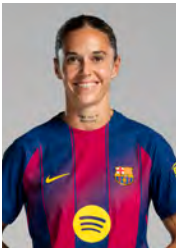
13 CATA COLL

GOALKEEPER
Cata Coll
23/04/2001
Pòrtol
(Mallorca)



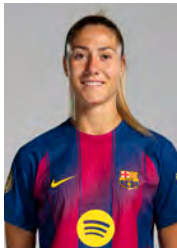
2 PAREDES

DEFENDER
Irene Paredes
04/07/1991
Legazpi (Gipuzkoa)



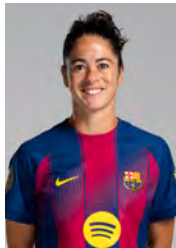
4 MARÍA LEÓN

DEFENDER
María León
13/06/1995
Zaragoza
(Zaragoza)



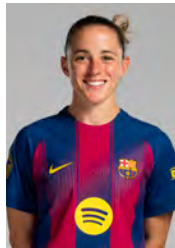
5 ALEIXANDRI

DEFENDER
Laia Aleixandri
25/08/2000
Santa Coloma de Gramenet (Barcelona)



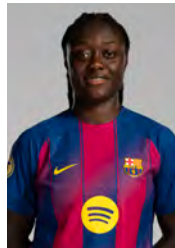
8 MARTA

DEFENDER
Marta Torrejón
27/02/1990
Mataró
(Barcelona)



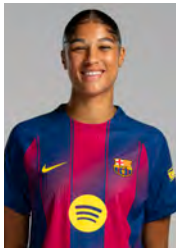
22 O. BATLLE

DEFENDER
Ona Batlle
10/06/1999
Vilassar de Mar
(Barcelona)



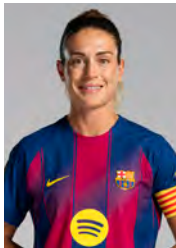
23 AÏCHA

DEFENDER
Aïcha Camara
11/12/2006
Sabadell
(Barcelona)



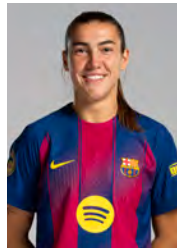
6 SYDNEY

MIDFIELDER
Sydney Schertenleib
30/01/2007
Zurich
(Switzerland)



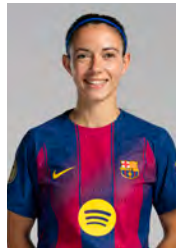
11 ALEXIA

MIDFIELDER
Alexia Putellas
04/02/1994
Mollet del Vallès
(Barcelona)



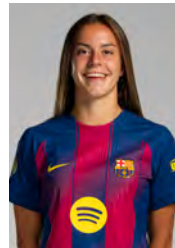
12 PATRI

MIDFIELDER
Patri Guijarro
17/05/1998
Palma
(Mallorca)



14 AITANA

MIDFIELDER
Aitana Bonmatí
18/01/1998
Sant Pere de Ribes
(Barcelona)



16 C. SERRAJORDI

MIDFIELDER
Clara Serrajordi
07/12/2007
Llinars del Vallès
(Barcelona)



18 KIKA

MIDFIELDER
Kika Nazareth
17/11/2002
Lisbon
(Portugal)



19 VICKY

MIDFIELDER
Vicky López
27/07/2006
Madrid
(Madrid)



24 BRUGTS

MIDFIELDER
Esmee Brugts
28/07/2003
Heinenoord
(Netherlands)



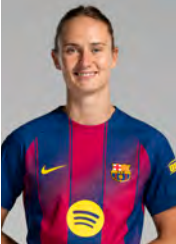
7 PARALLUELO

FORWARD
Salma Paralluelo
13/01/2003
Zaragoza
(Zaragoza)



9 PINA

FORWARD
Claudia Pina
12/08/2001
Montcada i Reixac
(Barcelona)



10 GRAHAM

FORWARD
Caroline Graham
18/02/1995
Oslo
(Norway)



17 PAJOR

FORWARD
Ewa Pajor
03/12/1996
Uniejów
(Poland)



A SEVENTH CONSECUTIVE LEAGUE TITLE!

Barça Femení remain unrivalled in the League and once again won the championship with complete dominance. The Blaugrana's supremacy is beyond question as they continue to add league titles to their trophy cabinet: a seventh consecutive title and the eleventh in the Club's history. Pere Romeu's side won 29 of their 30 league matches, dropping three points only in a defeat away to Real Sociedad. Barça were crowned champions with four matches still to play after a convincing 1-4 victory in the derby away to Espanyol. The Barcelona side finished the League with 87 points, 15 more than runners-up Real Madrid, and were both the highest-scoring team, with 130 goals, and the best defensive side, conceding just nine. Claudia Pina finished as the Liga F top scorer with 21 goals, ahead of Blaugrana teammate Pajor, who scored 16.





RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
1	30/08/2025	FC Barcelona – Alhama CF ElPozo	8-0	Graham Hansen (2), Aitana Bonmatí, Pajor, Ona Batlle, Clàudia Pina (3)
2	07/09/2025	Athletic Club – FC Barcelona	1-8	Vicky, Patri, Pajor (2), Kika, Aitana Bonmatí (2)
3	12/09/2025	FC Barcelona – Dux Logroño	4-0	Aitana Bonmatí (2), Pajor, Kika
4	21/09/2025	Seville – FC Barcelona	0-5	Salma Paralluelo, Clàudia Pina (3), Vicky
5	27/09/2025	FC Barcelona – RCD Espanyol	2-0	Alexia Putellas, Pajor
6	04/10/2025	SD Eibar – FC Barcelona	0-4	Clara Serrajordi, Vicky, Graham Hansen, Salma Paralluelo
7	12/10/2025	Atlético de Madrid – FC Barcelona	0-6	Esmee Brugts, Patri Guijarro, Pajor, Alexia Putellas, Vicky, Laia Aleixandri
8	19/10/25	FC Barcelona – Granada CF	2-0	Clàudia Pina, Kika
9	02/11/2025	Real Sociedad – FC Barcelona	1-0	
10	09/11/2025	FC Barcelona – Deportivo Abanca	8-0	Vicky, Alexia Putellas, María León, Laia Aleixandri (2), Claudia Pina, Graham Hansen
11	15/11/2025	FC Barcelona – Real Madrid	4-0	Pajor (2), Sydney, Aitana Bonmatí
12	23/11/2025	Levante UD – FC Barcelona	0-4	Pajor, Kika, Claudia Pina, Alexia Putellas
13	06/12/2025	FC Barcelona – Tenerife Femenino	2-0	Pajor, Alexia Putellas
14	13/12/2025	Badalona Women – FC Barcelona	1-5	Pajor, Claudia Pina (2), Vicky, Brugts
15	10/01/2026	FC Barcelona – Madrid CFF	12-1	Pajor (4), Carla Julià, Sydney (2), Brugts, Mendoza (pp), Alexia, Ainoa, Clàudia Pina
16	14/01/2026	FC Barcelona – At. Madrid	5-0	Alexia, Clàudia Pina (2), Brugts, Salma
17	18/01/2026	Alhama CF ElPozo – FC Barcelona	0-2	Clàudia Pina, Graham
18	01/02/2026	FC Barcelona – Seville FC	4-1	Kika (2), Sydney, Paralluelo
19	08/02/2026	DUX Logroño – FC Barcelona	0-3	Carla Julià, Kika, Vicky
20	14/02/2026	FC Barcelona – SD Eibar	4-0	Pajor, Clàudia Pina, Patri Guijarro, Paredes
21	21/02/2026	Granada CF – FC Barcelona	0-2	Graham Hansen, Aïcha Camara
22	15/03/2026	Deportivo Abanca – FC Barcelona	0-2	Torrejón, Alexia Putellas
23	21/03/2026	FC Barcelona – Athletic Club	7-1	Salma, Pina (2), Carla Julià, Sideny, Kika (2)
24	29/03/2026	Real Madrid – FC Barcelona	0-3	Ona Batlle, Alexia, Lakrar (og)
25	06/04/2026	FC Barcelona – Badalona Women	6-0	Salma, Marta, Sydney, Brugts, María León, Fenger
26	23/04/2026	RCD Espanyol – FC Barcelona	1-4	Carla Julià, Graham Hansen, Fenger (2)
27	06/05/2026	FC Barcelona – Levante UD	5-0	Vicky, Pina (2), Carla Julià, Sidney
28	10/05/2026	Tenerife Femenino – FC Barcelona	1-3	Brugts, Kika, Pina
29	27/05/2026	FC Barcelona – Real Sociedad	2-1	Pina, Aitana
30	31/05/2026	Madrid CFF – FC Barcelona	0-4	Graham Hansen (3), Vicky



GOALSCORERS	
21	Claudia Pina
16	Pajor
10	Graham Hansen, Kika, Vicky
9	Alexia Putellas
7	Sydney, Aitana Bonmatí
6	Salma Paralluelo, Esmee Brugts, Carla Julià
3	Fenger, Laia Aleixandri, Patri Guijarro
2	Ona Batlle, María León, Marta Torrejón
1	Clara Serrajordi, Ainoa, Irene Paredes, Aïcha Camara



QUEENS OF EUROPE FOR THE FOURTH TIME!

Barça Femení won the fourth UEFA Women's Champions League title in the Club's history after a stellar campaign. The Blaugrana remained unbeaten throughout the competition, becoming champions without losing a match for the first time. The league phase was almost perfect, with a record of five wins and one draw against Chelsea. In the quarter-finals, Barça swept aside Real Madrid with a spectacular 12-2 aggregate victory. The second leg was played at Spotify Camp Nou, marking the Blaugrana's return to the Stadium. Bayern Munich were their opponents in the semi-finals. Although the first leg at the Allianz Arena ended in a 1-1 draw, Pere Romeu's side defeated the German team 4-2 in the second leg to reach the final for the sixth consecutive year.

Around 4,000 Blaugrana supporters travelled to Oslo to cheer on the team. Barça faced Olympique Lyonnais in what was the fourth time the two sides had met in a European final. A first half in which Barça had to withstand sustained pressure, but kept a clean sheet thanks to an outstanding Cata Coll, gave way to a memorable second half. Ewa Pajor, named Player of the Match, scored twice to become the heroine of the final. In added time, Salma Paralluelo sealed the victory with two almost consecutive goals. The final 4-0 scoreline reflected the Blaugrana's dominance in Europe as they secured their fourth Champions League title in six years.

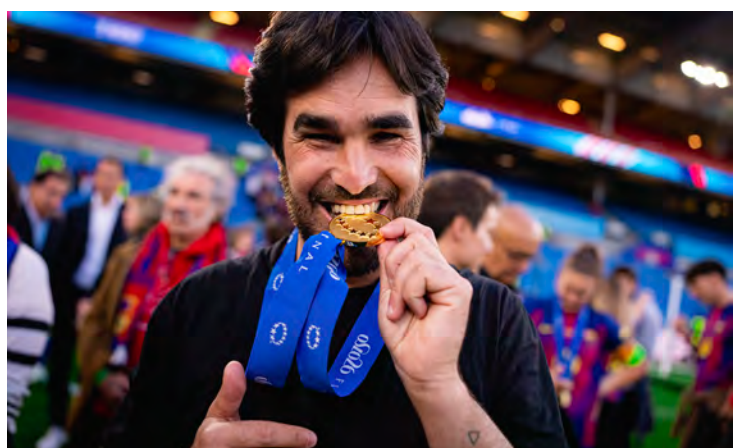
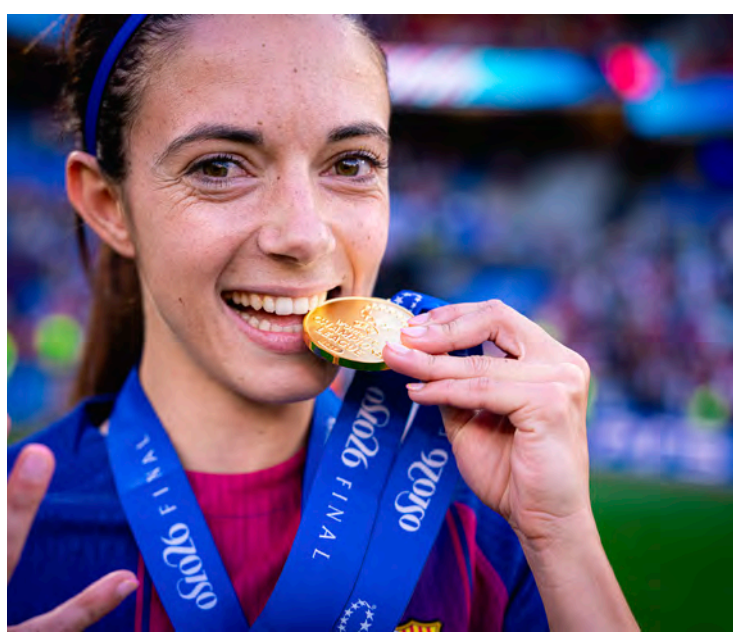




RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS	GOALSCORERS
Group stage. 1	07/10/2025	FC Barcelona – Bayern Munich	7-1	Alexia Putellas, Ewa Pajor (2), Esmee Brugts, Salma Paralluelo, Claudia Pina (2)	11 Ewa Pajor
Group stage. 2	15/10/2025	Roma Women – FC Barcelona	0-4	Esmee Brugts, Kika, Alexia Putellas, Graham Hansen	7 Alexia Putellas
Group stage. 3	12/11/2025	FC Barcelona – Oud-Heverlee Leuven Women	3-0	Alexia Putellas, Everaerts (og), Irene Paredes	4 Graham, Esmee Brugts, Salma Paralluelo
Group stage. 4	20/11/2025	Chelsea FC Women – FC Barcelona	1-1	Ewa Pajor	
Group stage. 5	10/12/2025	FC Barcelona – Benfica Women	3-1	Ewa Pajor, Laia Aleixandri	3 Irene Paredes
Group stage. 6	17/12/2025	Paris FC Féminines – FC Barcelona	0-2	Vicky, Graham	2 Claudia Pina, Vicky
Quarter-finals. First leg.	25/03/2026	Real Madrid CF – FC Barcelona	2-6	Ewa Pajor (2), Brugts, Paredes, Vicky López, Alexia	1 Kika, Laia Aleixandri
Quarter-finals. Second leg	02/04/2026	FC Barcelona – Real Madrid CF	6-0	Alexia, Graham (2), Paredes, Pajor, Brugts	
Semi-finals. First leg.	25/04/2026	Bayern Munich – FC Barcelona	1-1	Pajor	
Semi-finals. Second leg	03/05/2026	FC Barcelona – Bayern Munich	4-2	Salma, Alexia (2), Pajor	
Final	23/05/2026	FC Barcelona – OL Lyonnes	4-0	Pajor (2), Salma (2)	







TWELFTH COPA DE LA REINA TITLE, THE THIRD IN A ROW

The women's team lifted another Copa de la Reina trophy, claiming their twelfth title in the competition and their third consecutive triumph. Pere Romeu's side came through the opening two rounds with ease, defeating Alavés 1-6 in the round of 16 and Real Madrid 0-4 in the quarter-finals. In the two-legged semi-finals, Badalona proved difficult to break down at home and the Barcelona side were unable to find the back of the net in a goalless draw. In the second leg, Barça secured their place in the final with a convincing 4-1 victory. Atlético de Madrid were their opponents in the final, played in Gran Canaria. A crowd of 26,093 witnessed another impressive Blaugrana performance in what was the highest attendance ever recorded for a final in this competition. Goals from Claudia Pina, Esmee Brugts and Salma Paralluelo had effectively settled the final before half-time, and although the Madrid side pulled a goal back to make it 3-1 in the 58th minute, the score remained unchanged and the Blaugrana lifted another trophy.





RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
Round of 16	21/12/2025	Alavés Femenino – FC Barcelona	1-6	Kika, Sydney, Graham, Serrajordi,
Quarter-finals	05/02/2026	Real Madrid CF – FC Barcelona	0-4	Pajor (2), Alexia, Paralluelo
Semi-finals. First leg.	12/03/2026	Badalona Women – FC Barcelona	0-0	
Semi-finals. Second leg.	18/03/2026	FC Barcelona – Badalona Women	4-1	Alexia (2), Kika, Pajor
Final	16/05/2026	FC Barcelona – Atlético de Madrid	3-1	Pina, Brughts, Paralleulo

GOALSCORERS	
3	Pajor, Alexia
2	Kika, Paralluelo
1	Sydney, Graham, Serrajordi, Pina, Brughts



A HIGHLY COMPETITIVE BARÇA SIDE WINS ITS FIFTH CONSECUTIVE SUPER CUP

FC Barcelona had to work hard in Castellón to win the sixth Spanish Super Cup in the Club's history. In the semi-final, Barça came from behind after the Basque side had taken an early lead from the penalty spot. However, the Blaugrana responded well, with goals from Ona Batlle and Irene Paredes turning the match around. The match became more difficult following Kika's dismissal shortly before half-time, but Pere Romeu's side showed their maturity in the second half, with Pajor scoring the third goal to seal the victory. The final against Real Madrid was a closely contested encounter. Brugts opened the scoring after half an hour with a fine header from a corner. Barça had chances to extend their lead, but an outstanding performance from Real Madrid goalkeeper Misa prevented them from doing so. In the end, captain Alexia sealed the victory in added time by converting a penalty. With this 2-0 victory, Barça claimed their sixth Spanish Super Cup title and their fifth in a row.



RESULTS

MATCHDAY	DATE	GAME	RESULT	GOALSCORERS
Semi-finals	21/01/2026	FC Barcelona – Athletic Club	3-1	Ona Batlle, Paredes, Pajor
Final	24/01/2026	FC Barcelona – Real Madrid	2-0	Brugts, Alexia (p)

GOALSCORERS	
1	Ona Batlle, Paredes, Pajor, Brugts, Alexia



PRE-SEASON TOUR OF MEXICO

The women's first team began the pre-season with another international tour of Mexico, where they played two demanding and entertaining matches. Their opening fixture was against the LIGA MX All-Stars Women in a thrilling contest that ended in a 2-2 draw before the Blaugrana prevailed in the penalty shoot-out, thanks to Cata Coll's solid goalkeeping and successful penalties from Aitana, Alexia, Pina and Marta. In the second match, the Blaugrana defeated América Femenil 1-2, with goals from Claudia Pina and Salma Paralluelo, in a game in which head coach Pere Romeu continued to experiment and gave playing time to all his players, with Laia Aleixandri's return in the Barça shirt a particular highlight.

RESULT

DATE	GAME	RESULT	GOALSCORERS
23/08/2025	LIGA MX All-Stars Women – FC Barcelona	2-2 (pp)	Blackwood [og], Aitana Bonmatí
24/08/2025	América Femenil – FC Barcelona	1-2	Claudia Pina, Salma Paralluelo





AITANA JOINS THE PANTHEON OF FOOTBALL GREATS

Blaugrana star Aitana Bonmatí won her third consecutive Ballon d'Or, once again confirming her status as the world's best player. As a result, an FC Barcelona player has now won the award for five consecutive years, with Alexia claiming the first two and Aitana the last three. The player from Sant Pere de Ribes joins an exclusive group of players to have won three Ballons d'Or: Cruyff, Platini, Van Basten, Messi and Cristiano Ronaldo. The Catalan midfielder is the first female player to achieve this feat, marking a watershed moment in the history of football.

In addition, Aitana Bonmatí also won FIFA's The Best Women's Player award for the third consecutive year. The award for the world's best female player has gone to a Barça player every year since 2021, with the first two won by Alexia and the next three by Aitana. Meanwhile, Vicky López became the first winner of the Women's Kopa Trophy as the best female footballer in the world under the age of 21.





ALEXIA PUTELLAS, FAREWELL TO AN ICON

Alexia Putellas brought her 14-year career with Barça's first team to an end. Since joining the Club in 2012, Alexia's career has changed the history of women's football and of the Club forever. With 508 appearances for Barça, she is the second-most capped player in the Club's history, behind Melanie Serrano (516). She is also the Club's all-time leading goalscorer, with 232 goals, and won a total of 38 trophies in the Blaugrana shirt: four UEFA Women's Champions League titles, 10 League titles, 10 Copa de la Reina titles, six Spanish Super Cups and eight Catalan Cups.

Beyond the trophies, however, Alexia will always be remembered for the way she raised competitive standards and inspired generations of players around the world. Her career was not only a personal success but also a collective legacy. She is proof that Barça Femení has grown alongside an irreplaceable captain, a player who is already an enduring icon of both the Club and world football.

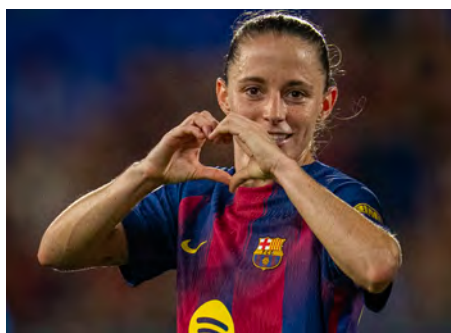




MAPI LEÓN, BATLLE AND PARALLUELO ALSO BID FAREWELL

María León brought to a close a glorious nine-year spell in the Blaugrana shirt. The Aragonese defender ended a career at the Club defined by trophies, leadership and a personality that left a lasting mark on both the dressing room and the Blaugrana supporters. Since joining in the summer of 2017, she won 27 trophies: four UEFA Women's Champions League titles, seven League titles, seven Copa de la Reina titles, six Spanish Super Cups and three Catalan Cups.

After three seasons marked by commitment and consistency, Ona Batlle also brought her time at Barça to an end, having won 12 trophies: two UEFA Women's Champions League titles, three League titles, three Copa de la Reina titles, three Spanish Super Cups and one Catalan Cup. Salma Paralluelo also decided to leave FC Barcelona at the end of her contract on 30 June 2026. The Aragonese forward left the Club after four seasons in the Blaugrana shirt, during which she won a total of 15 trophies.





WOMEN'S B

Goalkeepers: Meritxell Font, Rocío Romano.

Defenders: Adriana Ranera, Carla Julià, Maria Llorella, Martina Gonzalez, Daniela Martínez, Noa Jiménez and Iara Soares Baptista.

Midfielders: Alba Caño, Noah Bezis, Emma Galvez, Lorena Cubo, Ainoa Gómez and Rosalia Domínguez.

Forwards: Laia Martret, Martine Fenger, Celia Segura, Natalia Escot, Anna Quer, Kautar Azraf and Lua Arufe.

Head coach: Óscar Belis

Assistant coach: Pablo Tramullas

CLASSIFICATION

1st RFEF Women's League champions





WOMEN'S C

Goalkeepers: Ariadna Ayats, Nuria González and Clara Raspall.

Defenders: Maria Torres, Carlota Martins, Cristina López, Júlia Pastor, Abril Rius and Arlet Aguayo.

Midfielders: Beatriz Pérez, Montserrat Alabart, Martina Romero, Mariona Señé, Daniela López, Laia Cabetas and Avril Serrano.

Forwards: Laia Guerrero, Ivet Franch, Nayara Nuñez, Giselle Groo and Maria Rius.

Head coach: Eric Sánchez

Assistant coach: Marc Sayago



CLASSIFICATION

3rd RFEF Women's League champions and promoted to the 2nd RFEF Women's League



U19

Goalkeepers: Carmen O'Dea, Laia Gurrea and Júlia Traus.

Defenders: Charlotta Dagny, Georgina Morante, Lucia Grau, Claudia Lozano, Lucia Carrillo, Júlia González, Ariadna Casanovas and Emma Cots.

Midfielders: Jana Muro, Noa Benito, Elena Vizuite, Carla Garrido, Xènia Carceller, Nadine Mohedano, Jana Bagur and Claudia Reig.

Forwards: Bruna Quintana, Lidia Gibert, Aissatou Traoré, Sara Muñoz, Irene Mosquera and Mayssa Baha.

Head coach: Adrián Lamas

Assistant coach: Víctor Vilajosana



CLASSIFICATION

U19 Liga Preferente Femení champions and Catalan Cup winners



U14

Goalkeepers: Alexia López and Ainhoa Corral.

Defenders: Carlota Fornols, Lucia Fuentes, Clara Pellicero, Aina Tamayo and Marta Roquer.

Midfielders: Aina Serrano, Martina Irurtia, Irene Martínez, Ainhoa Orgaz, Elia Pujol, Abril Ruiz, Aum Forcada and Mia Puig.

Forwards: Arlette Maldonado, Laia Cendrero, Lola Llopis, Galla Vilajosana, Lucia Cobano and Valentina Salamanca.

Head coach: Marc Almirall

Assistant coach: Pol Masats

CLASSIFICATION

10th place in the U14 First Division League (Group 10)



U13

Goalkeepers: Júlia Elias, Yaiza Albancher and Berta Placias.

Defenders: Amina Traoré, Vinyet Ayats, Paula Hernando, Gia Lázaró, Noa Álvarez-Buylla and Gala Bravo.

Midfielders: Olivia Parareda, Daniela Navarro, Kloe Rubio, Júlia Reixach, Joana García, Ainhoa Marcano and Nina Navarro.

Forwards: Elna Tomás, Pipper Hodson, Paula Meral, Debora Rodríguez, Aina Saavedra and Candela Luque.

Head coach: Jesús López

Assistant coach: Júlia Mora

CLASSIFICATION

9th place in the U13 First Division League (Group 10)



U12

Goalkeepers: Helena Naranjo and Maria Miquel.

Defenders: Irene Miquel, Mar Boada, Coral Garcia and Laia Camprubí.

Midfielders: Laia Abelarias, Maria Alarcón, Berta Listán and Ivet Castellví.

Forwards: Aina Fillat, Valentina Garcia, Laila Nogueras and Daniela Alcaide.

Head coach: Pablo Álvarez

Assistant coach: Marc Quer

CLASSIFICATION

U12 Second Division Girls' League champions (Group 18)



U11

Goalkeepers: Martina Palanques and Helena Alento.

Defenders: Mariona Cepero, Jana Estany, Olivia Marin, Mar Bernad and Carla Abelló.

Midfielders: Angela Canet, Aina Frias, Aitana Rejano and Martina Pérez.

Forwards: Valeria Soriano and Astrid Torres.

Head coach: Elisabet Romero

Assistant coach: Carles Ucles



CLASSIFICATION

Third place in the U11 Second Division League (Group 14)





FIRST TEAM SQUAD



XAVI PASCUAL *

COACH

Xavi Pascual
09/09/1972
Gavà
(Barcelona)

*From 17/11/2025



PEÑARROYA *

COACH

Joan Peñarroya
20/04/1969
Terrassa
(Barcelona)

* Until 9/11/2025

TECHNICAL STAFF

Assistant coaches

Iñigo Zorzano
Óscar Orellana
*(Interim Head Coach from
9 to 17/11/2025)*
Albert Oliver
Rafa Martínez
Xavier Beltran

MEDICAL TEAM

Doctors

Jordi Puigdemívol
Dani Florit
Ignasi Moix

Fitness coaches

Franc Garcia
Carles Pintado

Physiotherapists

Carles Martín
Agustín Morales
Daniel López

Rehabilitation Coach

Aitor Piedra

ASSISTANTS

Delegate

Xavier Montolio

Kit manager

Dani Vázquez

Logistics assistant

Adrià Cantón

↑ SIGNINGS

Juani Marcos

Bàsquet Girona

Will Clyburn

Virtus Bologna

Miles Norris

Boston Celtics / Maine
Celtics

Toko Shengelia

Virtus Bologna

Myles Cale

Limburg United (Hasselt)

↓ DEPARTURES

James Nnaji

Bàsquet Girona /
Merkezefendi

Àlex Abrines

Retired

Justin Anderson

Dubai

Chimezie Metu

Dreamland Gran Canària

Jabari Parker

KK Partizan



2 MARCOS

POINT GUARD

Juani Marcos
10/04/2000
Rosario
(Argentina)



13 SATORANSKY

POINT GUARD

Tomas Satoransky
30/10/1991
Prague
(Czech Republic)



17 NÚÑEZ

POINT GUARD

Juan Núñez
04/06/2004
Madrid
(Madrid)



20 LAPROVITTOLA

POINT GUARD

Nicolás Laprovittola
31/01/1990
Castelar
(Argentina)



0 PUNTER

SHOOTING GUARD

Kevin Punter
25/06/1993
New York
(United States)



8 BRIZUELA

SHOOTING GUARD

Darío Brizuela
08/11/1994
Donostia
(Basque Country)



21 CLYBURN

FORWARD

William Clyburn
17/05/1990
Detroit
(United States)



44 PARRA

FORWARD

Joel Parra
04/04/2000
Barcelona
(Barcelona)



5 NORRIS

POWER FORWARD

Miles Norris
15/04/2000
San Francisco
(United States)



23 SHENGELIA

POWER FORWARD

Tornike Shengelia
15/10/1991
Tbilisi
(Georgia)



6 VESELY

PIVOT

Jan Vesely
24/04/1990
Ostrava (Czech
Republic)



14 HERNANGÓMEZ

PIVOT

Willy Hernangómez
27/05/1994
Madrid
(Madrid)



3 CALE

FORWARD

Myles Cale
05/03/1999
Middletown (United States)



19 FALL

PIVOT

Youssopha Fall
12/01/1995
Dakar
(Senegal)

BARÇA REACH THE FINAL FOR THE FIRST TIME IN THREE YEARS BUT FALL SHORT AGAINST VALENCIA BASKET

The Blaugrana team reached the ACB League final for the first time in three seasons but were unable to win the title following losses to Valencia Basket. Barça finished the regular season in fifth place with a record of 24 wins and 10 defeats. In the quarter-finals, despite not having home-court advantage, Barça eliminated UCAM Murcia in three games, with the outstanding 76-100 victory in the decisive third game being a highlight of the contest. In the semi-finals, Xavi Pascual's side swept aside La Laguna Tenerife in three excellent performances. Barça returned to the League final for the first time in three years. Despite a spectacular 112-113 victory in the opening game in Valencia, the Barcelona side were physically drained as the series progressed and were beaten by Valencia Basket in the next three meetings.





RESULTS

MATCHDAY	DATE	GAME	RESULT
1	05/10/2025	Valencia Basket - Barça	93-81
2	12/10/2025	Barça - Hiopos Lleida	86-91
3	19/10/2025	Unicaja - Barça	77-83
4	25/10/2025	Barça - Río Breogán	100-85
5	02/11/2025	Barça - UCAM Murcia	78-81
6	09/11/2025	Bàsquet Girona - Barça	96-78
7	16/11/2025	Barça - Baskonia	91 - 83
8	23/11/2025	Dreamland Gran Canaria - Barça	61 - 72
9	07/12/2025	Barça - MoraBanc Andorra	102-71
10	14/12/2025	Baxi Manresa - Barça	62-89
11	21/12/2025	Barça - Joventut Badalona	90-80
12	28/12/2025	Surne Bilbao Basket - Barça	66-71
13	02/01/2026	Barça - Casademont Zaragoza	100-80
14	04/01/2026	Real Madrid - Barça	100-105
15	11/01/2026	Barça - Covirán Granada	108-71
16	18/01/2026	Recoletas Salud San Pablo Burgos - Barça	79-80
17	25/01/2026	Barça - La Laguna Tenerife	82-89
18	01/02/2026	UCAM Murcia - Barça	84-83
19	08/02/2026	Barça - Bàsquet Girona	97-92
20	15/02/2026	Barça - BAXI Manresa	97-60
21	08/03/2026	Río Breogán - Barça	78-109
22	15/03/2026	Joventut Badalona - Barça	84-72
23	22/03/2026	Barça - Real Madrid	76-95
24	29/03/2026	Barça - Unicaja	97-91
25	05/04/2026	Casademont Zaragoza - Barça	86-82
26	12/04/2026	Barça - Surne Bilbao Basket	90-61
27	19/04/2026	Hiopos Lleida - Barça	90-80
28	26/04/2026	Kosner Baskonia - Barça	92-95
29	03/05/2026	Barça - Dreamland Gran Canaria	91-69
30	09/05/2026	Barça - Recoletas Salud San Pablo Burgos	91-76
31	13/05/2026	Coviran Granada - Barça	98-101
32	17/05/2026	La Laguna Tenerife - Barça	97-102
33	29/05/2026	MoraBanc Andorra - Barça	95-100
34	31/05/2026	Barça - Valencia Basket	77-102
Quarter-finals. Game 1	02/06/2026	UCAM Murcia - Barça	68-91
Quarter-finals. Game 2	04/06/2026	Barça - UCAM Murcia	87-90
Quarter-finals. Game 3	06/06/2026	UCAM Murcia - Barça	76-100
Semi-finals. Game 1	09/06/2026	Barça - La Laguna Tenerife	100-67
Semi-finals. Game 2	11/06/2026	Barça - La Laguna Tenerife	97-89
Semi-finals. Game 3	13/06/2026	La Laguna Tenerife - Barça	76-85
Final - Game 1	18/06/2026	Valencia Basket - Barça	112-113
Final - Game 2	20/06/2026	Valencia Basket - Barça	102-75
Final - Game 3	22/06/2026	Barça - Valencia Basket	80-88
Final - Game 4	24/06/2026	Barça - Valencia Basket	84-108



ONE STEP AWAY FROM THE EUROLEAGUE PLAY-OFFS

Barça fell just short of reaching the EuroLeague play-offs, losing the second play-in game, in which only a victory would suffice. The Barcelona team's European campaign was marked by injuries, inconsistency and a demanding schedule. The regular season ended with the Blaugrana in ninth place after recording 21 wins and 17 defeats. To qualify for the play-offs, the Culers had to come through a challenging two-game play-in. The first game was against Crvena Zvezda at the Palau

Blaugrana. An excellent team performance in the first half and Clyburn's accuracy from three-point range secured qualification for the second play-in game (80-72). The Blaugrana then faced the difficult task of defeating AS Monaco away from home. A strong start by AS Monaco, spurred on by their home crowd, put Barça under pressure, and the Blaugrana were unable to recover, eventually losing 79-70 and bringing their EuroLeague campaign to an end.



RESULTS

MATCHDAY	DATE	GAME	RESULT
1	30/09/2025	Hapoel IBI Tel Aviv - Barça	103-87
2	03/10/2025	Panathinaikos AKTOR Athens - Barça	96-103
3	10/10/2025	Barça - Valencia Basket	108-102
4	14/10/2025	Maccabi Rapyd Tel Aviv - Barça	71-92
5	16/10/2025	Dubai Basketball - Barça	83-78
6	23/10/2025	Barça - Zalgiris Kaunas	73-88
7	28/10/2025	Barça - EA7 Emporio Armani Milan	74-72
8	31/10/2025	Partizan Mozart Bet - Barça	76-78
9	07/11/2025	Barça - Real Madrid	92-101
10	12/11/2025	FC Bayern Munich - Barça	74-75
11	14/11/2025	Barça - Virtus Bologna	88 - 81
12	20/11/2025	Anadolu Efes - Barça	74-73
13	26/11/2025	Barça - LDLC Asvel Villeurbanne	88-78
14	05/12/2025	Crvena Zvezda Meridianbet - Barça	79-89
15	12/12/2025	Barça - Olympiacos	98-85
16	16/12/2025	Paris Basketball - Barça	69-85
17	19/12/2025	Barça - Kosner Baskonia	134-124
18	23/12/2025	Fenerbahçe Beko Istanbul - Barça	72-71
19	30/12/2025	Barça - AS Monaco	74-90
20	06/01/2026	Barça - Maccabi Rapyd Tel Aviv	93-83
21	09/01/2026	Barça - Partizan Mozart Bet	88-70
22	16/01/2026	Real Madrid - Barça	80-61
23	20/01/2026	Barça - Dubai Basketball	91-89
24	23/01/2026	LDLC Asvel Villeurbanne - Barça	82-89
25	29/01/2026	Olympiacos Piraeus - Barça	87-75
26	03/02/2026	Barça - Fenerbahçe Beko Istanbul	78-82
27	06/02/2026	Kosner Baskonia - Barça	91-97
28	12/02/2026	Barça - Paris Basketball	74-85
29	25/02/2026	Virtus Bologna - Barça	85-80
30	05/03/2026	EA7 Emporio Armani Milan - Barça	87-84
31	13/03/2026	Barça - Hapoel IBI Tel Aviv	75-80
32	19/03/2026	Valencia Basket - Barça	62-66
33	24/03/2026	Barça - Anadolu EFES	78-71
34	27/03/2026	Barça - Crvena Zvezda Meridianbet	92-88
35	02/04/2026	Zalgiris Kaunas - Barça	83-71
36	07/04/2026	Barça - Panathinaikos Aktor Athens	79-93
37	10/04/2026	AS Monaco - Barça	93-86
38	17/04/2026	Barça - FC Bayern Munich	95-69
Play-In 1	21/04/2026	Barça - Crvena Zvezda Meridianbet	80-72
Play-In 2	24/04/2026	AS Monaco - Barça	79-70

ELIMINATED BY THE EVENTUAL CHAMPIONS IN THE COPA DEL REY SEMI-FINALS

Barça's 2025/26 Copa del Rey campaign came to an end in the semi-finals. Xavi Pascual's side began their campaign in the competition in the quarter-finals against UCAM Murcia, a team they had been unable to beat in either of their two League meetings. However, Barça put up a very disciplined performance and, inspired by players such as Punter and Clyburn, secured a 91-85 victory. The semi-final was marked by low scoring from both teams. The Blaugrana entered the final quarter with the game under control, although Baskonia remained within striking distance. The Basque side took the lead thanks to a 0-7 run at the start of the fourth quarter, and Barça were unable to recover. Joel Parra had one final three-point attempt to send the game into overtime, but he was forced to take a difficult shot and missed. The game ended 67-70 in favour of Baskonia, who went on to win the tournament.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Quarter-finals	20/02/2026	Barça - UCAM Murcia	91 - 85
Semi-finals	21/02/2026	Barça - Kosner Baskonia	67 - 70





JUST SHORT OF THE CATALAN LEAGUE FINAL

The basketball team were unable to reach the Catalan League final, the first official trophy of the season. The competition got off to a good start with a victory over MoraBanc Andorra. However, a narrow defeat to Joventut left the Blaugrana in second place in their group and out of the final.

The game against the Badalona side was closely contested and decided in the closing moments. Two free throws from Joventut's Hunt with five seconds remaining made it 80-81, and although Clyburn had the final possession for Barça, his shot did not go in and the Blaugrana were eliminated.

RESULTS

MATCHDAY	DATE	GAME	RESULT
1	17/09/2025	MoraBanc Andorra - Barça	81-90
2	19/09/2025	Barça - Joventut Badalona	80-81

BARÇA ATLÈTIC / U19 A

Point guards: Dani González *, Nil Poza and Oriol Fibrà
Shooting guards: Jakob Siftar, Eric Montaner and Diego Ferreras
Small forwards: Ma Samba Gueye *, Jan Cerdán and Nikola Kusturica
Power forwards: Joaquim Boumtje Boumtje, Mohamed Keita and Mohamed Dabone
Pivots: Abradrahmane Kone and Sayon Keita
**Senior players*
Head Coach: Alvaro Salinas
Assistant coaches: Alex Rodríguez and Arnau Calsapeu
Delegate: Alex Vindel
Fitness coach: Fran Santana
Physiotherapists: Javi Campos and Albert Pujol
Doctor: Ignasi Moix

CLASSIFICATION

BarçaAtlètic: Liga U runners-up and Catalan Cup winners
U19: EuroLeague champions, Catalan Championship winners and Spanish Championship runners-up



U16 A

Point guards: Pau Cruz and Jan Martín
Shooting guards: Arnau Puig, Hugo Lloscos and Biel Ruiz
Small forwards: William Deng Maker Bol and Carlos Rodríguez
Power forwards: Emmanuel Destom and Cheikh Bamba
Head Coach: Sergio Vera
Assistant coach: Joan Florit
Delegate: Alex Vindel
Fitness coaches: Fran Santana and Pau Pons
Physiotherapist: Sergi Seda

CLASSIFICATION

Catalan Championship Champions and Spanish Championship Runners up



U16 B

Point guards: Joan Llompart, Fivos Mateu, Anze Auer and Jan Palomo
Shooting guard: Andrés Higuera
Small forwards: Mauro Quiroga, Kristians Martinsons, Dennis Stefan Bolun and Bernat Pont
Power forwards: Aleix Gironella, Arnau Andrei and Lluc Soley
Head Coach: David Anglada
Assistant coaches: Roger Aznar and Arnau Bosch
Fitness coaches: Pau Pons and Beth Olivé
Physiotherapist: Ricardo Alves

CLASSIFICATION

Catalan Championship Champions



U14 A

Point guards: Max Romeo, Jordi Ruiz, Gerard González and Bruno Sanmartín

Shooting guards: Robert Boumtje Boumtje, Cesc Rebollo and Ousmane Samb

Small forwards: Jan Rigat and Joan Martínez

Power forwards: Teo Infante, Szymon Nagórski, Drake Modelo, Lluís Mas and Issa Kamate

Pivot: Moussa Doumbia

Head Coach: Aleix Concernau

Assistant coach: Arnau Janer

Delegate: João Carlos Charneca Álvaro

Fitness coach: Pau Pons

Physiotherapist: Alex García

CLASSIFICATION

Catalan Championship Champions and Spanish Championship Runners up



U14 B

Point guards: Max Romeo, Martí Grau, Guillem Pla and Jordi Ruiz

Point guards: Guillem Casajuana, Nil Aragón, Martí Rodríguez and Gerard Alonso

Shooting guards: Marc Massana and Iker Cruz

Small forwards: Eric García, Pau Arrufat, Gael Carpintero, Leo Escudero and Jan Cortés

Power forwards: Pau Masllorens

Head Coach: David Molins

Assistant coach: Pavlos Gkikas

Fitness coach: Adrià Miró

Physiotherapist: Maria Soler

CLASSIFICATION

Catalan Championship Champions



MINI

Point guards: Pol Ramírez, Nil Casas, Pol Palau, Arnau Burgada, Jan Abad, Guillem Rabassa and Dídac Vila

Shooting guards: David Bívol, Víctor Canga and Kai Rodríguez

Small forwards: Tyler Poe, Eloy Ramírez, August Russell, Arnau Garriga and Adrià Argemí

Head Coach: Alejandro Vallina

Assistant coaches: Miquel Alemany and Mario Fresno

Fitness coaches: Adrià Miró and Maria Navarro

CLASSIFICATION

Catalan Championship and Spanish Championship winners, and fourth place in the first-year U14 Preferente Catalan Championship.







FIRST TEAM SQUAD



CARLOS ORTEGA

COACH
Carlos Ortega
14/07/1971
Málaga
(Málaga)

TECHNICAL STAFF

Assistant trainers
Tomas Svensson
Konstantin Igropulo

Fitness coach
Francesc Pla

Scouting
Toni Rubiella

MEDICAL TEAM

Doctors
José Antonio Gutiérrez
José María Gutiérrez

Physiotherapists
Sebastià Salas
Enric Vila

Rehabilitation Coach
Daniel Benito

↑ SIGNINGS

Djordje Cikusa
Montpellier*

Viktor Hallgrímsson
Orlen Wisła Płock

Dani Fernández
TVB Stuttgart

Òscar Grau
Barça At.

Ian Barrufet
MT Melsungen*

Seif Elderaa
Limoges

Ludovic Fábregas
Veszprém

↓ DEPARTURES

Gonzalo Pérez de Vargas
THW Kiel

Pol Valera
FC Porto

Jaime Gallego
Retired

Aitor Ariño
Füchse Berlin

HAMPUS WANNE
HØJ Elite

Thiagus Petrus
Veszprém

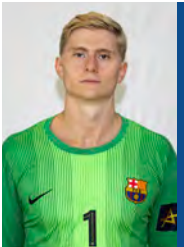
Juan Palomino
BM Granollers

Vincent Gérard
Retired

Melvyn Richardson
Wisła Płock

Javi Rodríguez
SL Benfica

**Returning from loan*



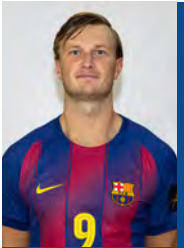
1 V. HALLGRÍMSSON

GOALKEEPER
Viktor Hallgrímsson
24/07/2000
Reykjavík
(Iceland)



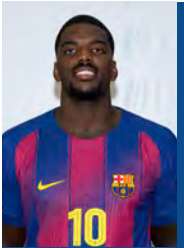
12 NIELSEN

GOALKEEPER
Emil Nielsen
10/03/1997
Aarhus
(Denmark)



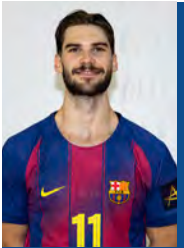
9 CARLSBOGARD

BACK
Jonathan Carlsbogard
19/04/1995
Gothenburg
(Sweden)



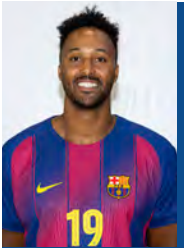
10 MEM

BACK
Dika Mem
31/08/1997
Paris
(France)



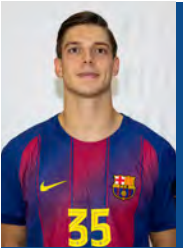
11 DJORDJE CIKUSA

BACK
Djordje Cikusa
08/12/2005
Bordils
(Girona)



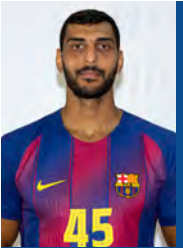
19 N'GUESSAN

BACK
Timothy N'Guessan
18/09/1992
Massy
(France)



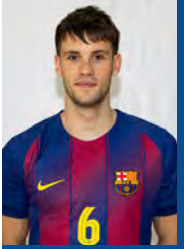
35 MAKUC

CENTRE BACK
Domen Makuc
01/07/2000
Postojna
(Slovenia)



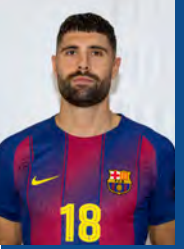
45 SEIF ELDERAA

CENTRE BACK
Seif Elderaa
19/09/1998
El Caire
(Egypt)



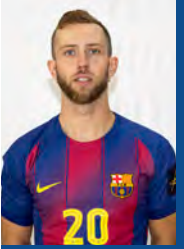
6 DANI FERNÁNDEZ

WING
Dani Fernández
28/03/2001
Sabadell
(Barcelona)



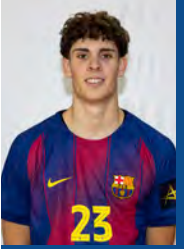
18 JANC

WING
Blaz Janc
20/11/1996
BREŽICE
(Slovenia)



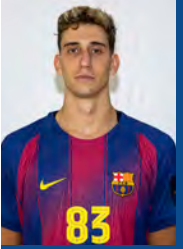
20 ALEIX

WING
Aleix Gómez
07/05/1997
Sabadell
(Barcelona)



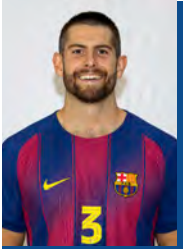
23 SOLA

WING
Adrián Sola
16/04/2008
Sangüesa
(Navarre)



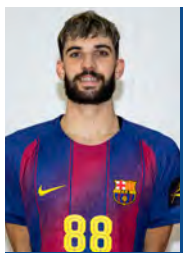
83 BARRUFET

WING
Ian Barrufet
19/05/2004
Teià
(Barcelona)



3 BAZÁN

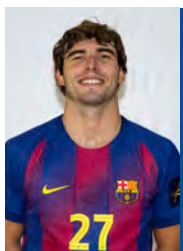
PIVOT
Antonio Bazán
19/05/1996
Pamplona
(Navarre)



88 CIKUSA

CENTRE BACK

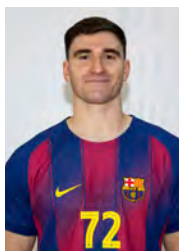
Petar Cikusa
08/12/2005
Bordils
(Girona)



27 GRAU

PIVOT

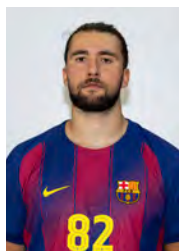
Òscar Grau
16/01/2004
Barcelona
(Barcelona)



72 FÀBREGAS

PIVOT

Ludovic Fàbregas
01/07/1996
Perpignan
(France)



82 FRADE

PIVOT

Luís Frade
11/08/1998
Rio Tinto
(Portugal)





HISTORIC LEAGUE TITLE WITH A PERFECT RECORD AND MORE THAN 1,200 GOALS SCORED

Barça won their 16th consecutive League title and the 33rd in the Club's history. The Blaugrana's dominance in domestic competitions remains overwhelming. They won all 30 League matches and, for the first time, surpassed the 1,200-goal mark, finishing with 1,204 goals in a 30-match League season. That goal tally also produced another unprecedented milestone: Barça finished the League with an average of 40.1 goals per game, surpassing the previous record set in the 2014/15 season, when the team scored 1,187 goals at an average of 39.5 per game. Carlos Ortega's side, who secured the title mathematically with six matches still to play, finished the season with 60 points, 17 more than runners-up Dicorpebal Logroño La Rioja.





RESULTS

MATCHDAY	DATE	GAME	RESULT
1	13/09/2025	Horneo Eón Alicante - Barça	24-37
2	20/09/2025	Barça - Recoletas Atlético Valladolid	35-25
3	04/10/2025	Barça - Frigoríficos del Morrazo	42-31
4	12/10/25	Frailkin BM Granollers - Barça	28-35
5	17/10/2025	Barça - Irudek Bidasoa Irún	33-31
6	26/10/2025	Caserío Ciudad Real - Barça	27-37
7	08/11/2025	Barça - Cajasol Ángel Ximénez Puente Genil	41-29
8	16/11/2025	ABANCA Ademar León - Barça	28-38
9	21/11/2025	Barça - Viveros Herol BM Nava	45-25
10	30/11/2025	Bada Huesca - Barça	29-40
11	06/12/2025	Barça - REBI Balonmano Cuenca	42-22
12	10/12/2025	Tubos Aranda Villa de Aranda - Barça	28-34
13	13/12/2025	Barça - Sanicentro BM Guadalajara	40-20
14	16/12/2025	Bathco BM Torrelavega - Barça	27-35
15	20/12/2025	Barça - Dicorpebal Logroño La Rioja	43-30
16	10/02/2026	Barça - Horneo Eón Alicante	51-32
17	14/02/2026	Recoletas Atlético Valladolid - Barça	28-39
18	20/02/2026	Barça - Tubos Aranda Villa de Aranda	41-27
19	01/03/2026	Friogríficos del Morrazo - Barça	22-35
20	08/03/2026	Barça - Frailkin BM Granollers	42-31
21	14/03/2026	Irudek Bidasoa Irún - Barça	27-39
22	28/03/2026	Barça - Caserío Ciudad Real	43-26
23	04/04/2026	Cajasol Ángel Ximénez Puente Genil - Barça	23-38
24	10/04/2026	Barça - ABANCA Ademar León	48-31
25	15/04/2026	REBI Balonmano Cuenca - Barça	23-52
26	17/04/2026	Viveros Herol BM Nava - Barça	24-42
27	25/04/2026	Barça - Bada Huesca	42-25
28	08/05/2026	Sanicentro BM Guadalajara - Barça	24-38
29	22/05/2026	Barça - Bathco BM Torrelavega	36-24
30	31/05/2026	Dicorpebal Logroño La Rioja - Barça	28-41

KINGS OF EUROPE FOR THE 13th TIME!

Barça continue to make history in European handball. Carlos Ortega's side were crowned European champions once again, claiming the section's 13th European Cup and the Club's 50th European Cup overall. The Barcelona side finished top of their group in the first phase with 13 victories in 14 matches. As a result, Barça progressed directly to the quarter-finals, where they defeated Nantes over the two legs. In a thrilling semi-final that went to extra time, Barça booked another place in the final with a 32-37 victory over Aalborg, with Nielsen outstanding in goal and Aleix Gómez and Frade finishing as the team's top scorers. In the final, Carlos Ortega's side produced another masterclass in Cologne, delivering an almost flawless display in both attack and defence. With Emil Nielsen outstanding in goal and an impeccable team performance, the Culers weathered some difficult moments before securing a 37-34 victory. Winning the European Cup was the perfect ending to a flawless season, as the Blaugrana completed a remarkable seven out of seven, winning every competition they entered.

RESULTS

MATCHDAY	DATE	GAME	RESULT
1	11/09/2025	Barça - GOG	37-32
2	18/09/2025	Barça - SC Magdeburg	21-22
3	25/09/2025	HC Zagreb - Barça	25-32
4	09/10/2025	Barça - OTP Bank-Pick Szeged	31-28
5	15/10/2025	HC Eurofarm Pelister - Barça	30-34
6	23/10/2025	Orlen Wisla Plock - Barça	24-34
7	13/11/2025	Barça - Orlen Wisla Plock	30-24
8	19/11/2025	Paris Saint-Germain Handball - Barça	27-30
9	27/11/2025	GOG - Barça	28-41
10	03/12/2025	Barça - Paris Saint-Germain Handball	38-33
11	18/02/2026	OTP Bank-Pick Szeged - Barça	27-35
12	26/02/2026	Barça - HC Zagreb	46-26
13	05/03/2026	SC Magdeburg - Barça	29-36
14	11/03/2026	Barça - HC Eurofarm Pelister	47-27
Quarter-finals. First leg	30/04/2026	HBC Nantes - Barça	30-32
Quarter-finals. Second leg	06/05/2026	Barça - HBC Nantes	31-21
Semi-finals	13/06/2026	Aalborg Håndbold - Barça	32-37
Final	14/06/2026	Barça - Füchse Berlin	37-34





COPA DEL REY CHAMPIONS!

After a weekend full of victories, Carlos Ortega's side lifted the 30th Copa del Rey in the Club's history and their 13th in a row in Alicante. Barça had a difficult start to their quarter-final against Recoletas Atlético Valladolid, but recovered well to secure a 38-24 victory. They had a stronger start in the semi-final and, thanks to an excellent second-half performance, defeated Viveros Herol BM Nava 27-38. In the final, Barça took control from the outset, with an opening 0-7 run putting them firmly in command. Emil Nielsen's saves and a ten-goal lead after just 15 minutes (2-12) proved decisive in the eventual 17-37 victory. Dika Mem finished as the top scorer with eight goals, while goalkeeper Emil Nielsen was named MVP after making 18 saves.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Quarter-finals	05/06/2026	Barça - Recoletas Atlético Valladolid	38-24
Semi-finals	05/06/2026	Viveros Herol BM Nava - Barça	27-38
Final	05/06/2026	Irudek Bidasoa Irún - Barça	17-37







WORLD CHAMPIONS!

Barça were crowned Club World champions once again. Their journey to the title began with the group stage, where they notched convincing victories over Handebol Taubaté (22-41) and Zamalek (47-25). The Blaugrana then progressed to the semi-finals, where they defeated Al Ahly in a rigorous display of solid defence and efficient play. In the final, against a determined Veszprém HC side, goalkeeper Emil Nielsen proved decisive with a series of crucial saves. The title was decided in the second period of extra time (30-31) after a match that swung back and forth throughout. With their backs against the wall on several occasions, the culers showed all their pride and quality to win the Club World Championship for the sixth time.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Group stage	27/09/2025	Handebol Taubaté - Barça	22-41
Group stage	28/09/2025	Barça - Zamalek	47-25
Semi-finals	30/09/2025	Barça - Al Ahly	26-21
Final	02/10/2025	Veszprém HC - Barça	30-31





THIRD CONSECUTIVE SPANISH CUP

Barça successfully defended the Spanish Cup title they had won in each of the previous two seasons. In the semi-finals, the Blaugrana faced off against Irudek Bidasoa. After an intense and evenly contested first half, which ended 20-16 in Barça's favour, the Blaugrana imposed their rhythm after the break, combining solid defence with effective attacking play to secure a 37-31 victory. The final against Valladolid was closely contested, particularly in the first half, which ended with Carlos Ortega's side holding a four-goal advantage. In the second half, Barça used the individual quality of Luis Frade and the saves of Hallgrímsson to extend their lead and seal a 24-32 victory.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Semi-finals	07/02/2026	Barça - Irudek Bidasoa Irún	37-31
Final	08/02/2026	Recoletas Atlético Valladolid - Barça	24-32





THRILLING FINAL AND IBERIAN SUPER CUP TRIUMPH

Barça handball were crowned Iberian Super Cup champions once again after winning both matches against their Portuguese rivals. In the semi-finals, the Blaugrana defeated FC Porto in an intense and highly competitive encounter. In the final against Sporting, Barça went into half-time trailing but withstood the Portuguese side's pressure before prevailing thanks to an excellent collective display and decisive saves from Nielsen and Hallgrímsson. The hard-fought match ended level and the title was decided in a penalty shoot-out. Carlos Ortega's side thus lifted their fourth consecutive title in the competition.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Semi-finals	30/08/2025	Barça - FC Porto	28-25
Final	31/08/2025	Barça - Sporting CP	35-34





COMPLETE DOMINANCE IN THE CATALONIA SUPER CUP

Barça handball were crowned Catalonia Super Cup champions for the 12th consecutive year, reaffirming their total dominance in the competition. Carlos Ortega's side began the tournament with a commanding 29-50 victory over OAR Gràcia Sabadell in the semi-finals, combining an effective attack with a solid defence. In the final, the Blaugrana side comfortably defeated Fraikin BM Granollers 38-25. Goalkeeper Emil Nielsen, with 13 saves, and Domen Makuc, who was named MVP, were key figures in a match in which Barça's superiority was evident from the outset.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Semi-finals	22/08/2025	OAR Gràcia Sabadell - Barça	29-50
Final	26/08/2025	Fraikin BM Granollers - Barça	38-25



BARÇA ATLÈTIC

Goalkeepers: Pau Hernández and Filip Saric

Centre backs: Xavier Moreno, Quim Rocas and Anselmo Collado

Left backs: Pep Arnau, Oriol San Felipe and Hannes Hölting

Right backs: Mikael Lopes, Jan Rof and Miguel Ángel Martín

Pivots: Carlos Martín, Guillem Pino and Guido Bayo

Left wings: Manuel Ortega and Alex Ugalde Díez

Right wings: Marc Navarro and Jan Blas Clos

Head Coach: Dani Ariño

Assistant coach: David Vilella

CLASSIFICATION

7th place in the División de Honor Plata and reached the third round of the Copa del Rey.



U19

Goalkeepers: Ìu Blanco, Albert Quesada and Guillem Martínez

Centre backs: Guim Puntas and Hugo Fortuño

Left backs: Àlex Pérez, Yoel Vázquez and Guillem Buded

Right backs: Daniel Sánchez, Aaron Sepp, and Marc Castella

Pivots: Eric Anselmo, Ìu Carballar and Alex Jones

Left wings: Lucas Espejo, Martí Casadellà and Marc Villarreal

Right wings: Adrián Sola, Asier Barco and Ian Viladiu

Head Coach: Alvaro Polo

Assistant coach: Dídac Botey

CLASSIFICATION

Spanish Championship, Spanish Mini Cup and Catalan League champions, and 3rd place in the EHF Youth Club Trophy.



U16 A

Goalkeepers: Set Maruny, Biel Montull and Daniel Fernández

Centre backs: Lluc Meixide and Àlex Torres

Left backs: Iker Montull, Roc Bungalés and Xavi Carreño

Right backs: Derek Ortiz, Roger Fernandez and Oriol Crespo

Pivots: Rodrigo Jordán, Max Sabaté and Antonio David Bieito

Left wings: Jordà Alemany and Pol Peral

Right wings: Hugo Ramírez and Omar Gharbi

Head Coach: Alex Barbeito

Assistant coach: Jordi Meavilla

CLASSIFICATION

Spanish Mini Cup and Catalan League champions, and Spanish Championship runners-up.



U16 B

Goalkeepers: Llorenç Tomás Agustí, Martín Carril and Arnau Vargas

Centre backs: Roger Alibés, Julen Alejandro and Biel Izquierdo

Left backs: Biel Mateos, Aleix Belmonte and Ferran Auladell

Right backs: Àlex Fontanet and Èric Vidal

Pivots: Raül Blasco, Jan Aisa and Guerau Pastor

Left wings: Bernat Puig and Pol Gracia

Right wings: Jan Esterlich and Joel Costa

Head Coach: David Aguilar

Assistant coach: Teo González

CLASSIFICATION

5th place in the Catalan League



U14 A

Goalkeepers: Jules Lepine, Jan García and Eudald Quiroga

Centre backs: Aleix Espeso, Joan Pau and Aleix Estapé

Left backs: Martí Gallego, Manel Nicolás and Adai Cáceres

Right backs: Unai Agredano, Marçal Abad and Jordi Fernández

Pivots: Albert Jiménez and Biel Humet

Left wings: Leo Espejo, Maxim Cikusa and Gerard Martín

Right wings: Roger Canadés and David Cerezo

Head Coach: Nil Subirana

Assistant coach: Carlos Andrade

CLASSIFICATION

Spanish Championship and Catalan League champions.



U14 B

Goalkeepers: Hugo Berdonces, Raül Benito and Marcel Cuesta

Centre backs: Pau Rocabruna and Guim Español

Left backs: Aleix Navarro, Pau Bernades and Eric Hernández

Right backs: Ot Ruiz and Max Arenols

Pivots: Biel Pons, Marc Santos and Jordi Vila

Left wings: Oriol Baya, Dídac Nogales and Àlex González

Right wings: Miquel Cánovas and Max Ruiz

Head Coach: Xavier Romero

Assistant coach: Pep Mesas

CLASSIFICATION

First Catalan League champions.







FIRST TEAM SQUAD



RICARD ARES

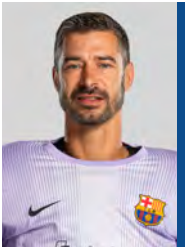
COACH
Ricard Ares
30/06/1975
Bilbao
(Biscay)

TECHNICAL STAFF
Assistant Coach
Moi Escudero
Fitness coach
Jordi Arboix

MEDICAL TEAM
Doctor
Bernat de Pablo
Physiotherapists
Alberto Beltrán
Roger Ollé

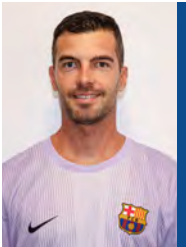
ASSISTANTS
Delegate
Òscar Garcia
Kit manager
Israel Gómez

↓ **DEPARTURES**
Matias Pascual
Igualada Rigat HC



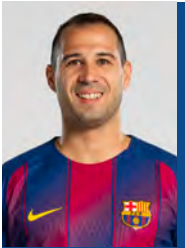
10 SERGI FERNÁNDEZ

GOALKEEPER
Sergi Fernández
25/02/1985
Calvià
(Palma de Mallorca)



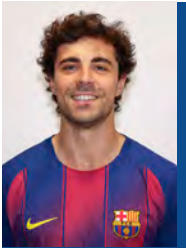
58 GRAU

GOALKEEPER
Carles Grau
10/03/1990
Lloret de Mar
(Girona)



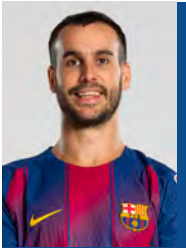
55 ARAGONÈS

DEFENDER
Sergi Aragonès
05/12/1996
Sant Sadurní d'Anoia
(Barcelona)



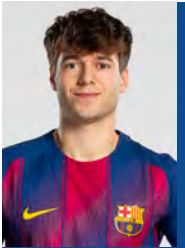
3 ALABART

MIDFIELDER
Ignacio Alabart
09/04/1996
La Coruña
(La Coruña)



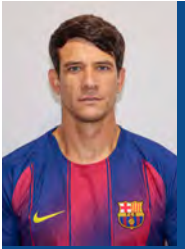
26 BARROSO

MIDFIELDER
Xavier Barroso
14/11/1992
Caldes De Montbui
(Barcelona)



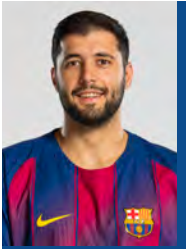
72 ELOI

MIDFIELDER
Eloi Cervera
06/09/2005
Igualada
(Barcelona)



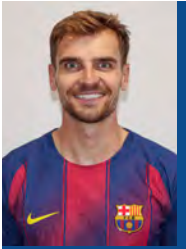
7 ÁLVAREZ

FORWARD
Pablo Álvarez
30/09/1986
San Juan de la
Frontera (Argentina)



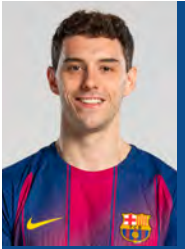
24 FONT

FORWARD
Ferran Font
12/11/1996
Vic
(Barcelona)



28 GRAU

FORWARD
Marc Grau
28/12/1995
Lloret de Mar
(Girona)



44 LLORCA

FORWARD
Sergi Llorca
08/06/1997
Caldes De Montbui
(Barcelona)







IGUALADA RIGAT HC DENY BARÇA A PLACE IN THE FINAL

Barça were unable to retain the OK Lliga title they had won in the previous three seasons, 2022/23, 2023/24 and 2024/25, after being eliminated in the semi-finals. In the regular season, Ricard Ares' side finished second with 60 points, the same total as leaders HC Liceo, but with an inferior goal difference against the Galician team. In their 26 matches, Barça recorded 19 wins, three draws and four losses. In the play-off quarter-finals, the Blaugrana defeated Noia Freixenet 2-1. The semi-final against Igualada went to a fifth and decisive match, which was due to be played at the Palau Blaugrana. However, it had to be played in Blanes because it coincided with the first match of the basketball play-off semi-final. This setback proved decisive in the outcome of the series. In a very intense match, Igualada converted on more key moments, leaving the culers just short of a place in the OK Lliga final.





RESULTS

MATCHDAY	DATE	GAME	RESULT
1	26/09/2025	Igualada Rigat HC - Barça	1-4
2	12/10/2025	Innoaesthetics Sant Just - Barça	0-4
3	14/10/2025	Barça - HC Liceo	3-5
4	18/10/2025	Reus Deportiu Brasília - Barça	2-4
5	22/10/2025	Barça - Calafell La Menorquina	5-3
6	26/10/2025	Barça - CE Noia Freixenet	2-1
7	01/11/2025	CP Voltregà Movento Stern - Barça	4-4
8	12/11/2025	Barça - CH Caldes Recam Làser	6-2
9	16/11/2025	Pons Lleida - Barça	3-4
10	28/11/2025	Barça - PAS Alcoi	10-1
11	06/12/2025	Shum Frit Ravich - Barça	0-2
12	14/12/2025	Barça - Cerdanyola Club d'Hoquei	7-0
13	04/01/2026	Adiss Hockey Rivas - Barça	2-5
14	12/01/2026	Barça - Igualada Rigat HC	4-4
15	18/01/2026	Calafell La Menorquina - Barça	4-1
16	31/01/2026	Barça - Innoaesthetics Sant Just	7-2
17	08/02/2026	HC Liceo - Barça	1-0
18	14/02/2026	Barça - Reus Deportiu Brasília	7-2
19	21/02/2026	CE Noia Freixenet - Barça	4-2
20	01/03/2026	Barça - CP Voltregà Movento Stern	4-2
21	07/03/2026	CH Caldes Recam Làser - Barça	1-7
22	14/03/2026	Pons Lleida - Barça	4-4
23	29/03/2026	Aitex Pas Alcoi - Barça	1-5
24	11/04/2026	Barça - Shum Frit Ravich	2-0
25	25/04/2026	Cerdanyola Club d'Hoquei - Barça	2-7
26	01/05/2026	Barça - Adiss Hockey Rivas	8-4

PLAY-OFFS			
Quarter-finals. Game 1	16/05/2026	Barça - CE Noia Freixenet	2-1
Quarter-finals. Game 2	23/05/2026	CE Noia Freixenet - Barça	6-3
Quarter-finals. Game 3	26/05/2026	Barça - CE Noia Freixenet	5-3
Semi-finals. Game 1	30/05/2026	Barça - Igualada Rigat HC	4-1
Semi-finals. Game 2	01/06/2026	Barça - Igualada Rigat HC	1-3
Semi-finals. Game 3	05/06/2026	Igualada Rigat HC - Barça	1-2
Semi-finals. Game 4	07/06/2026	Igualada Rigat HC - Barça	2-1
Semi-finals. Game 5	09/06/2026	Barça - Igualada Rigat HC	1-2

THE CHAMPIONS LEAGUE SLIPS AWAY IN THE FINAL IN PORTUGAL

Barça enjoyed a magnificent run in the Champions League, reaching the final of the competition, but Porto prevented them from claiming their 23rd title. Ricard Ares' side finished second in the group stage, with a record of seven wins, two draws and just one defeat. The culers reached the final stage of the tournament for the first time in three seasons.

In the quarter-finals, Barça played out a high-level contest against Sporting. The game remained evenly balanced until the closing stages of extra time, when Marc Grau scored two decisive goals. Benfica were the Blaugrana's semi-final opponents in a match characterised by exchanges of attacks between the two teams, but Barça's collective performance ultimately proved decisive in their 3-4 victory. Ricard Ares' side were in the European Cup final for the first time in eight years. Porto made a strong start, scoring twice in the opening minutes. The Blaugrana reduced the deficit in the second half and had chances to pull level in the final, but Porto scored a third and decisive goal on the counter-attack.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Group stage 1	06/11/2025	Reus Deportiu Brasilia - Barça	3-5
Group stage 2	20/11/2025	Barça - Hockey Trissino	4-4
Group stage 3	10/12/2025	Igualada Rigat HC - Barça	2-3
Group stage 4	08/01/2026	Barça - SCRA St. Omer	6-1
Group stage 5	22/01/2026	FC Porto - Barça	3-5
Group stage 6	05/02/2026	Barça - FC Porto	0-2
Group stage 7	26/02/2026	SCRA St. Omer - Barça	1-4
Group stage 8	12/03/2026	Barça - Igualada Rigat HC	4-1
Group stage 9	26/03/2026	Hockey Trissino - Barça	3-3
Group stage 10	16/04/2026	Barça - Reus Deportiu Brasilia	4-2
Quarter-finals	07/05/2026	Barça - Sporting CP	2-0
Semi-finals	08/05/2026	SL Benfica - Barça	3-4
Final	09/05/2026	FC Porto - Barça	3-1





PENALTIES DENY BARÇA A PLACE IN THE COPA DEL REY FINAL

Barça were unable to reach the Copa del Rey final after being eliminated on penalties in the semi-finals. In the quarter-finals, Ricard Ares' side defeated Noia Freixenet 0-4. A spectacular second-half performance from the Blaugrana broke the deadlock in a match that had reached half-time goalless. In the second half, goals from Alabart, Llorca, Cervera and Font secured a 4-0 victory and a place in the semi-finals against Calafell La Menorquina. The match was characterised by an exchange of attacks between the two teams, sending the tie into extra time after a 3-3 draw. Extra time saw Barça awarded a penalty, but the Blaugrana were unable to convert it. In the penalty shoot-out, both the opposing goalkeeper and the post denied the culers a goal, and Calafell eliminated Barça with just one successful penalty.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Quarter-finals	19/03/2026	Barça - CE Noia Freixenet	4-0
Semi-finals	21/03/2026	Calafell La Menorquina - Barça	3-3 (1-0 penalties)

A STEP AWAY FROM VICTORY AT THE CLUB WORLD CHAMPIONSHIP

Barça reached the final of the Club World Championship, held in San Juan, Argentina, but were unable to lift the trophy. In the group stage, Ricard Ares' side comfortably defeated Andes Talleres (1-9), Olimpia Patín (4-3) and Sporting CP (1-3), reaching the semi-finals as unbeaten group winners. In the semi-finals, the Blaugrana produced a superb display against Centro Valenciano (5-0) to secure their place in the final. Barça faced Sporting CP once again, but the outcome was different this time. In an intense and closely contested match, the Portuguese side eventually won 3-2 in extra time.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Group stage - Matchday 1	01/10/2025	Andes Talleres - Barça	1-9
Group stage - Matchday 2	03/10/2025	Barça - Olimpia Patín	4-3
Group stage - Matchday 3	04/10/2025	Sporting CP - Barça	1-3
Semi-finals	05/10/2025	Barça - Centro Valenciano	5-0
Final	06/10/2025	Barça - Sporting CP	2-3





SPANISH SUPER CUP CHAMPIONS

Barça began the 2025/26 season on a positive note after being crowned Spanish Super Cup champions. In the semi-finals, Barça defeated HC Liceo 5-2 to reach the tournament final once again. The Blaugrana defeated hosts Igualada Rigat HC at the Poliesportiu Les Comes in a match in which Marc Grau, Ignacio Alabart and Eloi Cervera scored the goals, while goal-keeper Sergi Fernández also stood out with a series of excellent saves. This victory was the first title of Ricard Ares' tenure on the Barça bench and the Club's 15th in the competition.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Semi-finals	20/09/2025	Barça - HC Liceo	5-2
Final	21/09/2025	Igualada Rigat HC - Barça	1-3



RUNNERS-UP IN THE CATALAN LEAGUE

The 2025/26 season began with the Catalan League, the first major test for the Blaugrana. After comfortably defeating Igualada Rigat HC 4-1 in the semi-finals, Ricard Ares' side reached the final against Calafell La Menorquina in an intense match played at the Pavelló Onze de Setembre in Lleida. Barça dominated much of the game, enjoying long periods of possession and creating numerous chances, but a lack of accuracy in front of goal prevented them from turning their superiority into goals and they eventually lost 4-2.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Semi-finals	11/09/2025	Barça - Igualada Rigat HC	4-1
Final	14/09/2025	Calafell La Menorquina - Barça	4-2





THANK YOU, XENXO!

Sergi Fernández will forever be a Blaugrana legend. The Barça captain brought his 16-season career defending the goal to an end, having become a leading figure at Barça and the world of roller hockey. Since arriving in the summer of 2010, Sergi Fernández demonstrated his innate talent in goal, combining great reliability and composure with excellent reflexes. Xenxo, as he is known in the dressing room, leaves Barça with an impressive trophy haul of 45 titles: 12 OK Lliga titles, 9 Copa del Rey titles, 3 Champions Leagues, 11 Spanish Super Cups, 3 Intercontinental Cups, 3 Continental Cups and 4 Catalan Leagues.

Pablo Álvarez, meanwhile, brought his professional playing career to a definitive end at the close of the season. During his first spell as a Blaugrana player (2011-2021), he won 31 titles and became the all-time leading goalscorer in the OK Lliga with 551 goals, while during his second spell at the Palau (since 2024), he reached and surpassed the landmark of 600 goals.





BARÇA ATLÈTIC

Goalkeepers: Eloi Megino
Midfielder: Midfielder: Biel Nadal
Forwards: Àlex Ortigosa and Marc Cáceres
Coach: Dani Moreno

CLASSIFICATION

8th in the OK Plata

BARÇA C

Goalkeeper: Eloi Megino
Midfielder: Biel Nadal
Forwards: Àlex Ortigosa and Marc Cáceres
Coach: Freddy Hinojal

CLASSIFICATION

8th in the Catalan National League

U19

Goalkeepers: Adrià Álvarez and Jordi del Amor
Defender: Àlex Vicen
Midfielders: Eduard Mata and Albert Molera
Forwards: Nil Torelló, Gerard Del Amor, Marc Orús, Max Moreno and Oriol Bou
Coach: Dani Moreno

CLASSIFICATION

5th in the Catalan Championship



U19

Goalkeepers: Arnau Álvarez and Joan Garcia

Midfielders: Lluc Martin and Nico Sama

Forwards: Mario Saldes, Gerard Pujadas, Daniel Plaza, Marc Feixas, Bruno Jurado, Biel Moya and Oriol Castro

Coach: Freddy Hinojal

CLASSIFICATION

Runners-up in the Catalan Championship, the Spanish Championship and the Eurokey Cup



U14

Goalkeepers: Dídac Pacheco and Marc de Linares

Midfielders: Guillem Xandri, Borja Marin and Nicolás García

Forwards: Guim Collado, Aleix Gutierrez, Éric Sanchez, Egoitz Vidal and Gabriel Espàrrech

Coach: Oriol Perarnau

CLASSIFICATION

3rd place in the Catalan Championship, Eurokey Cup and Spanish Mini Cup champions



U12

Goalkeepers: Marc-Berenguer Pons and Bruno Toni

Midfielders: Jordi Gavilà, Carlos Cortijo, Nil Pou i Bernat Puig

Forwards: Adrià Puntí, Nil Vergel i Miquel Domingo

Coach: Pol Fernández

CLASSIFICATION

4th place in the Catalan Championship







 **Assistència**
Sanitària

FIRST TEAM SQUAD



JAVI RODRÍGUEZ

COACH
Javi Rodríguez
26/03/1974
Santa Coloma de Gramenet (Barcelona)

TECHNICAL STAFF

Assistant coach
Lluís Bernat
Fitness coach
Jordi Illa
Analyst
Àlex Baldoví

MEDICAL TEAM

Doctors
Àngel Borges
Alicia Martínez
Henry Parra
Physiotherapists
Jaume Munill
Ramon Giró
Rehab coach
Héctor García

↑ SIGNINGS

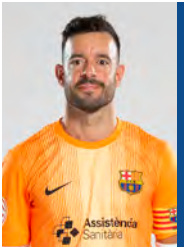
Pol Pacheco
Viña Albali Valdepeñas
Joao Victor
Palma Futsal
Luciano Gauna
Peníscola

↓ DEPARTURES

Dyego Enrique Zuffo
Al-Ula
KHALID Bouzid
Quesos El Hidalgo
Manzanares
Sergio Lozano
Retired

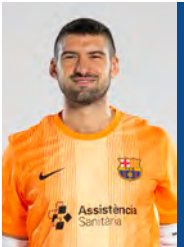
ASSISTANTS

Delegate
Julio Gracia
Materials manager
Javier Fernández



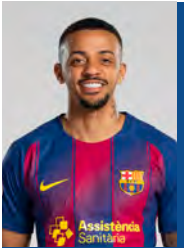
21 DÍDAC PLANA

GOALKEEPER
Dídac Plana
22/05/1990
Arenys de Mar (Barcelona)



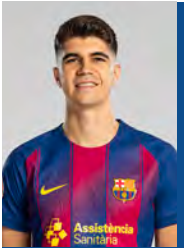
26 FEIXAS

GOALKEEPER
Miquel Feixas
04/09/1997
Barcelona (Barcelona)



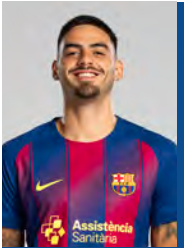
5 JOAO VICTOR

DEFENDER
Joao Victor
12/07/2020
Ferraz de Vasconcelos (Brazil)



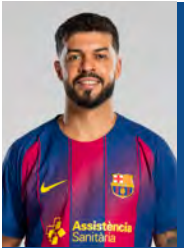
6 ANTONIO

DEFENDER
Antonio Pérez
19/10/2000
Jaén (Andalusia)



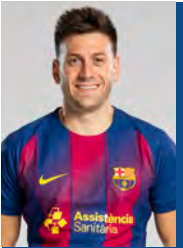
17 ERICK MENDONÇA

DEFENDER
Erick Mendonça
21/07/1995
Guadalajara (Mexico)



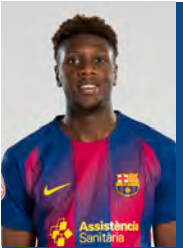
3 MATHEUS

WINGER
Matheus Rodrigues
03/10/1996
São Paulo (Brazil)



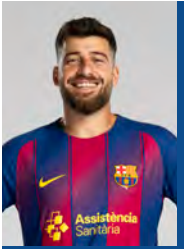
7 PACHECO

WINGER
Pol Pacheco
11/07/1994
Barcelona (Barcelona)



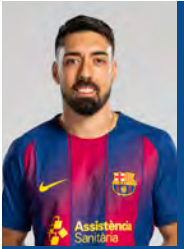
11 TOURÉ

WINGER
Mamadou Touré
15/09/2001
Sèvres (France)



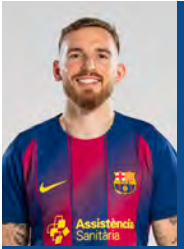
13 CATELA

WINGER
Juan José Camacho
15/04/1995
CÁDIZ (Andalusia)



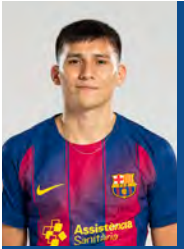
14 MARTEL

WINGER
Eric Martel
24/02/1992
Barcelona (Barcelona)



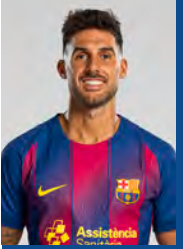
16 SERGIO GONZÁLEZ

WINGER
Sergio González
30/06/1997
Montcada i Reixac (Barcelona)



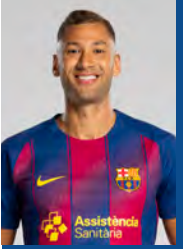
23 LUCIANO GAUNA

WINGER
Luciano Gauna
24/02/2001
Buenos Aires (Argentina)



8 ADOLFO

WINGER-PIVOT
Adolfo Fernández
19/05/1993
Santa Coloma (Barcelona)



10 PITO

PIVOT
Jean Pierre Guisel
06/11/1991
Chapecó (Brazil)



19 FITS

PIVOT

Rafael Nogueira
23/05/1992
São Paulo
(Brazil)



LEAGUE CHAMPIONS!

Barça won the eighth League title in the history of the section after an excellent campaign throughout the season. In the regular season, *Javi Rodríguez's* side finished in first position with a record of 21 wins, seven draws and just two defeats. In the quarter-finals, the Barcelona team won the series against *Valdepeñas* 2-0, notching the same result in the semi-final series against *Movistar Inter*. The opponent in the final was *ElPozo Murcia*. In the first match, the *Blaugrana* produced an epic comeback, overcoming a three-goal deficit, forcing extra time and then winning on penalties. The second match at the *Palau* ended in a spectacular 6-1 victory, while in the third, played in *Murcia*, the home side won 5-4. In the fourth match, Barça took a 1-4 lead, with goals from *Erick*, *Touré*, *Pito* and *João Vítor*, but the home side fought back to force extra time. In extra time, *Erick* and *Antonio* scored to make it 4-6, securing the title.





RESULTS

MATCHDAY	DATE	GAME	RESULT
1	06/09/2025	Movistar Inter - Barça	4-4
2	10/09/2025	Barça - Ca Osasuna Magna	5-3
3	13/09/2025	Barça - O Parrulo Ferrol	5-3
4	27/09/2025	Family Cash Alzira FS - Barça	4-6
5	03/10/2025	ATP Iluminación Tudelano Ribera Navarra FS - Barça	1-8
6	11/10/2025	Barça - Jaén Paraíso Interior	4-0
7	25/10/2025	Jimbee Cartagena Costa Cálida - Barça	4-3
8	01/11/2025	Barça - Viña Albali Valdepeñas	4-1
9	08/11/2025	Córdoba Patrimonio de la Humanidad - Barça	2-2
10	15/11/2025	Barça - Quesos Hidalgo Manzanares FS	2-3
11	22/11/2025	Servigroup Peñíscola FS - Barça	1-5
12	29/11/2025	Barça - Illes Balears Palma Futsal	2-0
13	06/12/2025	Noia Portus Apostoli - Barça	0-1
14	14/12/2025	Barça - Industrias Santa Coloma	5-1
15	27/12/2025	ElPozo Murcia - Barça	2-2
16	07/01/2026	Barça - Movistar Inter	5-2
17	10/01/2026	Jaén Paraíso Interior - Barça	3-3
18	13/02/2026	Barça - Family Cash Alzira FS	7-2
19	21/02/2026	Quesos Hidalgo Manzanares FS - Barça	3-3
20	27/02/2026	Barça - Córdoba Patrimonio de la Humanidad	5-1
21	14/03/2026	Barça - Jimbee Cartagena Costa Cálida	6-2
22	28/03/2026	Industrias Santa Coloma - Barça	3-7
23	31/03/2026	Illes Balears Palma Futsal - Barça	1-5
24	04/04/2026	Barça - Noia Portus Apostoli	5-2
25	18/04/2026	CA Osasuna Magna - Barça	1-5
26	25/04/2026	Barça - ATP Iluminación Tudelano Ribera Navarra FS	8-4
27	29/04/2026	Viña Albali Valdepeñas - Barça	2-4
28	02/05/2026	Barça - Servigroup Peñíscola FS	5-5
29	08/05/2026	Barça - ElPozo Murcia	4-3
30	16/05/2026	O Parrulo Ferrol - Barça	6-6

PLAY-OFFS			
Quarter-finals. Game 1	29/05/2026	Barça - Viña Albali Valdepeñas	4-1
Quarter-finals. Game 2	01/06/2026	Viña Albali Valdepeñas - Barça	4-6
Semi-finals. Game 1	06/06/2026	Barça - Movistar Inter	4-3
Semi-finals. Game 2	09/06/2026	Movistar Inter - Barça	5-6
Final. Game 1	16/06/2026	Barça - ElPozo Murcia	5-5 (pens)
Final. Game 2	18/06/2026	Barça - ElPozo Murcia	6-1
Final. Game 3	23/06/2026	ElPozo Murcia - Barça	5-4
Final. Game 4	25/06/2026	ElPozo Murcia - Barça	4-6



THE PENALTY SHOOT-OUT LEAVES BARÇA WITHOUT A PLACE IN THE COPA DEL REY FINAL

Barça were unable to reach the Copa del Rey final after losing on penalties in the semi-finals. In the round of 32, Javi Rodríguez's side comfortably defeated Virgili Cádiz 1-4. Industrias Santa Coloma were the opponents in the round of 16, and the match did not disappoint. The Catalan derby began with a goal for the home side, but the Blaugrana came from behind to win 1-3. In the quarter-finals, the culers swept aside ElPozo Murcia with a spectacular 1-7 victory to secure their place in the final four held in Cáceres. The semi-final between Barça and Jaén was very evenly contested and ended in a 2-2 draw. The match was decided on penalties, in an identical situation to that in the Copa de España which, unfortunately, had the same outcome. The Andalusian side did not miss a single penalty and prevented the Blaugrana from reaching the tournament final.

RESULTS

MATCHDAY	DATE	GAME	RESULT
Round of 32	18/11/2025	Virgili Cádiz - Barça	1-4
Round of 16	10/12/2025	Industrias Santa Coloma - Barça	1-3
Quarter-finals	18/02/2026	ElPozo Murcia Costa Cálida - Barça	1-7
Semi-finals	23/05/2026	Barça - Jaén Paraiso Interior	2-2 (3-5)







CRUEL PENALTY SHOOT-OUT DEFEAT IN THE FINAL OF THE COPA DE ESPAÑA

Barça came within touching distance of winning the Copa de España, but lost to Jaén Paraíso Interior in the final. In the quarter-finals, Javi Rodríguez's side produced an impeccable performance to beat Valdepeñas 7-1. The same scoreline was recorded in the semi-finals against Illes Balears Palma Futsal, with another excellent performance from the Barcelona side. In the final, played at the Palacio de Deportes de Granada, Jaén enjoyed majority support in the stands. The match was

characterised by the utmost parity, tension and excitement right until the final moment. Barça stood firm defensively and also had chances to open the scoring, but goalkeeper Espínola proved a nightmare for the culers. The score remained 0-0 until the end of extra time, and in the penalty shoot-out the Andalusian side were more consistent and won 4-2.

RESULTS

PLAY-OFFS	DATE	GAME	RESULT
Quarter-finals	20/03/2026	Barça - Viña Albali Valdepeñas	7-1
Semi-finals	21/03/2026	Barça - Illes Balears Palma Futsal	7-1
Final	22/03/2026	Jaén Paraíso Interior - Barça	0-0 (4-2 penalties)





BARÇA ONCE AGAIN WIN THE CATALAN CUP

Barça began the 2025/26 season by lifting the Catalan Cup once again, a title they had not won since the 2022/23 season. In the semi-finals, Javi Rodríguez's side defeated Sala 5 Martorell to reach the final, where they faced Industrias Santa Coloma. Despite going a goal down, the Blaugrana side reacted quickly and turned the scoreline around before half-time (1-2), thanks to goals from Antonio and Touré. In the second half, Javi Rodríguez's side maintained control of the match and sealed the victory with goals from Adolfo, Tolrà (own goal) and Touré again, demonstrating great collective solidity. With this victory, Barça lifted their 12th Catalan Cup, their first under Javi Rodríguez.

RESULTS

PLAY-OFFS	DATE	GAME	RESULT
Semi-finals	29/08/2025	Sala 5 Martorell – FC Barcelona	2-5
Final	30/08/2025	Industrias Santa Coloma – FC Barcelona	2-5



BARÇA ATLÈTIC

Goalkeepers: Iker Abad and Guillem Beumala

Winger-defender: Roger García, Joel Miñano, Sergi Viedma, Rubén Rodó, Adrián Tapias and Adrià Sánchez

Winger: Pau Recasens, Víctor Pérez and Izan Sequero

Winger-pivot: Pol Cano and Jordi Sánchez

Pivot: Lucas Granda

Coaches: Fernandao Maciel and Sergi Lozano

CLASSIFICATION

8th in the Second Division



U19

Goalkeepers: Jan Grau, Gerard Cano and Dennis Casado

Winger-defender: Pau Moya, Martí Serra, Pol Falomí, Pau Ramos, Unai Izquierdo and Roger García

Winger: Brahim Houdane, Marcos Salido, Jan Carreño and Joan Redondo

Pivots: Gaizka González and Sirius Coll

Coach: Juan Carlos López

CLASSIFICATION

League runners-up and Spanish Championship winners



U16

Goalkeepers: Nil García and Oriol Molina

Defender: Eric Martín

Winger-defender: Matheo Vergara, Nacho Melero and Héctor Tapias

Winger: Óscar Ibáñez and Joaquim Nebot

Winger-pivot: Ariel Clemente, Biel Bustamante and Jan Vergés

Pivots: Adrián Moreno and Iker Ruiz

Coach: Pablo Alberto

CLASSIFICATION

League champions, Catalan Cup winners and Spanish Championship runners-up



U14

Goalkeepers: Dídac Belmar, Marc Venzal and Miguel Jurado.

Defenders: Luis Vargas and David Gil

Winger-defender: Diego Alonso, Héctor Cáceres and Biel Mir

Winger: Marcel Reig, Àlex Pizarro, Elihu Galimany and Emir Isai

Winger-pivot: Mateu Julià

Pivot: Papa Abdou Diop

Coach: Josep Cabré

CLASSIFICATION

League champions, Spanish Championship and Catalan Cup winners



U12

Goalkeepers: Biel Rodríguez and Enzo Albaladejo

Defenders: Luca Maraver and Nil Lorenzo

Winger-defender: Roger Angel, Martín Faustino, Lucas Sánchez and Thiago Briz

Winger: Hugo Huerta, Eric Escribano and Nil Nierga

Winger-pivot: Marcos Díaz

Coach: Valter Pereira Morgado

CLASSIFICATION

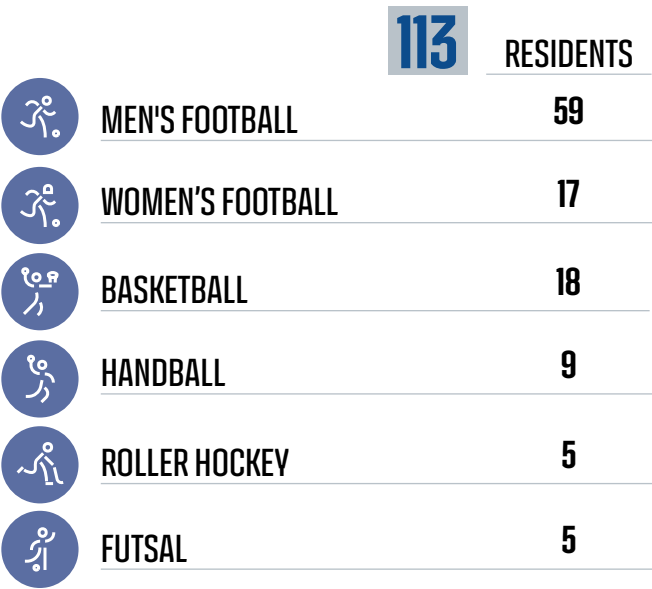
League and Catalan Cup champions, and 3rd in the Spanish Championship



PROFESSIONAL SPORTS IN FIGURES



LA MASIA IN FIGURES



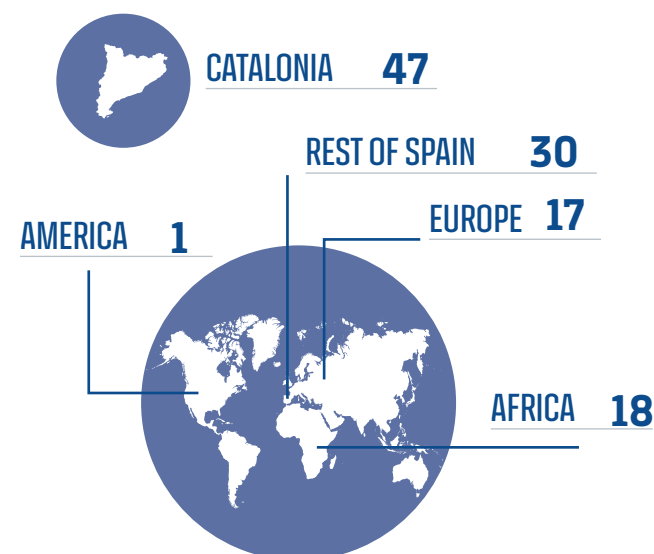
MEN'S FOOTBALL	TEAM	COUNTRY OF BIRTH
Ibrahim Diarra	Barça At.	Mali
Xavi Espart	Barça At.	Barcelona
Òscar Gistau	Barça At.	Tarragona
Juan Hernández	Barça At.	Teruel
Jofre Torrents	Barça At.	Tarragona
Daniel Ávila	U19 A	Murcia
Max Bonfill	U19 A	Barcelona
Àlex Campos	U19 A	Lleida
Nuhu Fofana	U19 A	Barcelona
Hafiz Gariba	U19 A	Ghana
Adrián Guerrero	U19 A	Málaga
Baba Kourouma	U19 A	Guinea
Juwensley Onstein	U19 A	Netherlands
Iker Rodríguez	U19 A	Barcelona
Pedro Rodríguez	U19 A	Granada
H. M. Abdelkarim Elsayed Selim	U19 A	Egypt
Ajay Samuel Kyte Tavares	U19 A	England
Nil Teixidor	U19 A	Girona
Nil Vicens	U19 A	Girona
Pedro Villar	U19 A	Pontevedra
Ibrahim Babayev	U19 B	Azerbaijan
Gorka Buil	U19 B	Zaragoza
Genís Clua	U19 B	Tarragona
Alieu Drammeh	U19 B	The Gambia
Pau Espí	U19 B	Barcelona
Raúl Expósito	U19 B	Barcelona
Álvaro Gómez	U19 B	Valladolid
Orian Goren	U19 B	Israel
Iu Martínez	U19 B	Barcelona
Sergi Mayans	U19 B	Tarragona
Byron Mendoza	U19 B	Madrid
Xavier Mirangels	U19 B	Barcelona
Gerard Mullol	U19 B	Lleida
Madou Murcia	U19 B	Mali
Iusuf Rassul Ndjai	U19 B	Senegal
Alejandro Pastor	U19 B	Barcelona

Jordi Pesquer	U19 B	Barcelona
Gerard Sala	U19 B	Barcelona
Ebrima Tunkara	U19 B	The Gambia
Gerard Valls	U19 B	Barcelona
Michal Žuk	U19 B	Girona
Ahmed Abarkane	U16 A	Barcelona
Àlex Arasa	U16 A	Barcelona
Samuel Borniquel	U16 A	Zaragoza
Elyott Andreas Daussy	U16 A	France
Alejandro Fernández	U16 A	Zaragoza
Hugo Garcés	U16 A	Zaragoza
Roc Martínez	U16 A	Girona
Ruslan Mba	U16 A	Barcelona
Pere Villacorta	U16 A	Barcelona
Héctor Néstor Asumu	U16 B	Barcelona
Aritz Lairado	U16 B	Zaragoza
Arnau Ribes	U16 B	Lleida
Adrián Sánchez	U16 B	Málaga
Antonio Amaya	U14 A	Barcelona
David Moreno	U14 A	Valencia
M. Mounirou Kande	U14 B	Senegal
Issa Niakate	U14 B	Barcelona
Hugo Galdeano	U12	Málaga

WOMEN'S FOOTBALL	TEAM	COUNTRY OF BIRTH
Sydney Schertenleib	First team	Switzerland
Clara Serrajordi	First team	Barcelona
Lua Arufe	Women's B	A Coruña
Kautar Azraf	Women's B	Barcelona
Lorena Cubo	Women's B	Barcelona
Rosalía Domínguez	Women's B	Seville
Martine Trollsas Fenger	Women's B	Norway
Carolina Ferrera	Women's B	Tenerife
Martina González	Women's B	Barcelona
Iara Lobo	Women's B	Portugal
Emilia Urszula Szymczak	Women's B	Poland
Jana Bagur	U19	Girona
Mayssa Baha	U19	Málaga
Noa Benito	U19	Tarragona
Nadine Mohedano	U19	Córdoba
Jana Muro	U19	Girona
Bruna Quintana	U19	Biscay

HANDBALL	TEAM	COUNTRY OF BIRTH
Anselmo Collado	Barça At.	Valencia
Carl Hannes Holting	Barça At.	Switzerland
Miguel Ángel Martín	Barça At.	Las Palmas
Albert Quesada	U19	Tarragona
Aron Sepp	U19	Estonia
Adrián Sola	U19	Navarre
Yoel Vázquez	U19	Asturias
Ian Viladiu	U19	Girona
Derek Ortiz	U16 A	A Coruña

RESIDENTS • ORIGIN



BASKETBALL	TEAM	COUNTRY OF BIRTH
Diego Ferreras	Barça At.	La Rioja
Mohamed Namakan Keita	Barça At.	Mali
Sayon K Keita	Barça At.	Mali
Abdrahamane Kone	Barça At.	Mali
Nikola Kusturica	Barça At.	Serbia
Jakob Siftar	Barça At.	Slovenia
William Deng Maker Bol	U16 A	South Sudan
Jan Cerdán	U16 A	Barcelona
M. Samsoudine Dabone	U16 A	Burkina Faso
Emmanuel Destom	U16 A	France
Cheikh Bamba Gaye	U16 A	Senegal
Anze Auer	U16 B	Slovenia
Andrés Higuera	U16 B	Granada
Joan Llompарт	U16 B	Balearic islands
Moussa Doumbia	U14 A	Mali
Issa Kamate	U14 A	Mali
Szymon Maciej Nagórski	U14 A	Poland
Ousmane Samb	U14 A	Senegal

ROLLER HOCKEY	TEAM	COUNTRY OF BIRTH
Marc Cáceres	Barça At.	Tarragona
Adrià Álvarez	U19	Girona
Arnau Álvarez	U19	Girona
Nico Sama	U19	Tarragona
Aleix Gutierrez	U14	Barcelona

FUTSAL	TEAM	COUNTRY OF BIRTH
Iker Abad	Barça At.	Barcelona
Lucas Ezequiel Granda	Barça At.	Argentina
Jordi Sánchez	Barça At.	Barcelona
Pol Falomí	U19	Lleida
Unai Izquierdo	U19	Madrid



ATHLETICS: A SUCCESSFUL PROJECT CONTINUES TO GROW STRONGER

The 2026 season confirmed the strength of the sports project in FC Barcelona's athletics section. With a competitive structure across all categories, a firm commitment to development and a consistent presence among the country's best clubs, Barça continues to consolidate its position as one of the leading names in Catalan and Spanish athletics.

At the Catalan Club Championships, held in Sabadell, the men's and women's senior teams were crowned Catalan champions, achieving a coveted brace of titles that demonstrates the sections' depth and competitive level. At national level, the men's team finished in a laudable fourth place in the Joma Short Track Cup, while the women's team achieved a notable third place in the Iberdrola Short Track Cup.

The outdoor season also got off to the best possible start. At the Joan Serrahima Stadium, Barça were crowned Catalan Club champions thanks to a collective performance that enabled them to regain the lead in Catalan athletics.

As for the youth team squads, the U20 teams were crowned champions of the European DNA Meeting Short and the Catalan Short Track Club Championships. The men's U20 team were crowned Spanish club champions, reclaiming a title that the Club had not won for 18 years, while the women's team achieved an admirable third place.

At the Catalan Cross-Country Club Championships, FC Barcelona won five team titles in the men's U20, men's U18, men's U16, men's U14 and women's U14 categories, confirming the high competitive level of Barça's grassroots setup.

TEAM	CATEGORY	CHAMPIONSHIP	POSITION
Team Senior	Men	Catalan Indoor / Short Track Club Championships	1st place
		Joma Short Track Cup	4th place
	Women	Catalan Indoor / Short Track Club Championships	1st place
		Iberdrola Short Track Cup	3rd place
	Overall	Catalan Outdoor Club Championships	1st place
Team U20	Men	Catalan U20 Clubs Championship Short Track	1st place
		Spanish U20 Club Championships	1st place
		Catalan Cross-Country Club Championships	1st place
		Spanish Cross-Country Club Championships	6th place
	Women	Catalan U20 Short Track Club Championships	1st place
		Spanish U20 Club Championships	3rd place
	Mixed	European DNA Meeting Short Track:	1st place
Team U18	Men	Catalan Cross-Country Club Championships	1st place
Team U16	Men	Catalan Cross-Country Club Championships	1st place
Team U14	Women	Catalan Cross-Country Club Championships	1st place
	Men	Catalan Cross-Country Club Championships	1st place

RUGBY: RELEGATION TO DHB ELIT AND A STRATEGIC FOCUS ON THE GRASSROOTS SETUP

The 2025/26 season closed with a balance that combines the resilience of the first team in the face of structural changes with the successes achieved by its youth categories. The section reaffirmed its strategic focus on the grassroots setup, integrating these categories into the Masia Project. This is FC Barcelona's benchmark for excellence, which seeks to bring home-grown talent through to the first team.

The Senior team competed on equal terms against all the clubs in the strong Division of Honour. Despite the team's good play and efforts throughout the season, the Barça team were relegated to DHB Elit. The Senior team approaches this challenge as an opportunity to gain momentum and return to the top tier with greater strength.

The youth categories demonstrated the vitality of the section through their successes, with the excellent performance of the U18 team standing out. They competed at the highest level and reached the title play-offs, confirming that the next generation is ready for the most demanding challenges.

The rugby school, which encompasses the U6 to U10 categories, recorded a 40% increase in participation. This substantial growth in the number of boys and girls ensures the long-term sustainability of the project and reaffirms the Club's commitment to passing on the values of rugby.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
Senior A	Division of Honour A	12th place
	Copa del Rey	Group Stage
U23	Regular League	2nd place
	Title Play-off	5th place
Senior Blau	Catalan Division of Honour	8th place
	Catalan Cup	4th place
U18	Catalan First Division	4th place
	Spanish Championship	2nd Catalan Division champions
	Catalan 7s	2nd place
U16	3rd Catalan Division	Champion
	Catalan Silver Cup	4th place
	National Tournament	2nd, Bronze
	Catalan 7s	2nd place
U14	Second Catalan Division	6th place
	Silver Cup	4th place



MEN'S VOLLEYBALL: SEMIFINALIST IN THE COPA DEL PRÍNCIPE AND SUCCESS FOR THE YOUTH TEAMS

The 2025/26 season was one of the most successful in recent years for FC Barcelona's men's volleyball section, consolidating the sporting project both at first-team level and in the development of the grassroots setup.

The first team, coached by Ángel Ocaña, completed an excellent season in Superliga 2, qualifying to compete in the Copa del Príncipe thanks to the excellent results achieved during the first half of the competition. In the final stage of the tournament, the team reached the semi-finals, where they were defeated by Galician side San Sadurnño, putting in an impressive competitive performance. In the regular season, Barça finished in an admirable third place, establishing themselves as one of the top teams in the division.

The youth teams once again demonstrated the excellence of the section's development model, achieving top-level results in both Catalan and national competitions, with the treble won by the Junior team standing out. The excellent performance of the first team and the successes achieved by the youth teams reinforce the Club's commitment to the comprehensive development of athletes, the promotion of home-grown talent and the consolidation of a competitive model that continues to place Barça among the leading names in Catalan and Spanish volleyball.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
Senior A	Men's Superliga 2	1st place - Group C
	Copa Príncipe	Semi-finalist
U19	Regular League	Champion
	Catalan Championship	Champion
	Spanish Championship	Champion
U19	Regular League	Champion
	Catalan Championship	2nd place
	Spanish Championship	4th place
U16	Regular League	4th place
	Catalan Championship	Champion
	Spanish Championship	2nd place
U14	Regular League	2nd place
	Catalan Championship	Champion
	Spanish Championship	5th place
U12	Regular League	4th place



FIELD HOCKEY: THE COMPETITIVENESS OF THE PROJECT IS REAFFIRMED AND A NEW GENERATION TAKES OVER ON THE BENCHES

The men's first team closed the 2025/26 season in a respectable eighth place in Division of Honour A, once again establishing themselves among the Spanish elite and reaffirming the competitiveness of the sporting project. Under the leadership of Pol Garrido, the team showed consistency throughout the season and competed confidently against top-level opponents, achieving the objective of retaining their place in the division and consolidating a core group of players developed at the Club who continue to progress and play an increasingly prominent role.

As for the women's first team, the season ended with a ninth-place finish in Division of Honour B. Despite facing a demanding season, the team continued to progress in its competitive development.

Coached by Daniel Travé, the team maintained its focus on developing young players and consolidating a collective working model that allows the team to approach the coming seasons with optimism and room for improvement. The end of the season also marked the close of a significant period on the benches of the first teams.

Pol Garrido and Daniel Travé brought their spells in charge of the senior teams to an end after years of dedication, commitment and contribution to the section's sporting development.

Looking ahead to the 2026/27 season, a new chapter begins with Roger Pablo as coach of the men's first team and Santi Castelli in charge of the women's team, with the aim of providing continuity to the sporting project.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
MEN'S DIVISION OF HONOUR	National League	8th place
WOMEN'S DIVISION OF HONOUR	National League	9th place
MEN'S FIRST DIVISION	Catalan Super League	5th place
WOMEN'S FIRST DIVISION	Catalan Super League	6th place
MEN'S U19	Catalan Championship B	6th place
MEN'S U16	Catalan Championship A	6th place
WOMEN'S U16	Catalan Championship B	2nd place
MEN'S U14	Catalan Championship B	6th place
WOMEN'S U14	Catalan Championship B	5th place
	Catalan Championship C	7th place
MEN'S U12	Catalan Championship B	2nd place
	Catalan Championship D	6th place
WOMEN'S U12	Catalan Championship A	6th place
	Catalan Championship D	1st place
MEN'S U10	Catalan Championship B	2nd place
	Catalan Championship D	1st place
WOMEN'S U10	Catalan Championship C	1st place



ICE HOCKEY: CONSOLIDATED SPORTS PERFORMANCE AND GROWTH OF THE GRASSROOTS SETUP

The first team returned to competition after a season of inactivity, with the expectation that some of its matches could be played at the new ice rink. However, delays in bringing the facility into operation forced the team to play the entire season away from home, a circumstance that had a significant impact on sporting performance. Despite this, the team maintained a strong competitive level and finished the competition in fifth place.

As for the categories competing in the National League, the results achieved were also positive. The U18 team finished the season in sixth place, while the U15 category finished in fifth

place, with both teams showing impressive progress throughout the season.

The growth in the youth categories is particularly noteworthy, despite the lack of a dedicated facility over the last four seasons, as the number of players in the grassroots setup continued to increase significantly, consolidating the section's sporting structure.

This growth is a particularly relevant indicator of the strength and development capacity of the project, and allows the section to approach the next phase, brought on by the opening of the new ice rink, with optimism as the facility will provide better conditions for sporting practice and the development of all categories.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SENIOR A	National League	5th place
	Copa del Rey	4th place
U18	National League	6th place
	Spanish Cup	Quarter-finals
U15	National League	5th place



FIGURE SKATING: EXCELLENCE, PODIUM FINISHES AND INTERNATIONAL REPRESENTATION

The Skating section achieved excellent results during the 2025/26 season. The Senior Dance pair formed by Olivia Smart and Tim Dieck were crowned Spanish champions once again and represented Spain both at the European Championships, where they achieved an excellent seventh place, and at the Milano/Cortina 2026 Winter Olympics, where they finished in a proud ninth place. At the Olympics, Olivia was also the flag bearer for the Spanish team. To round off an exceptional season, they finished fifth at the World Championships and also won a silver small medal for their free programme, DUNE II.

The other Barça skater to achieve major successes in her first season in the Senior category was Ariadna Gupta, who was also crowned Spanish champion. After achieving the qualifying mark, she represented Spain at both the European Championships and the World Junior Championships, achieving excellent scores despite it being her first participation in these competitions.

Other Club skaters also reached the podium at the Spanish Senior Championships: Lucía Sánchez finished second in the Senior Solo Dance category, while, in the Junior category of the same discipline, Mariona Cairo finished second, followed by her teammate Eva Medina.

At the Catalan Championships, the following podium finishes were achieved: gold medals for Gabriel Fernández, Sofía Fernández, Enola Poulain, Aidan Huestis, Mahery Randrianarivony and Lucía Sánchez; silver medals for Ariadna Espinar and Guiu Oliver; and third and fourth places for Eva Medina and Mariona Cairo, respectively. And at the National League Final, Sofía Fernández finished second.





WHEELCHAIR BASKETBALL: STRONG SPORTING PERFORMANCE AND PROMOTION TO THE NEW FIRST DIVISION

The 2025/26 season was particularly significant for UNES Barça, both for its sporting results and for the structural changes that affected the competition.

The team finished the National Second Division in third place, a position that allowed it to play the promotion quarter-finals against BSR Fortuna de Murcia. After winning this tie, the team qualified for the Final Four for promotion. However, the Spanish Federation subsequently

decided unilaterally to cancel the Final Four and restructure the national competitions, abolishing the National Second Division. As a result of this decision, all the teams that had qualified in this division became part of the new national First Division.

As for sporting activity, the Francisco Molina Memorial Tournament was held again this season, a very special event for the Club that served as preparation for the pre-season. In addition, UNES Barça competed in the Catalan League, where it achieved a meritorious second place after competing against six teams, confirming the strong competitive level shown throughout the season.

Overall, the 2025/26 season was marked by the team's strong sporting performance and promotion to the new First Division, in a context of profound restructuring of the national wheelchair basketball competitions. This represents a new challenge for the UNES Barça sporting project and reinforces the Club's commitment to the development of inclusive and high-level sport.

WOMEN'S VOLLEYBALL: 5TH PLACE IN SUPERLIGA 2 AND SUCCESS FOR THE GRASSROOTS SETUP

The 2025/26 season represented the consolidation of the CVB Barça sporting project and another demonstration of the growth, strength and ambition that define the organisation. The first team, with one of the youngest squads in the division, competed to the end for a place in the Copa de la Princesa and promotion to Superliga 1, also establishing themselves as the best Catalan team in Superliga 2.

The other teams confirmed the excellent state of health of our sporting model. Senior C lifted the League title and secured promotion to the Second Catalan Division, while the qualification of the U19, U14 and U12 teams for the Spanish Championships should also be highlighted, an achievement that reaffirms the quality of the work carried out in our grassroots setup.

In addition, the U12, U14, U16 and U19 categories were represented in the final stages of the Catalan Championship, consolidating CVB Barça as one of the leading names in the development of female players both in Catalonia and across Spain.

These achievements reflect a sporting model with its own identity, based on the comprehensive development of players, talent development and continuous improvement. A project that continues to grow with the ambition of competing at the highest level, while never abandoning the values, commitment and excellence that define our Club.

TEAM/CATEGORY	CHAMPIONSHIP	POSITION
SUPER LEAGUE 2	Women's Super League 2	5th place
NATIONAL FIRST DIVISION	Women's National First Division	4th place, Group B
SENIOR C	Catalan Championship Senior, 3rd Division	1st place (Promotion to 2nd Division)
U19 A	U19 Spanish Championship	7th place
	U19 Catalan Championship 1st Division	1st place
U19 BLAU	U19 Catalan Championship 2nd Division	3rd place
U19 A	U19 Catalan Championship 1st Division	2nd place
U19 BLAU	U19 Catalan Championship 2nd Division	3rd place Promotion
U19 GRANA	U19 Catalan Championship 2nd Division	2nd place
U19 GROC	U19 Catalan Championship 3rd Division	7th place Promotion
U16 A	U16 Catalan Championship, 1st Division	3rd place
U16 BLAU	U16 Catalan Championship, 2nd Division	3rd place, Promotion
U16 GRANA	U16 Catalan Championship, 2nd Division	3rd place
U16 GROC	Catalan Championship, 3rd Division	5th place
U16 PRO	U16 Catalan Championship, 3rd Division	1st place, Promotion
U14 A	Spanish Championship U14	7th place
	U14 Catalan Championship, 1st Division	3rd place
U14 BLAU	U14 Catalan Championship, 2nd Division	4th place Gold Section
U14 GRANA	U14 Catalan Championship, 2nd Division	12h place Gold Section
U13 BLAU	U14 Catalan Championship, 2nd Division	7th place Gold Section
U13 GRANA	U14 Catalan Championship, 2nd Division	3rd place Silver Section
U13 PRO	U14 Catalan Championship, 2nd Division	11th place Gold Classification



BARÇA FOUNDATION GENUINE

Beyond the competitions in which it competed, the 2025/26 season for the Barça Foundation Genuine team once again demonstrated that sport is a tool for transformation, coexistence and inclusion, thanks to the commitment of its athletes, coaches, families and volunteers.

TRIPS

The pre-season began in Houston (Texas, USA), with the launch of the new kit at the international tournament held in this city. The calendar also took the Barça Foundation Squad to Poland to participate once again in the No Barriers Champions League. This demanding event reinforced the project's commitment to building bridges between people from different backgrounds.

Meanwhile, the group of footballers with Down syndrome travelled to Guadalajara (Mexico) to participate in Futsal Down, an experience that allowed them to discover a new culture and the methodology used by teams from other countries, demonstrating once again that inclusion is a universal language.



A NEW COMPETITION

The Lliga Talent, a new competition organised by the Catalan Federation in which the Barça Foundation participated, expanded the inclusive football network in Catalonia, allowing the players to continue sharing experiences and competing.

The Liga Genuine Moeve was once again one of the major highlights of the season. Tarragona, Cádiz, Granada and Madrid hosted the different stages of a competition that has become a major, almost family-like gathering for all the participating teams. Beyond the results, each gathering represents a new opportunity to share experiences, build relationships and continue defending an approach to sport based on respect, commitment and teamwork.



IRENE PAREDES AND ERIC GARCIA

Genuine had the support of two exceptional ambassadors, Irene Paredes and Eric Garcia, who became fully involved, sharing training sessions, conversations and experiences with the team. Their closeness left a special impression on the athletes, strengthening their sense of belonging and making even more tangible what it means to form part of something that is "More than a club".



DICUP

The season concluded, as is now traditional, at the Ciutat Esportiva Joan Gamper with the DICUP, an event that turns Barça's home into a meeting point for teams from across the country. The tournament ended with an epic victory for the Barça Foundation.



GENUINE BASKETBALL

The 2025/26 season saw the creation of the new inclusive basketball team. Since May, FC Barcelona has been promoting a new group of athletes within Barça Genuine, which made its debut at the Copa Campeones 2026, created by the ACB. Another step forward in the growth of the project and in promoting inclusion through sport, which will reach new and significant milestones next season.



THE HEALTH OF OUR ATHLETES AS A KEY FACTOR IN THEIR PERFORMANCE AND DEVELOPMENT

The main objective of the Medical Services of a club with the sporting demands of FC Barcelona goes beyond looking after the health of our athletes, as the services' mission is to maximise the availability of players for training, competing and winning.

Caring for the health of the Club's diverse range of athletes, whose ages range from pre-U10 to senior categories, and who come from different backgrounds, races, genders, social and economic circumstances, cultures and beliefs, is no easy task. It is this exceptional nature of our Club that makes us an international benchmark in healthcare in important multidisciplinary fields such as sports medicine, physiotherapy, rehabilitation and sports nutrition.

The Medical Services have been accredited since 2013 with the prestigious 'FIFA Excellence for Medical Centers' designation and have more than one hundred professionals, including sports physicians, trauma specialists, physiotherapists, rehabilitation specialists (dual-qualified in physiotherapy and physical preparation - CAFE), nutritionists and nurses, as well as cardiologists, radiologists and podiatrists. All these professionals work in a coordinated manner at the Medical Centre of the Joan Gamper Ciutat Esportiva and at the various stadiums and sports halls. They have access to state-of-the-art technological equipment to prevent, diagnose, treat and rehabilitate the sports injuries inherent in high-performance sport.

Our healthcare activity during the 2025/26 season generated highly significant figures: 14,060 medical consultations at our consulting rooms, 1,730 medical examinations, 974 echocardiograms, 513 blood tests, 36 surgical procedures and approximately 1,000 magnetic resonance scans.

One particularly noteworthy organisational development during the 2025/26 season was the progressive return of matches and spectators to Spotify Camp Nou. This presented the Medical Services with the challenge of reorganising the health and emergency response operation for every match held there. These were primarily League, Cup and Champions League matches involving the men's first team, as well as occasional League and Champions League matches involving the women's first team. Each match is supported by around one hundred doctors, nurses and technicians, who are prepared to cover any health emergencies involving spectators. This is true at the Club's other stadiums and sports halls, such as the Johan Cruyff Stadium and the Palau Blaugrana.

This accumulated experience gives the Medical Services professionals an exceptional level of clinical expertise, ensuring that decisions regarding athletes with complex injuries are based on the active participation and consensus of all the experts in the group. It is this unique and significant strength, namely having such an experienced team, that allows us, unlike most other clubs, to ensure that decisions are not based on the isolated opinion of a single doctor or physiotherapist, but on the collective expertise of the group as a whole. All decisions take into account the available scientific evidence, in line with clinical practice at the world's leading high-complexity healthcare centres.

It is well known that the highest-quality clinical practice goes hand in hand with leading research and innovation. That is why, in close collaboration with BIHUB, we have continued to promote our research programmes in genomics and other sportomics fields, including epigenomics, proteomics, metabolomics and radiomics. These programmes seek to advance knowledge in areas such as the risk of muscle injuries, medical imaging as a key tool for diagnosing sports injuries, the use of autologous or allogeneic biological treatments, and the impact of cognitive training on recovery from serious injuries and the improvement of sporting performance.

Finally, the 2025/26 season will mark a turning point in the recent history of the Medical Services, with the launch of the FC BARCELONA and BARÇA Foundation Comprehensive Mental Health Programme. This programme, which also involves the child protection system and the Vall Hebron Research Institute (VHIR), represents a pioneering initiative in elite sport, positioning emotional well-being and mental health as key factors in both sporting performance and athlete development.

2025/26 SEASON DATA

14.060

**MEDICAL
CONSULTATION**



513

**BLOOD
TESTS**



1.730

**MEDICAL
EXAMINATIONS**



36

**SURGICAL
PROCEDURES**



974

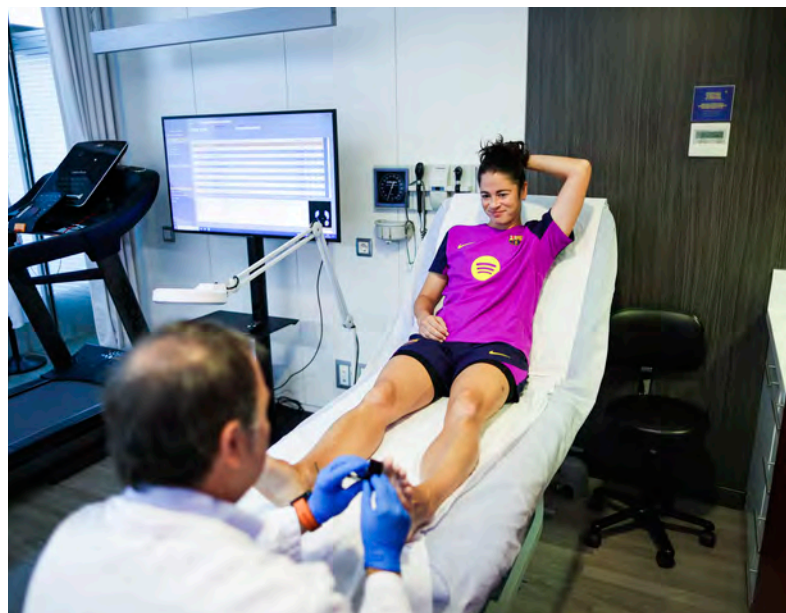
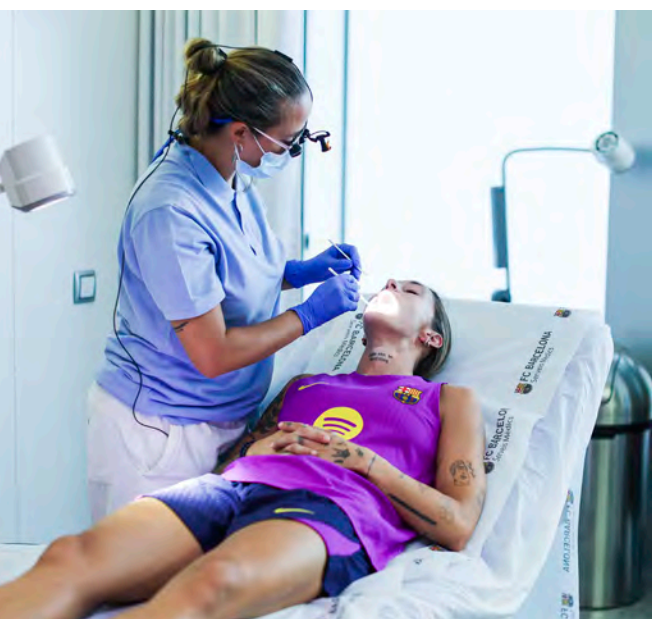
ECHOCARDIOGRAM



1.000

**MAGNETIC
RESONANCE SCANS**







128	EVENTS
144	AWARDS
146	OBITUARY
148	COMMITTEE MEMBERS

INSTITUTIONAL

EVENTS

RENEWAL OF LAMINE YAMAL

On 16 July 2025, the renewal ceremony for Lamine Yamal took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors; and Deco, Director of the Football Area.



SIGNING OF TORNIKE SHENGELIA

On 17 July 2025, the contract signing ceremony for Tornike Shengelia took place, attended by Josep Cubells, President of Barça Basketball; Juan Carlos Navarro, Manager of Barça Basketball; and Mario Fernández, Technical Secretary of Barça Basketball.



SIGNING OF MARCUS RASHFORD

On 23 July 2025, the contract signing ceremony for Marcus Rashford took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors; and Deco, Director of the Football Area.



COMMEMORATIVE PLAQUE FROM THE MOSSOS D'ESQUADRA

On 23 July 2025, the Catalan Police presented the Club with a commemorative plaque to mark FC Barcelona's 125th anniversary. Joan Laporta, President of FC Barcelona, and the following members of the Board of Directors attended the ceremony: Rafael Yuste, Elena Fort, Alfons Castro, Miquel Camps and Aureli Mas. The Mossos d'Esquadra delegation was headed by Josep Lluís Trapero, Director General of the Police.



OFFICIAL INTRODUCTION OF JAVI RODRÍGUEZ

On 8 August 2025, an event was held to formally introduce Javi Rodríguez as coach of Barça Futsal. Aureli Mas, member of the Board of Directors responsible for Barça Futsal, and Jordi Casellas, member of the Football Committee, attended the ceremony.



OFFICIAL INTRODUCTION OF THE NEW BARÇA HANDBALL PLAYERS

On 13 August 2025, handball players Ludovic Fàbregas, Viktor Hallgrímsson, Seif Elderaa and Dani Fernández were publicly introduced. Joan Solé, member of the Board of Directors responsible for Barça Handball, and Joan Marín, Sports Coordinator of Barça Handball, attended the ceremony.



OFFICIAL INTRODUCTION OF RICARD ARES

On 19 August 2025, an event was held to formally introduce Ricard Ares as coach of Barça Roller Hockey. Xavier Barbany, member of the Board of Directors responsible for Barça Roller Hockey; Xavier O'Callaghan, Director of Sport; and Gaby Cairo, Sports Manager of Barça Roller Hockey, attended the ceremony.



OFFICIAL INTRODUCTION OF THE NEW BARÇA FUTSAL PLAYERS

On 20 August 2025, futsal players Pol Pacheco, Luciano Gaudina and João Victor were introduced as new additions to the squad. Aureli Mas, member of the Board of Directors responsible for Barça Futsal; Xavier O'Callaghan, Director of Sport; and Jordi Torras, Sports Manager of Barça Futsal, attended the ceremony.



RENEWAL OF JULES KOUNDE

On 21 August 2025, the renewal ceremony for Jules Kounde took place. Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors; and Deco, Director of the Football Area, attended the ceremony.



NATIONAL DAY OF CATALONIA

The floral offering at the Monument to Rafael Casanova on 11 September 2025 was led by President Joan Laporta, together with representatives of all the Club's sections, players and coaches, including Hansi Flick, coach of the men's first football team. Also present were the First Deputy Chairman for the Sports Area, Rafael Yuste; the Deputy Chairwoman for Institutional Affairs, Elena Fort; the Secretary, Josep Cubells; and members of the Board of Directors Xavier Barbany, Miquel Camps, Josep Ignasi Macià and Aureli Mas.



RENEWAL OF FRENKIE DE JONG

On 15 September 2025, the renewal ceremony for Frenkie de Jong took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors; and Deco, Director of the Football Area.



OFFICIAL INTRODUCTION OF THE NEW BARÇA BASKETBALL PLAYERS

On 16 September 2025, Barça Basketball players Tornike Shengelia, Juani Marcos, Will Clyburn, Myles Cale and Miles Norris were publicly introduced. Josep Cubells, President of Barça Basketball; Juan Carlos Navarro, Manager of Barça Basketball; Mario Fernández, Technical Secretary of Barça Basketball; Audie Norris, Barça Basketball Ambassador; and Manuel Flores, Honorary Member of Barça Basketball, attended the ceremony.



INSTITUTIONAL

CARNET JOVE 2025 SCHOLARSHIPS

On 16 September 2025, the Carnet Jove 2025 scholarship presentation ceremony took place, attended by Miquel Camps, member of the Board of Directors; Bartolomé Agudo, Director General of the Catalan Agency for Youth; and Miquel Nadal Gayà.



VISIT BY THE MINISTER FOR EQUALITY

On 18 September 2025, Ana Redondo, Minister for Equality of the Spanish Government, visited the Club. The Minister was accompanied on the visit by Elena Fort, Deputy Chairwoman of the Institutional Area; Dr Marta Segú, Director of the FC Barcelona Foundation; and Maite Laporta, Head of Diversity, Equity and Inclusion.



VISIT BY THE DELEGATION OF THE SEOUL METROPOLITAN GOVERNMENT

On 19 September 2025, the delegation of the Seoul Metropolitan Government visited the Club. Elena Fort, Deputy Chairwoman of Institutional Affairs; Jordi Portabella, Director of Sustainability; and Seongpil Kang, Director of Public Development, attended the event.



RENEWAL OF MARC BERNAL

On 29 September 2025, the renewal ceremony for Marc Bernal took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; and Deco, Director of the Football Area.



50TH ANNIVERSARY OF THE PENYA JOSEP RAICH

On 3 October 2025, President Joan Laporta attended the celebration of the 50th anniversary of the Penya Barcelonista Josep Raich and the 9th Meeting of Barça supporters' clubs in the Baix Llobregat region. Also attending were Josep Ignasi Macià, member of the Board of Directors responsible for the Members Area; Juan Manuel Asensi, President of the FC Barcelona Players' Association; Joan Arús, President of the PB Josep Raich; and Jordi Murillo, delegate of the FC Barcelona Supporters' Clubs Advisory Council in Baix Llobregat.



JOHAN CRUYFF FOUNDATION OPEN DAY

On 9 October 2025, President Joan Laporta attended the Open Day of the Johan Cruyff Foundation. Also attending were Rafael Yuste, First Deputy Chairman; Xavier Barbany, Director responsible for Barça Roller Hockey; Josep Ignasi Macià, member of the Board of Directors responsible for the Members Area; Dr Marta Segú, Director of the Barça Foundation; Danny Cruyff, Johan Cruyff's wife; Susila Cruyff, President of the Johan Cruyff Foundation; Pati Roura, Director of the Johan Cruyff Foundation; and Edmond Vidal, CEO of Johan Cruyff World.



15TH CONGRESS OF BARÇA SUPPORTERS' CLUBS IN ANDALUSIA, CEUTA AND MELILLA

On 24 and 25 October 2025, President Joan Laporta attended the 15th Congress of Barça supporters' clubs in Andalusia, Ceuta and Melilla, organised by the PB de Lepe 'Segundo Triplete'. Antonio Escudero, Deputy Chairman of the Members Area; Josep Ignasi Macià, member of the Board of Directors responsible for the Members Area; and Ana Delgado, Deputy Mayor on the Lepe Town Council, also attended the event.



AGREEMENT BETWEEN FC BARCELONA AND UN WOMEN

On 4 November, the agreement between FC Barcelona and UN Women was formalised at an event attended by Elena Fort, Deputy Chairwoman of the FC Barcelona Board of Directors; Dr Marta Segú, Director of the FC Barcelona Foundation; Bibiana Aído, UN Women Regional Director for Latin America and the Caribbean; and Núria Felipe, Regional Partnerships and Resource Mobilisation Specialist for Latin America and the Caribbean.



50TH ANNIVERSARY OF THE PENYA BARCELONISTA IN BREDÀ

On 7 November 2025, President Joan Laporta attended the celebration of the 50th anniversary of the Penya Barcelonista de Breda in Girona province. Other members of the Board of Directors also attended, as well as Marc Pujol, President of the Breda PB; and Dídac Manresa, Mayor of Breda.



TRIBUNA COSTA BRAVA OF THE CLUB ECONOMIA LLORET DE MAR

On 12 November 2025, President Joan Laporta and other members of the Board of Directors attended the event organised by Tribuna Costa Brava of Club Economia de Lloret de Mar under the title 'Barça, a Catalan institution open to the world'.



OFFICIAL INTRODUCTION OF XAVI PASCUAL

On 17 November 2025, Xavi Pascual was formally introduced as the new coach of Barça Basketball. President Joan Laporta and Josep Cubells, President of Barça Basketball, attended the event.



FC BARCELONA BOARD OF DIRECTORS' MEETING IN SANT CUGAT DEL VALLÈS

On 19 November 2025, an itinerant meeting of the FC Barcelona Board of Directors took place in Sant Cugat del Vallès. The photograph shows President Joan Laporta and the members of the Board of Directors; Josep Maria Vallès, Mayor of Sant Cugat; Emili Marlés, Rector of the Parish of Sant Pere d'Octavià; Núria Escamilla, City Council Member for Culture and Sport; and Pep Tugues, Chief of Staff to the Mayor's Office.



INSTITUTIONAL

ABJ ANNUAL DINNER

On 21 November 2025, the annual dinner of the Players' Association took place, attended by President Joan Laporta and Juan Manuel Asensi, President of the FC Barcelona Players' Association.



REDEDICATION OF THE GOL SCULPTURE

On 28 November 2025, the Gol sculpture was rededicated in Andorra, together with the presentation of the book *Principat blaugrana: un país amb sentiment culer*. President Joan Laporta and Josep Ignasi Macià, member of the Board of Directors responsible for the Members Area, attended the event. Also attending were Sergi González, Mayor of Andorra la Vella; and Sandra Codina, Deputy Speaker of the Andorran legislature, the General Council.



OFFICIAL INTRODUCTION OF 2025/26 YOUTH FOOTBALL

On 1 December 2025, the Men's and Women's Youth Football for the 2025/26 season was officially presented. President Joan Laporta; Rafael Yuste, First Deputy Chairman; Xavier Puig, member of the Board of Directors responsible for Women's Football; Joan Soler, member of the Board of Directors responsible for Youth Football; Jordi Casals, President of Barça Atlètic; and Deco, Sports Director of FC Barcelona, attended the event.



FORO DE VANGUARDIA

On 4 December 2025, President Joan Laporta and other members of the Board of Directors attended the Foro de Vanguardia. Also attending the event were Javier Godó, President of the Godó Group; Jordi Juan, Director of *La Vanguardia*; and Carlos Godó, Executive President of the Godó Group.



GUADALAJARA BOOK FAIR (MEXICO)

From 4 to 7 December 2025, the Guadalajara Book Fair (Mexico) took place. FC Barcelona participated in an event attended by Elena Fort, Deputy Chairwoman of the Board of Directors; Frederic Porta, journalist; Josep M. Murià, historian, writer and poet; Màrius Serra, Catalan writer and journalist; Raquel Gil, Deputy Mayor for Social Rights, Economic Promotion, Employment, Feminism and Democratic Memory of the Barcelona City Council; Joan Manuel Serrat, singer-songwriter and FC Barcelona member; Karla Planter, Rector General of the University of Guadalajara; José Trinidad Padilla López, President of the Guadalajara International Book Fair; and Marisol Schulz Manaut, Director of the Guadalajara International Book Fair.



RENEWAL OF ERIC GARCIA

On 11 December 2025, the renewal ceremony for Eric Garcia took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors responsible for Youth Football; and Deco, Director of the Football Area.



70TH ANNIVERSARY OF PENYA BARCELONISTA 1900

On 17 December 2025, President Joan Laporta attended the celebration of the 70th anniversary of Penya Barcelonista 1900 of Terrassa and the inauguration of its new premises. Also attending were Josep Ignasi Macià, member of the Board of Directors responsible for Social Affairs; Dani Olmo, FC Barcelona player; Jordi Ballart, Mayor of Terrassa; and Mr César Paüls, President of PB 1900.



SIGNING OF JOÃO CANELO

On 13 January 2026, the signing ceremony for João Canelo as a new Barça player took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors responsible for Youth Football; and Deco, Director of the Football Area.



RENEWAL OF IAN BARRUFET

On 3 February, the renewal ceremony for Ian Barrufet, Barça Handball player, took place. Joan Solé, member of the Board of Directors responsible for Barça Handball, and Joan Marín, Sports Coordinator of Barça Handball, attended the ceremony.



DELEGATION OF THE GOVERNMENT OF CHINA

On 4 February 2026, an institutional reception was held for a delegation of the Government of the People's Republic of China and LaLiga. President Joan Laporta; Rafael Yuste, First Deputy Chairman; other members of the Board; Shen Yiqin, member of the State Council of the People's Republic of China and the country's highest-ranking official responsible for football; Gao Zhidan, State Secretary for Sport of the People's Republic of China; Liu Yuhui, Deputy Secretary-General of the State Council; Yao Jing, Ambassador of China to Spain; Yang Qinfeng, Director General of the General Office of the State Council; Song Kai, President of the Chinese Football Association (CFA); Li Kemin, President of the Chinese Professional Football League (CFL); Antonio Puche, Technical Director of the Chinese Football Association (CFA); Javier Tebas, President of LaLiga; and Sergi Torrents, Director of LaLiga's office in China, attended the event.



RENEWAL OF FERMÍN LÓPEZ

On 6 February 2026, the renewal ceremony for Fermín López took place, attended by Joan Laporta, President of FC Barcelona; Rafael Yuste, First Deputy Chairman; Joan Soler, member of the Board of Directors responsible for Youth Football; and Deco, Director of the Football Area.



NIKE OFFICIAL VISIT

On 18 February 2026, Nike made an official visit to the Club. Rafael Yuste, President of FC Barcelona, and other members of the Board of Directors; Manel del Rio, General Manager; and Elliot Hill, President and CEO of NIKE, attended the visit.



RENEWAL OF CATELA, ADOLFO AND MATHEUS

On 2 March 2026, the signing ceremony for the renewal of Barça Futsal players Adolfo Fernández, Juan José Camacho, *Catela* and Matheus Rodrigues took place. Joan Solé, member of the FC Barcelona Board of Directors, attended the ceremony.



FC BARCELONA PRESIDENTIAL ELECTIONS

On 15 March 2026, the FC Barcelona presidential elections took place.



RENEWAL OF SERGI LLORCA

On 8 April 2026, the signing ceremony for the renewal of Sergi Llorca, Barça Roller Hockey player, took place. Joan Solé, member of the FC Barcelona Board of Directors, attended the ceremony.



MANUEL VÁZQUEZ MONTALBÁN INTERNATIONAL AWARD

On 22 April 2026, the Manuel Vázquez Montalbán International Sports Journalism Award was presented to journalist Jordi Puntí. Rafael Yuste, Interim President of FC Barcelona; Josep Cubells, Deputy Chairman and Secretary of FC Barcelona; Joan Maria Morros, President of the Catalonia Journalists' Association; and Anna Sallés, widow of Manuel Vázquez Montalbán, attended the event.



RENEWAL OF MARTEL AND TOURÉ

On 22 April 2026, the renewal signing ceremony for Barça Futsal players Eric Martel and Mamadou Touré took place. Joan Solé, member of the FC Barcelona Board of Directors, attended the ceremony.



150TH ANNIVERSARY OF DAMM

On 26 April 2026, the celebration of Damm's 150th anniversary took place. Rafael Yuste, Interim President of FC Barcelona; Joan Laporta, President-elect of FC Barcelona; and other members of the FC Barcelona Board of Directors attended, together with Demetrio Carceller, Executive Chairman of Damm; Jorge Villavecchia, General Manager of Damm; Salvador Illa, President of the Government of Catalonia; Josep Rull, President of the Parliament of Catalonia; and Jaume Collboni, Mayor of Barcelona.



RENEWAL OF HANSI FLICK

On 10 May 2026, the LaLiga and Spanish Super Cup trophies were presented at the FC Barcelona Museum, at an event that also marked the renewal of Hansi Flick as coach of the men's first football team. Rafael Yuste, Interim President of FC Barcelona; Joan Laporta, President-elect of FC Barcelona; Deco, Director of the Football Area; and Ronald Araujo, captain of the first football team, attended the event.



FAREWELL TO SERGI FERNÁNDEZ AND PABLO ÁLVAREZ

On 26 May 2026, the farewell ceremony for Sergi Fernández and Pablo Álvarez, two legends of Barça Roller Hockey, took place. Joan Solé, member of the FC Barcelona Board of Directors responsible for Roller Hockey, attended the event.



FAREWELL TO ALEXIA PUTELLAS

On 27 May 2026, the farewell ceremony for Alexia Putellas took place. Rafael Yuste, Interim President of FC Barcelona; Joan Laporta, President-elect of FC Barcelona; and other members of the Board of Directors and the Board of Directors-elect attended the event.



RETIREMENT OF SERGIO LOZANO'S SHIRT

On 29 May 2026, the ceremony to retire Sergio Lozano's shirt took place. Rafael Yuste, Interim President of FC Barcelona, and Joan Laporta, President-elect of FC Barcelona, attended the event.



SIGNING OF ANTHONY GORDON

On 29 May 2026, the signing ceremony for Anthony Gordon took place. Rafael Yuste, Interim President of FC Barcelona; Joan Laporta, President-elect of FC Barcelona; Alfons Castro, Treasurer; and Deco, Director of the Football Area, attended the event.



RENEWALS OF TIMOTHEY N'GUESSAN AND BLAŽ JANC

On 2 June 2026, the renewal ceremony for Tim N'Guessan and Blaž Janc took place, attended by Joan Solé, member of the FC Barcelona Board of Directors.



OPENING OF THE ICE RINK

On 5 June 2026, the FC Barcelona Ice Rink was officially opened. Rafael Yuste, Interim President of FC Barcelona; and David Escudé, Councillor for Sport of the Barcelona City Council, attended the event.



VISIT BY THE RACING 92 DELEGATION

On 7 June 2026, FC Barcelona received a visit from Racing 92, a French rugby club. Josep Maria Albert, member-elect of the Board of Directors responsible for the Barça Rugby section; and Paco Peña, delegate of the Barça Rugby section, attended the visit.



AGREEMENT WITH UNIÓN ESPORTIVA OLOT

On 11 June 2026, FC Barcelona and UE Olot signed a collaboration agreement. Rafael Yuste, Interim President of FC Barcelona; José Ramón Alexanco, Director of Grassroots Teams and La Masia; and Joan B. Agustí, President of UE Olot, attended the event.



FAREWELL TO ERICH MENDONÇA

On 18 June 2026, the farewell ceremony for Erich Mendonça took place, attended by Aureli Más, member-elect of the FC Barcelona Board of Directors.



THE PRESIDENTIAL BOX

JOHAN CRUYFF STADIUM

JOAN GAMPER TROPHY. BARÇA vs. COMO. 10/08/2025

The Gamper celebration welcomed a host of distinguished guests to the Presidential Box. In addition to the founder's family, those attending the match against Como included former Barça player Hristo Stoichkov; Jordi Fernández, the Badalona-born coach of the Brooklyn Nets; artists Bizarrap and Nicki Nicole; and the new coaches of the futsal, roller hockey and Barça Atlètic teams: Javi Rodríguez, Ricardo Ares and Juliano Belletti.





📷 Bizarrap and Nicki Nicole; Iris Tió and Dennis González; and José Manuel Albares Bueno, Minister for Foreign Affairs, European Union and Cooperation.

LA LIGA. BARÇA vs. VALENCIA. 14/09/2025

Representing the host city of the match, Sant Joan Despí, were Belén García, Mayor, and Antoni Poveda, Senator and former Mayor. Tadao Kamei, President of Nikken Sekkei, the architecture firm that designed the new Spotify Camp Nou, was also present. The musical entertainment was provided by singer Becky G.



📷 Becky G.

LA LIGA. BARÇA vs. GETAFE. 21/09/2025

Before the match, President Joan Laporta welcomed William Gaillard, a UEFA executive. He subsequently posed for a photograph with actor Mads Mikkelsen, who watched the match live. Representatives of Sant Joan Despí City Council were also present: José Carlos García, First Deputy Mayor, and Álex Medrano, Councillor of the municipality.



📷 Mads Mikkelsen.

LLUÍS COMPANYS OLYMPIC STADIUM

LA LIGA. BARÇA vs. REAL SOCIEDAD. 28/09/2025

The Presidential Box at the Stadium welcomed a number of distinguished guests, including Jacob Stenholm Jensen, Denmark's Minister for Food, Agriculture and Fisheries, and three leading figures in culture and digital media: Luva Ferreira, Noel Robinson and Juan Bergman, influencers and content creators.



📷 Noel Robinson.

CHAMPIONS LEAGUE. BARÇA vs. PSG. 01/10/2025

The first European night of the season featured a wide range of institutional representatives. Among the guests were the UEFA President and Secretary General, Aleksander Čeferin and Theodore Theodoridis. Also seated in the Presidential Box were the Portugal national team coach, Robert Martínez, and Swiss government minister Elisabeth Baume-Schneider.



📷 Aleksander Čeferin.

LA LIGA. BARÇA vs. GIRONA. 18/10/2025

A delegation from the Santa Bàrbara Town Council, one of the municipalities affected by the floods in the Terres de l'Ebre region, attended the Catalan derby. Also present were Nina Khatatyan, Director of World in Progress, and Philippe Lazzarini, of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA). In addition, a group of players from the handball team brought the Club World Cup trophy.



📷 Santa Bàrbara Town Council.

CHAMPIONS LEAGUE. BARÇA vs. OLYMPIACOS. 21/10/2025

During Olympiacos' visit, for the third matchday of the Champions League phase, the Presidential Box at the Estadi Olímpic Lluís Companys welcomed the Honorary Consul of Greece in Barcelona, Juan Ignacio Navas, as well as the Consul General of Brazil, Pedro Henrique Lopes. Poland national team coach Jan Urban was also seen, as were, from the entertainment world, Josep Montero, lead singer of Oques Grasses, and the actor Marc Soler.

LA LIGA. BARÇA vs. ELCHE. 02/11/2025

President Joan Laporta presented gold and diamond badges to a group of members with 75 years of membership and received the families of the late members Lluís Permanyer and Anna Ballebò. Laporta also received Berta Abellán, 2025 Trial GP World Champion, in the Presidential Box, as well as representatives of the institutional delegation from Romania headed by Ion Minzinà, President of Arges County, and the institutional delegation from Kyoto, led by Kazuyasu Takeda, Vice Governor of the Japanese city.



Family members of Lluís Permanyer and Anna Ballebò.

SPOTIFY CAMP NOU

LA LIGA. BARÇA vs. ATHLETIC CLUB. 22/11/2025

The return home brought together a large number of political figures in the Presidential Box at Spotify Camp Nou. Among those attending were the Minister for Culture, Ernest Urtezar; the President of the Parliament of Catalonia, Josep Rull; the Mayor of Barcelona, Jaume Collboni; and the Government of Catalonia's Minister for Sport, Berni Álvarez. Also present were the heads of some media outlets, several athletes from the Club's different sections and a number of representatives from the world of entertainment, including Estopa, Bizarrip and The Tyets.



The Tyets; Comte de Godó.

LA LIGA. BARÇA vs. ALAVÉS. 29/11/2025

On the day of the Club's 126th anniversary, the Presidential Box at Spotify Camp Nou hosted an emotional photograph featuring the commemorative cake, the Board of Directors, the captains of the Club's different sections and a group of former players. Also present were former presidents Joan Gaspart and Enric Reyna, as well as the coaches of the basketball, handball, futsal and roller hockey sections: Xavier Pascual, Antonio Carlos Ortega, Javier Rodríguez and Ricardo Ares.



Commemorative cake for the 126th anniversary, with the Board of Directors, the section captains and former players.

LA LIGA. BARÇA vs. ATLÉTICO DE MADRID. 02/12/2025

Among the visual and performing artists who watched the match against Atlético de Madrid from the Presidential Box was tenor Josep Carreras. There were also prominent figures from the world of sport, including racing driver Àlex Palou, motorcyclist Aleix Espargaró, cyclist Marc Soler and former cyclist Joaquim Purito Rodríguez. Institutional representatives included Barcelona City Council member Janet Sanz and Pilar Díaz, Government of Catalonia Delegate in Barcelona.





📷 Josep Carreras; Blesd; Palou 500.

CHAMPIONS LEAGUE. BARÇA vs. EINTRACHT FRANKFURT. 09/12/2025

The return of the Champions League to Spotify Camp Nou came with a victory over Eintracht Frankfurt, in a match featuring a notable institutional presence in the Presidential Box. Among those attending were Government of Catalonia Minister Òscar Ordeig; the Consul General of Germany in Barcelona, Elmar Jakobs; the Chief Commissioner of the Mossos d'Esquadra, Miquel Esquius; and the Head of the National Police in Catalonia, Manuel Rodríguez.

LA LIGA. BARÇA vs. OSASUNA. 13/12/2025

The final home match of the year was attended by a true Barça legend, Andrés Iniesta, in the Presidential Box. Also attending were the Ambassador of the United Arab Emirates, Saleh Alsuwaidi; the Ambassador of Hungary to Cuba and Olympic champion in the 110-metre hurdles at Barcelona '92, Bence Szabó; Instagram Creative Director Chamsseddine Abdelhafidh; Instagram Production Director Ali Ben Ammar; and Chicago White Sox baseball player Miguel Vargas.



📷 Andrés Iniesta; La Marató; Toast with representatives of the FC Barcelona Football Supporters' Clubs Association.

LA LIGA. BARÇA vs. REAL OVIEDO. 25/01/2026

The first match of 2026 at Spotify Camp Nou brought to the Presidential Box the family of Carles Vilarrubí, who was a member of the Club's Board of Directors between 2010 and 2017 and died on 28 December 2025. A minute's silence was observed in his memory before the match began. Also attending were six members who had been selected to attend through the Llotja Oberta programme. In addition, President Laporta presented journalists Arcadi Alibés and Pere Escobar with a commemorative shirt in recognition of their careers.



📷 Pere Escobar and Arcadi Alibés.

CHAMPIONS LEAGUE. BARÇA vs. COPENHAGEN. 28/01/2026

The first European match of the year featured a large number of political figures in the Presidential Box at Spotify Camp Nou. First among them was Félix Bolaños, the Spanish Government's Minister for the Presidency and Justice and Relations with Parliament. Also attending were Barcelona City Council's Councillor for Sport, David Escudé, and the Ambassador of Denmark to Spain, Michael Braad. Also notable was the presence of former FC Barcelona goalkeeper Vítor Baía and blind sailor Dani Anglada, silver medallist at the World Inclusive Sailing Championships.



📷 Minister Félix Bolaños.

LA LIGA. BARÇA vs. MALLORCA. 07/02/2026

The visit of the Mallorca squad brought various personalities to the Presidential Box at the Stadium. Athlete Núria Picas and actor Rami Malek were among those present, with President Joan Laporta presenting the latter with a shirt bearing his name. Laporta and Deputy Chairman Rafael Yuste presented each other with the Club's gold badge after half a century as members. The President also posed for a photograph with family members of the first-team footballers.



Family members of the first-team footballers; Rami Malek; Presidents' badges.

LA LIGA. BARÇA vs. LEVANTE. 22/02/2026

Interim President Rafael Yuste and the Board of Directors that would govern the Club until June posed for a photograph with the members of the Board and the Electoral Committee for the 15 March elections. Yuste also posed for a photograph with the winners of the 17th Gaudí Film Awards. In addition, the Presidential Box welcomed the Consul General of China in Barcelona, Yuhong Meng; two-time world champion motorcycle racer Ana Carrasco; and world champion in solo synchronised swimming, Dennis González.



Gaudí Film Awards winners.

LA LIGA. BARÇA vs VILARREAL. 28/02/2026

GSMA / Mobile World Congress CEO John Hoffman and MW Capital CEO Francesc Fajula were welcomed to the Presidential Box and presented with personalised shirts by Interim President Rafael Yuste. Also present were Pau Navarro and Jan Rosa, driver and co-driver respectively and winners of the 2026 Dakar Challenger. Yuste also posed for a photograph with the Barça futsal players who won medals at the 2026 UEFA Futsal European Championship and Copa América de Futsal: Dídac, Antonio, Adolfo, Pito, João Victor, Erick and Lucas.



Mobile World Congress CEO John Hoffman and MW Capital CEO Francesc Fajula, Futsal medallists.

COPA DEL REY. BARÇA vs AT. MADRID. 03/03/2026

In the second leg of the Copa del Rey semi-final, the Presidential Box at Spotify Camp Nou welcomed skier Maria Costa, an Olympic semi-finalist in ski mountaineering sprint at the 2026 Milano-Cortina Winter Olympics, and snowboarder Nora Cornell in the Slopestyle Big Air event.

LA LIGA. BARÇA vs SEVILLA. 15/03/2026

Among the personalities who watched Barça-Sevilla from the Presidential Box on election day were the Brazilian former Barça footballer Romário de Souza, as well as the director and one of the actors of the film *Balandrau*, Fernando Trullols and Marc Martínez. Interim President Rafael Yuste posed for a photograph with all of them.



📷 Romário.

CHAMPIONS LEAGUE. BARÇA vs NEWCASTLE. 18/03/2026

In the second leg of the Champions League round of 16, the Presidential Box at Spotify Camp Nou welcomed President-elect Joan Laporta. Also present were the President of the Parliament of Catalonia, Josep Rull, and the Government of Catalonia's Minister for Sport, Berni Álvarez. The most special guest was Anna Vives, the woman with Down syndrome who created the typeface worn by Hansi Flick's players in this match.



📷 Anna Vives; Nil Moliner.

LA LIGA. BARÇA vs RAYO. 22/03/2026

The CAT mascot's *mona* (traditional Easter cake) was the star of the Presidential Box on the Sunday lunchtime when Rayo Vallecano visited the Stadium. Its creator, pastry chef Christian Escribà, was naturally one of the guests. Legendary former Barça player Andrés Iniesta also sat in the Presidential Box, as did the six members who won places through the Llotja Oberta programme: Daniel Casals, Enric Escardo, Gemma Fitó, Tomàs Soler, Jaume Calvo and José Carballo.



📷 Christian Escribà.

CHAMPIONS LEAGUE. BARÇA vs. AT. MADRID. 08/04/2026

Catalan-German actor Daniel Brühl watched the first leg of the Champions League quarter-final from the Presidential Box, and Interim President Rafael Yuste presented him with a shirt. Also present were the Argentina national team coach, Lionel Scaloni, and the United States national team coach, Mauricio Pochettino, as well as the President of the Asociación de Futbolistas Españoles (AFE), David Aganzo. Former Barça players Andrés Iniesta, Jordi Alba, David Villa and Luis Garcia were also among the guests, as were women's team players Aitana Bonmatí and Laia Alexandri.



📷 Daniel Brühl.

LA LIGA. BARÇA vs. ESPANYOL. 11/04/2026

Barcelona Mayor Jaume Collboni did not miss the derby from the Presidential Box at Spotify Camp Nou. Also present was the Deputy Director of the Tour de France, Pierre-Yves Thouault, with whom Interim President Rafael Yuste and RCD Espanyol President Alan Pace posed for a photograph before the match to commemorate the Grand Départ of the Tour de France, which took place in Barcelona in July. The two presidents also posed for a photograph with RCT Barcelona President Jordi Cambra to mark the staging of the Trofeu Conde de Godó.





📷 Pierre-Yves Thouault (Tour de France); Louis Tomlinson.

LA LIGA. BARÇA vs. CELTA. 22/04/2026

On the eve of Sant Jordi, the FC Barcelona Presidential Box hosted the presentation ceremony of the Manuel Vázquez Montalbán International Journalism Award to Jordi Puntí. The award was presented by Interim President Rafael Yuste, accompanied by Joan Maria Morros, President of the Association of Journalists, and Anna Sallés, the widow of Vázquez Montalbán. Meanwhile, the FC Barcelona Foundation welcomed representatives of the Catalan Provincial Councils, with whom it is promoting the *Barça Activa't* programme. The Presidential Box also welcomed seven members whose membership numbers were between 1 and 1,000 as part of the *Llotja Obrer-ta Especial Senadors i Senadores* initiative.



📷 Jordi Puntí; Barça Activa't.

LA LIGA. BARÇA vs. REAL MADRID. 10/05/2026

Barça secured the League title in the Clásico, and American singer Olivia Rodrigo watched it from the Presidential Box. She was featured in the logo worn by Hansi Flick's players on their shirts. As it was Europe Day, the Executive Vice-President of the European Commission, Roxana Minzatu, was also present. Golfer Pablo Larrazábal, singer Nathy Peluso and President of the World Boxing Council, Mauricio Sulaimán, were among the other personalities who watched the victory over Real Madrid from the Presidential Box.





Olivia Rodrigo; Nathy Peluso; Roxana Minzatu; Salvador Illa; Josep Rull; Mauricio Sulaimán; Pablo Larrazábal.

LA LIGA. BARÇA vs. BETIS. 17/05/2026

In the final home match of the season, the Presidential Box hosted an emotional event commemorating the 20th anniversary of the second Champions League title, won in Paris. A number of players and members of the coaching staff from that team attended. Interim President Rafael Yuste also posed for photographs with representatives of Casa de Carlota, a design studio that includes people with intellectual disabilities among its team, and with an institutional delegation from UNHCR.

20 years of the second Champions League title.



PALAU BLAUGRANA

EUROLLIGA. BARÇA-REIAL MADRID. 07/11/2025

Àlex Abrines received a well-deserved tribute on the occasion of his retirement. In the image, the former captain of the Barça basketball team is surrounded by the trophies he won, alongside president Joan Laporta and board member Josep Cubells.



EUROLLIGA. BARÇA-OLYMPIACOS DEL PIREU. 12/12/2025

A notable Barça basketball fan from the world of the arts, the singer Loquillo, alongside board member Josep Cubells.



EUROLLIGA. BARÇA-BASKONIA. 19/12/2025

Three footballers from the men's and women's football teams, Rooney, Rashford and Laia Aleixandri, attended this continental competition match. In the photo, they appear alongside president Joan Laporta and board member Josep Cubells.



EUROLLIGA. BARÇA-FENERBAHÇE. 03/02/2026

The coaches of Barça Women and Barça Atlètic, Pere Romeu and Belletti, attended a fine match in the European competition. In the image, they are pictured alongside board member Josep Cubells.



LA LIGA. BARÇA-REIAL MADRID. 22/03/2026

A group of players from the men's and women's first football teams watched the basketball Clàssic from the VIP box. In the image, Gemma Font, Gerard Martín, Joan Garcia and Eric Garcia are pictured alongside Rafael Yuste, Sisco Pujol and Àngel Riudalbas.



EUROLLIGA. BARÇA-ESTRELLA ROJA. 21/04/2026

The music group 31 FAM attended the Palau Box for this Euro-League game. In the image, they can be seen alongside board member Sisco Pujol.



ACB LEAGUE. BARÇA-LA LAGUNA TENERIFE. 09/06/2026

In the first game of the ACB League semi-final, the Palau VIP box welcomed former players Pau Gasol, Pedro Ansa, Nacho Solozabal, Jordi Trias, Manuel Flores, Luis Miguel Santillana, Julián Ortiz, Andrés Jiménez, Audie Norris and Juan Antonio San Epifanio, as well as former physiotherapist Toni Bové. In the image, they can be seen alongside president Joan Laporta, vice-president Rafael Yuste and board member Sisco Pujol.



AWARDS

FRANCE FOOTBALL 2025 BALLON D'OR

On 22 September 2025, the Ballon d'Or awards ceremony organised by France Football magazine took place in Paris. Aitana Bonmatí won the Women's Ballon d'Or, while Lamine Yamal and Vicky López were the winners in the male and female categories, respectively, of the Kopa Trophy, which recognises them as the best players in the world under the age of 21. Ewa Pajor, meanwhile, won the Gerd Müller Trophy.



📷 Andrés Iniesta presented the Ballon d'Or to Aitana Bonmatí.



📷 Joan Laporta, President of FC Barcelona, joined by the Ballon d'Or Gala award winners.



📷 Joan Laporta, President of FC Barcelona, accompanied by attending members of the Board of Directors; Hansi Flick, head coach of FC Barcelona's first men's football team, and other members of the Sports Committee.



CATALAN FOOTBALL STARS GALA

Lamine Yamal and Aitana Bonmatí were recognised as the best footballers in Catalan football at the 13th Estrelles Gala, held on 29 December 2025 at the Estrella Damm Old Brewery. The Men's Young Excellence Award went to Pau Cubarsí and the Women's Young Excellence Award to Clara Serrajordi. The Best Futsal Player award went to Adolfo Fernández and the Women's Top Scorer award to Alèxia Putellas.



Rafael Yuste, First Deputy Chairman of FC Barcelona, and other members of the Board of Directors and representatives of FC Barcelona attending the 13th Estrelles Gala at the Estrella Damm Old Brewery.

45TH NATIONAL SPORTS GALA 2026

On 27 April 2026, the National Sports Gala took place in Santa Susanna, at which FC Barcelona received an award for the sporting achievements attained during the 2024/25 season by its first men's and women's teams. Joan Laporta, President-elect, and Josep Cubells, Deputy Chairman and Secretary, attended.



OTHER AWARDS

03/11/2025	Women's European Football Gala
02/02/2026	78th <i>Mundo Deportivo</i> Grand Gala
09/02/2026	1st Nit de la Ràdio – TORESKY AWARD: Sports Personality of the Year, Mr Raphael Dias Belloli, <i>Raphinha</i>
11/02/2026	National Sports Awards: - Queen Letizia Award 2023: Ms Aitana Bonmatí - King Juan Carlos Award 2024: Mr Lamine Yamal
25/02/2026	Aldo Rovira Award to Lamine Yamal

FOREVER IN OUR MEMORY

FC Barcelona wishes to convey its condolences to the families and friends of all deceased members, as well as to other prominent figures from the world of Barça, including former President Enric Reyna, former Deputy Chairman Carles Vilarubí, former Director Gabriel Masfurrell, former football player and coach Lucien Müller, former football player Antoni Camps, former basketball coach, technical secretary and general manager Eduard Portela, former basketball coaches Xabier Añúa and Moncho Monsalve, former basketball player José Piculín Ortiz, former roller hockey goalkeeper and President of the Barça Roller Hockey Veterans Association Ramon Pons, FC Barcelona Sports Commissions Coordinator Ernest Llinós, and the driving force behind Barça One and former member of *La Trinca*, Toni Cruz.



Gabriel Masfurrell.



Xabier Añúa.



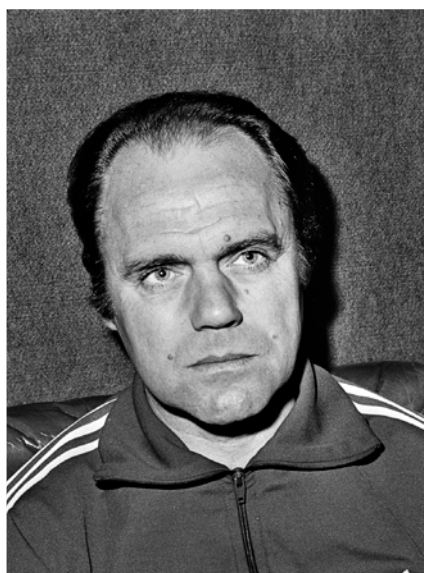
Moncho Monsalve.



Enric Reyna.



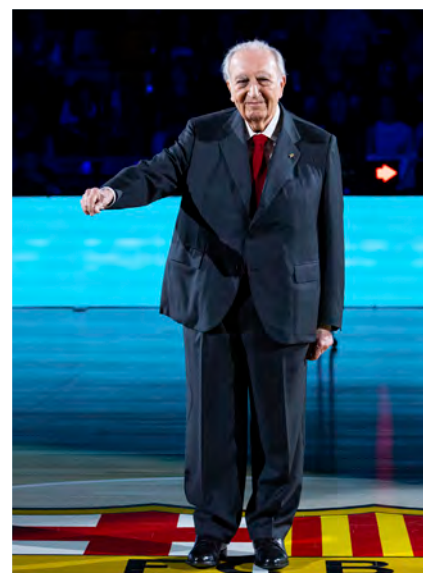
Carles Vilarrubí.



Lucien Müller.



Antoni Camps.



Eduard Portela.



José Piculín Ortiz.



Ramon Pons.



Toni Cruz.

LIST OF COMMITTEE MEMBERS

INSTITUTIONAL

Chair of FC Barcelona Players’ Association
Juan Manuel Asensi
Members’ Ombudsman
Ramon Estebe
125th Anniversary Commissioner
David Carabén

ECONOMIC COMMITTEE

Director in charge
Àngel Riudalbàs
President
Carme Hortalà

Jaume Carrasco
Júlia Bosch
Josep Solé
Francesc Martí

DISCIPLINARY COMMITTEE

President
Josep Cubells

Lluís Bou
Daniel Pintó
Joan Alsina

ETHICS AND TRANSPARENCY

COMMITTEE

Director in charge and president
Maria Elena Fort

Jordi Domingo
Anton Maria Espadaler
Ramon Usall
Bernat Dedéu

FOOTBALL SPORTS COMMITTEE

BASKETBALL
Gabriel Rex
Xavier Sans
Fede Riera

HANDBALL
Emili Sala
Julio Reus
Eugeni Serrano
Jose Yustos

FUTSAL
Marc Martínez
Ricard Izquierdo
Xavier Roselló
Jordi Casellas

ROLLER HOCKEY
Héctor Venteo
Ricard Otín
Josep Busquets

AMATEUR SPORTS
Josep Carrasco (*Volleyball and CVB Barça*)
Francesc Carol (*Field Hockey*)
Josep Maria Cortal (*Ice Hockey/Figure Skating*)
Manel Jiménez (*UNES Barça*)
Xavier-Albert Canal (*Rugby*)
(*CBS Barça*)(*Athletics*)

MEN'S FOOTBALL
Directors in charge
Rafael Yuste
Joan Soler

Coordinators
Jordi González
Eugeni Balsells
Ramon Tomás
Ernest Llinirós

Barça Atlètic
Àlex Cerdà
Esteve Fontanet
Víctor García
Daniel Gimeno

U19 A
Josep Castellà
Lluís Corretja
Constantí Muñoz
Susana Puell

U19 B
Emili Coll
Josep Milián
Manel Serrano

U16 A
Joan Font
Víctor García
Jaume González
Enric Prats

U16 B
Joan Fabregà
Antoni Iruela
Antoni Aymerich

U14
Jordi Claramunt
Xavier Orts
Oriol Vilàs

U13
Eduardo Aragonés
África Ocaña
Ramon Enseñat

U12
David Gilabert
Ignasi Cerdà
Ángel Palomo

U11 A
Antoni Felix
Fernando Navarro

U11 B
Joaquim Gabarró
Joan Rueda

U12 A
Xavier Pitarch
José Manuel Guijo
Miquel Espert

U12 B
Alejandro Cano
Ramon Estebe

U9 A
Josep Maria Jovells
Ramon Jovells

U9 B
Veronica Díaz
Pere Pastor

U8 A

Xavier Cusiné
Javier Carlos Martí

PRE U8

Oscar Lausín
Josep Lluís Soria

WOMEN'S FOOTBALL**Directors in charge**

Rafael Yuste
Xavier Puig

Coordinator

Jordi González

Jose Martínez
Joan Ramon Ramos
Borja Rovira

Women's B

Xavier Masgrau
Xavier Rieiro
Laura Ros

Women's C

Marisa Carnicer
Marc Pelejà
Ferran Pasanau

Women's U19

Enric Navarro
Carla Casajuana
Úrsula Álvarez

U14 C

Eider Pérez de Caballero
Héctor Huete
Clàudia Petriz
Júlia Gallel

U14 D

Maria Cusiné
Lidia Cusiné
Noelia Ramos

U12 E

Pol Iglesias
Pere Fuentes
Víctor Márquez

U12 F

Irina Godó
Aina Llovera
Oriol Queralt

SOCIAL COMMITTEE**Directors in charge**

Antoni Escudero
Josep-Ignasi Macià

Francesc Adell
Oriol Andreu
Ferran Beltran
Aleix Bochaca
Jordi Brull
Gabriel Cid
Jordi Costa
Genís Dalmau
Jaume Forés
Xavier Galí
Vicky López
Francesc Llobet
Jaume Macià
Maila Madoell
Mateu Mas
Xavier Meda
Lluís Monràs (*President of the FC Barcelona Football Club Association and Supporters' Clubs*)
Ignasi Montagut
Enric Nadeu
Josep Maria Nogués
Lluís Pérez
Rafael Pichardo
Jesús Pont
Josep Maria Pons
Jordi Pueyo
Rosendo Romero
Sergi Sabaté
Maria Lluïsa Solé
Àlex Terés
Núria Vilajeliu

HISTORICAL MEMORY COMMITTEE**President**

Maria Elena Fort

Josep Bobé
Xavier García
Josep Maria Solé
Carles Viñas
Carles Santacana
Jordi Creus

BOARD OF TRUSTEES OF THE FCB**FOUNDATION****President**

Joan Laporta

Vice Chairman

Xavier Sala

Second Vice President

Joan Boix

Secretary

Josep Cubells

Treasurer

Ferran Olivé

Board Members

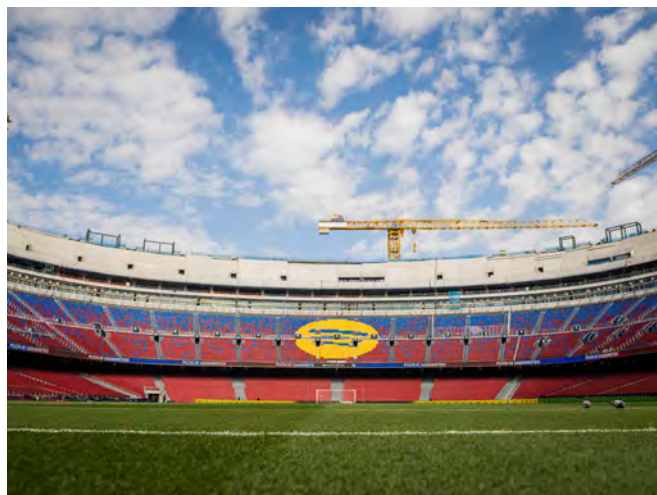
Maria Elena
Rafael Yuste
Jordi Bosch
Carles Cuní
Manel Esteller
Antoni Esteve
Jesús Majem
Xavier Martínez
Sergi Montaner
Josep Puigdollers
Eduard Romeu
Josep Ramon Subirà
Joaquim Triadú



ESPAI BARÇA

ESPAI BARÇA

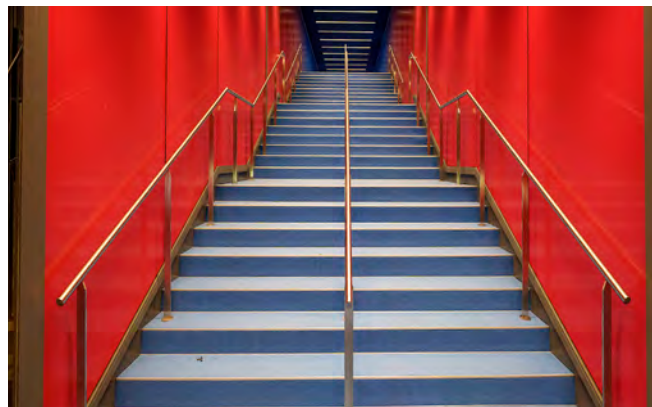
The Espai Barça continued to move forward as the most ambitious transformation project in the history of FC Barcelona, with the aim of providing the Club with world-class facilities. During this period, significant progress was made in the construction of the new Spotify Camp Nou and in the development of the different spaces that will make up the future sports and entertainment complex. The project integrates innovation, sustainability, technology and user experience, while strengthening its ties with the city and the neighbourhood. The incorporation of new strategic partners and the development of new commercial assets consolidate the Espai Barça as a key driver of the Club's growth, competitiveness and future sustainability.



PROGRESS ON THE ESPAI BARÇA

Throughout the season, the Espai Barça continued to progress in its transformation, reaching significant milestones that made it increasingly easy to visualise the specific future of the project. Progress on the works at Spotify Camp Nou was accompanied by the gradual development of the new spaces and services that will form part of a renovated, more modern and functional stadium, one equipped to offer a distinctive experience to members, fans and visitors.

During this period, the project entered a new phase with the progressive resumption of football activity at Spotify Camp Nou, while construction work continued on the different areas of the Stadium. The incorporation of new VIP and Hospitality spaces and progress on the third tier are some of the main examples of this evolution and are helping to define the final configuration of the future Stadium. This progress forms part of a comprehensive transformation that is not limited to the renovation of the Stadium, but seeks to create a new ecosystem around the Club, one that is connected to the city and open to new experiences and opportunities. Thus, the Espai Barça continues to consolidate its position as one of FC Barcelona's main strategic projects and as a key installation to approach the future with greater capacity, competitiveness and sustainability.



THE RETURN TO THE SPOTIFY CAMP NOU

One of the period's most significant milestones was the return of the men's first team to Spotify Camp Nou, after more than two years playing their home matches at the Lluís Companys Olympic Stadium. The return took place gradually, as part of the process of transforming and bringing the new Stadium into operation, and marked the beginning of a new era for the Club and its fans.

Barça Femení also played a leading role in this new era at Spotify Camp Nou. During the season, the women's first team played two matches there, with both matches filling the Stadium, again demonstrating the team's ability to attract spectators and the fans' enthusiastic response. These two events reinforced the role of Spotify Camp Nou as the home of all the Club's teams and as a leading venue for experiencing the great moments of Barça.

The reopening of Spotify Camp Nou represents a decisive step in the implementation of the Espai Barça and makes it possible to progressively resume football activity at the new Stadium while construction work continues. This new phase combines sporting activity with the progress of the works, in a process that will allow the different areas and services that will make up the future Stadium to be completed progressively.

The return home also strengthens the bond between the Club, its members, fans and the Les Corts neighbourhood, restoring Spotify Camp Nou as the epicentre of Barça activity and as one of FC Barcelona's main venues for international exposure.



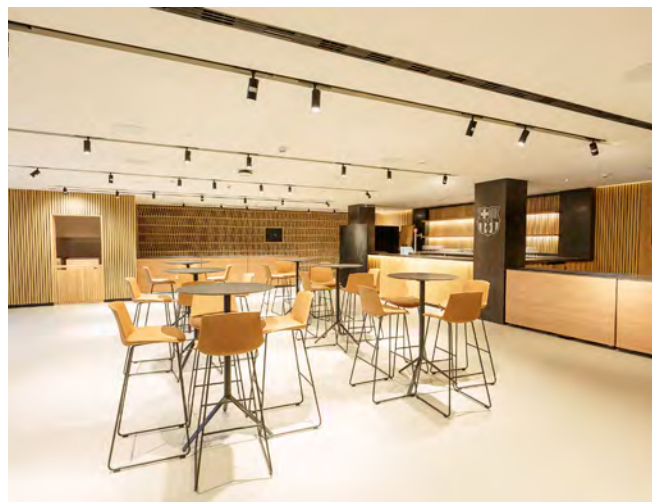
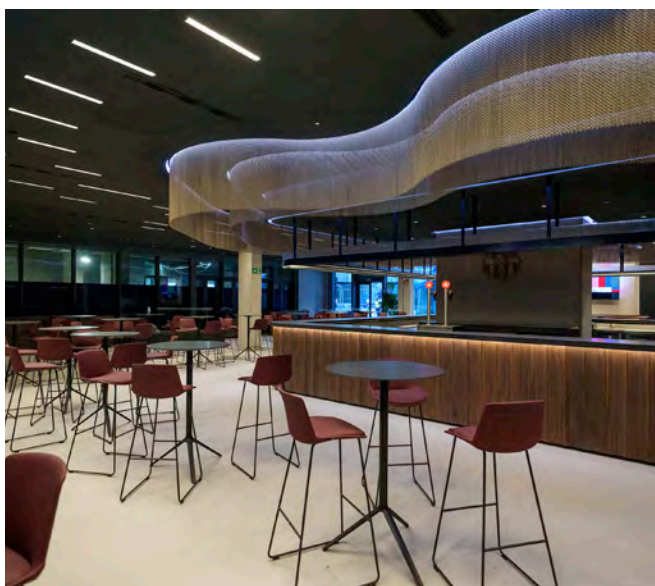


NEW VIP AND HOSPITALITY SPACES

The development of the new VIP and Hospitality spaces is one of the key elements in the transformation of Spotify Camp Nou. During the period, the Club progressed with the configuration of a renewed offering incorporating new spaces, services and experiences aimed at enhancing the matchday experience and positioning the Stadium among the leading international venues in this field.

The new spaces have been designed to combine comfort, gastronomy, service and a distinctive experience, with an offering tailored to different audience profiles and needs. This new offering allows the Club to expand and diversify the assets associated with the Stadium, while helping to strengthen its commercial potential.

The transformation of Hospitality forms part of the overall vision for the Espai Barça and helps consolidate Spotify Camp Nou as a venue that goes beyond sporting activity, with the capacity to generate new business opportunities and strengthen the project's economic sustainability.

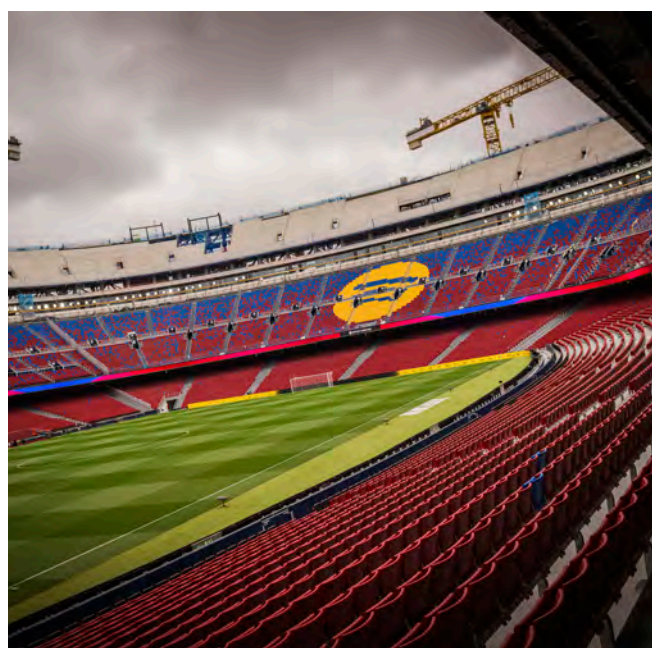


PROGRESS ON THE THIRD TIER

During the period, significant progress was also made on the construction work for the third tier of Spotify Camp Nou, one of the most representative elements of the new Stadium's architectural transformation. Its construction is allowing the new arrangement of the Stadium to gradually advance and for progress to similarly be made towards the capacity and features envisaged in the Espai Barça project.

The construction of the third tier is one of the project's most significant structural milestones, both in terms of its scale and its impact on the Stadium's final layout. The works are progressing in parallel with the other actions required to complete the different levels, spaces and services of the new Spotify Camp Nou.

This progress makes it increasingly possible to visualise the project's final scale and the transformation of the Stadium, which will become the epicentre of a new sports and entertainment complex. The progressive completion of the third tier is therefore an essential step in the construction of the new Spotify Camp Nou.

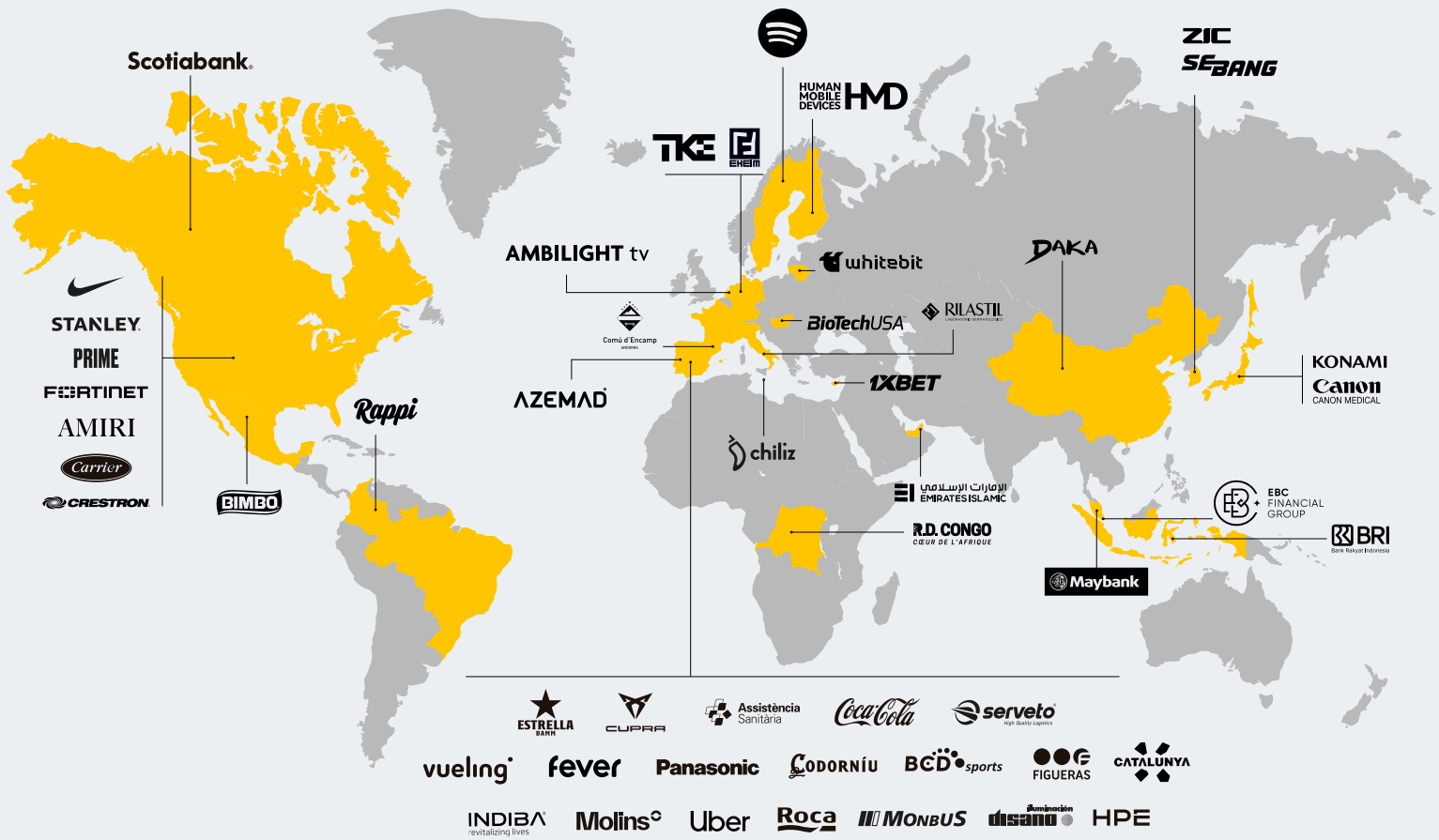




156	PARTNERS
158	SPONSORSHIP
169	TICKET SALES
173	BARÇA LEGENDS
175	MUSEUM

COMMERCIAL

Sponsors' corporate headquarters



Key data

TOTAL PARTNERS

3 MAIN PARTNERS

22 OFFICIAL PARTNERS

13 GLOBAL PARTNERS

13 ESPAI BARÇA PARTNERS

51

FC Barcelona's Partners with their headquarters in:

13 NEW AGREEMENTS IN
THE 2024/25 SEASON

8 RENEWALS IN THE
2024/25 SEASON

24

COUNTRIES AROUND THE WORLD



PHILIPS
AMBILIGHT tv

1XBET

whitebit

R.D. CONGO
CŒUR DE L'AFRIQUE

KONAMI

ESTRELLA
DAMM



BIMBO

HUMAN
MOBILE
DEVICES **HMD**

Assistència
Sanitària

Scotiabank.

AMIRI

fever

chiliz

EBC
FINANCIAL
GROUP

BioTechUSA™

Uber

PRIME

STANLEY

Coca-Cola

EHEIM

BRI
Bank Rakyat Indonesia

RILASTIL
LABORATORIO DERMATOLOGICO

Maybank

DAKA

الإمارات الإسلامية
EMIRATES ISLAMIC

Canon
CANON MEDICAL

ZIC

FORTINET

CATALUNYA

Comú d'Encamp
ANDORRA

Roca

SEBANG

Rappi

vueling

INDIBA®
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iluminación
disano

FIGUERAS

Molins®

BGD sports

1551 1872
RAVENTÓS CODORNIU
BODEGAS Y VIÑEDOS

TKE

Panasonic
heating & cooling solutions

Carrier

CRESTRON

serveto
High Quality Logistics

AZEMAD®

SPONSORSHIP

During the 2025/26 season, Futbol Club Barcelona had 51 partners, 13 of which were new additions. The sponsorship ecosystem is highly diverse, with companies from 24 countries.

NEW AGREEMENTS

MIDEA

On 2 September 2025, the agreement with Midea was announced as a new Main Partner of FC Barcelona from the 2026/2027 season. The five-season agreement will run until the end of the 2030/2031 season. The leading home appliances company joins the blaugrana family as the Club's Main Partner and Official Home Appliances Partner. The sponsorship takes effect from 1 July 2026 and includes, among other visibility assets, the presence of the Midea logo on the left sleeve of the FC Barcelona men's first-team shirt, both in official competitions and during training.



DEMOCRATIC REPUBLIC OF THE CONGO

During the 2025/2026 season, FC Barcelona announced a collaboration agreement with the Government of the Democratic Republic of the Congo for the next four seasons. The African country becomes the Club's Official Empowerment Partner for Sports and Culture, with the aim of promoting sport, culture and youth training through the values shared by both institutions. The agreement includes various sports and educational development initiatives led by the Club, as well as international visibility assets for the Democratic Republic of the Congo. These include the presence of the "R.D. Congo – Cœur d'Afrique" brand on the training kit of FC Barcelona's professional teams.



AMIRI

The American luxury clothing brand Amiri became an official sponsor of the Club during the 2025/26 season. Amiri will dress the men's and women's first-team football players for European away trips and finals until the 2029/30 season. Amiri was founded in Los Angeles in 2014. Since then, it has forged a unique path in luxury fashion, driven by the vision of its founder and creative director, Mike Amiri, who sought to find a distinctive meeting point between culture and fashion.



BRI

The collaboration between FC Barcelona and Bank Rakyat Indonesia (BRI) began in December 2025. As a result, one of the largest and most consolidated banks in Southeast Asia joined as FC Barcelona's new Official Commercial Banking Partner. Shortly after the partnership was announced, the BRI X FC Barcelona debit card was launched and the BRI Barça Week was held in Jakarta, the capital of Indonesia. The event lasted three days and took place in a shopping centre, with a customised Barça-themed area. More than 10,000 people attended, and the event received extensive coverage across local digital channels and media outlets. The partnership allows BRI to strengthen its relationship with its customers and enhance brand recognition through exclusive experiences and activations related to FC Barcelona. For example, in May, as part of the BRI Winners' Trip, bank customers enjoyed a unique experience in Barcelona, including a matchday experience and a visit to the Barça Museum.



EMIRATES ISLAMIC

Emirates Islamic joined FC Barcelona as a new partner in the United Arab Emirates with the launch of the Emirates Islamic Barça Cashback Card, a co-branded card available exclusively in the United Arab Emirates. The initiative strengthens the Club's strategy of forging partnerships

with leading brands and offering new ways of connecting with its international fan base. The card combines financial benefits with Barça-related advantages, such as preferential access to tickets, discounts on official products and exclusive experiences for fans. It also offers up to 4% cashback on everyday purchases, positioning it as an innovative option tailored to the lifestyle of younger consumers.



UBER

In October 2025, FC Barcelona and Uber signed a sponsorship agreement under which the mobility platform became an official sponsor of the Club. The agreement incorporates Uber Eats, the digital home-delivery platform that allows users to order prepared food from restaurants and groceries. As part of this partnership, which will run until 2027, Uber added 30 Cupra Tavascan vehicles customised in the Club's colours to its fleet. The agreement provides for the implementation of pick-up areas at the Spotify Camp Nou for users and the promotion of sustainable mobility solutions, such as Uber's 100% electric service. Uber and Uber Eats have visibility in the advertising spaces at the Spotify Camp Nou and can carry out corporate and brand activations at the venue.



NEW ESPAI BARÇA AGREEMENTS

DISANO

FC Barcelona and Iluminación Disano signed a sponsorship agreement under which the brand becomes the Exclusive Lighting Supplier of Espai Barça for six seasons,

from July 2025 to June 2031. The partnership provides for the incorporation of LED technology and intelligent control systems into the future Spotify Camp Nou, guaranteeing the highest level of innovation in interior and exterior façade lighting, with high-quality lighting and maximum energy savings.



ROCA

FC Barcelona and Roca signed a sponsorship agreement under which the company specialising in the design and marketing of products for bathroom spaces became the new Official Bathroom Solutions Provider of Espai Barça for three seasons, until 30 June 2028. Thanks to this partnership, all the bathrooms in the new Spotify Camp Nou will feature Roca products combining design, innovation and sustainability.



CARRIER

FC Barcelona formalised a strategic sponsorship agreement with Carrier, a global leader in heating, air conditioning and refrigeration solutions. Under the agreement, the company becomes the Official Chillers and Heat Pumps Partner of the Espai Barça project for a period of three seasons, from July 2025 to June 2028. Carrier will supply state-of-the-art climate control systems designed to ensure optimum thermal comfort for all spectators.



RAVENTÓS CORDORNÍU

After signing a sponsorship agreement as the Official Wine & Cava Partner of Espai Barça last season, Raventós Codorníu inaugurated its VIP room at the Stadium with the return to the Spotify Camp Nou, offering a Premium experience to fans watching the match from this space, managed by Barça Hospitality.



CRESTRON

Crestron Electronics, a global leader in technology for workspaces and smart homes, is the official hospitality systems partner of Espai Barça. FC Barcelona and the US company signed a multi-year sponsorship agreement that will create a high-performance digital ecosystem, turning the Spotify Camp Nou into a connected, flexible and multifunctional environment.



EHEIM

Eheim Möbel, an international leader in the development and manufacture of fixed seating for high-traffic public spaces, established itself as the Official Seating Partner of Espai Barça until 30 June 2027. The agreement includes the incorporation of Eheim Möbel's range of seats into the new Spotify Camp Nou, recognised for its combination of ergonomic comfort, durability and advanced design.



FORTINET

FC Barcelona signed a sponsorship agreement with Fortinet, a global leader in cybersecurity, which is the Official Cybersecurity Partner of the Espai Barça project until 30 June 2028. The aim of the partnership is to ensure that the future Spotify Camp Nou has a secure digital environment and state-of-the-art technological infrastructure. The Club will implement the Fortinet Security Fabric platform, which includes next-generation firewalls, protection for the Stadium's Wi-Fi network, security for OT infrastructure and the data centre, as well as Zero Trust solutions and user and device protection.



TKE

FC Barcelona signed a sponsorship agreement with TK Elevator, a global leader in vertical mobility solutions, which is the Exclusive Elevator Partner of Espai Barça until 30 June 2029. The partnership aims to ensure an optimal mobility experience for all visitors and drive innovation, sustainability and technological excellence at the new stadium. TK Elevator will install 69 state-of-the-art lifts and 78 escalators, enabling smooth, accessible and efficient circulation within the venue.



RENEWALS

SPOTIFY

FC Barcelona and Spotify during the 2025/26 season extended their sponsorship agreement until 2030 for the front of the match and training shirts of both the men's and women's first teams. The Main Partner will also continue to provide the name for the Spotify Camp Nou until 2034, as ratified by the General Assembly of Members held in December 2024. This renewal will allow both brands to continue expanding their impact in strategic markets and generate joint synergies with an international reach, connecting with new audiences and consolidating their global profile.

DAMM

One of FC Barcelona's long-standing partners, Estrella Damm, renewed its sponsorship agreement until 2029. The beer brand retains its status as Global Partner and official beer of FC Barcelona, as well as its cross-functional relationship with the men's and women's first football teams and professional indoor teams. Estrella Damm has been there for the Club in its celebrations throughout its history, generating iconic content and activations for Barça fans.

WHITEBIT

FC Barcelona and WhiteBIT signed the renewal of their sponsorship agreement until 2029. This strategic partnership will continue to bring together the crypto world and FC Barcelona to establish new standards for how technology is integrated into global ecosystems and how the future relationship between digital finance, fans and sport takes shape. Both brands will work on new *fan engagement* initiatives, digital education and interactive experiences with the aim of reducing the distance between technology and global audiences.

DAKA

Daka renewed its partnership with FC Barcelona until 30 June 2028 as the Club's Regional Sports Trading Card Partner in China. In the 2026/27 season, the women's football team players and the basketball team players will be added to the collections. As the leading sports trading card publisher in mainland China, Daka also featured in the Club's Forging the Future Chinese New Year campaign during the 2025/26 season.

SEBANG

Sebang renewed its partnership with FC Barcelona in September 2025 and expanded its territory from the UAE to Chile, for the first time as the Club's Regional Partner for official car batteries. Sebang leveraged assets such as co-branded products and branded content produced by the Club to increase its visibility in the respective markets.

STANLEY RENEWAL

Stanley Black & Decker renewed its sponsorship agreement with the Club until 2028. The US multinational continues to be FC Barcelona's Official Hand Tools Partner, consolidating a relationship that began in the 2014/15 season. Stanley Black & Decker has association rights with the Barça brand, as well as marketing, advertising, merchandising and hospitality rights linked to the Club's various assets and platforms. The agreement also allows the company to increase the visibility of its brands and products through joint activations and initiatives aimed at Barça fans worldwide.

SERVETO

Serveto and FC Barcelona extended their partnership until June 2027. The transport company remains firmly committed to the Club, having been part of the Barça family since 2013. This renewal demonstrates the strength and mutual trust of a long-term relationship.

AZEMAD

FC Barcelona renewed its sponsorship agreement with Azemad until the 2028/2029 season. The Portuguese company will continue to be the Official Stick Partner of the Club's roller hockey section. The agreement guarantees the supply of official sticks for Barça's hockey teams and maintains a prominent presence for the brand both at the Palau Blaugrana facilities and on the section's official kit, where the AZEMAD logo will continue to appear on the playing shorts.

ACTIVATIONS

AMBILIGHT

Once again this year, Ambilight TV devoted part of its activations to promoting collaborations with the Foundation through its agreement with TPV Cares. In the match against Betis during the 2025/26 season, children with various illnesses had the opportunity to walk onto the pitch with the men's first-team players during the starting line-up and enjoy an unforgettable experience. In addition, Ambilight TV carried out two initiatives with the women's team: a surprise Meet and Greet with Alexia Putellas and an escape room at the Johan Cruyff, which was attended by five first-team players. The Challenge with Frenkie de Jong was also a special initiative. Ambilight promoted a branded content campaign taking advantage of access to the player as the brand's ambassador.



NIKE

UNITING KOBE BRYANT WITH BARÇA

On the second kit for the 2025/26 season, Barça partnered with the Kobe Bryant brand through Nike. In doing so, the Club paid tribute to an NBA legend who always publicly expressed his respect and admiration for FC Barcelona, its style of play and its players. The US multinational's swoosh was replaced by the Kobe Sheath, the sword sheath that identifies the Kobe Bryant brand. All this formed part of a collaboration between the NBA legend's brand and FC Barcelona, rooted in a shared culture of sporting excellence that defined Bryant and is embedded in FC Barcelona's DNA.

As for the first kit, the classic blaugrana stripes were reimaged with new gradients that brought rhythm and energy, essential characteristics of Barça football. The blaugrana kit was launched with the *Definim el demà* campaign, starring the Club's men's and women's first-team football players. As for the third kit, Nike paid tribute to the clean sweep of six titles in 2009. The shirt brought back the orange colour worn by the team in the final of that year's FIFA Club World Cup.

There was also a fourth kit, celebrating the idea that football is art, which paid tribute to the 0-3 Clásico played at the Bernabéu in 2005 and the goals scored by Eto'o and Ronaldinho on that unforgettable night.

REISSUE OF THE 2005/06 SEASON SHIRT

Coinciding with the Barça-Rayo Vallecano match played at the Spotify Camp Nou in March 2026, Nike and Barça released for sale the blaugrana shirt from the 2005/06 season, when the Club won its second Champions League title. The first-team players arrived at the Stadium wearing the iconic shirt with Ronaldinho's number 10 on the back. It was a pleasant surprise for Barça fans.



ALEXIA'S EXCLUSIVE BRAND

Alexia Putellas joined the select group of elite athletes who have their own logo within the Nike ecosystem, including Michael Jordan, Kobe Bryant and Rafa Nadal. Alongside the logo, Nike launched a pair of boots designed exclusively for the player from Mollet del Vallès. The logo, created exclusively by Nike, combines the first letter of her name with the number 11, the shirt number that she has used throughout her sporting career at Barça, in the shape of a crown in reference to her nickname, La Reina.

SPOTIFY

ED SHEERAN

Artist Ed Sheeran was chosen to feature on the Clásico shirt worn in the match played in October 2025, one month after the release of his new album, *Play*. The campaign activation was cross-functional, involving the men's and women's first teams, as well as a range of online and offline content.

Coinciding with the launch, an exclusive collection of lifestyle garments was released for sale, together with limited editions of the match shirt and a retro version.



OLIVIA RODRIGO

In the second half of the season, the Clásico campaign featured three-time Grammy Award winner Olivia Rodrigo. The US artist appeared on the front of the shirt, replacing the Spotify logo, in the most widely followed match anywhere in the world. On this occasion, the campaign placed particular emphasis on the women's team. Thus, on the Friday before the Clásico, Spotify organised an exclusive concert for the artist's Top Fans at the Teatre Grec in Barcelona, celebrating Olivia Rodrigo's entry into the Billions Club. The event was also attended by several players from the women's first team. On the day of the Barça-Real Madrid match, Olivia Rodrigo watched the blaugrana victory live from the presidential box. The 360-degree campaign generated significant media coverage, while sales of the match and lifestyle collections were highly successful, as was its impact on social media.



PRE-GAME MIXTAPE

Another of the major projects of the 2025/26 season was the launch of Pre-Game Mixtape, the first video podcast series jointly developed by Spotify and FC Barcelona. The episodes, which can be viewed on the Spotify platform, feature a player and one of their favourite artists who, through a conversation about music and sport, jointly create a playlist in which each song has a special story and meaning. The podcasts quickly became some of the most listened-to on the platform, confirming the success of the format and its ability to connect with new audiences.

RAPPI

Rappi continued to bring the Barça experience closer to users through an activation aimed at the Mexican market. Through a promotion linked to purchases made via its app, the company offered fans the opportunity to enter a prize draw to enjoy a unique experience in Barcelona. The winners enjoyed an immersive experience linked to the Club, getting closer to their idols and experiencing the atmosphere of an FC Barcelona match first-hand.



RILASTIL

The 2025/26 season was Rilastil's third season as the Club's official skincare and sun protection sponsor, a season marked by the consolidation of its presence and the strengthening of its relationship both with the women's team players and with the fans. During the season, the brand launched various activations aimed at bringing its products closer to the public, including several sampling activities both at the Johan Cruyff and at the two matches played at the Spotify Camp Nou as part of the UWCL final rounds. In addition, Rilastil consolidated its two product stations adapted to the needs of each time of year, sun protection during the summer months and hydration in winter, one at the Johan Cruyff for fans and another at the Ciutat Esportiva for the players.



ASSISTÈNCIA SANITÀRIA

Assistència Sanitària, as the main sponsor of the various professional sections, organised several entertainment activities during matches played at the Palau Blaugrana, including interactive activities using QR codes on the video scoreboard, which gave participants the chance to win official shirts of their team, as well as quiz competitions with the Palau audience, creating a more engaging and participatory experience.



BIMBO

Bimbo focused a significant part of its activation on the global *Dough Masters* campaign, a joint initiative with FC Barcelona's men's and women's first teams. The campaign highlighted the importance of a balanced diet and healthy habits through an engaging and entertaining format, in which the players took part by making bread and preparing delicious and nutritious sandwiches. Through digital content, audiovisual pieces and communication activities developed throughout the season, Bimbo connected with fans of all ages, leveraging the profile of the blaugrana footballers and reinforcing the values shared by both brands.



ESTRELLA DAMM

Barça took part in the celebration of Damm's 150th anniversary with the joint creation of a 360-degree campaign. The campaign, featuring players from the Club's men's and women's first football teams, included audiovisual pieces, offline materials at points of sale, activations at the Stadium and a ticket prize draw.



SUMMER CAMPAIGN

In Estrella Damm's summer advert, with "*La llegenda del Canyut*" as its central theme, Eric Garcia and Claudia Pina appeared, among others. FC Barcelona supported the campaign by creating audiovisual content featuring first-team football players, making a nod to this lifestyle which they also share.

SOCIOS.COM

During the 2025/2026 season, Socios.com carried out various activations aimed at Futbol Club Barcelona fans, with the aim of enriching their experience and strengthening their relationship with the Club. Particularly noteworthy were the exclusive activations developed jointly with other FC Barcelona departments, which made it possible to offer unique experiences on matchdays. Among these initiatives, some fans had the opportunity to wave flags on the pitch, access the DJ area and select one of the songs played during the pre-match build-up, or watch live as the starting line up were announced.



1XBET

The 2025/26 season was the seventh consecutive season working with our Official Betting Partner. This reflects the trust and strength of the agreement, which includes a wide range of rights in areas such as marketing, hospitality and merchandising, among others. The most notable content during this period was the participation of the legendary Luís García in a leading iGaming industry congress in Rome, which added considerable value to the event. Other relevant activations included a Meet & Greet with the basketball team in Belgrade, a strategic market for 1XBet, and a second Meet & Greet with the first football team in Barcelona, together with two Serbian influencers.



CUPRA

During the 2025/26 season, Cupra presented the new Cupra Raval. As part of this launch, the brand carried out various activities associated with the vehicle, reinforcing its association with the Club. Among the most notable initiatives, first-team players had the exclusive opportunity to test the new car around the Ciutat Esportiva two months before its official market launch. In addition, CUPRA activated a new edition of its *YouPlay* programme, in collaboration with the Foundation, an activity involving children and siblings of children undergoing cancer treatment, offering them a unique experience and helping to generate a positive social impact.



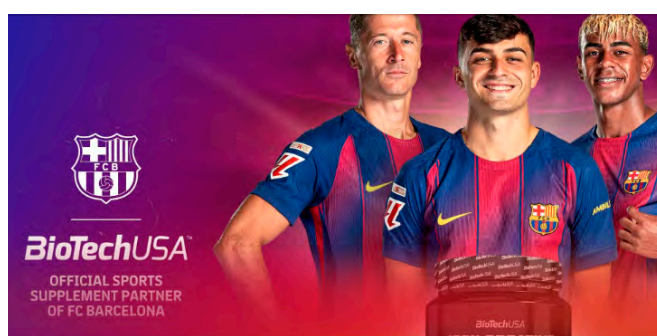
KONAMI

During the 2025/26 season, Konami activated its Ambassador right, and did so brilliantly, through a collaboration between Lewandowski and the famous *Naruto* series (Kakashi). The initiative was a major success in terms of digital content across the Club's channels and became one of the best-performing activities of the season, generating more than 72 million organic impressions. Konami also made use of its access to the Club's Legends in a particularly innovative way during a Players Day with the first-team players. The activity involved Javier Saviola, allowing the current players to meet and interact



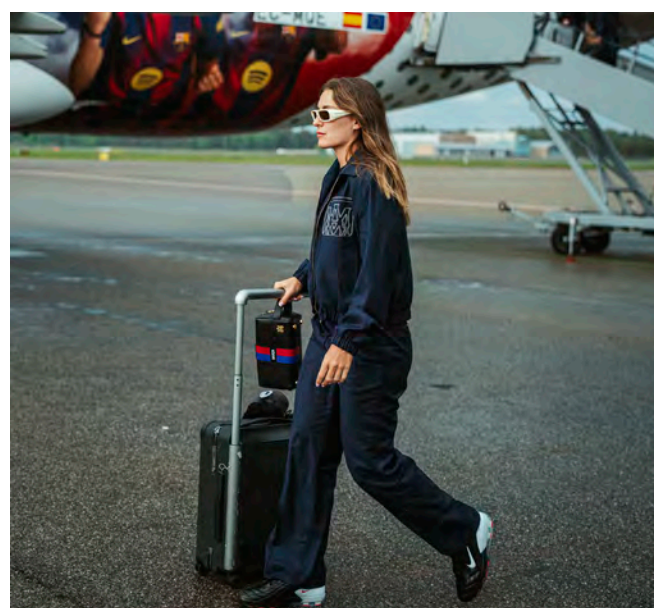
BIOTECHUSA

BioTechUSA, one of Europe's leading companies in the manufacture and distribution of nutritional supplements and functional foods, completed its second season as a Global Partner of the Club. This season, among other initiatives, it strengthened its collaboration with FC Barcelona's nutrition team by conducting a study on creatine, preparation and supplementation in elite football. BioTechUSA was present in the dressing rooms of the men's and women's first teams and also made use of its individual agreement with Pedri to publish various audiovisual pieces on social media.



AMIRI

The men's and women's first-team football players travelled to European matches and finals wearing Amiri. During the first part of the 2025/26 season, the players wore the autumn/winter suit, with the Club's deep navy blue as the main colour on the coats, jackets and trousers. The collection also included the spring/summer suit. The blazer was replaced by a short jacket with a shirt collar, an element that forms part of Amiri's iconic sportswear-inspired style. With Amiri, the men's and women's first team players travelled to European matches in relaxed, urban tailoring, combining premium materials with impeccable cuts.



EBC

The 2025/26 season was the third season of EBC's partnership with FC Barcelona. Throughout the season, EBC continued to increase its brand visibility through various Barça assets, including exposure on LED screens during the Club's summer tour of Japan and Korea. EBC also appeared as the presenting partner of the poster for the Club's Chinese New Year "Forging the Future" campaign. In addition, EBC leveraged a wide range of partnership assets and digital content opportunities to further strengthen its brand recognition and social media presence in key markets.



MAYBANK

Once again, the “Win and Spend” campaign allowed Maybank to activate various assets, including hospitality experiences and payment media campaigns. The campaign gave the winners the chance to compete for various Barça prizes, including a trip to Barcelona to attend the final match of the season, with access to the first team’s warm-up and seats in a VIP area. Maybank continues to develop its Maybank Barça bank cards, which offer cardholders various benefits, including discounts on the purchase of Barça products.



SCOTIABANK

Scotiabank organised two clinics at the Ciutat Esportiva Joan Gamper for two groups of children from Chile, who were able to enjoy a unique experience. In addition to attending a match at the Spotify Camp Nou, the participants took part in an exclusive clinic led by Barça Academy coaches, with a surprise appearance by Barça Legend Javier Saviola, making the activity an even more special occasion.



SK ZIC

The partnership with SK ZIC began in 2018. Therefore, the 2025/26 season marked its eighth year. Throughout the season, SK ZIC continued to develop co-branded products featuring the FC Barcelona identity, leveraging the Club's popularity. SK ZIC also maintained a strong focus on digital content across various platforms. The partner was one of the partners presenting the Club's 2025 Chinese New Year poster and Moon Festival content, which generated excellent performance across Chinese social media channels.



UBER

During the 2025/26 season, Uber ran several promotional campaigns aimed at Barcelona residents, featuring Pau Cubarsí and Gavi. The first involved randomly selecting an Uber and placing a shirt belonging to the defender hidden on the vehicle's rear seat. The Uber customer who found it received the shirt as a prize and had the opportunity to meet Cubarsí at the Ciutat Esportiva facilities. The second featured Gavi and took place after the team were crowned league champions: the player posted a question on social media addressed to all Barça fans: what does it mean to be a culer? The fans' responses were included on a large billboard located on Ronda Universitat. The words chosen included passion, pride, family, identity and sacrifice. The campaign was complemented by an initiative in which fans had to find 29 League champion shirts signed by Gavi and hidden in Uber vehicles around Barcelona. Twenty-nine was chosen because this is the number of League titles the team has won throughout its history. Meanwhile, Uber and the NGO Adopta un Abuelo (Adopt a Grandfather) invited Joan, aged 89, to attend the Barça-Mallorca match played on 7 February 2026 at the Spotify Camp Nou, allowing him to fulfil a childhood dream: attending a Barça match.



VUELING

The Airbus A320 customised with the image of the Barça women's team spent another season operating Vueling routes across Europe, North Africa and the Middle East. The fuselage once again featured the slogan *Dream, Play, Fly*, which refers to the spirit of determination and effort that has taken Barça's players to the highest level of football, as well as images of players Aitana Bonmatí, Alexia Putellas, Caroline Graham, Claudia Pina, Esmee Brugts, Ewa Pajor, Patri Guijarro and Salma Paralluelo. The interior of the aircraft was also customised, with the seat headrests and luggage compartments featuring the blaugrana colours. Vueling also carried out other activities with Barça women's team fans. At the Clásico played in November at the Lluís Companys Olympic Stadium, spectators could have their photos taken at the photo booth installed outside the stadium. During half-time, plane tickets were raffled through the Fly Cam competition. At the Barça-Athletic Club and Barça-Real Sociedad matches at the Johan Cruyff Stadium, activities aimed at all women's team fans were also organised. Vueling's activations were rounded out with the Spot the Plane competition, which called on all fans who spotted the aircraft customised with the Barça imagery to take a photo of it and upload it to a platform, giving them the chance to enter draws for match tickets and Barça Femení merchandise.



CATALAN TOURIST BOARD

The Catalan Tourist Board and FC Barcelona relaunched and promoted the *Feel the Colors* campaign, a digital piece which, under the slogan "The Great Journey Through Colors", aims to showcase Catalonia to the world. A draw was held during the campaign for a trip for two people to Barcelona to enjoy an exclusive experience. This initiative, designed especially for an international audience, sought not only to promote Catalonia as a leading tourist destination, but also to convey the essence of Catalan culture through images, emotions and real experiences.



INDIBA

INDIBA produced a video case study showing how its technology is applied in the treatment of injuries and in the recovery processes of FC Barcelona's basketball team. The content includes testimonials from the Club's doctor and physiotherapist, who explain first-hand how and when they use INDIBA technology in the team's day-to-day activities.



COCA-COLA

During the 2025/26 season, Coca-Cola activated one of its most iconic assets, doing so by highlighting the people who make the company's day-to-day operations possible. As a token of appreciation and recognition, 30 sales representatives were selected to enjoy an experience they would be unlikely to forget: on 9 June 2026, they played a match on the pitch at the Johan Cruyff. The participants also enjoyed a cocktail in the Presidential Box.



SERVETO

During half-time in the basketball team's victory over Covirán Granada, Serveto staged a very special activity on the court at the Palau Blaugrana. The activation involved a miniature version of one of its trucks appearing on the court, driven by a

child. The activity was accompanied by brand visuals on the video scoreboard and was very well received by the fans for its originality.



CIMENTS MOLINS

Ciments Molins produced an explanatory video about sustainability and the circular economy. Through its strategically located waste recovery plant at the Miniestadi, the company has significantly reduced the need for transportation and optimised materials management. The plant has made it possible to transform waste from the demolition of the third tier of the Spotify Camp Nou into new resources used directly in the Espai Barça project, reinforcing the commitment to circularity and reducing environmental impact.



FEVER

FC Barcelona, together with Fever, launched an exclusive experience at the Club's facilities with the organisation of a Candlelight concert attended by nearly 400 people in a unique and immersive setting. This activation transformed L'Auditori into a unique venue, illuminated by hundreds of candles, offering a highly impactful cultural and emotional experience. The event featured a specially selected repertoire of some of *Queen* and *Coldplay*'s best-known songs, performed in a classical format, creating a unique atmosphere.



HPE

FC Barcelona continued to develop its strategic relationship with Hewlett Packard Enterprise, which acts as the Official Edge-to-Cloud Partner of Espai Barça. Thanks to this sponsorship agreement, the Spotify Camp Nou is working with a state-of-the-art technological environment based on HPE Aruba Networking and HPE GreenLake Cloud solutions. This infrastructure will make it possible to manage large volumes of information efficiently, facilitating real-time data analysis, advanced connectivity across the facilities and the implementation of integrated security solutions.



FIGUERAS

During the 2025/26 season, the Club and Figueras Seating continued to make significant progress in their collaboration within the Espai Barça project. The installation of seats in the Players Zone and the technical area was completed. At the same time, various VIP areas in the new stadium were also equipped, such as the VIP Balcony, Pitch Row and the Presidential Box.



FACILITIES BUSINESS

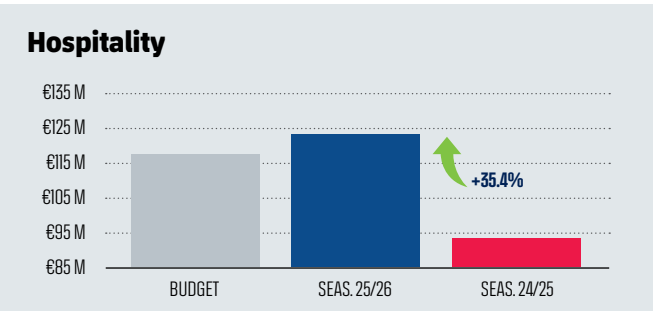
The 2025/26 season was an example of adaptability, commercial efficiency and excellence in execution. In a particularly demanding and changing environment, marked by the impact of the construction works on the usual sales and attendance dynamics across all business units, the department demonstrated great flexibility in adapting its offering to each setting and responding swiftly to changes in demand. This dynamic management made it possible to maximise occupancy, optimise revenue and maintain very high attendance levels throughout the season. The results achieved reflected the success of this strategy. Total turnover for the Facilities Business department reached €231 million, 41% more than in the 2024/25 season, consolidating one of the best commercial years in the recent past.

MEN'S FIRST TEAM FOOTBALL

In a time marked by successive stadium changes, the 2025/26 season consolidated a model that combines prioritising members with achieving commercial objectives. Members accounted for 70% of the Stadium's regular capacity, compared with 56% in the 2024/25 season.

This model made it possible to achieve historic levels of monetisation of available capacity, thanks to a strategy aimed at maximising the value of each seat and each customer.

As a result of this strategy, total turnover from the football business reached €124 million, driven both by the strength of the Match-by-Match ticketing business and by the excellent performance of Hospitality products, which continue to consolidate their position as key drivers of growth and value creation.



REGULAR FOOTBALL

The 2025/26 season was particularly notable for the ability to generate revenue with ticketing capacity significantly lower (-36%) than in the 2024/25 season, demonstrating a remarkable capability to optimise the value generated by each seat. Specifically, the revenue generated by each available seat, regardless of whether it was sold or not, increased by 51% compared with the 2024/25 season.

This improvement was underpinned by a commercial strategy based on demand segmentation and dynamic pricing management. As a result, a sales success rate of 94.2% was achieved, sig-

nificantly higher than the 87% recorded in the previous season.

The increase in the average price had no negative impact on attendance. In fact, the occupancy rate relative to capacity increased from 91% to 94%, up three percentage points compared with the 2024/25 season. Only three matches recorded attendance below 90% of capacity: Eintracht Frankfurt (members-only), Girona (with only nine days' notice for marketing) and Elche (the last match played at the Lluís Companys Olympic Stadium).

VIP FOOTBALL

The Hospitality and VIP business grew by 165% compared with the 2024/25 season, consolidating its position as one of the main growth drivers of the football business. The growth strategy was based on a significant expansion of the Hospitality offering, incorporating new experiences and exclusive spaces, as well as continuous improvement of the value proposition for premium customers.

Traditional season-long Hospitality grew by 141% compared with the previous season, while match-by-match VIP sales increased by 39%, strengthening the Club's premium positioning and increasing the share of high-added-value products within overall turnover. At the same time, the PSL programmes generated a new revenue stream, demonstrating the strong appeal of new premium demand and contributing to the expansion of the base of high-value corporate and individual customers.

The Stadium's new VIP lounges incorporated differentiated, high-value-added experiences, including access to the players' tunnel, a unique feature that reinforces the exclusivity of the product and explains the premium positioning of certain seats.



EL CLÁSICO

The match against Real Madrid set an all-time record for turnover in the Club's history, generating total turnover of more than €16.4 million. This figure was 19% higher than the second-best result in the Club's history, achieved in the Clásico in the 2024/25 season, and 98% higher than the third-best result, achieved in the 2022/23 season.

The combination of high demand, a pricing policy aligned with the market and efficient management of available capacity made it possible to achieve the best commercial result ever recorded by the Club for a single event.

Attendance at the Clásico was from members

Members, including pass holders and tickets purchased, accounted for 79% of the regular capacity of the Spotify Camp Nou, exceeding the 70% recorded during the 24/25 season. This result confirms the success of commercial

policies aimed at prioritising members' access to the matches in highest demand.

Priority for members

During the sales process, the best seats in each area of the Stadium were reserved for pass holders, with the sole exception of institutional and sponsor commitments. In addition, members had an exclusive discount and a 24-hour pre-sale, with priority access to all available areas and the best prices for the match. During this pre-sale period alone, members purchased more than 8,000 tickets, representing approximately 50% of the capacity available for sale.

Higher turnover with less available capacity

Despite having 27% fewer tickets available for sale, the Clásico generated 19% more revenue than the equivalent figure for the previous season. This result highlights the Club's ability to maximise the value of each available seat. The average selling price increased by 60% compared with the 2024/25 season.

WOMEN'S FIRST FOOTBALL TEAM

Total turnover for the women's football area increased by 92% compared with the 2024/25 season and exceeded budget forecasts by 67%. This result was driven mainly by the matches played at the Lluís Companys Olympic Stadium and the Spotify Camp Nou, where more matches than initially planned were ultimately held, contributing significantly to the increase in revenue.

The season also produced new historic records for women's football. The match against Real Madrid achieved the highest turnover in the history of the women's team, with more than €2.0 million in turnover and an attendance of 60,067 spectators, surpassing the previous turnover record from the 2023/24 season by 125%. Likewise, the match against Bayern Munich recorded the highest number of tickets sold in the history of the women's team, with 54,359 tickets sold and attendance of 60,021 people.

Overall, the season's results confirmed the consolidation of women's football as a significant driver for growth, particularly thanks to the success of matches played in large stadiums and the ability to set new records for turnover, ticket sales and attendance.



PALAU BLAUGRANA

In the 2025/26 season, the Palau Blaugrana generated a total revenue of €6.32 million, 4.1% above the previous season.

The increase in revenue was driven mainly by better price management, a broader range of products, optimisation of the digital sales process and a commercial strategy focused on increasing the value of each customer rather than the volume of seats sold.

BASKETBALL

The basketball section ended the season with total turnover of €5.45 million, 4% higher than in the 2024/25 season, achieving a new all-time record for the section.

The development of the business confirms the change in strategy initiated in recent seasons, moving from a model focused primarily on ticket sales to an approach based on maximising the value of each fan through dynamic pricing management, product segmentation and the promotion of premium add-ons and experiences.



Matchday

Match-by-match activity was shaped by two very different realities depending on the competition.

In the EuroLeague, turnover was 20% lower than in the previous season. This difference was explained almost exclusively by the fact that it was not possible to market the highest-demand matches: two matches played behind closed doors, six matches sold exclusively to members and the Club's absence from the EuroLeague play-offs.

However, when only matches open for sale are analysed, the results are very positive. Excluding restricted matches, average turnover per match increased by 11% compared with the previous season, and the number of tickets sold also saw a slight increase, all due to a higher average price, better segmentation of the offering and a greater penetration of premium products.

As for the Liga Endesa, the competition offset a large part of the loss caused by the EuroLeague. Turnover was 30% higher than in the 2024/25 season, driven mainly by excellent performance in the play-offs.

In the regular season, despite a decrease in the number of tickets sold due to the impact of match times, lower sporting interest in some matches and the limitations of the Barça Rookies programme, average turnover per match increased thanks to a 13% rise in the average price, confirming the effectiveness of the Dynamic Pricing policies implemented during the season.

VIP

Basketball ended the season with particularly positive results, consolidating the growth trend and the strong acceptance of the premium offering linked to the Palau Blaugrana. Total turnover was 21% higher than in the previous season.

These results reflect the strength of the commercial strategy implemented, as well as the growing demand for exclusive experiences associated with FC Barcelona professional basketball. The positive development of the business confirms the potential for further development of this product line, both in the corporate sphere and among high-value individual customers, reinforcing the Club's position as a benchmark in sports Hospitality beyond football.



SECTIONS

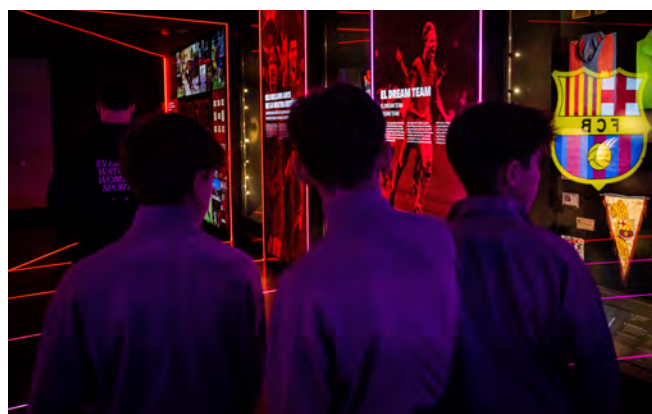
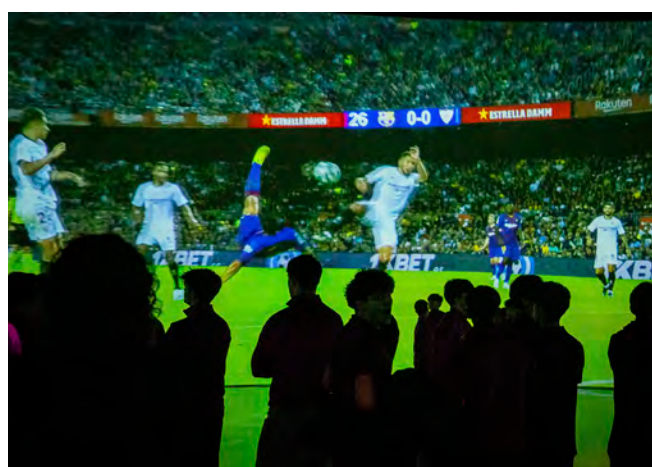
Turnover generated by all the professional sections at the Palau Blaugrana (futsal, handball and roller hockey) amounted to €876,000, remaining in line with both the budget and the 2024/25 season, despite a less favourable match schedule.

Handball generated €383,000 (4% less than in the 2024/25 season), futsal reached €440,000 (the same result as in the previous season), and roller hockey generated €53,000 (13% more than in the 2024/25 season).



MUSEUM

The FC Barcelona Museum, under the name BARÇA IMMERSIVE TOUR, ended the 2025/26 season with historic results and consolidated its position as a leading attraction in the city of Barcelona. The year was marked by very significant growth both in visitor numbers and economic performance, with more than 300,000 additional visitors (+38%) and record turnover of €40 million (+69%). This growth was driven both by the increase in visitor numbers and by the development of the commercial model, driven by the consolidation of dynamic pricing strategies and the success of the Barça Tours. All of this helped consolidate an offering increasingly focused on the sale of combined products with greater added value, particularly the new Spotify Camp Nou Experience tour, which combined a panoramic visit to the Stadium with access to the Museum.



ICE RINK

The 2025/26 season was also marked by the return of one of the most iconic facilities in the Barça environment: the FC Barcelona Ice Rink. After almost four years without having its own facility due to the Espai Barça works, the Club brought back this historic space with the opening of the new rink at the sports facilities of the University of Barcelona.

The opening was very well received both by fans and by the city, which forged a new connection with an activity deeply rooted in the Club's history and which also became the only operational ice rink in Barcelona. Beyond its sporting value for the ice hockey and figure skating sections, the new facility was created with a clear focus on business and community service, incorporating public, school and corporate activities.

The first weeks of operation confirmed market interest in this offering, which became a new source of income and a strategic asset with significant growth potential for the coming years.



FOOD AND BEVERAGE (F&B)

The Food and Beverage (F&B) department had a good season and, thanks to having matches at the Spotify Camp Nou again, exceeded the figures for the previous season. In fact, the area recorded overall turnover 10% above forecasts.

At the Spotify Camp Nou, turnover of almost €2.4 million was achieved, exceeding the season's budget by 5% and reaching a spend per visitor of €2.31, a significant achievement considering that, despite the return to the Stadium, the works were still ongoing.

In the Rambla de FC Barcelona area, forecasts were exceeded by 13% and, thanks to the Stadium being operational for both matches and tourists, turnover increased by 41.7% compared with the 2024/25 season, reaching almost €3.5 million.

At the Palau Blaugrana, record figures were reached in terms of spend per visitor in practically all sections, with an average spend per person increasing from €1.47 to €1.79, 21.7% higher than in the 2024/25 season. At the Johan Cruyff Stadium, the spend per visitor reached €2.09 across all sections, 16% higher than in the 2024/25 season. Finally, Cal Blay, the establishment located next to the Spotify Camp Nou, increased its turnover by 42% compared with the 2024/25 season, largely thanks to the return of activity at the Spotify Camp Nou.



MEETINGS AND EVENTS (M&E)

The M&E department ended the season with very positive results, with turnover increasing by 43.8% compared with the previous season. This is particularly significant given the limitation of available spaces resulting from the works at the Spotify Camp Nou. A total of 504 events were organised, of which 333 were internal Club events and 171 were commercial events. The number of commercial events also increased by 24.8% compared with the previous season. The works at the Spotify Camp Nou helped consolidate other FC Barcelona spaces as regular venues for events, such as the Museum, various areas of the Ciutat Esportiva and the Palau Blaugrana, where events for companies from different sectors were regularly held. Finally, the season concluded with the organisation of the football You Play events, held at the Johan Cruyff during June, bringing to a close a year marked by growth in commercial activity and the ability to adapt to the operational limitations resulting from the works.



BARÇA BUSINESS CLUB

Beyond the offering linked to Hospitality, the Club strengthened its position in the business sphere during the season with the launch of the Barça Business Club, an initiative designed to connect executives and business leaders through the FC Barcelona ecosystem. In just a few months, this community added 150 members and established itself as one of the corporate networking platforms with the greatest potential, fostering professional relationships and new business opportunities among its members. The aim of this initiative was to create a stable business community around the Club's values, capable of generating commercial opportunities, synergies and strategic relationships between companies from different sectors. In this way, the Barça Business Club positioned itself as a meeting and exchange platform aimed at promoting collaboration, innovation and the development of new business opportunities within the business environment linked to FC Barcelona.

BARÇA LEGENDS

The Barça Legends played 12 matches during a season in which they visited Mexico three times, the United States twice, and also played in Argentina, Nigeria, El Salvador, Costa Rica, the Dominican Republic, Indonesia and Korea. The team of former FC Barcelona players enabled thousands of Barça fans around the world to enjoy the experience of seeing their former idols. Since their creation in 2017, the Barça Legends have played 43 matches and visited a total of 36 countries across four continents. The only continent they have yet to visit is Oceania. In addition, the players in this team have taken part in 24 activities with the Club's sponsors and business partners, as well as the Barça Foundation.



DEBUTS

During the 2025/26 season, up to 11 players made their debuts under Albert Ferrer. Jordi Alba (1), Claudio Bravo (1), Carlos Busquets (1), Sergio Busquets (1), Ronald de Boer (1), Andreu Fontàs (7), Javier Mascherano (1), Martín Montoya (8), Oriol Rosell (4), Aleix Vidal (2) and Yaya Touré (1) were the year's "rookies" and once again donned the Barça shirt to represent the Club.



THE MATCHES

RIVER PLATE 2 – BARÇA LEGENDS 0

In July 2025, the Legends travelled to Argentina, where they played against the River Plate legends. The match, played in front of almost 26,000 spectators, was a reunion between two of the most decorated teams in the world. Despite the defeat, the match marked Juan Pablo Sorín's reunion with the team where he had made his debut before moving to Europe. The Barça team took advantage of their visit to Buenos Aires to meet with the delegation of the Government of Catalonia, while the traditional Gala Dinner was replaced by a typical "asado" at the River Plate facilities with the Argentine players.

TIGRES LEYENDAS 2 – BARÇA LEGENDS 3

At the end of August, the Barça Legends made their first trip of the season to Mexico to play a match in Monterrey against the local legends. David Villa stood out on the pitch, scoring a hat-trick, including two penalties, to give victory to the players led by Albert Ferrer.

AFRICA LEGENDS 1 – BARÇA LEGENDS 3

For the fifth time in their history, the Barça team travelled to Africa to play against a team of African players in Abuja, the capital of Nigeria. The match was played at the National Stadium of Nigeria, with the Barça goals scored by Trashorras and Nolito, who both scored their first goals for the team, as well as Roger Garcia, who struck a powerful left-footed shot from outside the area to set the final score.

REAL MADRID LEYENDAS 0 – BARÇA LEGENDS 2

The next stop was El Salvador and marked the first of the season's six meetings with Real Madrid Leyendas. On this occasion, Javier Saviola scored twice to defeat the Madrid side on Salvadoran soil.

MORELIA LEYENDAS 2 – BARÇA LEGENDS 1

The first match of 2026 was played in Morelia, Mexico, where Albert Ferrer's team were defeated by the former Morelia players. Despite the result, the Barça team put in a good performance that was not reflected on the scoreboard. However, Gaizka Mendieta's left-footed strike from outside the area left the Mexican fans who had made their way to the stadium with a good feeling.

REAL MADRID LEYENDAS 2 – BARÇA LEGENDS 0

The match played in San José, Costa Rica, was the second and final defeat of the year for the Barça Legends. The team could not find a way to score, and the 28,500 spectators at the stadium were unable to celebrate a Barça goal. Nevertheless, the meeting with the local supporters' clubs helped to soften the poor result and allowed culers to meet their idols in person.

REAL MADRID LEYENDAS 1 – BARÇA LEGENDS 1

Los Angeles was the first of the blaugrana team's two stops in the United States during the 2025/26 season. The Los Angeles FC stadium, located next to the Los Angeles Memorial Coliseum, the venue for the 1932 and 1984

Olympic Games, was chosen to host the clash against Real Madrid Leyendas. The Barça Legends took the lead with a trademark move finished by Barça's top scorer Javier Saviola, but the match ended in a 1-1 draw.

REAL MADRID LEYENDAS 1 – BARÇA LEGENDS 2

The World Cup stadium in Guadalajara witnessed a great match between the blaugrana team and Real Madrid Leyendas. The almost 45,000 spectators who filled the stands enjoyed the spectacle provided by the Barça players. Javier Saviola, the team's all-time leading scorer, was once again the star, scoring another brace and helping the Barça Legends to another victory. During the match, Fernando Hierro was honoured, having played his final match in the white shirt.

REAL MADRID LEYENDAS 2 – BARÇA LEGENDS 2

The match played in Santo Domingo, Dominican Republic, will be remembered for Sergi Barjuan's two goals, his first as a Barça Legends goalscorer, particularly a spectacular bicycle kick that surprised the Madrid goalkeeper Koke Contreras. The match was played at the Estadio Nacional, in a country where baseball is the national sport, but nevertheless attracted the largest attendance in the country for a football match in the last 50 years, surpassed only by the visit of Pelé's Cosmos. The Barça Legends' visit also allowed Albert Ferrer's team to train at a Barça Academy facility for the first time, in this case Barça Academy Dominican Republic.

DRX WORLD LEGENDS 0 – BARÇA LEGENDS 3

On this occasion, the Barça team travelled to Jakarta, Indonesia, to play against a team of local and international players of the calibre of Franck Ribéry, Fabio Cannavaro, Claude Makélélé, David Silva and Alessandro Del Piero, coached by Ronaldo Nazário. Pierluigi Collina, the high-profile Italian referee, was in charge of officiating the match. Rivaldo, Jonatan Soriano and Christian Tello scored the goals for Barça.

BARÇA LEGENDS 1 – REAL MADRID LEYENDAS 1

The match played in Miami was the prelude to the Clásico played at the Spotify Camp Nou on 10 May 2026, in which Barça decided the league title by defeating Real Madrid 2-0 with goals from Marcus Rashford and Ferran Torres. On American soil, Chapi Ferrer's team recorded another draw against Real Madrid Leyendas thanks to a goal from Martín Montoya, his first as a Barça goalscorer. The match was played at Inter Miami's former stadium and the atmosphere was absolutely electric, with a large number of fans in the stands.

REDS FC 3 – BARÇA LEGENDS 8

The final match of the season was played in Seoul, Korea, against Liverpool legends. The match produced the biggest win in Barça Legends history, with the team scoring eight goals. The almost 37,000 spectators who filled the World Cup Stadium enjoyed a veritable goal fest. Nolito scored a hat-trick, joining Javier Saviola and David Villa as the only Legends players to score three goals in a single match. Tello scored twice, while Patrick Kluivert, Rivaldo and Andrés Iniesta completed the rout.

24 OFF-PITCH ACTIVITIES

Once again, beyond the matches played around the world, the Barça Legends players were an asset for different departments of the Club. Fifteen players took part in events for different Club sponsors and for the Barça Foundation. Carles Puyol, Juliano Belletti, Patrick Kluivert, Bojan Krkic, Javier Saviola, Frank de Boer, Albert Ferrer, Luis García, Juan Pablo Sorín, Julio Salinas, Sergi Barjuan, Gaizka Mendieta, Marc Crosas, Jonatan Soriano and Jon Andoni Goikoetxea represented Barça in different Club activations.



THE LEGENDS CONTINUE TO GROW ON INSTAGRAM

The official Barça Legends Instagram account continued to be a reference point for the activities and matches carried out by the former players in support of the project. The total number of followers came very close to 3.5 million, demonstrating fans' interest in following the activities of the Barça Legends. The account remained in fifth place among the Club's profiles with the most followers, behind only the global FC Barcelona account, the Barça B account, La Masia and Barça Femení. A post about the match played in Monterrey accumulated 1.4 million views. It was followed by a post about the Seoul match, with more than 1.1 million views, and one about the Jakarta match, with 963,000.



MUSEUM

The achievements of the Club's men's and women's first football teams were prominently featured in the Museum's current affairs display, particularly the four UEFA Women's Champions League titles won by Barça Femení, as well as the league titles secured by the men's team. Meanwhile, to commemorate the centenary of FC Barcelona's rugby section, one of the Club's oldest sporting sections, a special exhibition was inaugurated featuring a selection of historic items, including the trophy from the team's first national League championship in the 1952/53 season, a rugby ball from the 1960s, a jersey from the same decade, and examples of boots used during the 1970s and 1980s.

NEW TOURS

MATCH DAY TOUR SPOTIFY CAMP NOU

The Museum offered the Match Day Tour, an itinerary that provided visitors with access to and an inside look at Spotify Camp Nou, which remained under redevelopment while already hosting football matches and other activities. The tour included a behind-the-scenes guided visit (available in Catalan, Spanish and English), a walk onto the pitch, and access to the stadium's main competition areas and the Presidential Box.



SPOTIFY CAMP NOU EXPERIENCE

This experience enabled visitors to discover the stadium during its transformation process. Guests were granted access to the first tier of the stands, offering a unique perspective that is normally inaccessible to the public during construction works. The itinerary led visitors to the supporters' section and provided privileged views of Spotify Camp Nou, allowing them to experience the scale and grandeur of the stadium from within.



BIOSPHERE CERTIFICATION

For the fourth consecutive year, the FC Barcelona Museum was awarded the Biosphere Certification by Turisme de Barcelona as a sustainable tourism destination. This certification recognises that the Museum develops its services and activities in accordance with a model that is responsible towards both society and the environment.

NOTABLE COLLABORATIONS

The Museum collaborated with the following institutions through the loan of items from its collection:

- Reial Cercle Artístic-Institut Barcelonès d'Art, through the loan of two paintings by Antoni Clavé (El Barça and Records) for the monographic exhibition dedicated to the work of Antoni Clavé, one of the most renowned Catalan artists of the 20th century.
- Reial Cercle Artístic de Barcelona, through the loan of the portrait of Diego Armando Maradona created by Otto Cavalcanti.





178	MEMBERS
183	SUPPORTERS' CLUBS
185	PLAYERS ASSOCIATION

MEMBERS

TOTAL NUMBER OF MEMBERS

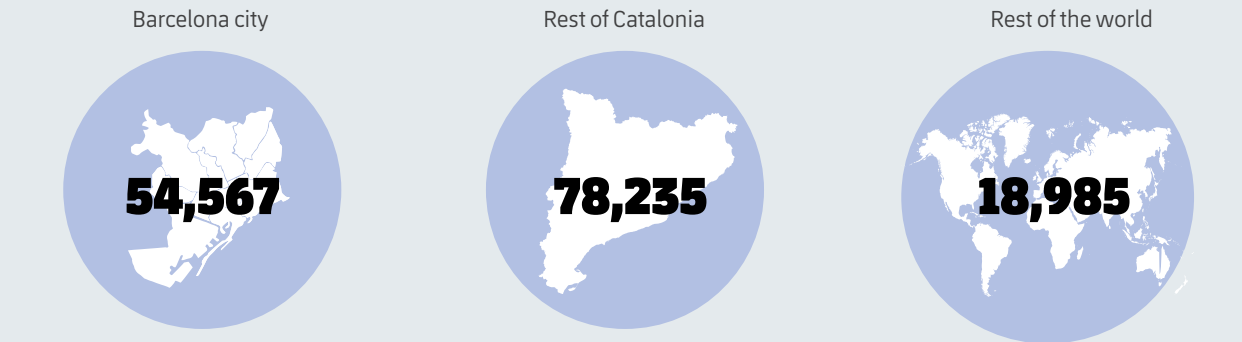
as at 30 June 2026

151,787

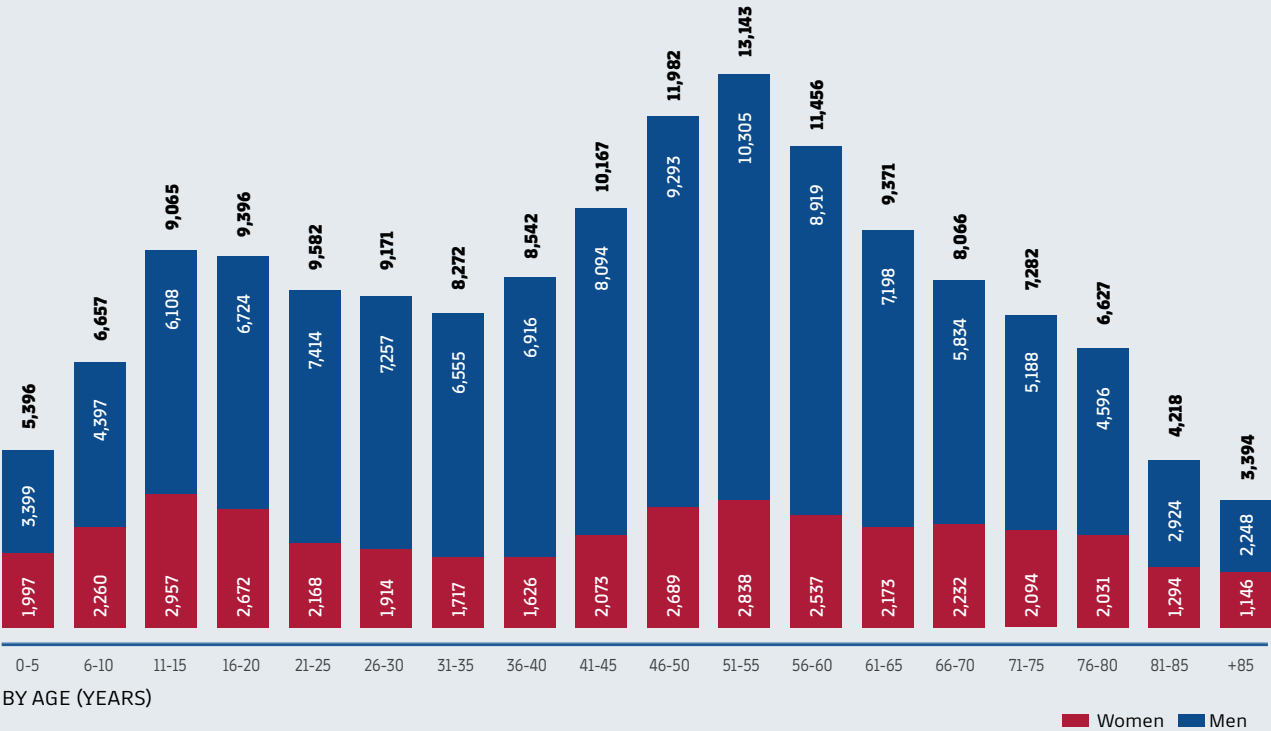
DISTRIBUTION BY GENDER



DISTRIBUTION BY LOCATION



DISTRIBUTION BY AGE



MEMBERS

MORE THAN 150,000 MEMBERS

As at 30 June 2026, FC Barcelona exceeded the emblematic figure of 150,000 members, an indisputable indication of the Club's good health in maintaining a committed base of members. In addition, it should be borne in mind that this figure was reached after the Membership Census in the 2023/24 season removed a significant number of names from the membership rolls. The census is an obligation set out in Article 11.8 of the Club's Statutes. The counting process makes it possible to identify and understand the Club's membership, and to improve its security, communication and services. In the event, the number rose from just over 133,000 members registered as at 30 June 2024 to more than 150,000 two years later.

INFORMATION SESSION

On 16 October 2025, FC Barcelona delegate members had the opportunity to attend an in-person information session at which they were directly provided with the key information about the matters to be discussed at the Ordinary General Assembly the following Sunday. The Treasurer of the Board of Directors, Ferran Olivé, and the Deputy Chair of the Institutional Area, Elena Fort, chaired the session. Members were able to raise questions, express concerns and receive answers in an atmosphere of open and constructive dialogue.



ORDINARY GENERAL ASSEMBLY

The FC Barcelona Ordinary General Assembly of members, held on Saturday, 19 October 2025, approved the settlement of the financial year corresponding to the 2024/25 season, in which a positive ordinary profit of 2 million euros was achieved. The motion to approve was carried with 412 votes in favour (78%), 84 against (15.93%) and 31 abstentions (5.88%). The Assembly also approved the budget for the 2025/26 season, with forecast income of 1,075 million euros, expenditure of 1,019 million euros and a net result of 4 million euros. The motion to approve was carried with 418 votes in favour (82.60%), 55 against (10.86%) and 21 abstentions (4.15%).

In the report from the President of FC Barcelona, Joan Laporta spoke of a historic season in sporting terms, and of stability and recovery when referring to the economic area. Laporta offered special congratulations to Deco and Hansi Flick on the titles won and thanked the members for their support throughout the process of returning to Spotify Camp Nou.



PRESIDENT'S PARTICIPATORY SESSION IN SANT CUGAT

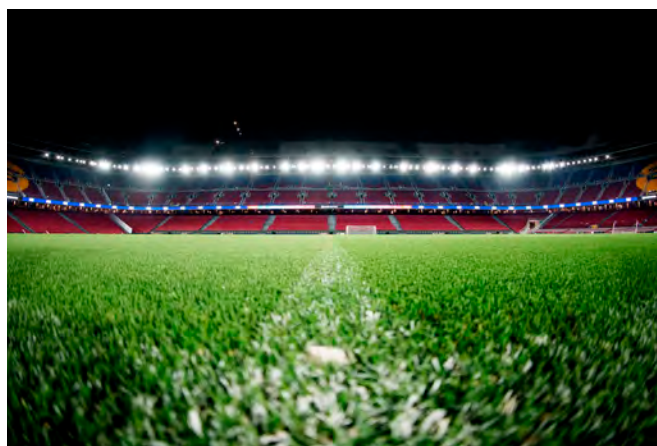
Coinciding with the meeting held by the FC Barcelona Board of Directors in Sant Cugat, a participatory session was held on 19 November with FC Barcelona President Joan Laporta and members from the Vallès region. The event, held at the Emma Vilarasau Auditorium, was very well attended, with more than 500 people present, including local leaders headed by the mayor of Sant Cugat, Josep Maria Vallès.

Joan Laporta said in his speech: 'In all indicators, both the tangible and the less tangible, we were objectively better than in 2021'. When speaking about the Club's economic future, he was clear: 'Continuing to achieve positive ordinary profit, as was forecast, means that the membership-based model remains on solid ground'. When commenting on the atmosphere among Barça supporters, he was openly optimistic: 'This positive atmosphere, of shared joy, of pride in the crest, this bond between Barça's membership and the Club, helps to complete the Club's recovery in all areas'.



RETURN TO SPOTIFY CAMP NOU

The works at Spotify Camp Nou meant that the first men's team began the season at the Johan Cruyff Stadium, where it played the Joan Gamper Trophy and its first two home League matches. It then played three regular League matches and one Champions League match at the Estadi Olímpic Lluís Companys before finally returning home. This took place on 22 November 2025, coinciding with the Barça-Athletic Club match in League play. For more than three months, the Stadium's capacity was just over 45,000 spectators and, from 15 March, after the City Council granted the necessary licence, capacity was increased to 62,652. The Pass model was adapted to each situation and capacity, always giving priority to members who had purchased the Estadi Olímpic Pass for the 2023/24 and 2024/25 seasons and, subsequently, to season-ticket holders at Spotify Camp Nou.



CONNECTED THROUGH BARÇA

More than 250 members aged between 18 and 30 took part in a participatory meeting with Board members Elena Fort and Aureli Mas on 11 December, as part of the *Connectats pel Barça* activity, held in the Commercial Hall of FC Barcelona. The young members also enjoyed a visit to the Immersive Tour, a DJ session and the presence of the mascot CAT. The event addressed various topics, including entertainment at the new stadium, the demand for more benefits for young people and more affordable ticket prices.

PRESIDENTIAL ELECTIONS 2026

On 9 February 2026, the 15th FC Barcelona presidential election was called. Members went to the polls on 15 March. On 14 February, the Electoral Board and Electoral Committee were constituted. Between 15 and 19 February, the electoral register was made available for inspection, and on 22 February the Electoral Committee confirmed that 114,504 members met the requirements to vote: to be of legal age, to have been a member for at least one year and not to have had their membership suspended nor be legally incapacitated.

Two pre-candidates, Joan Laporta and Víctor Font, out of the six who submitted signatures of support on 2 March, met the 2,337 threshold required to become candidates. The Club set up

five polling stations in the four Catalan provinces of Barcelona, Girona, Lleida and Tarragona, and another in the Principality of Andorra. The electoral register was universal and, therefore, members could vote in any of these areas, regardless of their place of residence.



Election day On a spring day, the 15th FC Barcelona presidential election was held on 15 March 2026 and was conducted in an exemplary display of election administration. At the Spotify Camp Nou venue, members' turnout at the polls was steady from early in the morning. The Barça community's celebration extended to Girona, Tarragona, Lleida and Andorra. Once the polls closed, the Secretary of the Board of Directors and Deputy Chairman, Josep Cubells, announced a turnout of 48,480 votes, representing 42.34% of the 114,504 members entitled to vote. At the Spotify Camp Nou venue, 43,282 members voted; in Girona, 2,223; in Tarragona, 1,672; in Lleida, 741; and in Andorra, 562. For the first time in history, FC Barcelona members were able to vote while a match was being played at Spotify Camp Nou, which also helped to boost turnout.



Electoral arrangements In Barcelona, the tent located in the Spotify Camp Nou car park housed 110 ballot tables. There were five in Girona, four in Tarragona, two in Lleida and one in Andorra. In all, a total of 122 ballot tables were set up. A total of 435 people, 350 from the Club and 85 external staff, worked to ensure that the election day proceeded without incident. Members had access to various personalised assistance services to address any issues.

Meanwhile, the oversight centre was located in the Paris Room at Spotify Camp Nou and centralised the management of the election day. It brought together the Electoral Board and

Electoral Committee, technical staff and the notary, and maintained constant contact with the polling stations, which also had their own notary.



SENATE MEETING

On 9 June 2026, the annual meeting of the FC Barcelona Senate took place. The Senate is the Club's collegiate statutory and honorary consultative body, comprising the 1,000 longest-tenured members. The event, held at the Auditori 1899, was attended by 155 senators and 89 accompanying guests. In addition to Interim President Rafael Yuste, the rest of the Board of Directors was also present.

In his speech, Yuste thanked the members for the institutional stability they had provided, which was key to overcoming recent difficulties and ushering in a period of optimism. He described the 15 March elections as exemplary and the season as historic, with the men's League title and the women's team's clean sweep of four titles. He highlighted the work of Deco and Hansi Flick, the central role of La Masia and the arrival of new reinforcements. He also highlighted the prospects of the sections, with the handball team, at that time close to winning another Champions League title, and renewals planned in basketball. When addressing economic matters, he highlighted the partnerships with Spotify and Nike and the return to Spotify Camp Nou as a driving force. He defended legal action in response to defamatory statements by Florentino Pérez, highlighted the work of the Foundation and reaffirmed the membership-based model with no negative impact on members.



LOYALTY

BADGE PRESENTATIONS

The first badge presentation of the season took place at the Palau Blaugrana on 27 September 2025. That day, nearly 700 members received the Club's silver badge. On 2 November, at an emotional event held in the Presidential Box at the Estadi Olímpic Lluís Companys, 25 members with more than 75 years of loyalty to the Club received the Club's gold and diamond badge from President Joan Laporta. Shortly afterwards, on 10 November, another event was held in the Auditori 1899 for a further 18 eligible members. Four gold badge presentations took place on 20 and 27 November and 3 and 10 December, the last ones of 2025. The first badge presentations of 2026 were held on 19 January and 5 February. The presentations did not resume until 22 April, at that time under Interim President Yuste. There were two more before the end of the season, on 27 April and 6 May. Finally, on 3 June, Interim President Yuste conducted his first presentation of gold and diamond badges to 19 members.



OPEN PRESIDENTIAL BOX

As in recent seasons, FC Barcelona gave members aged over 16 the opportunity to enjoy a first-team match from the Presidential Boxes at Spotify Camp Nou, the Johan Cruyff Stadium and the Palau Blaugrana. Those interested registered on the Club's website and entered a draw held in the presence of a notary, after which six winners, with one guest each, were able to attend Barça matches in a privileged position. Of particular note was the Open Presidential Box for senators, which allowed seven senators to watch Barça-Celta on 22 April 2026 from the Presidential Box at Spotify Camp Nou.



FOOTBALL AND BASKETBALL TOURNAMENTS

On Monday, 8 June, the FC Barcelona Members' Football Tournament was held for the fourth year at the Johan Cruyff Stadium. A heartwarming event allowed the Club's member community to get closer to and enjoy the Club's facilities. As always, it was an unforgettable experience for the members, around 200 of whom ran onto the Johan Cruyff Stadium pitch while the Club's anthem *Cant del Barça* played.

Meanwhile, the Members' Christmas Basketball Tournament was held at the Palau Blaugrana on 23 December, in a 3x3 format. A total of 150 boys and girls took part. The afternoon was a great success.



CHILDREN'S ZONE

More than 2,000 children, boys and girls who are FC Barcelona members, aged between 4 and 15, were invited to the Spotify Camp Nou, Johan Cruyff Stadium and Palau Blaugrana facilities to have their photograph taken before matches alongside the players of FC Barcelona's professional first teams. 1,500 children posed with the men's first football team.

As part of the *Barça Ídols* initiative, promoted by the Members Area, 66 member boys and girls, aged between 8 and 9, accompanied the players of the men's and women's first football teams onto the pitch for six matches. Meanwhile, around 100 Barça member children enjoyed the first guided tour of the Ciutat Esportiva.

In addition, throughout the year, the Members Area launched three children's initiatives to encourage participation, gather feedback and strengthen the emotional bond with child members. The campaigns were linked to key moments in the calendar: Back to School, with a draw for three Barça-themed school supply kits; Sant Jordi, with a draw for 10 exclusive CAT soft toys; and La Liga Champions, with 10 special Champions shirts. In all cases, the winning children received their prize at the Club's facilities in a small personalised event attended by a Director and CAT, thereby strengthening the experience and sense of belonging.



OVER 70S SENIOR PROGRAMME

FC Barcelona continues to offer the Over 70s Senior programme, to facilitate the procedures that its members over the age of 70 need to carry out and help them with their interactions with the Club. For example, they can be served at the Member Services Office without an appointment and continue to have access to a physical membership card. The programme was especially successful in the 2025/26 season.

As part of this programme, guided tours of the Joan Gamper Ciutat Esportiva were organised between October 2025 and May 2026, with around 40 members over the age of 70 taking part in each visit. There were also visits to the Documentation Centre from October to June, with 24 places available, as well as visits to the headquarters of the Barça Players Association, likewise from October to June and also with 24 places available. Attendance at these visits ranged from 70% to 75% of capacity.

BARÇA AND WOMEN

On 19 March, to mark the closing of the *Equality creates value campaign*, FC Barcelona organised a gathering for both female and male members at the Commercial Room of the Club's headquarters. The activity combined a space for reflection and networking with a participatory workshop focused on leadership and the role of women within the Club. The gathering featured participation and facilitation from members of the team of entrepreneur and communicator Yaiza Sanz, and was attended by nearly 200 members.



SUPPORTERS' CLUBS

NEW TICKET SALES PLATFORM FOR SUPPORTERS' CLUBS

With the aim of updating the service provided to official supporters' clubs, and as part of the Club's digitalisation process, FC Barcelona rolled out improvements during the 2025/26 season to the supporters' clubs ticket purchasing system for matches played at FC Barcelona facilities.

Supporters' clubs can purchase discounted tickets online for all professional teams playing their matches at the Club's facilities, and benefit from reduced booking fees. They can also purchase tickets for the FC Barcelona Museum and the new Ice Rink. Each supporters' club has a private area accessible with a username and password.



SUPPORTERS' CLUB REGISTER EXCEEDS 100,000 ENTRIES

The identification process for supporters' club members launched by FC Barcelona continued to add registrations this season. As at 30 June 2026, more than 100,000 people belonging to a supporters' club had been correctly identified and could benefit from all the advantages provided by the Club.

Catalonia is the territory with the largest number of registered supporters' club members in the world, with more than 33,000 people duly identified. Within Catalonia, the province of Barcelona has the highest number of registered supporters' club members. In the rest of Spain, the figure is approaching 30,000 registered supporters' club members, with Andalusia being the Spanish region with the highest number of correctly identified supporters' club members.

As regards supporters' club member rolls internationally, Europe continues to be the continent where Barça's fan base has the strongest presence. Countries such as Poland have become an important hub for Barça supporters in recent years, alongside

France, Belgium and Germany, territories with a long-standing Barça tradition. In the rest of the world, the strong growth of support in Asia stands out, with China, South Korea and Japan clearly leading in terms of the presence of supporters' club members. In Africa, Senegal and the North African countries of Tunisia, Morocco and Egypt have the highest numbers of Barça supporters' club members. On the American continent, the United States is increasing its Barça presence year after year, with FC Barcelona also receiving a warm welcome in countries such as Panama, Nicaragua and Argentina.

MORE THAN 500 EVENTS AND ACTIVITIES ORGANISED BY SUPPORTERS' CLUBS

The Barça supporters' clubs continued to demonstrate their vitality by organising various events and activities during the 2025/26 season. More than 500 events were held, covering institutional, recreational, solidarity and sporting activities, starting, as could hardly be otherwise, with the anniversaries of the Barça supporters' clubs.

It is worth highlighting that official representatives from FC Barcelona were present at 172 of these events. Of these, 12 events had the presence of the Club President, including receptions on matchdays. In this regard, Joan Laporta led the institutional representation at the Balearic Supporters' Clubs Gathering and the 35th Anniversary of PB Maria de la Salut; the 9th Baix Llobregat Supporters' Clubs Gathering and 50th Anniversary of Penya Barcelonista "Josep Raich"; the Congress of Barça Supporters' Clubs of Andalusia, Ceuta and Melilla; the presentation of the GOL sculpture by Pilar Ribera y Gual (Penya Blaugrana Principat d'Andorra); the Christmas Glass of Cava with the FC Barcelona Football Supporters' Clubs Association; and the 70th Anniversary and inauguration of the headquarters of Penya Barcelonista 1900 in Terrassa.



RECORD NUMBER OF MATCHDAY RECEPTIONS

Once again, the men's first football team received the largest number of supporters' club members at matches played away from FC Barcelona facilities, with 4,308 tickets purchased. In the 2025/26 season, a new requirement was also introduced for requesting tickets for away matches: supporters' club members wishing to purchase a ticket had to have been registered for at least six months.

The other professional teams also received the support of the supporters' club movement at their away matches, with a notable presence of supporters' club members at matches involving the women's first team and the futsal team.

In addition, the 2025/26 season stood out for the high number of receptions held for supporters' clubs during the away trips of all teams: men's and women's football, futsal, handball, basketball, Barça Legends and youth teams. At some of these receptions, representatives of the supporters' clubs had the opportunity to meet the President of FC Barcelona and members of the Board of Directors, as well as a number of players and coaches from the various professional sections.



IMPROVEMENTS IN COMMUNICATIONS WITH SUPPORTERS' CLUBS AND THEIR MEMBERS

The 2025/26 season also saw improvements made to FC Barcelona's communication with its supporters' clubs and their members. During the season, the supporters' clubs website was redesigned to make it more intuitive and accessible for both groups, with more information tailored to each audience.

Communication of the benefits available to supporters' club members was also improved. In the 2025/26 season, these benefits were expanded to include specific activities for the under-15s and the over-70s.

Service and institutional communications were increased on the supporters' clubs' social media channels, as well as on the Telegram channel for this specific group.

NEW SUPPORTERS' CLUBS

Barça Fan Club Iasi	Iasi, Romania
Penya Blaugrana de Folgueroles	Folgueroles, Barcelona
Penya Barcelonista de Castillejos	Fnideq – Castillejos, Marroc
Peña Blaugrana de Verin	Verin, Ourense
Penya Barcelonista Almassora	Almassora, Castellón
Peña Barcelonista Burgense	El Burgo de Osma, Soria
Penya Blaugrana Mosul	Mosul, Iraq
Penya Blaugrana Phoenix	Phoenix, United States
Peña Barcelonista Blaugranas de Lucena	Lucena, Córdoba
Penya Barça Fans d'Aro	Platja d'Aro, Girona
Penya Barça Wroclaw	Poland
Penya Barcelonista de Vilalba dels Arcs	Vilalba dels Arcs, Tarragona
Peña Barcelonista San Miguel de Novés	Novés, Toledo
Penya Barcelonista Olímpic Pira	Pira, Tarragona
Peña Azulgrana Tampico Madero	Tampulipas, Mexico
Penya Barcelonista Hondureña de Tegucigalpa	Tegucigalpa, Honduras
Penya Barcelonista de Muscat	Muscat, Oman
Yerevan Barcelonista	Yerevan, Armenia
Peña Barcelonista de Talarrubias	Talarrubias, Badajoz
Peña Barcelonista "Toni Alonso"	Valencia de Alcántara, Cáceres.
Penya Blaugrana d'Olvan	Olvan, Barcelona
Baltimore Blaugrana	Baltimore, United States
Penya Blaugrana Palautordera	Palautordera, Barcelona
Penya Barcelonista de Graz-Seiersberg	Graz, Austria
Penya Blaugrana Tetuán	Tetuan, Marroc
Penya Blaugrana El Jardín de Chamartín	Madrid
Penya Barça de Babil	Babylon, Iraq



PLAYERS ASSOCIATION

The FC Barcelona Players Association has brought together former footballers who have worn the Barça shirt at any level since 1959. The Association ended the 2025/26 season with 1,139 members; 743 are former Club footballers and the remainder are supporters. The agreement with the Club reaffirms the commitment of professional football, both men's and women's, including players and coaching staff alike, to contribute 0.5% of their salary to financially supporting the Association and the Players Foundation. A significant proportion of this contribution is allocated each year to helping former Club footballers who are particularly vulnerable.

SERVICES FOR FORMER CLUB FOOTBALLERS

The Association offers sporting, social and educational activities to former Barça players. Up to 200 former footballers take part in men's and women's training sessions or in Association matches. The most important matches of the 2025/26 season were played in Poland, Madrid, Tenerife and Benassal. Most were charity or institutional events. There were also collaborative activities with the Barça Foundation.

Activities for members recorded more than 1,000 attendances in 2025, with the Annual Dinner and the Barça Players Gathering being the largest events. Also worthy of note are the *Folgues* (recreational outings) for former players over the age of 65, the location-based gatherings held for the first time in Girona, Lleida and Tarragona, and the presentation of badges based on length of membership in the Association. In terms of education, the Association provides English courses, access to online sports training, study scholarships, career guidance, a job placement service, and specialised workshops at its headquarters.



THIRD SEASON OF THE PODCAST

The Association's podcast, launched in 2023, released a total of 21 episodes featuring 42 guests and is available on the main platforms. Meanwhile, the Players FC Barcelona website ended the year with 156,000 monthly visits, while the Association's social media channels reached 215,000 followers.



100% BARÇA INITIATIVES

The Association launched a new edition of the Barça Players Award, which went to Pedri and Claudia Pina. Meanwhile, members of the Association's Board attended the Club's main events, such as the reopening of Spotify Camp Nou. A group of 30 female former players attended the Copa de la Reina Final in Gran Canaria, and 26 Association members took part in 85 Barça Supporters' Clubs events. Finally, 19 activities were held for companies, together with a reminiscence workshop and five activities at Civic Centres.





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- 189** PROJECTS
- 190** PUBLICATIONS
- 191** DOCUMENTATION CENTRE

COMMUNICATION



NEWS MEDIA

After two and a half years away due to the renovation works, the men's first football team returned to Spotify Camp Nou, and with it the media professionals who usually work there from the press tribune. Currently, the press tribune is a temporary facility located on the Stadium's second tier, with a privileged view of the pitch. As the season progressed, it has been expanded to meet the needs of the various competitions.

There are still many details to be fine-tuned, and it has not yet been possible to open either the press room (the Auditori 1899 has been adapted to host the coaches' press conferences) or the mixed zone where players pass through to give their statements, but the assessment from the assorted me-

dia groups was more than satisfactory during the emotional return home.

While the press area was limited to 329 accreditations for the first match against Athletic Club de Bilbao on 22 November, 652 credentials were processed for the last Clásico against Real Madrid, which secured the League title for the Club. That represented an almost twofold increase and was the highest figure of the season.

As regards accreditations, while 8,490 applications were processed during the 2024/25 season, this 2025/26 season the figure exceeded 9,000 applications across all competitions, including the two matches played by the women's team at Spotify Camp Nou against Real Madrid CF and FC Bayern, which contributed to winning the UWCL.

At an institutional level, the Club's presidential elections were the most significant event of the season from an organisational standpoint. The Auditori 1899 served as the press operations centre and more than 300 journalists were accredited for the occasion.

PROJECTS

PROJECTS THAT GO BEYOND SPORT

A club of Barça's size generates many projects and initiatives that go beyond the playing fields or courts. The sporting side is accompanied by intense corporate activity that underpins the institution and, to a large extent, also contributes to its success in competitions. The Club is not only about sport, but also about Identity, Brand, Business and Social Commitment, areas that are likewise prominently reflected in the media. And this season was no exception.

Events such as the return to Spotify Camp Nou, the presence on the shirt of major names in international music such as Olivia Rodrigo and Ed Sheeran — a result of the sponsorship agreement with Spotify — and Marcus Rashford's visit to one

of the Foundation's projects are some examples of this media interest.

Likewise, the social impact of Barça Femení also received significant media coverage, particularly in connection with the matches against Real Madrid at the Lluís Companys Olympic Stadium and at Spotify Camp Nou in the UWCL, as well as the matches against Real Madrid and Bayern Munich, in which Pere Romeu's team once again filled the stands with fans.

Commercially, the media also reported on BLM's figures, which exceeded the previous season's revenue figures thanks to its 15 own stores and 10 licensed stores, while in the area of innovation, BIHUB and its strategy of partnering with start-ups also attracted considerable media attention.

Internationally, the men's first team's pre-season tour of Japan and Korea and the opening of the Club's new office in Miami continued to project the Barça brand in the global media.





PUBLICATIONS

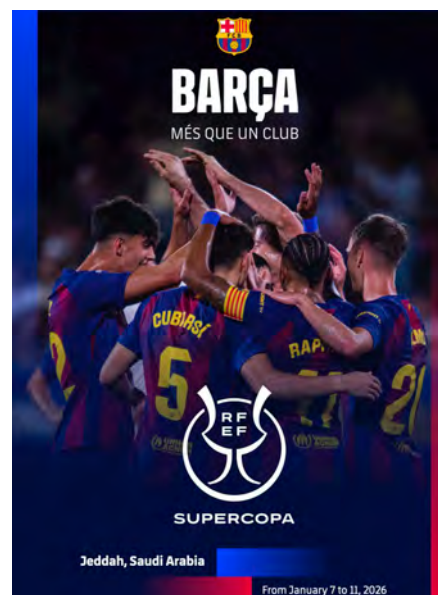
Barça Magazine went from being published quarterly to every two months and continued to provide members, as well as Barça fans in general, with detailed information about the Club. The publication could be accessed digitally via the Club's website. In addition, the Communications Department supported other areas of the Club by producing various publications, such as this Club Annual Report.

BARÇA MAGAZINE

The official digital publication of FC Barcelona was distributed to members through the *Infosocis* newsletter and could also be viewed on the Club's website. As always, the content was produced taking into account the diverse range of information generated by FC Barcelona. Between September 2025 and May 2026, five editions were published. The first coincided with issue 125 and served as a review of the Club's 125th anniversary. The remaining four featured Pedri, President Laporta and the League titles won by the men's and women's football teams and the handball team on their covers.

GUIDES, DOSSIERS, INFOGRAPHICS AND REPORTS

During the 2025/26 season, the Spotify Camp Nou Accessibility Guide was published, along with dossiers on the men's first team's Summer Tour, the Spanish Super Cup, the candidates for the Club Presidency elections, election day on 15 March and the Barça Academies. The Foundation Annual Report and this Club Annual Report were also published.





DOCUMENTATION AND STUDIES CENTRE

During the 2025/26 season, the FC Barcelona Documentation and Studies Centre continued its work to recover, preserve and disseminate the historical memory of FC Barcelona, consolidating its position as a leading centre for the preservation and dissemination of Barça's documentary heritage.

One of the season's most significant initiatives was the digitisation of FC Barcelona's historical documentation held at the Archive of the Spanish Government Subdelegation in Barcelona, formerly the Civil Government Archive. This valuable collection included key documents for understanding FC Barcelona's institutional history, such as the first set of club statutes, the Club's deed of incorporation from 1902, its official registration as a sports association in 1903, minutes of members' assemblies, the file concerning the Club's closure in 1925 and documentation relating to the Penya Femenina Barcelonista from 1970, to name just some of the most significant examples. This initiative strengthened the Centre's commitment to preserving Barça's historical memory and expanded the sources available for research into the Club's history and impact on society.

In terms of dissemination and external outreach, the Centre continued to promote guided visits to the Historical Archive for members over the age of 70. This initiative, carried out jointly with the Members Area, became an established means of engaging with the Institution's members and allowed them to gain closer access to the documents and some of the most distinctive episodes in the history of Barça.

Along the same lines of dissemination, during the 2025/26 season the Centre carried out preparatory work for the launch of the FC Barcelona Història account on Instagram, an initia-

tive designed to bring the Club's history closer to the entire fanbase through social media. By preparing a selection of photographs and documents, this channel was intended to help raise awareness of the Documentation Centre's documentary assets and spread knowledge of notable episodes and figures from the Institution's history among new digital audiences.

From the perspective of external outreach, the Documentation Centre also took part in the campaign to promote Catalan archives organised to coincide with the International Archives Congress (organised by the International Council on Archives (ICA)) being held in Barcelona. The collaboration took the form of producing a promotional video and participating in person in this leading international event for the archival sector.

At the same time, the season also represented a major step forward in the modernisation of document management processes. The implementation of new artificial intelligence-based functionalities through the ScorePlay platform, together with the redefinition of workflows resulting from the migration to a new corporate MAM system, made it possible to optimise the processing, classification and retrieval of photographic content. These initiatives laid the foundations for a more efficient management model adapted to the growing volumes of documentary output generated by the Club.

Finally, during the 2025/26 season, the Documentation Centre maintained a high level of service and document management activity. A total of 166 people visited the facilities in person, while the team handled 1,625 enquiries, both in person and online. In terms of content dissemination, 121,927 documents were provided, comprising textual and photographic materials. In the area of image management, 199,200 photographs were processed, of which 23,073 were incorporated into the corporate Brand Center. The platform recorded a total of 78,178 downloads, figures that demonstrated the consolidation of the Centre's digital services and the growing demand for the documentary and photographic resources it made available to the organisation.



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BARÇA IDENTITY

CAMPAIGNS 2025/26

THE RETURN TO THE SPOTIFY CAMP NOU

HOME KIT

For the 2025/26 season, the launch campaign for the new kit was built around the concept “Definim el demà” (Shaping the Future), with a two-part objective: to connect emotionally with the fans, particularly younger supporters, and drive sales in the Club’s stores and e-commerce channels through a 360° campaign. The messaging was adapted for young culers, members and the global audience, strengthening the sense of belonging and brand recognition.

The campaign was inspired by the success of the 2024/25 season and by the naturalness and personality of the players. The narrative presented a generation that does not wait for the future, but builds and leads it from the present. The creative concept was an audiovisual piece recorded on a mobile phone to convey closeness and authenticity, in which the protagonists showcased the new kit in an everyday setting.

The rollout included social media, the website, app, email marketing, public relations and stadium activations, with Launch Day taking place on 2 July 2025. A street shoot in various locations across Barcelona with local content creators was also a highlight, complemented by a seeding strategy targeting influential profiles to amplify the campaign’s reach and awareness.



AWAY KIT

The second kit for the 2025/26 season retained the “Definim el demà” (Shaping the Future) concept, but with a distinctive element: for the first time, the away shirt swapped the Nike logo for the Mamba logo, the brand associated with Kobe Bryant’s legacy.

The campaign was built around Bryant’s statement: “Be authentic and let them accept you, or not, for who you really are”, which reinforced values shared with FC Barcelona, such as authenticity, personality and competitive excellence.

Visually, the campaign opted for a darker and more sophisticated aesthetic than that of the home kit. The aim was to bring Kobe Bryant’s uncompromising and competitive spirit into the Barça universe, projecting an image of confidence, character and determination capable of connecting with new generations and strengthening the global positioning of the Barça brand.

THIRD KIT

The 2025/26 third kit campaign was developed under the concept “Iconic Shirt”, integrated into the “Shaping the Future” platform. Inspired by the orange (mango) shirt worn by Barça when the Club won the 2009 FIFA Club World Cup and completed the sextuple, the campaign revived one of the most memorable kits in the Club’s recent history. The design, influenced by Nike’s Total90 aesthetic, combined a tribute to the past with a vision of the future through a new generation of male and female players.

The campaign was launched on 19 August 2025 with a 360° strategy that included a hero video, photographic content, specific social media assets and product activations. One of the highlights was the PR and seeding activation, which involved sending the shirt in exclusive packaging to members of the 2008/09 sextuple-winning team, strengthening the emotional connection between that historic generation and today’s supporters. The result was a campaign that combined fond reminiscence, heritage and a vision of the future to turn the third kit into a symbol of continuity between the Club’s legacy and new generations of Barça fans.

BLAUGRANA WRISTBANDS

During the 2025/26 season, the Blaugrana Wristbands initiative evolved from a solidarity campaign run by the Barça Foundation into a Christmas documentary produced by Barça Identity. The film featured players from the men’s and women’s first teams sharing moments with children and teenagers with serious illnesses, highlighting the project’s real-world impact and the solidarity of the entire Barça community.

Presented at the Auditori 1899 at Spotify Camp Nou, the documentary reinforced the Club’s social commitment and helped consolidate Barça Wristbands as a symbol of companionship, hope and support for children and their families.



WOMEN’S DAY

The “La igualtat crea valor” (Equality creates value) campaign focused on women professionals at FC Barcelona, showcasing their work, leadership and contribution to the Club through an audiovisual piece featuring first-team male and female players. The initiative was complemented by a travelling photo-booth installed at the Club’s three stadiums, where fans could watch the video and dedicate messages to the women who inspired them.

The initiative culminated in an event for members focused on female leadership, combining spaces for reflection, network-

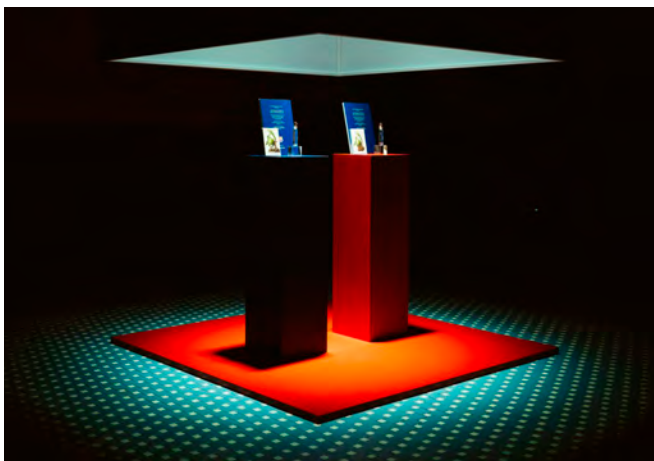
ing and a workshop facilitated by the organisation *Somos Estupendas* and other leading women. The campaign reinforced the Club's commitment to equality and to increasing the visibility of female talent.



BLAUGRANA ESSENCE – FCB X SCIRCLE

During the 2025/26 season, FC Barcelona presented its first scent identity, Blaugrana Essence, a pioneering sensory branding project developed using Scircle's AI-based perfumery technology. The initiative went beyond the launch of a perfume and sought to translate the Club's values, emotions and identity into a distinctive olfactory experience.

The project was unveiled at an immersive event at the Old Estrella Damm Brewery, where the "For the Timeless" and "For the Passionate" fragrances were presented. In addition, a personalisation platform was introduced that allowed fans to create unique essences linked to their relationship with Barça, opening up a new avenue for emotional connection between the Club and its community.



CAT CAMPAIGNS

PLUSH TOY

During the 2025/26 season, FC Barcelona continued to develop CAT as a strategic brand asset with the launch of its first official plush toy, presented at the Club Museum with the participation of the Grangel brothers, a renowned pair of Catalan animators. The initiative formed part of the strategy to establish a living brand that was close to new generations.

In its first year, CAT reached 1.3 million followers on Instagram and 1.7 million on TikTok, and featured in collaborations with mascots from other clubs, strengthening its visibility and cross-cutting appeal.

The 30-centimetre plush toy was initially made available for

exclusive pre-order to members before being made available to the wider public. With this launch, CAT established itself as one of FC Barcelona's newest, most popular and most promising brand assets.



EASTER CAKE

For Easter, FC Barcelona presented CAT's Easter cake at Casa SEAT in a family-oriented experience designed to strengthen the connection with Catalan traditions from a Barça perspective. The event combined activities for children and families with the aim of bringing the Club closer to the public through emotion and entertainment.

The Easter cake, created by Escribà, reinterpreted the Club's mascot, bringing together tradition, creativity and Barça identity. With this initiative, CAT strengthened its positioning as a familiar and recognisable figure for new generations of culers, turning a popular tradition into a cultural experience aligned with Barça's values.



MEN'S FIRST-TEAM CAMPAIGNS

SUMMER TOUR. VISUAL IDENTITY

The 2025 Summer Tour took advantage of the change of continent to connect with a new audience through a distinctive visual identity adapted to the cultural context of the tour. The graphic system was applied across all of the Club's touch-points, from matches to accreditation, signage, vinyls and internal materials, ensuring a consistent brand experience and strengthening Barça's global presence.

CHAMPIONS LEAGUE JOURNEY

The “És el Moment” (This is the Moment) campaign turned the disappointment of the elimination against Inter Milan into the starting point for a story of overcoming and redemption that accompanied the team throughout its Champions League journey. The concept evolved around three narrative pillars, Redemption, Identity and Destiny, building a coherent narrative that connected the frustration of the past with the ambition to compete for Europe again.

The narrative was rolled out through creative content specifically developed for the competition, maintaining its own consistent visual identity throughout the tournament. The campaign generated a strong connection with the fans, as demonstrated by the results of the first pieces of content: 20.1 million views, 1.2 million interactions and 6% engagement.

As the competition progressed, the narrative was enriched with new symbolic elements, such as the presence of the trophy and the prominence of Spotify Camp Nou, which consolidated “És el Moment” as the common thread of the European season and an expression of the collective ambition to once again aspire to the greatest achievements in European football.

SIGNINGS

JOAN GARCIA

Joan Garcia arrived as the first signing of the 2025/26 season, at a key moment of transition in the Barça goalkeeping department. The young, local player generated a narrative aligned with the territory and the Club's values, within a sporting project focused on the future.

Objectives

- Present Joan Garcia as an aspirational figure through a hero video that humanised his first day at the Club.
- Strengthen the sporting project and Barça identity narrative, positioning Joan as a symbol of local talent, commitment and future potential.

MARCUS RASHFORD

Marcus Rashford joined FC Barcelona as the star signing of the 2025/26 season, at a decisive moment in consolidating the Club's sporting project and strengthening its global dimension.

Objectives

- Launch a high-impact presentation campaign through an iconic hero video starring Rashford inside an emblematic red London telephone box.
- Generate awareness among local and international fans, positioning Rashford as one of the key figures in the new Barça sporting project and as a cultural icon with a strong ability to connect beyond the pitch.

WOMEN'S FIRST-TEAM CAMPAIGNS

CHAMPIONS JOURNEY

The Champions Journey campaign, under the concept “El Nostre Camí” (Our Journey), accompanied Barça Femení throughout the 2025/26 UEFA Women's Champions League,

reinforcing the Club's positioning as a leading force in women's football. The narrative, built around the group's strength and shared ambition, evolved from the group stage through to winning the title.

The campaign combined content specific to each stage of the competition with activations aimed at fans, such as mosaics, tifos, an exclusive scarf for the final, fan zones and celebrations in Barcelona. The digital impact was significant, with 34 million impressions, 21 million views and 1.6 million interactions across the women's football social media channels.



AITANA BONMATÍ BALLON D'OR

During the 2025/26 season, Aitana Bonmatí made history by becoming the first player to win three consecutive Ballon d'Or awards (2023, 2024 and 2025), consolidating FC Barcelona's dominance of the highest individual award in women's football. During the ceremony, the player highlighted that individual achievements were the result of collective work and thanked the Club, the coaching staff and those around her for their support.

Based on this message, Barça launched a campaign focused on the value of the team, with a visual piece showing Aitana surrounded by her three Ballon d'Or trophies and the titles won with Barça Femení, reinforcing the idea that individual accolades are the result of shared effort and ambition.



ALEXIA PUTELLAS, FAREWELL

Alexia Putellas' farewell after fourteen seasons, 507 appearances and 38 titles became an institutional tribute to one of the great legends of Barça Femení. Her departure was a joint effort between the player and her support staff, beginning with an announcement video on social media and culminating in an emotional event at Spotify Camp Nou.

The ceremony brought together family members, teammates, coaching staff and Club representatives around the 38 titles won by Alexia, and included tribute messages from former players and figures from the world of sport. The result was a farewell worthy of her sporting and human legacy.



AITANA BONMATÍ, FIFA THE BEST

During the 2025/26 season, Aitana Bonmatí was awarded The Best FIFA Women's Player award for the third consecutive year, consolidating her position as the leading figure in world women's football. The award came during her recovery from an injury that had prevented her from attending the Doha ceremony in person.

To celebrate it, the Club created a campaign set at Spotify Camp Nou, where Aitana appeared in the stands as just another fan, lifting the trophy while the Stadium chanted her name. The piece transformed an individual achievement into a celebration shared with the Barça community, strengthening the emotional bond between the player and the fans.



ALEXIA PUTELLAS, 500 BARÇA APPEARANCES

The campaign marking Alexia Putellas' 500 Barça appearances paid tribute to one of FC Barcelona's most emblematic careers through an audiovisual piece reviewing her journey at the Club since 2006. The celebration coincided with her 500th appearance, played against Real Madrid in the quarter-finals of the UEFA Women's Champions League, in a match that Barça won 6-0, with the captain scoring one goal and providing two assists.

To mark the milestone, a special "ALEXIA 500" shirt was created, the Stadium's LED displays were personalised and a tribute was organised in front of more than 60,000 spectators at Spotify Camp Nou. The event culminated in a huge ovation and recognition of Alexia as one of the great legends in the Club's history.



SECTION CAMPAIGNS

OPENING GAME PALAU

The Opening Game Palau transformed the start of the 2025/26 season into a participatory experience for basketball members and season-ticket holders, coinciding with the team's EuroLeague debut against Valencia Basket. The initiative centred on a 3x3 tournament involving sixteen teams, culminating in a final played on the Palau Blaugrana court during half-time of the official match.

All participants received an exclusive event shirt and the winning team was awarded the official season shirt. Beyond the competition itself, the initiative strengthened the bond between the section and its supporters, turning fans into the main characters of an event designed to celebrate Barça pride and enhance the matchday experience.



DIGITAL BUSINESS & STADIUM ACTIVATION

DIGITAL BUSINESS

RECORD GROWTH IN THE CLUB'S MEMBERSHIP PROGRAMME

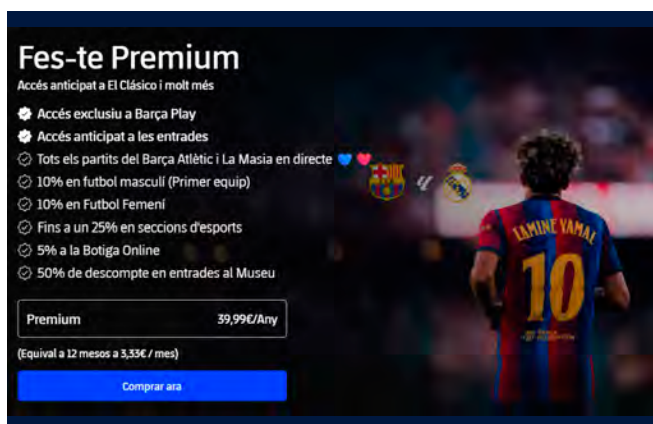
The 2025/26 season marked a turning point for Culers Premium. The programme closed the financial year with a 61% increase in revenue and a 106% increase in active subscribers compared with the previous season. Record figures were achieved both in turnover and active users since its launch.

This increase in turnover was driven, above all, by exceptional acquisition performance. New subscriptions increased by 175%, resulting in a near tripling of the number of registrations compared with the previous year. The figure also showcases the effectiveness of the defined acquisition strategy and the acquisition channels implemented. This volume was reflected not only in the growth of the user base, but also translated directly into revenue, with a 131% increase in revenue from new subscriptions.

The combined result of this dynamic was a membership base that doubled in just twelve months, with 106% more active subscriptions compared with the previous season.

Looking ahead to the 2026/27 season, the main challenge was defined as activating the second major growth lever: retention of the subscriber base already acquired. The purpose behind this objective is to capitalise on all the investment made in acquisition and turn the strong growth achieved during the 2025/26 season into recurring and sustainable revenue over time.

In parallel with the programme's growth, every new subscription acquired during the 2025/26 season resulted in a donation of one euro, turning the commercial success of Culers Premium into a direct social impact. This initiative strengthened the value of the programme beyond its economic dimension, also consolidating it as a tool for social commitment.



LAUNCH OF BARÇAPLAY

During the 2025/26 season, FC Barcelona completed the launch of Barça Play, the audiovisual platform integrated into the Club's official website and App. This initiative represents a strategic step in consolidating the Club's own digital ecosystem, centralising its entire audiovisual content offer-

ing in a single, modern and accessible experience for fans. The new service provides access to live broadcasts and on-demand content, including pre-season matches, Barça Atlètic, Barça Legends, La Masia teams and original Club content. The platform was rolled out progressively during the summer, culminating in the first live broadcasts of the 2026/27 pre-season.

One of the project's main achievements was that it was implemented within a very short timeframe. Thanks to the knowledge accumulated by the internal teams and the experience gained in previous audiovisual projects, the Club was able to develop and put the new platform into production in record time, ensuring its availability before the start of the 2026/27 pre-season. This made it possible to capitalise on one of the most relevant international audience windows of the season and strengthen the direct relationship with millions of fans around the world.

With Barça Play, the Club strengthens its direct content distribution capacity, generates new engagement and monetisation opportunities and continues to advance its commitment to digital innovation, personalisation of the fan experience and value creation for Members and Culers Premium.



INTEGRATION OF MEMBERS INTO THE CLUB'S DIGITAL

ECOSYSTEM

During the 2025/26 season, FC Barcelona completed the integration of members into the Club's official website and App, a key step in the evolution of the digital experience and the personalisation of services. Members can now easily identify themselves on any of the Club's digital platforms and access a private area where they can view their benefits and enjoy an experience tailored to their profile.

This integration makes it possible to offer a smoother, more personalised and consistent experience, strengthening the direct relationship between the Club and its members through a single environment shared across all digital channels.

In addition, members have free access to the audiovisual offering available on Barça Play, which includes on-demand content, live broadcasts and exclusive Club productions. The integration of members' digital identity with the audiovisual platform helps enrich FC Barcelona's digital experience, turning it into a more comprehensive, distinctive and higher-value offering for one of the Institution's most important groups.

This project lays the foundations for the continued rollout of new personalised functionalities and services in the coming years, and strengthens the Club's strategy of placing fans and members at the centre of its digital transformation.

HISTORIC RECORD REVENUE ON YOUTUBE

During the 2025/26 season, FC Barcelona achieved a historic record in revenue from its YouTube channel, comfortably surpassing the best figure achieved up to that point. This result represented 25% growth compared with the 2024/25 season and consolidated YouTube as one of the Club's main digital audience monetisation platforms. The YouTube channel has generated revenue since the 2010/11 season. After more than fifteen seasons of activity, therefore, during the 2025/26 season FC Barcelona recorded the best financial result in its history.

This growth was driven by the evolution of the digital strategy and the introduction of new monetisation models. The main initiatives included:

- The launch of YouTube Membership.
- The launch of YouTube Sponsorship, which made it possible to directly commercialise new advertising spaces on the channel and increase the value generated by its audiences.
- Optimisation of content length, which increased advertising monetisation opportunities.

The record revenue on YouTube strengthened the Club's ability to turn its digital community into new business opportunities, constantly adapting to the evolution of platforms and new digital monetisation models.



STADIUM ACTIVATION

THE RETURN TO THE SPOTIFY CAMP NOU

The return to Spotify Camp Nou was the key milestone for showcasing the first elements of the entertainment project that was carried out during the 2025/26 season and which will culminate once the Stadium is fully operational.

The first event took place on 22 November 2025, during the 13th La Liga matchday fixture between Barça and Athletic Club. A memorable day that featured the Youth Choir of the Orfeó Català, a pyrotechnic display as the players came onto the pitch and, after the match, performances by the bands Figa Flawas and The Tyets.

In addition to these special activities to celebrate the return, fans were able to see some of the pillars of the future entertainment programme:

Live DJ sessions tailored to each match.

References to historic expressions and moments during the build-up to matches.

A collection of the Club's signature songs before matches began.

A light show synchronised with the music and the speakers' interventions.

Involvement of the stands in the team line-ups, goal celebrations and also during performances of the official anthem.



OTHER HIGHLIGHTS

The 2025/26 season also left other unforgettable memories, such as the parade through the streets of Barcelona, which brought together more than 700,000 people and stood out for the different entertainment points organised by the Club. Another of the most special moments was the celebration of the women's Champions League title in Plaça d'Espanya, with an innovative celebration concept for the Institution that brought the team closer to the city and featured a concert by Figa Flawas and the presence of all the players. The celebration was very well received by the team's members.

In addition, Cat continued to play a leading role in the Club's activities, appearing at more than one hundred matches across all professional sports and at countless events. Without a doubt, Cat has become an essential figure in the Institution's initiatives and a much-loved presence in high demand among all fans.



WEB AND APP

The 2025/26 season represented another step forward in the evolution of FC Barcelona's digital ecosystem, with the aim of continuing to offer culers a more personalised, intuitive and accessible experience through the Club's official channels. During the season, both the official website and the official App incorporated new functionalities and improvements aimed at facilitating interaction with fans and strengthening the bond between Barça and its global community.

AN INCREASINGLY PERSONALISED EXPERIENCE

One of the most significant advances was the introduction of member identification on the Club's website and App, making it possible to offer a private and personalised experience with access to content and services tailored to their relationship with FC Barcelona. This new functionality strengthened the Club's commitment to a more individualised digital experience and consolidated the official channels as a reference point for the culer community.

The official App also introduced a new calendar for the men's and women's first teams, with a more visual, intuitive and accessible design. At the same time, various navigation improvements were implemented on both the website and the App with the aim of streamlining access to content and services. Likewise, the official website continued to make pro-

gress in terms of accessibility, incorporating adjustments and functionalities that made it possible to ensure a more inclusive experience for all users.

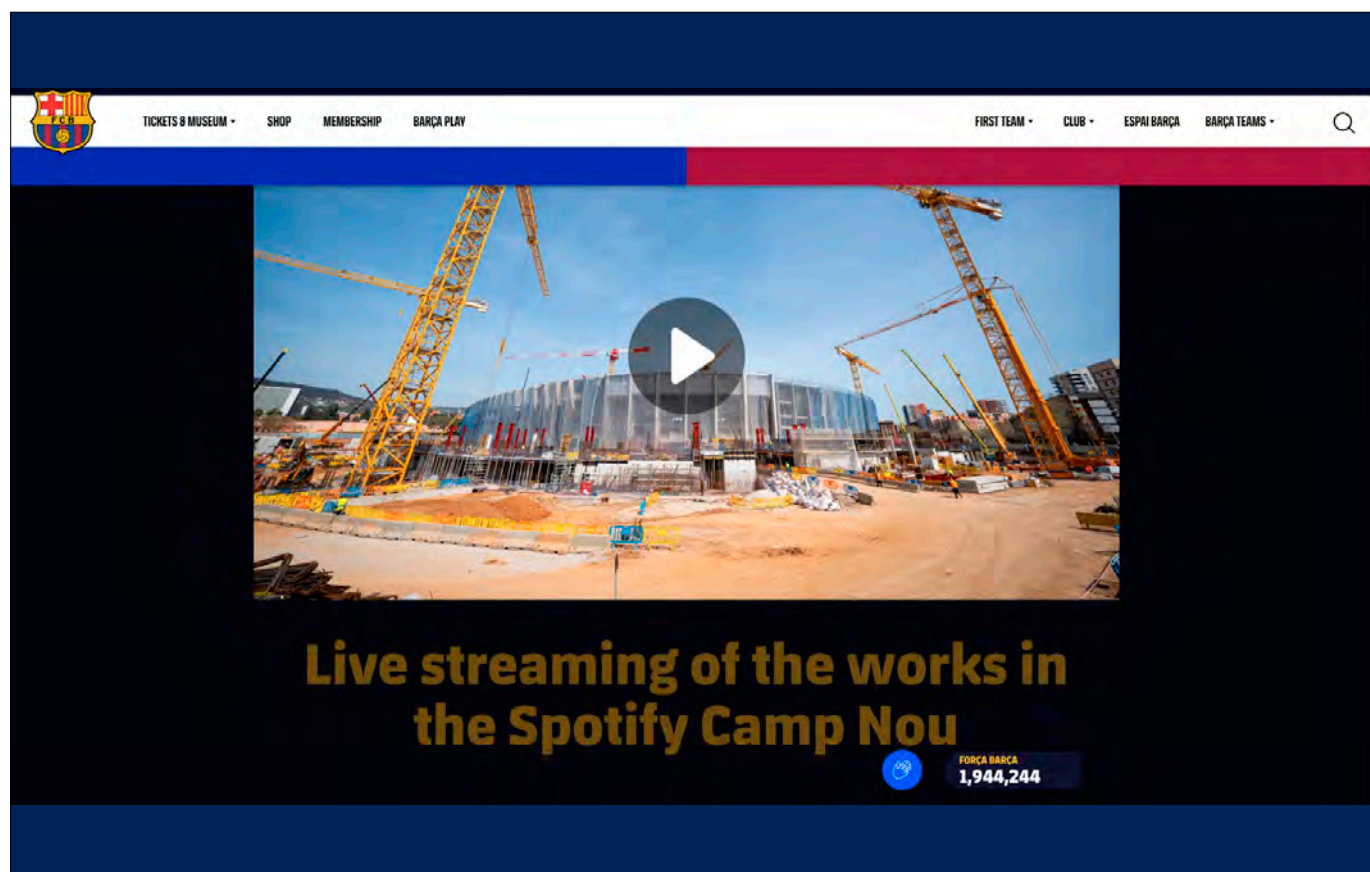
CONSOLIDATION OF THE DIGITAL MODEL

This set of developments helped consolidate the Club's digital model and strengthen the role of its own channels as strategic points of contact with fans. During the 2025/26 season, the official website recorded a total of 47,228,057 visits, representing an increase of 12.35% compared with the 2024/25 season. This growth was accompanied by an increase in traffic from all of the Club's marketing channels.

Meanwhile, FC Barcelona's official App exceeded 32.6 million visits, reaching 32,636,854. These results confirmed the relevance of the official digital channels as the main point of connection between Barça and its followers around the world.

It should be noted that, for two seasons, the website and App had been promoting a new digital aesthetic based on vertical formats, with initiatives such as Barça Stories and video clips adapted to viewing on mobile. This approach transformed the way Barça news was consumed, offering a more dynamic, visual experience aligned with the audience's new digital habits.

With a renewed look, more modern navigation and a clear commitment to innovation, FC Barcelona continued to position its digital channels at the forefront of the sector, offering a distinctive experience capable of combining technology, content and the passion that defines the culer community.



SOCIAL MEDIA

OVER 638.3 M

FOLLOWERS

(DATA AS AT 30 JUNE 2026)



192.1 M

INSTAGRAM



91.6 M

X



160.4 M

FACEBOOK



75 M

TIKTOK



4 M

SNAPCHAT



26.3 M

YOUTUBE



327K

LINKEDIN



52.7 M

WHATSAPP
CHANNEL



113.7 K

TWITCH



198 K

DISCORD



4.1 M

BROADCAST
CHANNEL



15.8 M

THREADS



11.3 M

WEIBO



3.2 M

DOUYIN



420 K

WECHAT



273.2 K

TOUTIAO



142 K

XIAOHONGSHU



303 K

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OTHER AREAS

LEGAL

During the 2025/26 season, FC Barcelona's Legal Department continued to carry out its functions with the objective of ensuring compliance across all areas of the Club's sporting activities and business operations, while also protecting the organisation against unlawful interference and potential infringements of the rights of both the Club and its members and representatives. The policy of rigour and zero risk remained the guiding principle of the Legal Department in all review and advisory work undertaken, both in contractual matters and in the negotiations and projects launched throughout the season.

The 2025/26 financial year was marked by the Club's presidential elections, a process in which the Legal Department played a highly active role, ensuring compliance with the electoral procedures established in the Club's Statutes. The Department provided support and guidance to the various governing bodies and departments of the Club, as well as to the Electoral Board and Electoral Committee, during the transitional period between the outgoing and newly elected Boards of Directors. This support helped maintain institutional stability and safeguard the continuity of the Club's day-to-day operations, particularly in contractual relationships with third parties.

With regard to the Club's subsidiaries, particular mention should be made of the significant growth of the knowledge subsidiary, BARÇA INNOVATION HUB, S.L., which analysed and developed new

contractual frameworks to facilitate the expansion of new business and educational activities. Likewise, in relation to BARÇA PRODUCTIONS, S.L., the merger with investee company BRIDGEBURG INVEST, S.L. represented a legal challenge that required a more efficient structuring of the Club's audiovisual and digital business operations.

Meanwhile, the exponential growth of BARÇA MERCHANDISING, S.L., together with new forms of collaboration and sublicensing agreements with third parties, also led to the Legal Department's active involvement in the creation of new contractual models designed to properly regulate the rights and obligations arising from these new business relationships.

Financial Fair Play regulations continued to play a central role in the Club's daily operations. As a result, all departments involved in sporting contracts worked intensively to identify ways of negotiating and managing player agreements within the parameters established by LaLiga.

From a social perspective, the legal framework governing relations with supporter groups at Spotify Camp Nou was redefined. This process helped achieve a balance between the valued atmosphere generated by fan groups and the Club's non-negotiable commitment to compliance with anti-violence regulations. The result was the successful implementation of a legal model aimed at ensuring the peaceful coexistence of both objectives.

The end of the 2025/26 season marked the beginning of a new chapter under the mandate of the newly elected Board of Directors. Key objectives include completing the development of a winning team under Hansi Flick, finalising the construction works that will allow members and fans to enjoy the finished New Spotify Camp Nou, and achieving the Club's full economic recovery. In all of these challenges, the Legal Department will continue to provide its full support and expertise, with total commitment and dedication to FC Barcelona.



COMPLIANCE

FC Barcelona has a Compliance Management System aligned with the most demanding domestic and international standards. During the 2025/26 season, the Club renewed the ISO 37301:2021 and UNE 19601:2017 certifications, obtained in the 2024/25 season for a period of three years, renewable annually, thus continuing to hold external recognition of the robustness and effectiveness of its Compliance Management System.

During the 2025/26 season, the Compliance Area's main fields of action were as follows:

CRIMINAL RISKS MAP

The criminal risk maps of the related entities were updated, including the FC Barcelona Foundation, Barça Licensing & Merchandising (BLM) and Barça Innovation Hub (BIHUB). As regards FC Barcelona, continuous monitoring and oversight of the controls implemented were carried out, thereby strengthening the supervision and effectiveness of the Crime Prevention Model.

TRAINING, COMMUNICATION AND AWARENESS-RAISING

A Training Plan was launched for employees, with content adapted to the main risks inherent in the activities of each area. Likewise, awareness-raising and communication activities were carried out throughout the season, both internally and externally, using different materials such as posters and leaflets, with the aim of strengthening the culture of compliance both within and outside the organisation.

The Club continued to strengthen training on the prevention of sexual harassment, reaching various groups of employees. In particular, annual training was provided to the network of designated contacts, and a specific leaflet was prepared describing the process for taking action and the rights of the parties involved, with the aim of improving knowledge and application of the established protocol.



CHILD PROTECTION SYSTEM (CPS)

FC Barcelona continues to prioritise the promotion of safe environments for the children and adolescents who participate in the Club's activities. The protection structure comprised 20 Protection Delegates and 70 Protection Representatives across all groups involving children and adolescents. Likewise, awareness-raising and prevention workshops continued to be held for children and adolescents on different subjects, including the prevention of child sexual abuse, internet safety and an emotional-sexual education programme, among others. The training and workshops resulted in the implementation of the Action Protocol for addressing detected risk situations and acting to notify to the relevant authorities.

Additionally, during the 2025/26 season, a pioneering initiative at European level was developed, consisting of the Comprehensive Mental Health Plan, integrated into the child protection system and publicly presented on 4 June 2026, in collaboration with Vall d'Hebron University Hospital and Espirales Consultoría de Infancia. The purpose of the Comprehensive Mental Health Plan is to prevent and detect the impact of emotional, psychological and social factors on the health and performance of athletes. This plan represents an initiative that places mental health at the centre of emotional well-being and sporting performance. With this approach, the Club seeks to help transform the culture of sport, promoting safe, inclusive and protective environments, and combating the stigma associated with mental health problems.



PREVENTION OF MONEY LAUNDERING

In anticipation of the status of obliged entities in the area of prevention of money laundering and terrorist financing (AML/CFT) that Regulation (EU) 2024/1624 establishes for football clubs starting in 2029, FC Barcelona decided to anticipate adaptation to the new European framework by voluntarily assuming certain obligations. In this context, progress continued to be made in the implementation of AML/CFT measures, focusing on the due diligence measures set out in the Club's Money Laundering Prevention Manual, with the aim of strengthening knowledge of business partners and management of the associated risks, particularly in the area of sponsorship activities. Specifically, the drafting, publication, communication and training of employees on the Manual were promoted, together with the creation of an oversight structure in this area and the preparation of a self-assessment report. All of these were key elements in consolidating a consistent, traceable and risk-mitigation-oriented preventive system.

SECURITY AND OPERATIONS

FIGURES FOR MATCHES AT OUR FACILITIES



SPOTIFY CAMP NOU

21 MATCHES

- 14 La Liga
- 4 Champions League
- 1 Copa del Rey
- 2 Women's Champions League
- 421 Average press and TV accreditations
- 1,860 Average staff accreditations

During the 2025/26 season, the Facilities Operations Area carried out logistics production and television production work for the competitions held at Spotify Camp Nou, which hosted 21 matches: 14 in La Liga, 4 in the Champions League and 1 in the Copa del Rey, plus 2 in the Women's Champions League. As regards press and television accreditations, the average for matches at Spotify Camp Nou and the Estadi Olímpic was 421, while the average number of accredited staff was 1,860.



OLYMPIC STADIUM

6 MATCHES

- 3 La Liga
- 2 Champions League
- 1 Liga F
- 421 Average press and TV accreditations
- 1,860 Average staff accreditations

Six matches were played at the Lluís Companys Olympic Stadium: 3 in La Liga, 2 in the Champions League and 1 in Liga F. The Facilities Operations Area also carried out logistics production and television production work.



PALAU BLAUGRANA

107 MATCHES

- 43 Basketball
- 23 Handball
- 19 Futsal
- 22 Roller hockey
- 64 Average press and TV accreditations
- 144 Average staff accreditations

The professional teams that play at the Palau Blaugrana played a total of 107 matches at this venue. The basketball team played 43, the handball team 23, the futsal team 19 and the roller hockey team 22. The average number of press and television accreditations was 64, while the average number of staff accreditations was 144.



JOHAN CRUYFF STADIUM

45 MATCHES

- 1 Gamper
- 2 LaLiga
- 18 Liga F
- 19 Barça Atlètic
- 5 UI9
- 65 Average press and TV accreditations
- 122 Average staff accreditations

Of the 45 matches played at the Estadi Johan Cruyff, 3 were played by the men's first team: 1 in the Joan Gamper Trophy and 2 in La Liga. A further 18 Liga F matches, 19 Segunda Federació matches (Barça Atlètic) and 5 matches involving the U19 A team were also played there. In addition, the two Christmas open training sessions were held at this venue, this year involving both the men's and women's teams, as well as the opening of the Barça Academy International Tournament. The average number of press and television accreditations was 65, while the average number of staff accreditations was 122.



CIUTAT ESPORTIVA

1,941 MATCHES

- 411 Football youth teams
- 132 Basketball youth teams
- 93 Handball youth teams
- 91 Futsal youth teams
- 49 Genuine
- 1,139 Barça Academy of Football
- 4 B. Academy of Basketball
- 12 B. Academy of Handball
- 10 B. Academy of Futsal

The Ciutat Esportiva hosted 411 matches involving the youth football teams, 132 basketball matches, 93 handball matches and 91 futsal matches. In addition, the Fundació Barça Genuine team played 49 matches, 18 of which were part of the DÍCUP. Barça Academy hosted a total of 1,139 football matches: 559 Barça Academy Matchdays, 192 development matches and 388 matches in the Barça Academy International Tournament. A further 302 matches were played at other facilities, apart from the number of matches played in the International Tournament or in the total of football matches played by the Barça Academy. Finally, the basketball academy hosted 4 matches, the handball school 12 and the futsal school 10.

BARÇA ACADEMY

THREE NEW PROJECTS

During the 2025/26 season, Barça Academy grew with two new locations and the announcement of a new Barça Academy Residency. More than 13,000 boys and girls were part of this project and continued their personal development through football, receiving comprehensive sporting and personal education through a unique schooling model based on the Barça methodology.

In August 2025, Barça Academy Hoover was inaugurated, the seventh academy in the United States. That country has the largest number of Barça Academies worldwide. Located in Alabama, this academy joins those already operating in

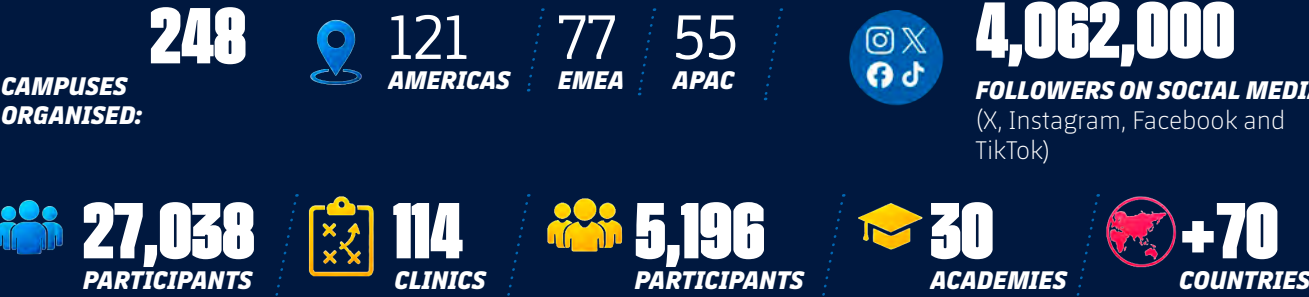
New York, Miami, Arizona, Chicago, Austin and the Carolinas.

In February 2026, it was announced that a new academy would be opened in Mongolia. A few weeks later, the project turned into a reality and the academy became operational. Barça Academy Mongolia has sports facilities for both summer and winter, like Barça Academy Pro NY and Barça Academy Chicago.

Barça Academy Residency Querétaro (Mexico) will be the second international residential project after Arizona, which launched in 2017. This new academy will begin operations in summer 2027 with residential Summer Camps. Prior to that, starting in October 2026, tryouts will held to select future resident players. From September 2027, the residential project will begin with students staying throughout the year. This initiative will operate alongside Barça Academy Querétaro, inaugurated in July 2024 and aimed at players aged 6 to 18, but without the residential component.



BARÇA ACADEMY IN FIGURES



RESOUNDING SUCCESS FOR THE 13TH EDITION OF THE BARÇA ACADEMY WORLD CUP

The 13th edition of the Barça Academy World Cup was once again a well-attended success, bringing together more than 2,000 participants from five continents at the Ciutat Esportiva Joan Gamper, Sant Ignasi School and the Municipal Sports Ground in the Barri Centre area of Sant Joan Despí. In total, 192 teams from 28 countries took part in the tournament and played 690 matches over the four days of the competition. This edition featured 41 Barça Academies and Barça Academy Camps from around the world.

During the four days of the competition, 2,742 goals were scored, an average of 3.97 goals per match. This edition once again had three venues, although most of the matches were played at the Ciutat Esportiva Joan Gamper, where there was a great atmosphere of sportsmanship and camaraderie among the participants and their families.

Joan Garcia and Cata Coll were the ambassadors for this edition. The Barça Femení player was present at the opening ceremony, while the men's first-team goalkeeper took part in the awards ceremony at the end. He was joined by Director Josep-Ignasi Macià, Benny Megreli, Director of Barça Academy, and Sergi Barjuan, Sporting Director. During the opening ceremony, held at the Estadi Johan Cruyff, Rafael Yuste, the Club's Deputy Chair for Sport, welcomed the participants and their families.

One of the surprises of this edition was the presence of Sydney Schertenleib, a Barça Femení player, at the Ciutat Esportiva Joan Gamper. But the biggest surprise came when Hansi Flick, coach of the men's first team, followed the competition closely after his team's training session had ended.

INTERACTIONS WITH THE MEN'S AND WOMEN'S



FIRST TEAMS

One of the added values of the 2025/26 season was the presence of players from the first teams in various activities organised by the different Barça Academies and Camps around the world. Gavi visited the athletes from the New Zealand Camps, while Marcus Rashford and Sydney Schertenleib spent some very special time with participants from Barça Academy Pro New York and the TriState Summer Camps. Meanwhile, the goalkeeper from Poland, Wojciech Szczesny, spent time with the players from the Training Camp in January at the Ciutat Esportiva Joan Gamper.

Others who also enjoyed a unique experience were the boys and girls from Barça Academy Pro New York and Barça Academy Miami, who spent time with Roony Bardghji and Barça Femení players Aïcha Camara and Clara Serra Jordí.

In addition, Joan Garcia and Cata Coll served as ambassadors for the 13th edition of the Barça Academy World Cup, held during Easter Week.



PARTNERS DAY

For the third consecutive year, Barça Academy brought together its worldwide community of partners, associates of the academies and camps, to share experiences and exchange best practices. The aim of this meeting was to continue improving the experience provided to boys and girls in each of the cities where Barça Academy operates.

Benny Megreli, Director of Barça Academy, welcomed the participants and thanked them for the trust they had placed in the Club over all these years. He also took the opportunity to share his vision for the future of Barça Academy and explain the strategic priorities that should allow this key FC Barcelona project to continue growing.



EIGHTH EDITION OF TRAINING FOR LOCAL PROJECT DIRECTORS (LPD)

Following the conclusion of the 13th edition of the Barça Academy World Cup, 26 Local Project Directors (LPDs) from the Barça Academies, together with 11 coaches from Barça Academy Barcelona, met in the town of L'Estartit with the aim of continuing to improve their training and methodological work.

During these working sessions, the participants shared experiences and best practices from the different locations. They also updated their knowledge of the methodological and pedagogical changes introduced from Barcelona, so that these could be incorporated into their day-to-day work and ensure a consistent application of the Barça model worldwide.

SUMMER CAMPS

The fifth edition of La Masia Summer Camp took place in summer 2025, with more than 474 boys and girls from over 70 countries enjoying a unique experience of living together and playing football. This figure represented a 58% increase in participants compared with the previous edition.

Following the success of the previous two editions, another camp exclusively for girls was organised. This year it featured the participation of 52 girls who were interested in learning about and experiencing Barça's distinctive style of play. In addition, the participants were visited by Marc Bernal and former player and coach Charly Rexach, who spent time with the young athletes, taking photographs and signing autographs.

In this edition, participants were able to stay at La Masia and Can Caralleu, as well as having the option of the day programme.

The fact that the camp was managed entirely by FC Barcelona made it possible to offer a unique experience fully aligned with the Club's values, with a significant sporting, educational and sociocultural impact. In this way, participants were able to train, live together and share their daily lives with teammates from around the world, enjoying a 100% Barça experience.

TRAINING CAMP

The Training Camp is a ten-day residential programme which, in the 2025/26 season, held its fifth edition and its third with the participation of coaches from the Barça Academies. This initiative is aimed at the most talented players from the different Barça Academies around the world. Alongside the players' sporting programme, a specific pathway is also set out for the coaches with the greatest potential. They receive direct training from the Club's Technical Area throughout their stay.

In the 2025/26 season, a record number of 70 boys and girls took part, divided into three age categories (U11, U13 and U15) and organised into 7-a-side and 11-a-side football teams repre-

OTHER AREAS

senting 12 different countries. The training sessions, held at the Ciutat Esportiva Joan Gamper, were led by 11 coaches from the Barça Academies under the supervision and coordination of 10 coaches from Barça Academy Barcelona.

Japan, with 21 participants, and the United States, with 14, were the most represented countries, in an edition featuring players from 24 Barça Academies. The academies with the greatest representation were Zurich and Dubai, with nine participants each, followed by Budapest, with seven. By region, Europe, the Middle East and Africa led participation with 33 players, followed by Asia-Pacific with 28 and the Americas with 20. In addition, seven players took part for a second time and one did so for a third time.

The high level demonstrated during the programme also continued beyond the Training Camp. José Antonio Ahumada was invited by the Club's youth football department to train with its teams thanks to his excellent performance during the experience. In addition, the U15 team had four international players called up to the United States national teams.

Wojciech Szczesny, goalkeeper of the men's first team, visited the Training Camp participants and spent time with them sharing learning and experiences. At the end of the programme, all the players received a certificate confirming their participation and were able to monitor their sporting development using Oliver device technology.

PRESENCE ON THE FIRST TEAM AND BARÇA FEMENÍ TOURS

The Barça Academies also played a prominent role during the international tours of the Club's first teams in summer 2025. In Japan, boys and girls from the Barça Academies in Nara, Hiroshima and Aichi took part in the first team's final training session before the end of its stay in the country. The young players shared a session with Hansi Flick's players and enjoyed an unforgettable experience.

Once training had finished, the participants had the opportunity to exchange passes and moments of play with Jules Kounde and captain Ronald Araujo, who spontaneously decided to remain on the pitch for longer to interact with the members of the Barça Academies.

During the stop in Korea, camps participants were also able to greet the first-team players and spend some time with them.

Meanwhile, during the pre-season tour that Barça Femení made to Mexico to prepare for the 2025/26 season, some female players from the Barça Academy Mexico City had the opportunity to meet the blaugrana players.

The meeting provided an opportunity to take a group photograph and spend some time with the members of the women's first team, thereby strengthening the bond between the young players and the Club's development model.

WINTER CAMP

During the 2025 Christmas holidays, almost one hundred boys and girls from 38 countries took part in a new edition of the Winter Camp. During their stay, they enjoyed eight training sessions at the Ciutat Esportiva Joan Gamper, attended a press

conference, took part in theory-based sessions and visited the Museum and the Spotify Camp Nou Store, among many other activities.

They also had the opportunity to experience first-hand the open training session held by the men's first team, coached by Hansi Flick, at the Estadi Johan Cruyff.

The participants, aged between 9 and 15, enjoyed this experience from 26 to 30 December 2025, accompanied by their families. During these days, they also took part in various complementary activities, including a visit to Montserrat, a sightseeing tour of Barcelona and an official closing ceremony held at the Club's Auditorium.

This combination of sporting training, social interaction and cultural activities allowed the participants to immerse themselves in the Barça universe and enjoy a comprehensive experience linked to the Club's values and methodology.



SURPRISE VISITS

In the 2025/26 season, two Barça Academies had the opportunity to enjoy unforgettable experiences with some of their Barça role models. Taking advantage of the match between Barça Legends and Real Madrid Leyendas in Santo Domingo, the team coached by Albert *Chapi* Ferrer held a training session at the facilities of the Barça Academy Dominican Republic. Once the session had finished, the academy's boys and girls were able to spend some time with the former Barça players, take photographs with them and talk to them.

In Miami, a group of participants from Barça Academy Pro Miami also enjoyed a very special meeting with the Barça Legends. The young players visited the team's hotel, where they had the opportunity to meet the former players, take photographs, ask for autographs and exchange impressions about their footballing experiences. They were also able to hear first-hand the advice and experiences of some of the figures who have shaped the history of the Club.

INTERNATIONAL TOURNAMENTS

BACLA

The seventh edition of the Barça Academy Cup Americas brought together more than 500 male and female players

from teams in Canada, Colombia, Ecuador, Guatemala, the Dominican Republic, Japan, Italy, Mexico (Mexico City and Querétaro), the United States (Barça Academy Pro Miami and New York, Austin, Chicago and the Carolinas) and Barça Academy Barcelona. All participants competed according to the FC Barcelona's sporting and educational methodology, and were divided into four categories: U9, U11, U13 and U15.

A total of 157 matches were played during the tournament, in an environment that fostered both competition and interaction among players and coaches from different countries and cultures.

The Barça Academy Cup Americas is a competition that promotes international exchange between the academies that the Club has around the world and reinforces the application of the Barça methodology. At the same time, it contributes to the comprehensive development of young athletes, promoting both growth as footballers and the values that define the FC Barcelona training model.

BARÇA ACADEMY MULTI-SPORT

BASKETBALL

The 2025/26 season was the second season of the Barça Academy of Basketball at the German School of Barcelona (DSB), a season in which the project took an important step forward in continuing to offer the best training and development conditions to its young athletes.



Since its creation, the Barça Academy of Basketball has aimed to provide participants with comprehensive training, both from a sporting and personal perspective, fostering continuous development based on the values and methodology of FC Barcelona.

Nacho Solozabal and Roberto Dueñas are the most visible faces of a project which, thanks to the work of its coaches, has contributed to the progress of the more than 160 boys and girls aged between 4 and 12 who are part of the school. During the 2025/26 season, the participants competed every two weeks in an internal league and also took part in CEEB competitions. In this area, particular mention should be made of the participation of an entirely female Mini team, which won its category.

At the same time, Barça Academy organised various matches and meetings with basketball clubs and schools in Barcelona with the aim of continuing to promote learning and competition experience among its male and female players.

In addition to taking part in domestic competitions, the Barça Academy of Basketball participated in prestigious tournaments such as the Varese tournament, an Italian event that has be-

come established on the calendar in recent years, as well as the Globasket and Pirineus Basket Cup, experiences that contributed to the sporting and personal growth of the young athletes.

FUTSAL

During the 2025/26 season, the Barça Academy of Futsal had 130 male and female players who trained twice a week at the INEFC Barcelona facilities. The teams took part in CEEB competitions, in which they were champions in both the U10 and U12 categories. At the same time, they also played regular matches between the different teams within the same Barça Academy to continue reinforcing their learning.

As with Barça Academy of Basketball, the futsal teams took part in various meetings and friendly matches with clubs and schools in Barcelona province, with the aim of fostering competition experience and players' sporting development.

At international level, the season once again included participation in the Ladislao International Futsal Cup in Italy, a competition that has become established on the Barça Academy calendar. In addition, for the first time, the teams travelled to Japan to take part in the Shimada Green Ci-TEA Cup tournament, an experience that allowed the participants to continue developing both sporting and personal skills in an international environment.

HANDBALL

Handball continued to consolidate its position as one of the leading disciplines at Barça Academy. The 2025/26 season was the second season of the Barça Academy of Handball, a project aimed at boys and girls aged between 6 and 12 that operates at CEM Aristides Maillol. More than 60 participants were involved, combining training sessions with participation in various tournaments held throughout Catalonia. The aim continues to be to provide comprehensive training based on the methodology and values of FC Barcelona, fostering both the sporting and personal development of the young players.

At the same time, Barça Academy coaches helped share the Club's methodology in various countries across Europe, including Denmark, Sweden, Germany, the Netherlands, Finland and Slovenia. In addition, the young athletes were visited by one of the world's leading handball players, Ludovic Fàbregas. The Barça player spent some time with them and shared the values and experience he has accumulated at the highest level of competition.



TECHNOLOGY

FC Barcelona is moving towards a more digital, connected and data-driven model for the Club, with the aim of improving management, efficiency and the experience of members and fans. In this context, the Technology Area is driving key initiatives that make it possible to integrate operations, data and services, facilitating more agile decision-making and better ways of meeting the Club's needs.

During the 2025/26 season, relevant projects were rolled out in areas including sporting performance, member relations, digital experience, security and information management, contributing to progress towards a more efficient, innovative and future-ready model.

SPORTING PERFORMANCE SERVICES

During the 2025/26 season, the Club launched a project to transform the video and camera systems used in sports preparation, with the aim of improving analysis of play and supporting coaching staff in decision-making.

This initiative made it possible to manage and analyse audiovisual content generated during training sessions and matches more efficiently, facilitating simultaneous, real-time access for coaches, analysts and medical teams. The new system, capable of working with multiple cameras simultaneously, incorporated new image-capture perspectives and opened the door to new usage models, such as viewing content in 3D or from the athlete's perspective.

This new model consolidated video as a key tool in day-to-day sporting activities, improving the quality of tactical preparation and directly contributing to team performance.

The rollout began at the facilities of the Men's First Football Team and was progressively extended to the Club's other teams and facilities.

With this initiative, FC Barcelona strengthened its commitment to bringing innovation to elite sport and positioned itself as a benchmark in the use of advanced technology to improve sporting performance.

2026 PRESIDENTIAL ELECTIONS

The Technology Area played a key role in the 2026 Presidential Elections, deploying the technological solutions needed to ensure a secure, reliable and transparent process for the Club's members. This deployment supported all stages of the electoral process, ensuring the integrity of the information and the proper functioning of the systems throughout election day.

Solutions were also implemented for managing the electoral roll, validating signatures and ballot papers, and monitoring and tracking the electoral process. At the same time, various organisational processes were digitised, and all polling stations were equipped with the necessary technological infrastructure, with specialised technical support and secure connectivity to ensure efficient operations.



IMPLEMENTATION OF THE UNIVERSAL ELECTORAL ROLL

One of the project's main milestones was the implementation, for the first time, of a universal electoral roll based on a centralised technological platform, which allowed all members to vote at any of the polling stations available.

This initiative represented a significant step forward in terms of accessibility, flexibility and efficiency in the electoral process while also strengthening voting oversight and integrity mechanisms, preventing duplicate voting and enabling real-time monitoring of turnout.

Technology became a fundamental element in facilitating member participation and contributed to consolidating a more modern, accessible electoral model aligned with the Club's current needs.

CYBERSECURITY AND PROTECTION

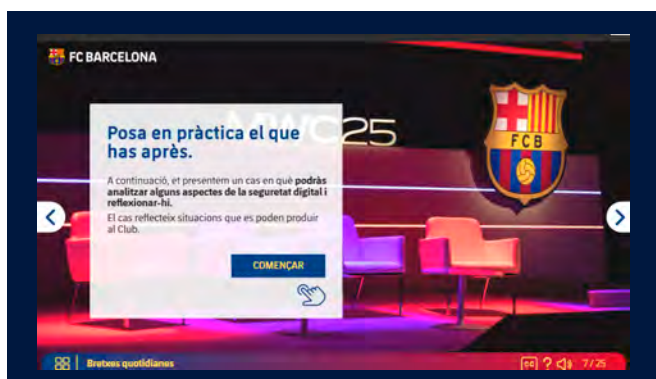
Against a backdrop of rapid technological development and a constant increase in digital threats, FC Barcelona strengthened its cybersecurity model during the 2025/26 season to adapt to new environments and ensure the protection of its assets, data and operations.

AWARENESS PLAN

The Club ensured the continuity of its services through permanent monitoring and new capabilities focused on risk prevention, regulatory compliance and strengthening cybersecurity. The main focus was implementing a mandatory course for the entire workforce with the aim of increasing awareness of digital threats, promoting good practices and protecting sensitive information.

During the season, phishing simulations were also conducted to assess staff responses to potential cyberattacks. These actions made it possible to identify areas for improvement and consolidate a security culture based on risk prevention and detection.

In addition, training and awareness-raising activities were carried out for both staff and management, strengthening their understanding of digital risks and positioning people as the first line of defence against cyber threats. This approach helped protect the Club, strengthen confidence in its services and move towards a cybersecurity model integrated into its digital evolution.



TOWARDS A DATA-DRIVEN CLUB

During the 2025/26 season, the Technology Area made progress towards its objective of placing data at the centre of the Club's decision-making. It therefore deployed a single data platform that integrated information from the Club's main areas and subsidiaries, providing unified, reliable and consistent access to information.

This platform enabled the Club's different areas, from sport to commercial activities, as well as member and fan services, to have a single source of information, eliminating duplication and ensuring that decisions were based on consistent, up-to-date data shared across the organisation.

The initiative had a direct impact on the Club's management and delivered significant benefits in different areas:

- It improved decision-making, thanks to access to more complete, reliable and consistent information.
- It provided a more comprehensive view of the Club's activities, which facilitated coordination and collaboration between areas.
- It increased the efficiency of internal processes, reducing manual tasks and facilitating access to information.
- It strengthened support for management by providing more advanced tools to anticipate business challenges and make decisions with greater confidence and analytical capability.

This initiative helped consolidate the foundations of a data-driven management model, positioning FC Barcelona more strongly to operate as a modern, efficient organisation prepared to address future challenges with greater analytical capability, knowledge and foresight.

A HYPER-CONNECTED SPOTIFY CAMP NOU

As part of the Espai Barça project, significant progress was made during the season to transform the Spotify Camp Nou into a more connected, intelligent venue, prepared to offer a better experience to members and fans. This development was based on the deployment of new telecommunications infrastructure designed to serve an open, operational stadium beyond matchdays.

5G AND WI-FI CONNECTIVITY

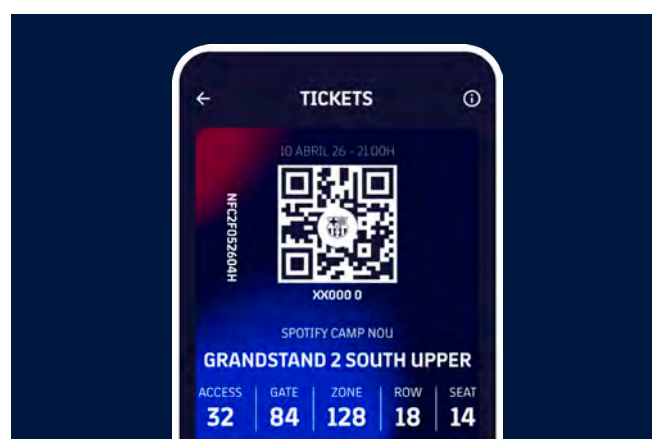
One of the main pillars of the project was the deployment of a dedicated 5G network inside the Stadium, with the aim of ensuring a more comfortable, seamless and connected ex-

perience for the thousands of members and fans attending matches. The Stadium incorporated almost 300 mobile coverage points distributed across the stands, access areas and indoor spaces. This infrastructure made it possible to provide a stable, high-quality connection, even during events with large crowds. Connectivity was complemented by a free Wi-Fi network throughout the venue, supported by more than 3,200 access points, facilitating the use of the Club's digital services and improving the visitor experience.

'E-TICKET' FULLY DEPLOYED

One of the season's main milestones was the full implementation of the digital access model using e-tickets at the Spotify Camp Nou, making access to the Stadium more convenient, seamless and secure for members and fans.

This model allowed access to the venue through digital tickets with QR codes, integrated into the Club's official applications and validated in real time at the access points. The full implementation of e-tickets represented a qualitative leap forward in access security and management, ensuring the traceability of each ticket, reducing incidents and streamlining the entry of attendees during the busiest events.



INTEGRATED CONTROL CENTRE

The Integrated Control Centre (ICC) was consolidated as the technological hub of operations at the Spotify Camp Nou, coordinating the Stadium's services and operations in real time.

From this environment, multiple digital platforms related to security, maintenance, access and member services were integrated and jointly monitored, providing a comprehensive and continuous overview of the situation of the venue. This coordination made it possible to detect and resolve incidents more quickly, reducing their impact on members and visitors through automatic assignment, continuous monitoring and complete traceability through to resolution.

In addition, the ICC incorporated advanced real-time monitoring and analytics capabilities to correlate information from different systems, anticipate operational situations and support data-driven decision-making.

Thus, the Integrated Control Centre consolidated a technologically coordinated stadium model in which system integration, advanced connectivity and intelligent information management became key elements in ensuring operational efficiency and excellence in service to members and fans.

SUSTAINABILITY

CIRCULAR ECONOMY CONSOLIDATED IN THE CONSTRUCTION OF THE SPOTIFY CAMP NOU

The construction project for the new Spotify Camp Nou continues to consolidate its position as a benchmark in the circular economy. During the 2025/26 season, the Club reached a new milestone in the reuse of materials from the demolition of the third tier of the old stadium. A total of 124,584.06 tonnes of reinforced concrete from the demolition were obtained and transformed into aggregates, 99.14% of which were recycled and incorporated into the new construction, significantly reducing the need to extract new raw materials, minimising the transport of materials and reducing the CO₂ footprint associated with construction. In addition, this initiative has generated savings of between €0.9 million and €1.5 million. This initiative consolidates FC Barcelona's commitment to a more efficient and responsible construction model, in which resource reuse is one of the pillars of the development of Espai Barça and its sustainability strategy.



ZERO WASTE

During the 2025/26 season, FC Barcelona took further steps in its strategy to achieve zero waste across all its facilities by the 2027/28 season. The main initiatives included the collection of more than 3,000 kg of waste electrical and electronic equipment (WEEE) from Les Corts, the Ciutat Esportiva Joan Gamper and the Estadi Johan Cruyff, ensuring that 86.69% of it was reused. At the same time, the Club promoted the reuse of furniture and other equipment, extending their useful life and reducing waste generation. These initiatives reinforce FC Barcelona's commitment to more efficient resource use and responsible environmental management.

SUSTAINABLE MOBILITY

The Club continued to promote sustainable mobility among all its stakeholders (members, staff, etc.). In addition, to comply with Act 9/2025 on sustainable mobility,

it prepared a Workplace Travel Plan to understand staff mobility habits when travelling to and from their workplace. The high participation rate among survey recipients is particularly noteworthy. At the same time, new maps were prepared showing how to reach the Club's different facilities using sustainable means of transport.

SUSTAINABILITY CERTIFICATIONS

As part of the Club's commitment to reducing its carbon footprint associated with travel related to its day-to-day activities, and within the framework of its sponsorship agreement with Vueling, the supply of the equivalent of 10% sustainable aviation fuel (SAF) for charter flights began in 2026, resulting in the corresponding emissions reduction certificate for the 10.79 tonnes of SAF supplied. As for certifications, the Club renewed its dual Biosphere certification for the fourth consecutive year, both for the Club and the Museum, incorporating three new improvement actions that bolstered compliance with the required criteria.

WATER USE EFFICIENCY

FC Barcelona continued to implement measures aimed at reducing water consumption at its facilities. In this regard, a pilot test was carried out with flow-regulating filters at the Palau Blaugrana facilities, which significantly reduced consumption. The results charted the course to planning the progressive implementation of this technology at the Club's other facilities. At the same time, initiatives to reduce waste associated with water consumption were continued, such as the use of reusable bottles for media professionals during matches.



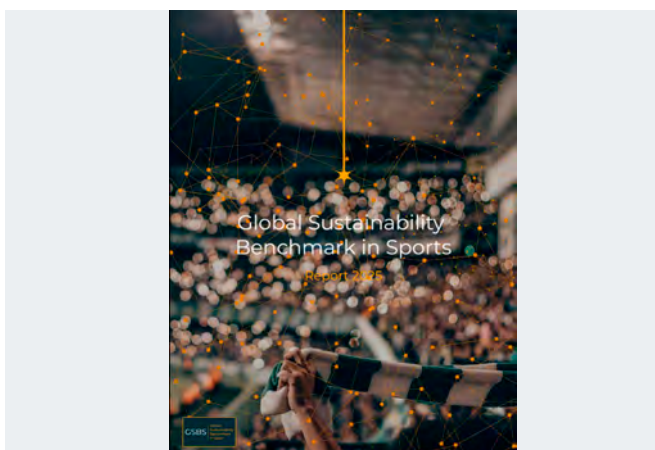
OFFSETTING UNAVOIDABLE GHG EMISSIONS

The Club continued to work actively to reduce greenhouse gas (GHG) emissions arising both from its day-to-day activities and from the construction of the new stadium. However, where these emissions are unavoidable, efforts behind the local project that reduces methane emissions associated with rice cultivation in the Ebro Delta were strengthened in order to offset them. During the 2025/26 season, the emissions generated by the General Assembly held during the season were offset, with its carbon footprint calculated for both the in-person attendance and the remote participation of delegate members.



DOMESTIC AND INTERNATIONAL SUSTAINABILITY BENCHMARK

FC Barcelona's commitment to sustainability continues to receive recognition both domestically and abroad. The Club maintained its presence in leading initiatives such as the Global Sustainability Benchmark in Sports, where it reaffirmed its status as one of the sports organisations most committed to sustainable development. It also participated in various assemblies, conferences and specialist forums on sustainability, where it shared best practices with other sports organisations. Particularly noteworthy was the presentation at the Institut de Tecnologia de la Construcció, where the Club explained its circular economy project for the construction of the new stadium, and at the Association of Chartered Auditors of Catalonia, where it presented the Club's sustainability strategy, with particular emphasis on the sustainability reports produced (reports, Non-Financial Information Statement (NFIS), etc.). In the same vein, the Club continued to participate, together with Barcelona City Council, in the European project led by ICLEI, in which other leading cities and football clubs are also involved. This leadership was also reflected in various appearances in national and international media, and in *Sports Business Journal*, one of the leading US publications specialising in the sports industry, sports economics and business, where the Institution's position as a benchmark for sustainability in the sports sector was strengthened.



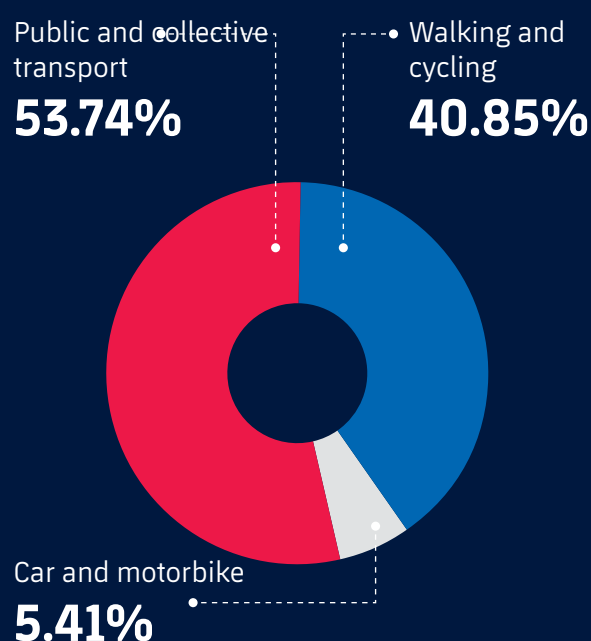
SUSTAINABILITY REPORTS

During the 2025/26 season, FC Barcelona continued working on the preparation of various sustainability reports covering key projects and indicators in the social, environmental and non-financial economic areas. Particularly noteworthy are the sustainability reports, BLM's Non-Financial Information Statement (NFIS), which it has now been preparing for three seasons, and the double materiality assessment, which makes it possible to identify and assess both the impacts that the Institution generates on society and the environment, and the risks and opportunities that these factors pose to its financial performance.

TRAVEL TO SPOTIFY CAMP NOU

During the 2025/26 season, FC Barcelona's men's first football team -- and the women's team on some occasions -- again played the vast majority of their matches at the new Spotify Camp Nou. Occupancy of the new stadium increased progressively as the corresponding licences were granted by Barcelona City Council. In line with sustainable mobility criteria, the results show that 94.59% of the various means of transport used to reach the Stadium were associated with sustainable mobility, with walking and the use of the metro standing out. The stations with the highest number of users were Collblanc, Palau Reial and Badal.

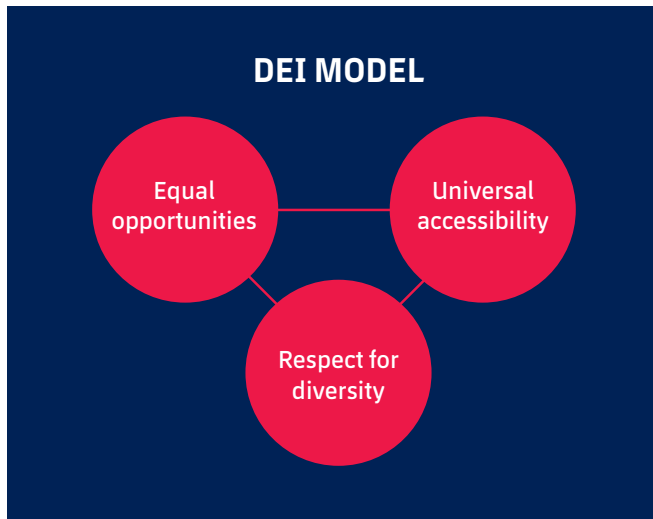
SUSTAINABLE MOBILITY 2025/26 SEASON



DIVERSITY, EQUITY AND INCLUSION

FC Barcelona maintains a firm commitment to diversity, equity and inclusion (DEI) as pillars of its identity as a "Més que un Club". During the 2025/26 season, the department's activity focused mainly on accessibility as a central area, complemented by initiatives on gender equality and LGBTIQ+ diversity.

The DEI model was implemented across all the Club's activities, both internally and in its relationship with fans and society, with the aim of guaranteeing equal opportunities, ensuring universal accessibility and promoting respect for diversity.



ACCESSIBILITY AND DISABILITY

During the 2025/26 season, the Diversity, Equity and Inclusion (DEI) Department continued to promote accessibility across different areas of the Club. The measures implemented made it possible to make further progress in the gradual improvement of spaces, services and digital environments, as well as to incorporate accessibility measures into key FC Barcelona events and processes.



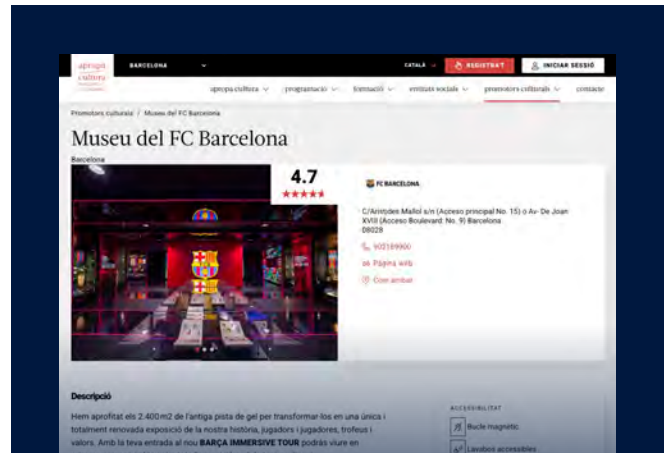
RETURN OF THE "QUIETER HOURS"

After the "Quieter Hours" were discontinued for July and August, they were brought back to the Museum and the Spotify Camp Nou shop in September 2025. They were held every Saturday from 3 to 5 p.m. (except on men's first-team matchdays).

MUSEUM ATTENDANCE 'APROPA CULTURA' PROGRAMME

30 June 2025 to 1 July 2026

During the 2025/26 season, the *Apropa Cultura* programme came to the Club Museum, one of the most visited spaces in Catalonia and Spain, and an international attraction that is rightfully accessible to everyone. This initiative facilitated access to the Museum for groups at risk of social exclusion or with disabilities through reduced-price tickets, which were channelled through the Apropa Cultura website and allocated to social organisations. As part of this collaboration, 5,152 people from diverse groups benefited, including people with addictions, people with disabilities, women, older people, LGBTIQ+ people, migrants and refugees, people held in custody, people with mental health problems, people experiencing homelessness and people with autism spectrum disorder.



BROADCAST OF THE EXTRAORDINARY GENERAL ASSEMBLY

19 November 2025

To ensure that everyone could access the Extraordinary General Assembly, an accessible channel was provided so it could be followed live, specifically designed for people with hearing disabilities. This channel included live Catalan subtitles and interpretation in Catalan Sign Language (LSC), allowing deaf people and people with hearing loss to follow the event on an equal basis.



VISIT FROM THE AICE FEDERATION

25 November 2025

A group of 30 members of the AICE Federation (Spanish Association of Cochlear Implant Users) visited FC Barcelona's facilities, the Museum and the Barça Botiga at Spotify Camp Nou. These spaces provided the setting for the meeting between the young people with cochlear implants and the Diversity, Equity and Inclusion Department. With the Club's assistance, they enjoyed a guided tour of the Museum and subsequently visited the shop, where they discovered mannequins representing different disabilities, including one with a cochlear implant. The Club launched this initiative during the 2024/25 season to raise awareness of diversity in its shops.



UNIVERSAL ACCESSIBILITY AT FC BARCELONA

28 November 2025

As part of the activities organised to mark the International Day of Persons with Disabilities, on 28 November FC Barcelona held a talk on Universal Accessibility at Auditori 1899 for Club employees. The training session was delivered by Reva Portillo, an Accessibility and Inclusion specialist, with the collaboration of Fundació Randstad, with which the Club works to promote the employment of people with disabilities. The session included live captioning so that everyone could follow it.

Reva Portillo, in an approachable and informative manner, highlighted that universal accessibility involves a global vision that goes beyond architectural elements and encompasses communication and experience. It is a cross-cutting challenge that affects all areas of the Club: physical spaces, digital channels, events and the Club's relationship with members.



CAT MEETS WITH ONCE CHILDREN

3 December 2025

Children from the ONCE Barcelona Educational Resource Centre had an experience they will never forget: meeting the mascot CAT at the Ciutat Esportiva Joan Gamper. Before the meeting, they had been able to "see it with their hands" thanks to a raised sensory picture, a gift from ONCE, so that blind people and people with visual disabilities could also feel CAT. This adaptation was presented during the Club's 125th anniversary gala, where the children explained in a video how they perceived the mascot through touch.



OTHER AREAS

AUDIVERS PROJECT BY ACAPPS

December 2025

As part of the collaboration between FC Barcelona and ACAPPS (the Catalan Association of Families and People with Hearing Loss), the Club took a key step forward in its Audi-vers360 immersive reality project as a hearing rehabilitation methodology. In this regard, plans have been made to launch a new strand of the project focused on career guidance and employment for people with hearing loss, applying immersive reality to simulate real-life work environments.

Thanks to permission to use FC Barcelona's facilities, specifically the Barça Store Canaletes, a recording was made to create a customer service scenario. This material will be used to conduct simulated job interviews, role-playing sessions and virtual visits. Starting the project in such an iconic setting highly motivates the association's participants while simultaneously reinforcing the Club's commitment to inclusion and the creation of real opportunities for people with hearing disabilities.



ACCESSIBALL VISIT

3 December 2025

We welcomed Olivier Jarosz, Executive Director of Accessiball, a company that offers solutions to ensure full accessibility and inclusion in football, creating equal and empowering experiences for all fans, regardless of their disability.

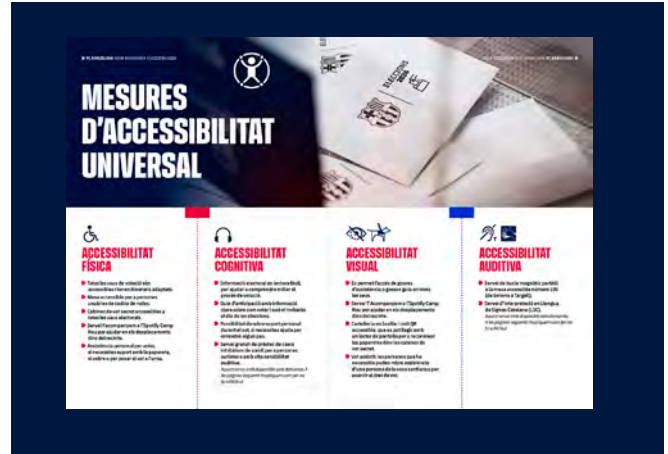


ACCESSIBILITY AT THE ELECTIONS

15 March 2026

Accessibility measures for the 2026 Elections were promoted

and coordinated, incorporating physical, sensory and cognitive accessibility measures to guarantee inclusive and autonomous participation by all members. We also prepared an accessible easy-read guide, available for download on the website.



ACCESSIBILITY AT THE CHAMPIONS' PARADE

10 May 2026

Accessibility and inclusion measures were promoted at both the champions' parade and the celebration of the women's team's title, featuring areas reserved for wheelchair users and their companions.

These adapted areas, located at strategic points at the events, ensured a comfortable, safe and accessible experience, encouraging participation open to everyone.



LA CASA DE CARLOTA

17 May 2026

FC Barcelona took another step forward in its commitment to diversity, creativity and social impact with the launch of a collaboration with La Casa de Carlota, the world's first design studio to incorporate people with Down syndrome, autism and other intellectual disabilities into its creative teams alongside professional creatives.



SEXUAL AND GENDER DIVERSITY

BARÇA, ONE CLUB, ONE VOICE IN THE FIGHT FOR ALL WOMEN

25 November 2025

To mark the International Day for the Elimination of Violence against Women, FC Barcelona reaffirmed its commitment to the fight against gender-based violence and, together with the Diversity, Equity and Inclusion Department, launched new initiatives involving the entire Barça family. The slogan "Barça, one Club, one voice in the fight for all women" gave meaning to a series of activities that, as usual, went beyond the realm of sport.



SELF-DEFENCE WORKSHOP

19 and 25 November 2025

Internally, FC Barcelona organised a self-defence workshop for female employees, designed to help them recognise, prevent and respond to situations of risk or discomfort, divided into two sessions: 19 and 25 November. The workshop went beyond physical techniques, with participants experiencing first-hand an opportunity to reconnect with their own strength, set boundaries and regain confidence in their bodies and intuition.

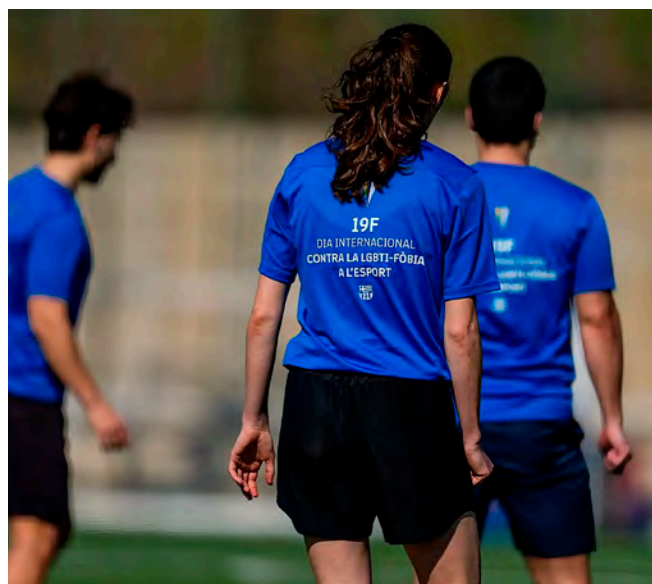


LGBTIPHOBIA IN SPORT

19 February 2026

Once again, and as part of the International Day against LGBTI-phobia in Sport, FC Barcelona reaffirmed its commitment to the values of sport as a tool for social transformation. On this date, the Club launched various initiatives highlighting the importance of respect and equality in the sporting environment.

Following the successful participation levels of the 2024/25 season, the Club organised a sporting gathering for employees at the Ciutat Esportiva. The initiative is becoming established as a space for coexistence and awareness-raising within the work environment at Barça.





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SUBSIDIARIES

FOUNDATION

POLSERES BLAUGRANES PROGRAMME

During the 2025/26 season, the *Polseres Blaugranes* (Blaugrana Wristbands) programme involved all of the Club's professional sections. Players visited nine children's hospitals, three care centres and two support facilities for children with serious illnesses, where they shared moments of encouragement and companionship. The visits took place at Sant Joan de Déu, Hospital de Sant Pau, Hospital Vall d'Hebron, Can Ruti, Casa Ronald McDonald and Casa dels Xuklis, among others.



CHARITY TRAINING SESSIONS AND SPECIAL CLUB ACTIVITIES

The men's and women's first teams' charity training sessions at the Johan Cruyff and the new Spotify Camp Nou donated all proceeds to the *Polseres Blaugranes* programme. Nearly 300 children and young people watched the sessions from the stands and greeted the players. The mascot CAT and the robots, Pol and Joyce, allowed children in hospital to participate virtually in the activity.



THE MAGIC OF BARÇA ON WORLD CHILDHOOD CANCER DAY

Twenty-two children undergoing cancer treatment walked onto the pitch with Barça's men's and women's players during the matches against Mallorca and Eibar. The initiative, carried out as part of the *Polseres Blaugranes* programme, offered a unique experience which, according to various studies, reduces stress and anxiety among hospitalised children.



CHRISTMAS CAMPAIGN: THE MAGIC THAT HEALS

Barça and the Foundation presented their Christmas campaign centred on the emotional power of Barça magic. The video, featuring players from the men's and women's first teams, showed moments of connection with hospitalised children and testimonies from families and healthcare professionals.



COMMITMENT TO MENTAL HEALTH

Coinciding with World Mental Health Day, the Foundation launched a symbolic initiative to raise awareness of emotional disorders among young people. At the same time, the EsportivaMent and MOV@ment projects continued to develop sports and social activities to improve the treatment of adolescents with anxiety, depression or emerging psychotic disorders.



CAT AND THE BARÇA FOUNDATION AT THE CATALAN BOOK WEEK

The Barça Foundation took part in the Catalan Book Week and supported an activity aimed at children from two linguistically diverse schools where Catalan was not commonly used. The CAT mascot was with the pupils during the visit and activities such as storytelling sessions, and the schools were given book collections.



BARÇA SOLIDARITY WITH THE HUMANITARIAN EMERGENCY IN VENEZUELA

Following the severe earthquakes in Venezuela on 24 June, FC Barcelona and its Foundation launched an extraordinary fundraising campaign to respond to the humanitarian emergency affecting millions of people. As a demonstration of its commitment to protecting children and the most vulnerable families, the FC Barcelona Foundation made an initial contribution of 100,000 euros.

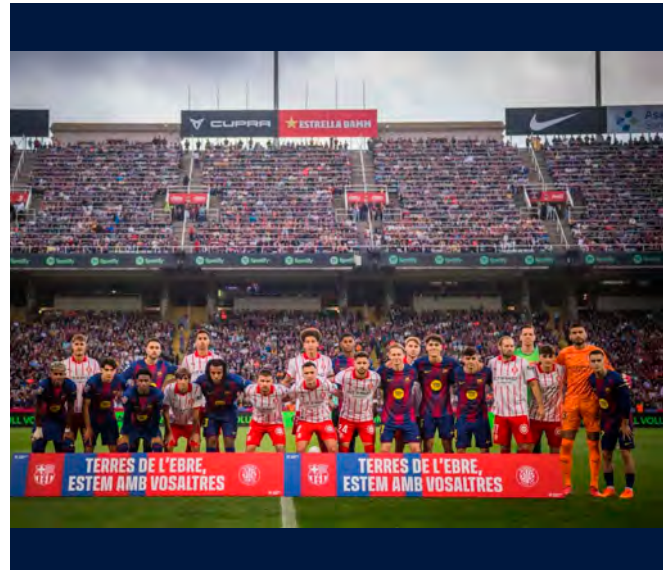
These funds were used to assist the work of the humanitarian organisations with which the Barça Foundation has an established collaborative relationship and which work on the ground providing emergency assistance, child protection, access to drinking water, food, healthcare, education and support for displaced people.

At the same time, the FC Barcelona Foundation called on members, supporters' clubs, fans, companies and the public to make contributions to reputable humanitarian organisations with proven experience, operational capacity and a presence on the ground.



SUPPORT FOR THE TERRES DE L'EBRE FOLLOWING THE SEVERE FLOODING

FC Barcelona and the Barça Foundation expressed their solidarity with the communities in the Terres de l'Ebre affected by Storm Alice, which had caused severe flooding and significant material damage. The Club and the Foundation also expressed their support for those affected and recognise the work of the emergency and volunteer teams working on the ground.



AGAINST CHILD POVERTY IN CATALONIA

Save the Children and the FC Barcelona Foundation joined forces to combat child poverty in Catalonia, where one in three children currently live in poverty or at risk of social exclusion. Coinciding with the International Day for the Eradication of Poverty, they launched the campaign "Som a temps de remuntar" (We still have time to turn things around) #ZeroChild-Poverty", featuring Marcus Rashford, Fermín López, Ona Batlle, Patri Guijarro and Marta Torrejón.



BARÇA FOUNDATION—UN WOMEN ALLIANCE

The Barça Foundation and UN Women Latin America and the Caribbean signed an alliance to promote social cohesion and gender equality in Colón, Panama, using sport as a tool for social transformation. The agreement, formalised at FC Barcelona, promotes safe and inclusive environments for migrant, ref-

ugee, Indigenous and Afro-descendant women, young people and girls in a region affected by migration and violence. The project promotes female leadership and the prevention of gender-based violence.



CATARROJA AND BENETÚSSER RESTORE THEIR SPORTS HALLS WITH THE BARÇA FOUNDATION

The towns of Catarroja and Benetússer restored the courts at their sports halls thanks to funding from the Barça Foundation, which covered the full renovation one year after the severe flooding. The work restored key spaces for sporting activity. Joan Laporta and the mayors of Catarroja, Benetússer and Païssa highlighted the Club's commitment to reconstruction.



POLSERES BLAUGRANES AT THE FIRST TRAINING SESSION AT SPOTIFY CAMP NOU

Barça's first training session at the new Spotify Camp Nou had a strong charitable component thanks to *Polseres Blaugranes*, the Barça Foundation's programme for children with serious illnesses. All proceeds from the 21,795 tickets were donated to the project.



JOVES FUTUR+

The Sala París at Spotify Camp Nou hosted the welcome event for the fourth edition of *Joves Futur+*, the Barça Foundation project supported by the "la Caixa" Foundation for young people who have left state care. Joan Laporta and Marta Segú welcomed the 129 participants, vulnerable young people whose protection by the Generalitat ended when they turned 18.



THE CHARITABLE SIDE OF MARCUS RASHFORD

Marcus Rashford visited two Barça Foundation projects: Vedruna del Raval school and the El Submarí community centre in the Zona Franca. Accompanied by Director Marta Segú, he learned about the reality of these neighbourhoods and the impact of the *Escola sense Violències* (School without Violence) and *Esport al barri* (Sport in the Neighbourhood) programmes. At the school, he spoke with pupils and gave them books; at the community centre, he took part in the afternoon snack and a sports session.



BARÇA'S COMMITMENT TO THE SANTA ANNA PARISH SOCIAL DINING HALL

Barça strengthened its social commitment by making a daily donation of food to the social dining hall at Santa Anna parish,

coordinated by the Barça Foundation. Joan Laporta and Dr Marta Segú visited the Field Hospital, which provided care to people in highly vulnerable situations. The parish, which distributes around 500 meals a day, also provides medical assistance, shelter and support. This project was made possible thanks to Rotary ALPAN, which provided vans to transport the food, and the social commitment of FC Barcelona's catering provider, SANED, which provided all the logistical support needed to carry out the initiative.



"TANT SE VAL D'ON VENIM" EXHIBITION AT THE UB

The University of Barcelona hosted the exhibition "Tant se val d'on venim" (Wherever we come from), which showcased the Barça Foundation's charitable work around the world through around fifty photographs.



THURAM TALKS AGAINST RACISM

Lilian Thuram gave a talk at the Sala París at Spotify Camp Nou for educators from the *Barça Activa't* (Barça Get Active) and *Esport al Barri* projects of the Barça Foundation. He stressed

the importance of addressing diversity, racism, sexism and homophobia with children. Subsequently, coinciding with the International Day for the Elimination of Racial Discrimination. In this context, Lilian Thuram gave a talk on racism in the Aula Magna, attended by representatives of the Club and the UB. The Barça anti-racism campaign was also presented, with the participation of players from the men's and women's first teams.



BARÇA AND ÒMNium JOIN FORCES FOR SANT JORDI IN DEFENCE OF CATALAN

FC Barcelona and Òmnium Cultural presented a joint shirt to highlight the importance of the Catalan language, coinciding with the Sant Jordi celebrations. Rafael Yuste, Xavier Antich and Marta Segú, together with Pau Cubarsí and Kika Nazareth, stressed that the initiative reinforced the commitment of both organisations to promoting and normalising the use of Catalan.



CAT'S FIRST CHARITY VISIT

CAT, Barça's mascot, made its first hospital visit to mark World Nurses Day, paying tribute to the healthcare staff at Vall d'He-

bron and sharing moments of joy with hospitalised children. The initiative, organised by the Barça Foundation as part of the *Polseres Blaugranes* programme, highlighted the essential work of nurses and all the professionals who keep hospitals running.



PIONEERING PLAN TO PROTECT BARÇA ATHLETES' MENTAL HEALTH

FC Barcelona and the Barça Foundation presented a Comprehensive Mental Health Plan more advanced than any other in Europe to prevent and detect emotional, psychological and social impacts on their athletes. The event, held at the Auditori 1899, was attended by Rafael Yuste, Dr Xavier Corbella and Dr Marta Segú, as well as experts from Vall d'Hebron and Espirales. The plan, initially aimed at the 700 young people in the Club's youth sports programme, focuses on prevention, early detection and support, taking a biological and psychosocial approach.



FOUNDATION AND PAHO RECEIVE AWARD FOR PIONEERING HEALTHCARE DRONE PROJECT

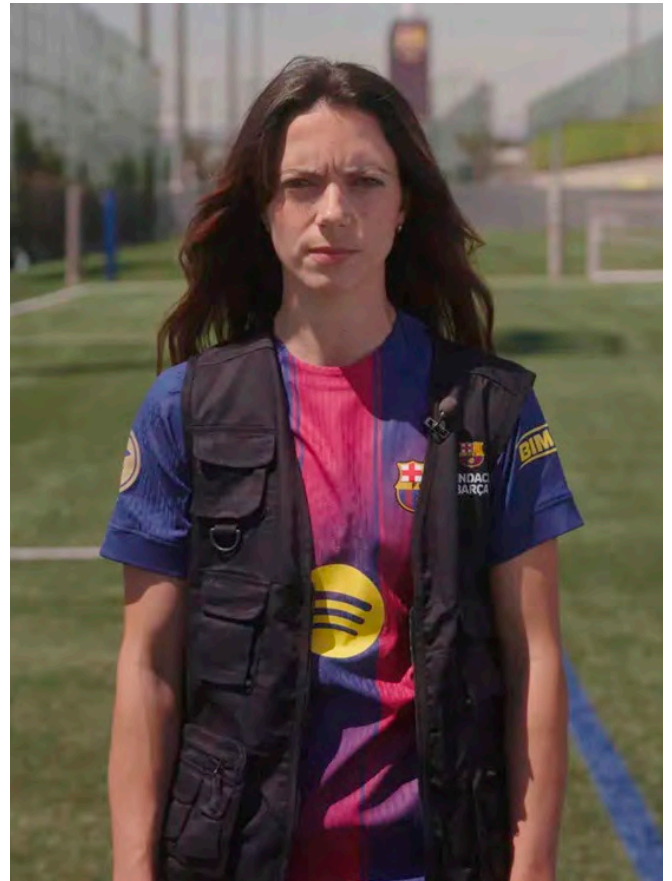
The Barça Foundation and PAHO received a Mobile World Capital Award 2026 for their project to transport medicines

and laboratory materials by drone in the Indigenous region of Ngäbe Buglé, Panama. The initiative, selected from among 298 proposals from more than 60 countries, improved access to healthcare in remote areas by reducing journeys from twelve hours to less than forty minutes.



BARÇA GIVES REFUGEE CHILDREN A VOICE

The Barça Foundation commemorated World Refugee Day with a campaign featuring Rooney Bardghji, Marc Casadó, Aitana Bonmatí and Patri Guijarro, who read letters from a refugee boy and girl describing the hardship of forced displacement. The initiative raised awareness of a reality affecting more than 117 million people worldwide. The Club reaffirmed its partnership with UNHCR and its commitment to projects that promote safe spaces, education and emotional well-being for refugee children in several countries.



RECORD TURNOVER FOR BLM

Merchandising is an essential pillar of the Club's business, which leads the football merchandising market worldwide.

BLM (Barça Licensing & Merchandising) will grow by more than 22% compared with the 2024/25 season, helping to strengthen Barça's leadership in global merchandising. Despite a significant set of social, economic and macro-political challenges, BLM has achieved EBITDA growth at a faster rate than turnover, improving the profitability of the merchandising and licensing business year after year and consolidating the *retail* business as an essential pillar of the Club's ordinary income. In UEFA's latest report, the Club was already ranked first in this area of the football business. This double-digit growth reaffirms FC Barcelona's strategic commitment through BLM to this business unit, which is a model of success in the sports and business sectors.



RETURN TO THE SPOTIFY CAMP NOU

One of the most important moments of the season was the return to the Spotify Camp Nou to play matches in November. As a result, the Barça Store at the Stadium achieved a historic record for revenue, exceeding the previous season's figure by 40%. Last year's number was itself a record despite not all of the season's matches having been played at the Barça stadium and with a maximum attendance of only 60,000 spectators at the Spotify Camp Nou. In terms of turnover, the Barça Store at Spotify Camp Nou had already matched the previous season's total turnover by April.

The other Barça Stores also posted growth compared with the previous season, albeit modest, consolidating their position and becoming more efficient following the strong expansion of recent seasons.

One of the new developments was the temporary pop-up stores set up for the Asian tour of Hansi Flick's men through Japan and Korea. This let the many Barça fans in the two Asian giants buy official products while also enjoying world-class football in their own countries.



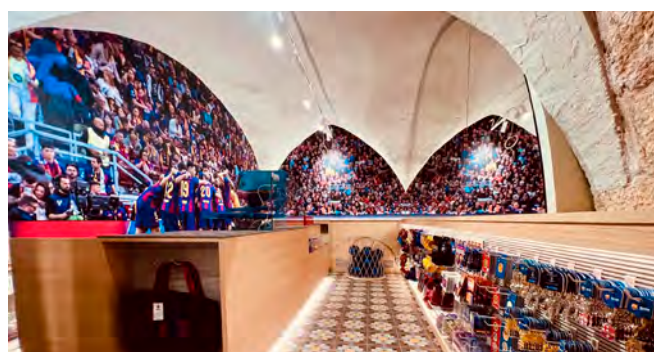
GLOBAL E-COMMERCE

With e-commerce operating at full capacity since the beginning of the 2024/25 season, the e-commerce side is the business vertical with the second greatest growth for BLM compared with the previous season. Online sales grew by 35% year on year, driving the globalisation of the business and reaching Barça fans in almost 200 countries.



15 BARÇA STORES AND 10 OPERATED UNDER LICENCE

In terms of Retail, Barça now has 15 directly managed Barça Stores following the opening of the one at Palma Airport at the end of last July, as well as the ten operated under licence. The most recent store openings have been at La Jonquera Shopping Centre, Gran Canaria, Marbella and Girona.



KIT LAUNCH

Barça placed four kits on sale for the 2025/26 season. The first kit combined heritage and innovation. Tradition with a future. The classic blaugrana stripes were reimagined with new colour gradients that brought rhythm and energy, essential characteristics of Barça football. A tribute to the blaugrana flags that fly through the streets of cities and stadiums on matchdays and are now an icon both locally and globally.

For the first time in the history of Nike supplying Barça's kits, the US company replaced its well-known logo with that of Kobe Bryant, former Los Angeles Lakers player and well-known Barça fan, who always publicly expressed his respect and admiration for FC Barcelona, its style of play and its players. This partnership strengthens the relationship between Nike and FC Barcelona with the aim of expanding the influence of the Mamba Mentality and inspiring new generations of athletes, both on and off the pitch.

The third kit was inspired by the orange shirt worn by the first team in the 2009 Club World Cup final. It was a triumph that marked the culmination of the historic sextuple and the ultimate expression of a style of play that left an indelible mark on the world of football.

As a new development from the previous season, Barça wore a fourth kit, which was unveiled during the Spanish Super Cup. This shirt pays tribute to one of the most memorable masterpieces of contemporary Barça history, the 0–3 victory at the Bernabéu on 19 November 2005, exactly 20 years after that milestone.



RONALDINHO SHIRT REISSUE

Bearing in mind that football shirts are a fashion style in their own right, the Club took advantage of this to launch a limited series of shirts from the 2005/06 season, which saw triumph in La Liga and the Champions League in Paris. The shirts featured the number 10 and Ronaldinho's name on the back. There was a rush to get hold of one of the iconic shirts of an extraordinary player, demonstrating that the melding of memory, history and football style in a single piece had created a perfect item for collectors, Barça fans and fans of classic football looking to relive one of Barça's most spectacular eras.



ED SHEERAN / OLIVIA RODRIGO

For the fourth consecutive season, Barça players wore a special shirt in the two Clásicos through the strategic agreement with Spotify. In the first match played at the Santiago Bernabéu, Hansi Flick's men wore the logo of British artist Ed Sheeran's latest album, *Play*. Barça Femení wore the same shirt against Granada CF at the Estadi Johan Cruyff. Sheeran has more than 92 million monthly listeners on Spotify and has 14 songs in the Billions Club, the collection of tracks with more than one billion streams on the platform.

The artist selected for the Spotify Camp Nou match was American singer Olivia Rodrigo. The artist, a multiple Grammy winner and global superstar, one of the most acclaimed pop singers of her generation and already with more than 50 million monthly listeners on Spotify, had her logo displayed during the blaugrana victory over Real Madrid, which allowed them to lift their second consecutive League title and third in four years. For this occasion, a lifestyle clothing collection inspired by the artist's visual imagery was created, consisting of a shirt, a crew-neck sweatshirt, a hoodie, a beanie, a scarf, a mug, a pack of stickers and a tote bag, which generated great interest among the singer's fans. As in the first match, Barça Femení also wore the shirt with Rodrigo's logo against Levante UD. In addition, as with the Travis Scott 'takeover' last season, a private concert was held to strengthen the relationship with Barça fans, Olivia Rodrigo's fans and Spotify.

For both matches, a more exclusive edition was created consisting of just 22 shirts, signed by the starting players in both matches, the Clásico and the Liga F match involving Barça Femení. In addition, 11 signed shirts were also put on sale for each match, both for Ed Sheeran and Olivia Rodrigo.



CAT

Following the success of CAT's launch in the 2024/25 season, a plush toy was launched for Christmas, which was an outstanding sales success. In addition, a dedicated clothing collection for the Barça mascot was created and became a favourite among young Barça fans. Once again, the focus on streetwear fashion collections for Barça fans' everyday wear has continued to consolidate its position as a key pillar of BLM's commercial and brand strategy.



RACING COLLECTION

Barça unveiled the Racing fashion collection, in which the world of motorsport was the inspiration for the 11 proposed silhouettes. This capsule collection, primarily aimed at young people, featured shirts, sweatshirts, polo shirts, shorts and trousers, as well as a cap, allowing Barça fans to adopt a relaxed style with a look representing a smart departure from previous releases. This new Barça-inspired collection draws on the aesthetics of motorsport and the Racing universe, designed especially for Generation Z, and combines the blaugrana DNA with a clear influence from the 2000s, bringing back iconic visual codes and reinterpreting them from a contemporary perspective.



AFTERMATCH COLLECTION

Aftermatch was a streetwear-inspired fashion capsule celebrating everything that happens before and after each match. Connecting with young people, an urban attitude and a more natural way of experiencing the Barça brand were the aims of this collection. Designed for a young and broad audience, Aftermatch was aimed at adults aged 15 and over, with nine silhouettes designed to offer comfort, versatility and style for everyday wear.



ECONOMIC SUCCESS

The significant increase in revenue has been accompanied by profitability well above the sector average, with indicators that are two to three times higher than the market's usual standards. This is due to leveraging the scale achieved through this new level of revenue and all the concomitant efficiencies.

Despite achieving a historic milestone and an all-time record, the season represents only one more step in BLM's strategic plan. The ambition is to continue exceeding the planned growth rate and reaffirm BLM as one of the Club's main economic pillars.



SEARCH FOR NEW BUSINESS AT INTERNATIONAL TRADE FAIRS

Through its BLM (Barça Licensing and Merchandising) company, Barça attended the largest licensing trade fair in Europe, held in London. At Brand Licensing Europe, the Club had a stand that became one of the most visited at the entire fair, where Barça staff held more than 150 meetings with existing licensees and potential customers.

For the second consecutive year, FC Barcelona attended Licensing Expo Las Vegas, the world's leading licensing industry event. There it worked to attract new business across the Americas and bolster relationships with partners in the region, with the aim of strengthening the worldwide position of the Barça brand within the international industry of global merchandising. BLM had its own stand, doubling the floor space compared with the previous year.

As a result of its presence at these two trade fairs, the commercial opportunities arising from the Club's presence were turned into concrete business, with the renewal and strengthening of relationships with the Club's 10 largest licensees and an improvement of almost 40% in revenue from licensed products.



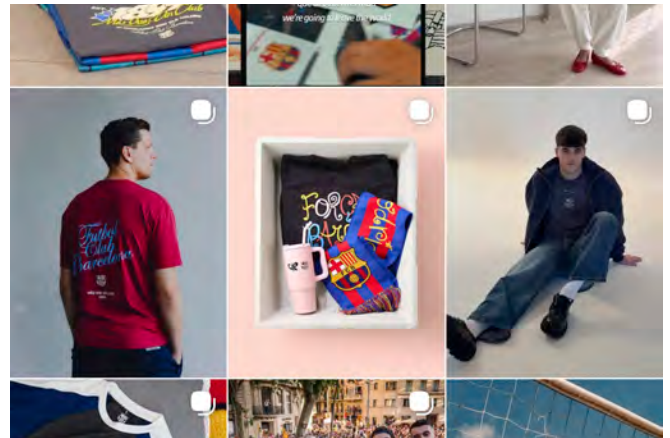
WORKING WITH BIHUB

The two collaborations between BLM and BIHUB, through agreements with Scircle and Drelife, should also be highlighted, as they have helped consolidate a new Barça business model.



ALMOST 1.7 MILLION INSTAGRAM FOLLOWERS

Since the Instagram account @barcastore was created in May 2024, the account has accumulated almost 1.7 million followers worldwide, showcasing all the products that Barça offers its fans. The account is used to announce the major new releases from the different collections, promote products and share behind-the-scenes content from the shoots and photography sessions for the products that are put on sale.



BARÇA STUDIOS

Throughout the 2025/2026 season, Barça Studios maintained its commitment to producing and distributing Club content, always aligned with FC Barcelona's values and sensibilities. The audiovisual division consolidated its strategy across content including news, entertainment and live broadcasts, continuously analysing new consumption trends and the interests of members and global audiences.

In a context of ever increasing digital consumption, and with a community of more than 500 million followers across the Club's platforms, Barça Studios strengthened the production of content for social media and digital environments. It acted as a creative production company for various areas of the Club, such as the Foundation, the Members Area and Identity, and, in collaboration with the latter, achieved a historic record in YouTube revenue in a single season, surpassing the figure recorded in 2021/22 and improving over the 2024/25 season's results by 25%. This milestone confirmed the Club's ability to transform digital audiences into business opportu-

nities through a combination of free and paid content.

Among the live productions, the comprehensive coverage of the FC Barcelona presidential elections stood out, with more than 16 hours of broadcasting, as did the *Barça Live* matchday programmes, particularly those devoted to the return to Spotify Camp Nou against Athletic Club and the Clásico, broadcast from the Stadium pitch. Important institutional content was also produced, including the end-of-term interview with president Joan Laporta and the broadcast of the Assembly of Delegate Members.

Barça Studios also produced several special events: contract renewals for first-team players, Alexia Putellas' live farewell, coverage of the Super Cup and La Liga victory parade, Barça Live for the UEFA Women's Champions League final, and the broadcast of the championship celebrations in Plaça Maria Cristina.

At the same time, it consolidated TOP BARÇA, the Club's FAST channel, which generated additional revenue through international platforms and successfully reached all continents that season.

Finally, considerable work was carried out on the development of Barça Play, the new content platform for members, which integrated the Club's documentary catalogue, exclusive first-team content and broadcasts of matches involving the youth teams, Barça Atlètic and Barça Legends.



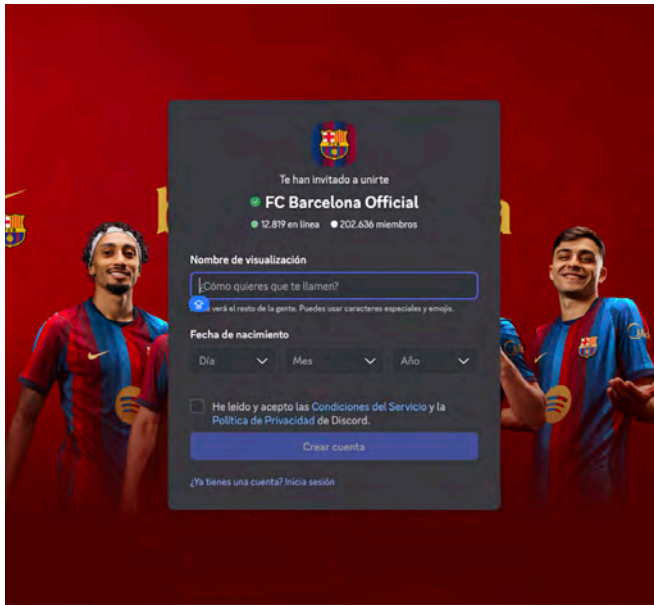
WHAT IS BARÇA VISION?

Barça Vision is the business unit of Barça Produccions that creates and markets digital experiences, using emerging technologies such as blockchain, artificial intelligence and extended reality.

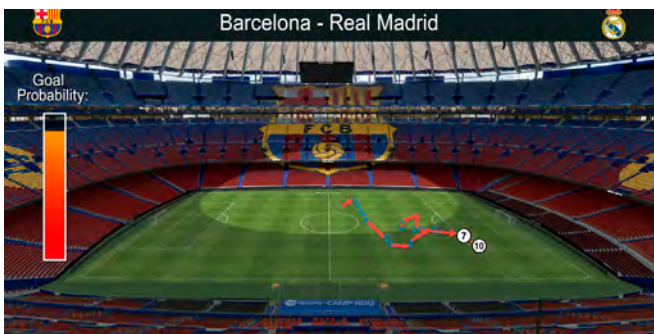
MAIN RESULTS

FC Barcelona's official Discord channel grew by more than 50% over the past season. Barça Vision manages the official FC Barcelona channel on Discord. Discord is a social network where users play a major role in content creation and is particularly suited to combining sport and technology, with a large audience among younger people. In the 2025/26 season, FC Barcelona's official channel grew by 55%, exceeding 200,000 users and remaining the largest official channel in the world among all football clubs.

See: <https://discord.com/invite/fcbarcelonaofficial>



In September 2025, Barça Vision and Complexity AI launched a chatbot that narrates FC Barcelona football matches in real time on our official Discord channel. This technology makes it possible to include sports metrics and interactions with users during match commentary, enriching the experience of following a match in real time.



LAUNCH OF THE FC BARCELONA DIGITAL ALBUM ON THE COLLECTIBOL PLATFORM

FC Barcelona's digital album for the 2025/26 season was launched on the Collectibol platform in September. The album contains digital cards featuring the men's and women's first football teams, our historic badges, our stadiums, membership cards, our institutions and the treasures of the Museum. More than 20 million FC Barcelona digital cards have been distributed, and specific collections have been released, such as "The Golden Generation", a tribute to first-team players trained at La Masia. It is a freemium game, and the app can be downloaded at www.collectibol.com.



ACTIVATIONS WITH SOCIOS.COM

In the field of Blockchain technologies, Socios.com, the world leader in fan tokens, is an FC Barcelona strategic partner. Many highly successful joint activations with Socios.com were carried out during the 2025/26 season. The programme of experiences for \$BAR Token holders was thus strengthened, with votes on match-related elements, such as the design of the Clásico corner flag, and exclusive VIP experiences: stadium tours, pitch-side access, training sessions, player arrivals and matches from VIP areas.



DISSEMINATION OF RESULTS

Barça Vision's digital projects were presented at the following conferences: the European Blockchain Convention 2025 (Barcelona), Decentralized Lugano 2025 (Lugano) and Real World Assets 2025 (New York), where they generated considerable interest both in FC Barcelona's level of innovation and leadership in the digital sphere and in the inclusive and integrative vision of its digital business projects.



E-SPORTS

BARÇA ESPORTS ADDS THE FIRST WOMEN'S TEAM IN ITS HISTORY

In January 2026, the Club created a team in the VALORANT Game Changers circuit to provide opportunities and visibility to women and people of diverse gender identities who have historically been underrepresented in the world of gaming.

The first year of Barça eSports in VALORANT Game Changers, the women's Valorant competition, was a great success. In January, the team qualified for VCT Game Changers EMEA, the highest-level European competition, and remained in the category throughout the year, reaching the play-offs in the second split. It was a very good first year for the Club's new project, which forms part of FC Barcelona's commitment to promoting initiatives that foster equality and inclusion in sport.

Paula "Devilaxa" Blanco was the standout player in this second split, as she was the competition's seventeenth-highest-ranked player statistically, with 422 kills, an average score of 205 per round and 139 health points per round. She also produced memorable plays, such as the 1v3 that she won to force overtime against Gentle Mates, the champions of the previous split.



MEN'S VALORANT: A HISTORIC SEASON

The men's Valorant team also enjoyed a historic season, being crowned champions of Split 2 and the 2026 Valorant Rising Spain season, the highest-level national competition. The team won the final against DNSTY 3–1, with the blaugrana side dominating the match. The Italian team took a closely contested first map on Split in overtime (13–15), but meisoN and xikii's side responded strongly and won the next three maps convincingly (13–5 on Breeze, 13–6 on Pearl and 13–2 on Haven).

This title adds to the one achieved in the 2024/25 season, making Barça eSports, Juan Carlos "meisoN" Chacón and Antonio "Guardy" Guardiola two-time champions.

ANOTHER SUCCESSFUL SEASON IN LEAGUE OF LEGENDS

As for the League of Legends team, the 2025/26 season was also very positive. The team reached the final of the LES Kick-off, where they lost to Movistar KOI Fénix. This runners-up finish was followed by fourth place in the spring split, third place in the summer split and qualification for the LES Final Four, which will be held at the Madrid Arena and where the season's national champion will be decided. In European competitions, by qualifying for the winter EMEA Masters, Barça eSports equalled the all-time record for the most consecutive qualifications, with six appearances.

The team also qualified for the summer EMEA Masters, in which only the best regional teams from Europe, the Middle East and Africa take part.

Captain Sergio "Legolas" Vicente's performance should be highlighted. He was the best player in the regular season of the spring split and the leader in kills per game (8.5), damage per minute (1,033) and positive gold difference (1,078). This is the Catalan player's third year at the Club, where he will be looking for his second national title.

BIHUB

FC Barcelona's innovation and knowledge management centre continued to conduct its research, innovation and training projects during the season while simultaneously fostering a culture of excellence in these areas.

BIHUB ADDS 5 NEW START-UPS TO ITS PORTFOLIO

During the 2025/26 season, the Bihub added five new start-ups to its investment portfolio: Adsperspective, Stamp, Scircle, Drelife and Cold2Sport. With these additions, together with the 12 companies it had invested in during previous seasons, the portfolio reached 17 start-ups, creating an increasingly solid ecosystem of entrepreneurial talent within the sports sector and strengthening the Bihub's position as a driver of innovation and investment.

These new partnerships allowed the Bihub to expand its scope of activity into new sectors, such as retail and finance. Beyond health and sports performance, the Barça Hub continued to explore technologies with the potential to generate new business opportunities for the Club. In this context, both Drelife and Scircle provided solutions aimed at driving retail activity through personalisation and the development of new lifestyle-related experiences.

Drelife became the Club's partner for the launch of its official merchandise resale channel. The aim of this partnership was to create an official, verified second-hand market for authentic FC Barcelona shirts, operated by the Club itself. For its part, Stamp helped optimise the retail business by digitising and automating the VAT refund process (Tax Free) for international tourists. Its

platform eliminated the need for paper documentation, simplified procedures for retailers and travellers, and facilitated a faster, more efficient and secure shopping experience.

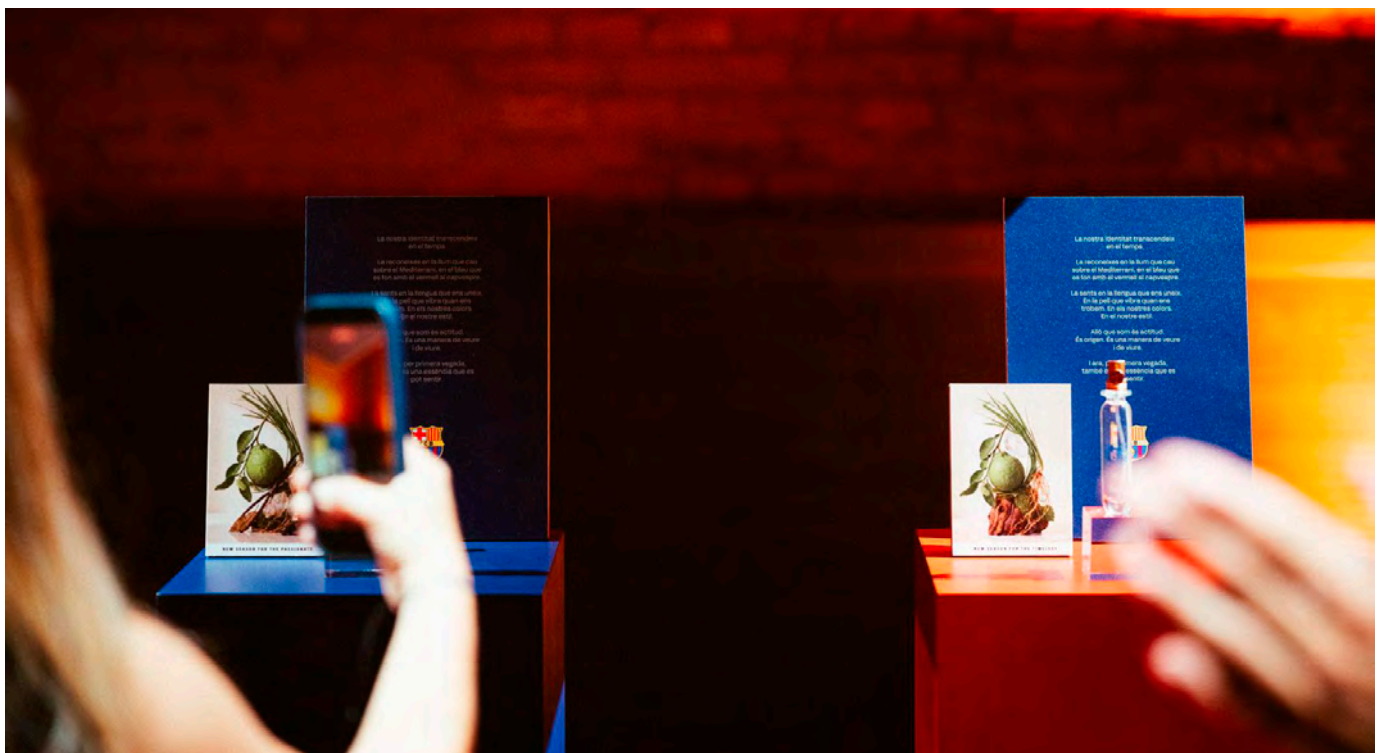
At the same time, Barça developed its olfactory identity with Scircle, based on artificial intelligence technology. This solution made it possible to translate experiences and memories linked to the blaugrana universe into unique and personalised fragrances, applying technological innovation to the luxury fragrance sector.

Adsperspective was also added to the Barça Innovation Hub portfolio. This start-up specialises in AI-powered Virtual Product Placement (VPP), a technology that turns audiovisual content into new advertising spaces organically integrated into the narrative. Its platform analyses every frame to identify sponsorship opportunities and allows clubs, broadcasters and content owners to generate new revenue streams without altering or interrupting the viewers' experience.

Finally, Cold2Sport, a company specialising in technology applied to sports performance and the development of advanced cryotherapy solutions, was also added to the portfolio during the season. Its technology made it possible to apply cold precisely, safely and efficiently to promote muscle recovery and injury prevention, helping to optimise recovery processes for athletes in both professional and clinical settings.

SPORTS TOMORROW CONGRESS 2026

Once again, the Bihub held its annual event as part of the Mobile World Congress, with a new edition of the Sports Tomorrow Congress. Under the slogan "Tech Your Edge", the congress brought together international experts in innovation, research and technological development to examine the future of sport and the transformative role of technology. The various sessions focused on how technological tools can





enhance the uniqueness of each sports organisation, both in shaping its sporting models and in developing new business opportunities.

As in previous editions, the Bihub also had its own space at 4 Years From Now (4YFN), the MWC innovation and entrepreneurship platform. This presence helped raise the profile of the entrepreneurial ecosystem linked to the Club and strengthen connections with start-ups, investors and leading players in the international technology sector.

As a major new development this season, the Bihub took part in Talent Arena, the MWC initiative aimed at professionals and specialists in data and technology. Within this framework, it launched the “More than a Hack” challenge, an experience that invited participants to work with real sports performance data generated during FC Barcelona matches. The activity promoted the practical application of data analysis in elite sports performance and helped bring technology talent closer to the challenges facing the sports industry.

DRIVING RESEARCH AND EDUCATION

During the 2025/26 season, the Bihub continued to strengthen its commitment to research applied to health and sports performance, with more than eight scientific articles published. Among the most notable studies was research carried out jointly with Clínic-IDIBAPS, which analysed for the first time the epigenome of 74 footballers from FC Barcelona’s men’s and women’s teams. The research explored the existence of possible “biological signatures” capable of explaining why some athletes may be more predisposed to injuries than others, as well as the impact that elite sport may have on biological age.

In the field of education, Bihub continued to expand and

diversify its educational offering, consolidating its position as a benchmark for the transfer of specialised knowledge within the sports industry. During the season, experiences aimed at the Alumni community were also strengthened, with initiatives such as the Alumni Summit 2026, which helped strengthen the professional network created around the educational programmes promoted by the Hub.





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SUMMARY OF ACTIVITY 2025/26

The 2025/26 season has been defined primarily by the return to Spotify Camp Nou after two and a half years of redevelopment and construction work as part of the new Espai Barça project. Revenue generated from stadium operations has been significantly higher than in the previous season, despite the fact that some matches during the first half of the season were played both at the Estadi Johan Cruyff and the Estadi Olímpic. At the same time, the 2025/26 season has been characterised by the achievement of a positive ordinary result, consolidating for the third consecutive season the work carried out in recent years to improve the club's recurring operating performance.

OPERATING INCOME

Operating income for the season amounted to €1,060 million, representing an increase of +€66 million compared with the 2024/25 financial year, surpassing the €1 billion mark in ordinary revenue for the first time. This increase is mainly due to three factors: the improvement in income generated from stadium operations, linked to the return to Spotify Camp Nou and the strong performance of the team during the 2025/26 season; the continued growth in sponsorship revenues, reaching a new all-time record; and, finally, record turnover from the sale of club merchandise through its subsidiary Barça Licensing & Merchandising, S.L.

From an analytical perspective, this performance reinforces the recurring nature and quality of the club's revenue base, while reducing dependence on extraordinary or non-recurring income for the institution's sustainability.

In a little more detail, the main variations are as follows:

Season ticket income increased compared with the previous season due to the return of the men's first football team to Spotify Camp Nou.

In the section covering Ticketing, VIP, Museum and other income derived from the operation of the facilities, there was a significant increase of approximately +€50 million compared with the previous 2024/25 season, mainly due to the return to Spotify Camp Nou, which offset the fact that the season began at the Estadi Johan Cruyff and later continued at the Estadi Olímpic Lluís Companys.

As for Media and TV rights income, this decreased by €4 million compared with the previous season because the men's first football team reached the semi-finals of the UEFA Champions League in 2024/25. This reduction was partially offset by an increase in domestic La Liga television rights income.

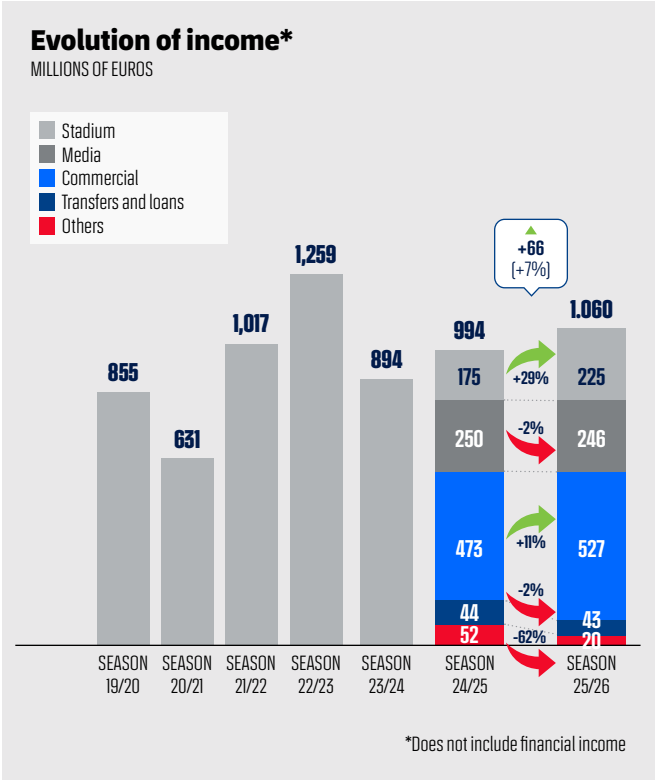
With regard to sponsorship income, this increased by approximately €5 million, reaching €265 million and once again setting a new all-time record for the club.

A similar situation occurred in merchandising income, channelled through Barça Licensing & Merchandising S.L.,

which increased to €208 million, an all-time record for the company, generating €40 million more turnover than in the previous season.

In the area of transfers and loans, during the 2025/26 season the club completed transfers and collected contingent amounts from previous player sales, generating an aggregate profit of €43 million as a consequence of transfers involving players such as Dro, Pau Víctor, Ansu Fati, Trincão and Jan Virgili, among others.

Therefore, the good work carried out in areas such as sponsorship and merchandising, both of which reached record levels, together with the substantial improvement in operations resulting from the return to Spotify Camp Nou, made this an outstanding season in terms of revenue generation.

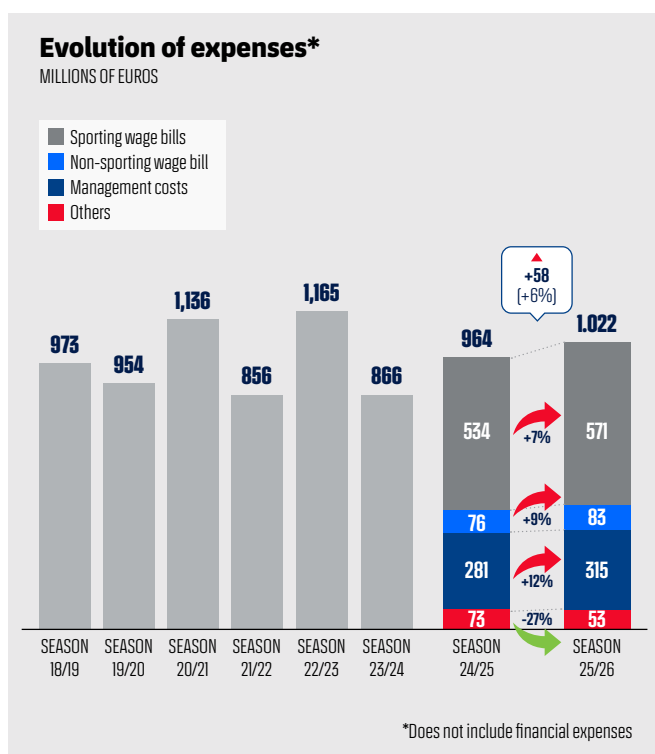


OPERATING EXPENSES

Operating expenses increased by 6% compared with the previous season, rising from €964 million to €1,022 million, mainly for the following reasons:

- The sporting wage bill (salaries and amortisations) increased slightly (+7%), mainly due to contract renewals carried out within the men's first-team squad during the season.
- Non-sporting salaries increased by 9% compared with the previous season in order to meet the club's operational needs, particularly to support the increase in turnover generated by new revenue streams.

- Management expenses increased by 12% compared with the previous season due to the significant increase in the club's ordinary income, which entails a series of associated costs required to generate that income, primarily driven by merchandising revenues, which resulted in an increase in management costs of close to €12 million.
- The "Other expenses" item decreased by €25 million compared with the previous season due to several factors, mainly lower losses arising from player transfers.



EVOLUTION OF SPORTING COST

The ratio of sporting cost to ordinary revenue was 54%, in line with the previous season. Considering only revenue from Stadium, Media and Commercial sources, the ratio stood at 57% this season, two percentage points below the previous season's 59%

This ratio therefore remains comfortably below UEFA's recommended maximum threshold of 70%.

EXTRAORDINARY RESULT

During the 2025/26 season, the club carried out and/or recognised two types of extraordinary operations:

First, the club completed a new sale of the hospitality product introduced in the previous season, known as PSLs (Personal Seating Licences), for an updated value of €9.5 million. This product allows the club to offer clients a licence to use their seat for a specified number of seasons, ensuring that they pay both their annual membership fee and an upfront amount in exchange for that licence.

Secondly, the club impaired the value of Barça Produccions. In this respect, the amount recognised as an extraordinary expense totalled -€23 million before tax, reducing the company's total value to €116 million, of which the club retains an ownership interest valued at €73 million. Furthermore, the club increased its stake from 53.4% to 63.14% in exchange for the partial waiver of receivables and the establishment of a new repayment schedule for the remaining balance owed by one of the partners.

The club remains confident in the company's viability and future potential, supported by an established business plan that is expected to generate recurring income in the near future.

FINANCIAL RESULT

Included within the ordinary result, the club recorded a net financial result of -€37 million.

The financial result includes the usual financing costs deriving from the club's long-term debt, as well as from the various credit facilities and credit lines in use.

During the 2025/26 season, interest payments related to the Espai Barça financing structure began. Although part of these costs may be temporarily capitalised as part of the asset value while construction remains in progress, they nevertheless resulted in cash outflows and had an impact on both financial expenses and the club's treasury position.

NET RESULT

The 2025/26 financial year closed with a loss after tax of -€18 million and a positive ordinary EBITDA of €140 million. Excluding the impact of extraordinary items, the club achieved a positive ordinary result of €0.2 million, very close to the figure approved in the 2025/26 budget.

Summary of profit and loss account at year-end 2025/26

MILLIONS OF EUROS

	ACTUAL 2025/26
REVENUE	1,060
EXPENDITURE	-1,022
FINANCIAL RESULT	-38
ORDINARY RESULT	0,2
EXTRAORDINARY RESULT	-14
PROFIT BEFORE TAXES	-14
CORPORATE TAX	-4
NET RESULT	-18

BALANCE SHEET

- Net debt, according to La Liga (LFP) criteria, stood at €607 million as of 30 June 2026, representing an increase of €138 million (+29%) compared with €469 million as of 30 June 2025. This increase interrupts the downward trend observed since the peak levels of 2021/22, although the current level remains €73 million below that recorded in June 2021.

As noted above, the principal factor explaining this increase in net debt is the reduction in cash as a result of interest payments related to Espai Barça.

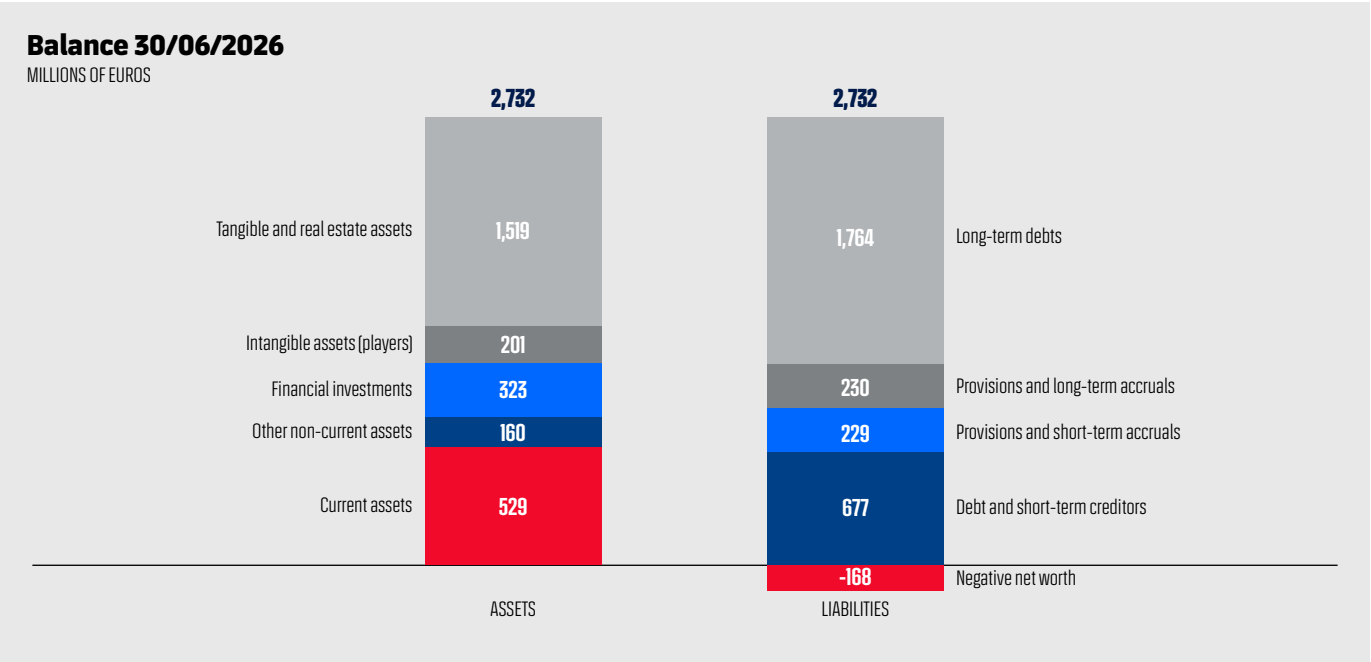
Gross debt stood at €910 million as of 30 June 2026, an increase of €43 million compared with the previous financial year. Of this amount, €597 million corresponds to debt with financial institutions and issued obligations (mainly Senior Notes), while €167 million relates to amounts owed to football clubs for the acquisition of player registration rights.

Net debt according to LFP criteria does not include liabilities related to Espai Barça or debts arising from the club's ordinary operations (players, suppliers, taxes, etc.).

- Net equity as of 30 June 2026 was -€168 million. As a mitigating factor, it should be noted that the valuation rules applicable to intangible fixed assets, and specifically sporting assets, require these assets to be recorded at acquisition cost in accordance with current accounting regulations. Consequently, the balance sheet does not reflect the value of first-team players developed through FC Barcelona's academy system. The current net book value of sporting assets stands at €201.5 million, while the estimated fair value of sporting intangible assets is approximately €1.3 billion, implying latent capital gains of around €1.1 billion compared with their accounting value. Likewise, certain non-sporting assets of the club have estimated fair values significantly higher than their carrying values, generating latent gains that are not reflected in accounting equity.

In any event, the Board of Directors reiterates its commitment to the gradual reduction of negative accounting equity and to the creation and preservation of the value of the club's assets.

- During the 2025/26 season, investments in non-sporting tangible and intangible assets amounted to €408 million, most of which corresponded to investments in Espai Barça.



OBJECTIVES 2026/27

Summary of the 2026/27 Budget
MILLIONS OF EUROS

	BUDGET 2026/27
REVENUE	1,195
EXPENDITURE	-1,133
CLUB/ESPAI BARÇA FINANCIAL RESULT	-67
RESULT FROM CONSOLIDATION	6
PROFIT BEFORE TAXES	1
CORPORATE TAX	-
NET RESULT	1

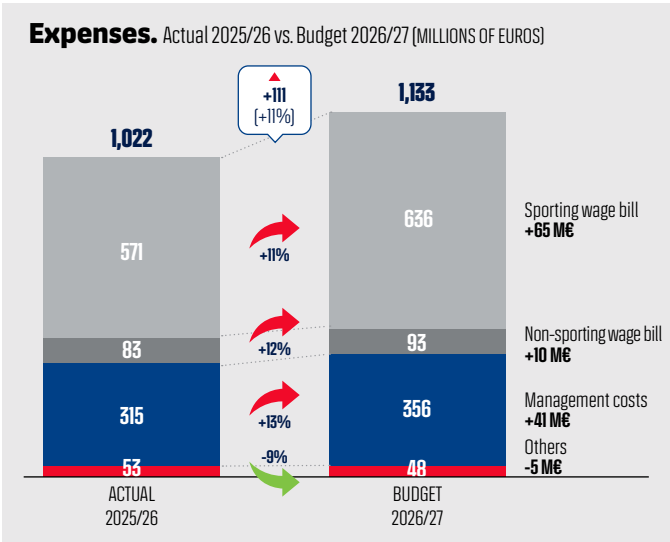
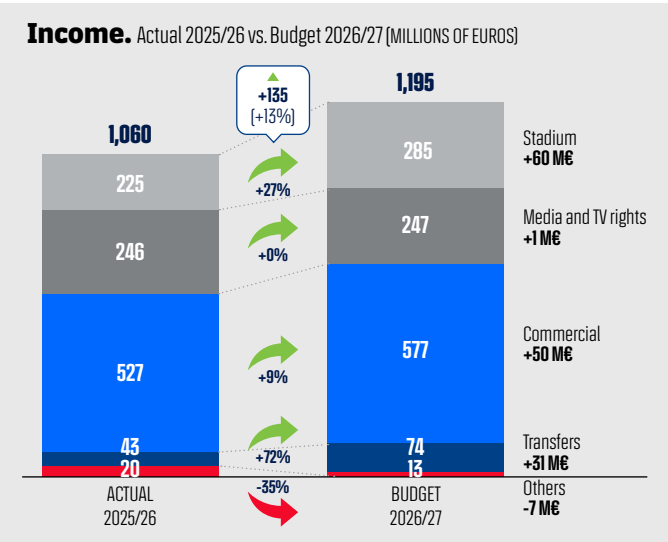
- Stadium income is expected to increase by €60 million due to the men's first football team playing the entire season at the renovated Spotify Camp Nou, compared with the partial-season return that took place during 2025/26. This will generate growth across all business lines, including the Museum, Ticketing and VIP areas, allowing for a progressive recovery of stadium-generated income.
- In the area of television rights, projections remain in line with previous seasons, based on the usual assumption of participation in the UEFA Champions League up to the quarter-finals.
- The outlook for commercial revenues is very positive, with an expected increase of €50 million (+9%), mainly due to anticipated growth in sponsorships and in the e-commerce, licensing and merchandising businesses, which are once again expected to achieve record figures.
- Profits from transfers and loans are expected to reach €74 million, most of which had already been realised during the summer transfer window, a figure significantly higher than that recorded during the 2025/26 season.

- The club therefore forecasts a 2026/27 season with ordinary revenues higher than those of the previous season, mainly due to the completion of a full season at the stadium and the continued achievement of record levels in sponsorship and merchandising.

The club, which continues to apply the guidelines established by the Board of Directors to maintain a positive ordinary result, expects operating expenses to increase by approximately €111 million during the 2026/27 season. This increase is mainly attributable to the strengthening and renewal of the men's first football team, as well as to the costs associated with higher revenue generation arising from both a full season at Spotify Camp Nou and growth in merchandising activities.

The main variations are as follows:

- The forecast increase in the sporting wage bill for the season is 11% (+€65 million), reflecting the club's efforts to strengthen and renew the men's first-team squad for the 2026/27 season and thereby maintain maximum competitiveness at European level, both through new signings and contract renewals completed during the previous season, while preserving a stable and sustainable salary structure.
- Non-sporting salaries are expected to increase by 12% (+€10 million) due to the need for additional permanent staff to support the projected growth in revenues.
- Management expenses are expected to increase by 13% (+€41 million), mainly for two reasons. First, the club will return to the new Spotify Camp Nou for a full season, which will generate additional costs compared with the partial-season return in 2025/26. Secondly, the increase in merchandising-related expenses resulting from higher sales levels is also reflected within these management costs.



ECONOMIC AREA

(THOUSANDS OF EUROS)	FOOTBALL	YOUTH FOOTBALL TEAMS	FEMALE
Net turnover	683,377	1,294	23,817
Income from competitions	157,150	89	4,628
Income from season ticket holders and members	24,095	-	-
Broadcasting and television rights income	233,324	87	2,140
Commercial and advertising income	268,809	1,118	17,049
Rendering of services	0	-	-
Work performed by the company for its own assets	-	-	-
Supplies	(5,078)	(820)	(2,470)
Sports material consumption	(505)	(711)	(1,197)
Other consumptions and external expenses	(4,573)	(109)	(1,272)
Impairment of inventories, raw materials and other supplies	-	-	-
Other operating income	50	-	250
Ancillary income and other current management income	50	-	-
Operating grants transferred to profit or loss for the year	-	-	250
Personnel expenses	(477,730)	(18,630)	(16,107)
Sports personnel wages and salaries	(463,381)	(12,496)	(13,363)
Non-sports personnel wages and salaries	(7,352)	(2,751)	(1,159)
Social security expenses	(6,867)	(3,260)	(1,541)
Provisions	(130)	(123)	(43)
Other operating expenses	(126,176)	(5,718)	(5,082)
External services	(74,752)	(2,337)	(1,866)
Taxes	(1,669)	(1)	-
Losses, impairment and change in provisions for trade receivables	(3,708)	-	-
Impairment losses on trade receivables	(3,708)	-	-
Reversal of impairment losses on trade receivables	-	-	-
Travel expenses	(7,551)	(1,517)	(1,074)
Player acquisition costs	-	(360)	-
Other current management expenses	(38,496)	(1,502)	(2,142)
Depreciation and amortisation	(57,948)	(1,764)	(460)
Allocation of non-financial asset grants and others	-	-	-
Excess provisions	-	-	-
Impairment and gains/(losses) on disposals of non-current assets	47,703	1,315	20
Impairment losses and reversals	-	-	-
Impairment losses on sports intangible assets	-	-	-
Impairment losses on property, plant and equipment	-	-	-
Reversal of impairment losses on sports intangible assets	-	-	-
Reversal of impairment losses on property, plant and equipment	-	-	-
Gains/(losses) on disposals and others	47,703	1,315	20
Losses on disposals of property, plant and equipment	-	-	-
Gains on disposals of property, plant and equipment	-	-	-
Losses on disposals of intangible assets	-	-	-
Gains on disposals of intangible assets	-	-	-
Losses on disposals of sports intangible assets	-	(233)	-
Gains on disposals of sports intangible assets	47,703	1,548	20
Others	-	-	-
Extraordinary losses	-	-	-
Other extraordinary income	-	-	-
OPERATING PROFIT	64,199	(24,324)	(32)
Finance income	433	97	-
From equity instruments	-	-	-
From Group companies and associates	-	-	-
From third parties	-	-	-
From marketable securities and other financial instruments	433	97	-
From Group companies and associates	-	-	-
From third parties	433	97	-
Other finance income and expenses	-	-	-
Finance costs	(1,551)	-	-
With third parties	(1,551)	-	-
From the unwinding of provisions	-	-	-
Exchange differences	-	-	-
Positive exchange differences	-	-	-
Negative exchange differences	-	-	-
Impairment and gains/(losses) on disposal of financial instruments	-	-	-
Gains on interests in financial assets	-	-	-
Losses on interests in financial assets	-	-	-
FINANCIAL RESULT	(1,118)	97	-
Share of profit/(loss) of equity-accounted investees	-	-	-
PROFIT BEFORE TAX	63,081	(24,227)	(32)
Income tax	-	-	-
PROFIT FOR THE YEAR	63,081	(24,227)	(32)

The amounts do not provide for the distribution of indirect income and expenses by sections.

ECONOMIC AREA

BASKETBALL	HANDBALL	ROLLER HOCKEY	FUTSAL	NON-PROFIT	OTHER ACTIVITIES	TOTAL
21,665	2,799	546	1,876	879	369,607	1,105,860
5,017	422	48	435	-	2,718	170,507
936	20	3	10	-	22,737	47,801
6,776	680	-	80	-	1,780	244,866
8,936	1,677	494	1,351	879	339,991	640,305
-	-	-	-	-	2,381	2,381
-	-	-	-	-	1,067	1,067
(908)	(476)	(295)	(323)	(570)	(93,085)	(104,025)
(539)	(421)	(220)	(282)	(560)	(87,260)	(91,696)
(369)	(54)	(75)	(41)	(11)	(1,518)	(8,021)
-	-	-	-	-	(4,308)	(4,308)
5	70	40	143	50	12,907	13,515
5	8	-	-	50	12,649	12,762
-	62	40	143	-	258	753
(36,154)	(8,236)	(2,445)	(4,698)	(1,174)	(83,713)	(648,886)
(33,888)	(7,003)	(1,662)	(3,357)	(892)	(5,496)	(541,539)
(937)	(458)	(332)	(612)	(41)	(60,816)	(74,458)
(1,292)	(758)	(438)	(706)	(239)	(15,467)	(30,568)
(37)	(17)	(12)	(23)	(2)	(1,934)	(2,320)
(9,027)	(2,242)	(880)	(1,165)	(1,219)	(130,997)	(282,505)
(3,240)	(588)	(293)	(285)	(310)	(117,135)	(200,805)
(9)	(2)	-	(2)	-	(4,222)	(5,906)
-	-	-	-	-	(1,300)	(5,008)
-	-	-	-	-	(1,300)	(5,008)
-	-	-	-	-	-	-
(2,868)	(1,095)	(288)	(534)	(505)	(1,186)	(16,618)
(32)	(6)	-	-	(90)	-	(488)
(2,879)	(551)	(299)	(344)	(314)	(7,153)	(53,681)
(896)	(7)	-	(38)	-	(26,015)	(87,128)
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(38)	-	-	-	-	24,000	73,001
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(38)	-	-	-	-	24,000	73,001
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(38)	-	-	-	-	(407)	(678)
-	-	-	-	-	24,407	73,679
-	-	-	-	-	(6,222)	(6,222)
-	-	-	-	-	(6,500)	(6,500)
-	-	-	-	-	278	278
(25,353)	(8,091)	(3,034)	(4,205)	(2,033)	67,549	64,676
-	-	-	-	-	92,265	92,795
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	92,265	92,795
-	-	-	-	-	4,408	4,408
-	-	-	-	-	87,857	88,387
-	-	-	-	-	-	-
-	-	-	-	-	(157,792)	(159,343)
-	-	-	-	-	(157,792)	(159,343)
-	-	-	-	-	-	-
-	-	-	-	-	(479)	(479)
-	-	-	-	-	1,184	1,184
-	-	-	-	-	(1,663)	(1,663)
-	-	-	-	-	(2,500)	(2,500)
-	-	-	-	-	500	500
-	-	-	-	-	(3,000)	(3,000)
-	-	-	-	-	(68,506)	(69,527)
-	-	-	-	-	5,936	5,936
(25,353)	(8,091)	(3,034)	(4,205)	(2,033)	4,979	1,085
-	-	-	-	-	(271)	(271)
(25,353)	(8,091)	(3,034)	(4,205)	(2,033)	4,708	814



FUTBOL CLUB BARCELONA AND SUBSIDIARIES

Consolidates Annual Accounts for the year ended June 30,
2026 and Consolidates Director's Report.

Independent auditor's report on the consolidated annual accounts, included.

INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED ANNUAL ACCOUNTS

(Translation from the original in Catalan. In the event of discrepancy, the Catalan-language version prevails.)

To the General Assembly of the Futbol Club Barcelona

Opinion

We have audited the consolidated annual accounts of **Futbol Club Barcelona** (the Club) **and its subsidiaries** (the Group), which include the balance sheet as of June 30, 2026, the income statement, the statement of changes in equity, the cash flow statement and the annual report, all of which are consolidated, corresponding to the year ended on this date.

In our opinion, the accompanying consolidated annual accounts give a true and fair view, in all material respects, of the Group's equity and financial position as of June 30, 2026, as well as its consolidated results and cash flows, corresponding to the year ended on that date, in accordance with the applicable financial reporting regulatory framework (which is identified in note 2 of the annual report and, in particular, with the accounting principles and criteria that are contained.

Basis for opinion

We conducted our audit in accordance with the regulations governing the activity of auditing accounts in force in Spain. Our responsibilities under these standards are described below in the *Auditor's Responsibilities for the Audit of the Consolidated Annual Accounts* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those regarding independence, which are applicable to our audit of the consolidated annual accounts in Spain as required by the regulations governing the activity of auditing accounts. In this regard, we have not provided services other than those of the audit of accounts, nor have there been situations or circumstances that, in accordance with the provisions of the aforementioned regulatory regulations, have affected the necessary independence in such a way that it has been compromised.

We believe that the audit evidence we have obtained provides a sufficient and adequate basis for our opinion.

Most relevant audit matters

The most relevant audit matters that, in our professional judgement, have been considered to be the most significant risks of material misstatement in our audit of the annual accounts for the current period. These matters have been addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do provide a separate opinion on these matters.

Valuation of companies placed in equity

As detailed in note 1.3 of the accompanying consolidated report, during the prior year there was a merger by absorption of Bridgeburg Invest, S.L. by Barça Produccions, S.L. This operation involved the transfer of minority shareholders and the same control regime that governed Bridgeburg Invest, S.L., so the merger meant that the Club saw its stake in Barça Produccions, S.L. reduced, going from being the sole shareholder to holding a 53.4% stake. In addition, on 28 July 2025, the Club formalised an agreement with different partners representing 26.9% of the share capital of the new company resulting from the merger, as a result of which Barça Produccions, S.L. must be managed in a collegiate manner and, therefore, control over it will be joint. This fact caused Barça Produccions, S.L. to be included in the consolidated financial statements using the equity method as of March 28, 2025, the date of the loss of control. Until then, this company was consolidated by the method of global integration. In addition, during this exercise, the Club has increased his stake in Barça Produccions, S.L. reaching a 63.14% stake as of June 30, 2026 (see note 10.3).

The Club's Management has evaluated the business plan of Barça Produccions, S.L., which takes into account the advantages and synergies resulting from the merger, and has hired a valuation expert who, has proposed a fair value range for this company (see notes 4.7 and 10.3 of the attached consolidated report). The Group's management has considered it appropriate to value the retained stake of 63.14%, at 73,052 thousand euros as of June 30, 2026 after having allocated an impairment provision of 23,270 thousand euros in the 2025/2026 financial year.

We have considered these risk and relevant aspects in our audit work due to the significance of the amounts, both of the investment and of the impairments, and due to the high degree of estimation and professional judgment on the part of the Management in determining the value of the company by the equity method derived from the projections of future cash flows and the assumptions used, which entail a high inherent uncertainty in which any material change in them (mainly in those relating to the ability of the Group's Management to comply with the projections prepared by the Group) could significantly affect the amounts recorded.

In response to this risk, we have carried out, among others, the following audit procedures:

- Evaluation of the accounting policies adopted by the Club for the valuation of shareholdings, verifying that they are consistent with the applicable regulatory framework.
- Review of future cash flow projections and the main assumptions applied in their estimation.
- Reading and analysis of all the documentation and contracts in relation to the minority shareholders of Barça Produccions, S.L. and the existence of joint control in the management of this multi-group company.
- Review of the work carried out by the external experts to whom the Management has resorted, including the evaluation of the competence and independence of their work.

- Working meetings and contrasting of opinions with independent experts and our own experts in relation to the verification of the reasonableness of the projections and the main assumptions used.
- Obtaining and reviewing the financial statements of the investee entity, to verify the reliability and accuracy of the information used in the valuation models.
- Verification of the proper presentation and disclosure of the information in the notes to the consolidated report on changes in the scope of consolidation, corrections to errors and information on the holdings (including the valuation methods used, the results obtained and, on the impairment, adjustment recognized).

Valuation of sports intangible assets

As detailed in note 5 of the accompanying consolidated report, the costs of acquiring the federative rights of players as of June 30, 2026 are included under the heading "Intangible sports fixed assets" of the accompanying consolidated balance sheet for a net value of 201,383 thousand euro.

The valuation of intangible sports fixed assets (see note 4.1 of the attached consolidated report), which is amortized according to the duration of each of the contracts signed, as well as the assessment of whether there are signs of impairment and the estimation of the recoverable value, are aspects that require the application of professional judgement by the Club's Board of Directors, for this reason, and together with the significance of the aforementioned amount, it has been considered a relevant aspect of the audit.

Our audit procedures have consisted, among others, of understanding the procedures established by the Group for the valuation of the federative rights of players as intangible sports fixed assets, verifying the correct valuation and amortization of these assets, as well as identifying possible indications of impairment and, where appropriate, quantifying them. The movements of the year under this heading have also been reviewed, including an analysis of the reasonableness of the allocation to the depreciation of the year. Finally, we have assessed whether the information disaggregated in the accompanying consolidated report is adequate in accordance with the regulatory framework for financial reporting applicable to the Group.

Revenue recognition

As indicated in note 4.11 of the accompanying consolidated report, the Group has a very varied type of income, including the sale of tickets and sports products, membership fees, prizes derived from sports competitions, sponsorship contracts, the marketing of personal seating licenses, and audiovisual rights, among others. As a general rule, revenue is recognized when the Group meets its obligations to its debtors through the transfer of goods or services. This transfer may occur at a specific time or over time, which gives rise to the corresponding accruals (see notes 4.18 and 16 of the attached consolidated report).

Taking into account the wide variety of revenues generated by the Group, the complexity of the contracts and the particularities of the different conditions agreed with the main clients, which require an individualized analysis, the importance of the revenues in the accompanying consolidated financial statements and the high number of transactions that are carried out, we consider the revenue recognition as a relevant aspect of our audit.

Our audit procedures have consisted, among others, of understanding the different operations established by the Group for the valuation and recognition of each of the types of income, carrying out tests on the main controls of the ticket and sports product sales cycles, the analytical review of revenues both in comparison with previous years and in relation to the expenses of the profit and loss account consolidated, the review of the main contracts that generate a significant part of the revenues, the verification of compliance with the most important clauses of each contract and the recalculation of the corresponding accruals, the request for confirmation of balances from the main debtors, the verification of the collection or receipt of collection guarantees for the main transactions, the review of the reports of independent experts in relation to the accounting of transactions of significant amount and the comparison of them with the opinion of our own experts. Finally, we have reviewed that the information disclosed in the accompanying consolidated report is adequate in accordance with the regulatory framework for financial reporting applicable to the Group.

Recognition and measurement of deferred tax assets

As of June 30, 2026, the Group has recognized in the consolidated balance sheet "Deferred tax assets" amounting to 75,395 thousand euro (notes 4.10 and 15.6 of the accompanying consolidated report), corresponding mainly to credits for tax bases pending compensation amounting to 52,924 thousand euro. The recoverability of these assets depends, mainly, on the Club's ability to generate future tax benefits of sufficient amount and on the application, within the established legal periods, of the deductions generated and pending application.

We identify this circumstance as a relevant aspect of our audit given the complexity of the asset valuation process, taking into account the tax limitations to offset them, and because it requires a significant judgment by the Group's Management on the probability of realization of these assets by deferred tax, the valuation of which entails an inherent risk both for the estimation of future profits and for the timing of their valuation. compensation.

Our audit procedures have included, among others, the understanding of the process followed by the Group to obtain the information that has served as a basis for quantifying the amount of the tax credit recoverable in ten years, the evaluation of whether the assumptions and assumptions applied in the preparation of the projections of results for the coming years are reasonable in accordance with the business plan and the current state of activities, and the revision of the recoverable amount taking into account the tax and accounting limitations relating to the percentages of compensation for the tax credit and deductions and the maximum period established in the regulations in force. In addition, we have reviewed that the breakdowns and information disclosed in the accompanying consolidated report are adequate in accordance with the regulatory framework for financial reporting applicable to the Group.

Emphasis Paragraph

We draw attention to explanatory note 2.5 of the accompanying consolidated report, which indicates that, as of June 30, 2026, the Group has losses and negative consolidated equity of 17,775 and 168,159 thousand euro, respectively, as well as a negative consolidated working capital of 376,814 thousand euro of which 227,486 thousand euro correspond to short-term accruals. The same note indicates the mitigating aspects that the Club's Board of Directors has taken into consideration to determine the formulation of the accompanying consolidated annual accounts in accordance with the going concern principle. Our opinion has not changed on this issue.

Other Information: Consolidated Management Report

Other information includes only the consolidated management report for the year ended 30 June 2026, which is the responsibility of the Club's Board of Directors and does not form an integral part of the consolidated financial statements.

Our audit opinion on the consolidated financial statements does not cover the consolidated management report. Our responsibility for the consolidated management report, in accordance with the requirements of the regulations governing the activity of auditing accounts, consists of evaluating and reporting on the consistency of the consolidated management report with the consolidated annual accounts, based on the knowledge of the Group obtained in the performance of the audit of the aforementioned accounts. as well as to evaluate and report on whether the content and presentation of the consolidated management report are in accordance with the applicable regulations. If, based on the work we have done, we conclude that there are material misstatements, we are obliged to report it.

Based on the work carried out, as described in the previous paragraph, the information contained in the consolidated management report is consistent with that of the consolidated financial statements for the year ended June 30, 2026 and its content and presentation are in accordance with the applicable regulations.

Responsibility of the Club's Board of Directors in relation to the consolidated financial statements

The Club's Board of Directors is responsible for formulating the accompanying consolidated financial statements in such a way as to give a true and fair view of the Group's equity, financial position and consolidated results, in accordance with the regulatory framework for financial reporting applicable to the Group in Spain, which is identified in note 2 of the accompanying consolidated report. and the internal control that it deems necessary to allow the preparation of consolidated financial statements free of material misstatement, due to fraud or error.

In preparing the consolidated financial statements, the Club's Board of Directors is responsible for the assessment of the Group's ability to continue as a going concern, disclosing as appropriate matters relating to the going concern and using the going concern accounting principle unless the Club's Board of Directors intends to liquidate the Group or cease operations. or there is no other realistic alternative.

Auditor's responsibilities in relation to the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance that the consolidated financial statements as a whole are free from material misstatement, due to fraud or error, and to issue an auditor's report containing our opinion.

Reasonable assurance is a high degree of security, but it does not guarantee that an audit carried out in accordance with the regulations governing the activity of auditing accounts in force in Spain will always detect a material misstatement when it exists. Misstatements may be due to fraud or error and are considered material if, individually or in the aggregate, they can reasonably be expected to influence the economic decisions that users make on the basis of the consolidated financial statements.

As part of an audit in accordance with the regulations governing the activity of auditing accounts in force in Spain, we apply our professional judgment and maintain an attitude of professional skepticism throughout the audit. Also:

- We identify and assess risks of material misstatement in the consolidated financial statements, due to fraud or error, design and implement audit procedures to respond to these risks and obtain sufficient and appropriate audit evidence to provide a basis for our opinion. The risk of failure to detect a material misstatement due to fraud is higher than in the case of a material misstatement due to error, as fraud may involve collusion, falsification, deliberate omissions, intentional misrepresentation, or circumvention of internal control.
- We gain knowledge of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, and not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- We evaluate the adequacy of the accounting policies applied and the reasonableness of the accounting estimates and related information disclosed by the Club's Board of Directors.
- We conclude on whether the use by the Club's Board of Directors of the going concern accounting principle is appropriate and, based on the audit evidence obtained, we conclude on whether or not there is material uncertainty related to facts or conditions that may generate significant doubts about the Group's ability to continue as a going concern. If we conclude that there is material uncertainty, we are required to draw attention in our auditor's report to the relevant information disclosed in the consolidated financial statements or, if these disclosures are not adequate, that we express a modified opinion. Our findings are based on audit evidence obtained to date from our audit report. However, future events or conditions may cause the Group to cease to be a going concern.
- We evaluate the overall presentation, structure and content of the consolidated financial statements, including the information disclosed, and whether the consolidated financial statements represent the underlying transactions and events in a manner that conveys a true and true view.

- We obtain sufficient and appropriate evidence in relation to the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the management, supervision and conduct of the Group's audit. We are solely responsible for our audit opinion.

We communicate with the Club's Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, as well as any significant internal control deficiencies we identified in the course of the audit.

Among the significant risks that have been communicated to the Club's Board of Directors, we determine those that have been of the greatest significance in the audit of the consolidated annual accounts for the current period and that are, consequently, the risks considered to be the most significant.

We describe these risks in our audit report unless legal or regulatory provisions prohibit public disclosure of the matter.

Crowe Auditores España, S.L.P. (ROAC No.: S1866)

Agustí Saubi Roca (ROAC No.: 08.782)

August 7, 2026



FUTBOL CLUB BARCELONA AND SUBSIDIARIES

Consolidates Annual Accounts for the year ended June 30, 2025
and Consolidates Director's Report.

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEET AS OF JUNE 30, 2026

(Thousands of Euros)

ASSETS	Notes	06/30/2026	06/30/2025	EQUITY AND LIABILITIES	Notes	06/30/2026	06/30/2025
NON-CURRENT ASSETS:				EQUITY:			
Intangible assets		222,494	207,633	SHAREHOLDERS' FUNDS	Note 12	(168,389)	(153,863)
Sports intangible assets		201,383	188,870	Social fund		(261,526)	(279,618)
Player acquisitions rights	Note 5	201,383	188,870	Social fund		110,912	142,704
Non-sports intangible assets	Note 6	21,111	18,763	Reserves		110,912	142,704
Transfer rights		14	17	Other reserves		(17,775)	(16,949)
Software		16,334	16,518	Result for the year		(368)	586
Other intangible assets		13	13	ADJUSTMENTS FOR CHANGE IN VALUE			598
Intangible assets in progress and advances		4,750	2,215	GRANTS, DONATIONS, AND LEGACIES RECEIVED	Note 12.2	598	598
Tangible assets	Note 7	1,461,504	1,077,069	Total equity		(168,159)	(152,679)
Stadiums and arenas		155,136	61,999				
Other land and buildings		32,044	32,598				
Technical facilities and other tangible assets		57,484	8,871				
Tangible assets in progress and advances		1,216,840	973,601				
Real estate investments	Note 8	36,237	37,218	NON-CURRENT LIABILITIES:			
Non-current investments in group and associated companies		74,466	100,001	Non-current provisions	Note 13.1	85,248	74,986
Loans to group companies	Note 10.2	1,414	4,809	Non-current debts	Note 14.1	1,764,356	1,429,268
Shares in equity accounted companies	Note 19.2	73,052	95,192	Bonds and other marketable securities		470,894	499,611
Non-current financial investments	Note 10.3	248,344	205,154	Debts with credit institutions		80,995	-
Equity instruments	Note 10.1	162,156	159,456	Debts with sports entities	Note 14.3	51,555	18,553
Other loans		-	2,755	Other financial liabilities		1,139,936	891,242
Loans to sports entities		45,245	36,924	Sports personnel	Note 14.3	20,976	19,862
Other financial assets		40,943	6,019	Deferred tax liabilities	Note 15.6	913	1,190
Deferred tax assets	Note 15.6	75,395	69,683	Non-current accruals	Note 16	143,991	162,499
Non-current trade receivables	Note 10.4	84,723	84,629	Total non-current liabilities		1,994,508	1,667,943
Total non-current assets		2,203,163	1,781,387				
				CURRENT LIABILITIES:			
				Current provisions	Note 13.2	1,284	13,397
CURRENT ASSETS:				Current debts	Note 14.2	148,470	59,656
Stocks	Note 11	37,216	22,430	Bonds and other marketable securities		31,879	31,493
Trade debtors and other receivables	Note 10.4	286,404	301,295	Debts with credit institutions		13,381	11,683
Debtor sports entities		53,526	64,194	Other financial liabilities	Note 14.3	528,194	594,648
Customers, group and associated companies	Note 19.2	907	2,434	Suppliers		146,310	182,750
Other debtors		171,047	186,458	Suppliers, group and associated companies	Note 19.2	850	1,663
Sports personnel	Note 14.3	28,642	28,734	Other creditors		28,767	24,316
Non-sports personnel		240	251	Other creditors, group companies	Note 19.2	2,303	3,247
Current tax assets	Note 15.1	3,382	4,504	Debts with sports entities		115,843	140,622
Other credits with Public Administration	Note 15.1	5,329	13,879	Sports personnel		134,533	136,328
Advances to supplier / creditors		3,331	841	Non-sports personnel	Note 15.1	295	3,740
Current financial investments		3,769	3,883	Current tax liabilities	Note 15.1	92,931	100,758
Loans to companies		3,769	3,883	Other debts with Public Administration		262	158
Current accruals	Note 16	16,300	14,712	Customer advances	Note 16	227,486	237,217
Cash and other equivalent liquid assets		204,931	296,475	Current accruals		905,434	904,918
Liquid assets		204,931	296,475	Total current liabilities		2,731,783	2,420,182
Total current assets		528,620	638,795	TOTAL EQUITY AND LIABILITIES			
TOTAL ASSETS		2,731,783	2,420,182				

Notes 1 to 23 to the annual accounts are an integral part of the balance sheet as of June 30, 2026

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

INCOME STATEMENT FOR THE YEAR

ENDED JUNE 30, 2026

(Thousands of euros)

	Notes	Year 2025/26	Year 2024/25
CONTINUING OPERATIONS:			
Net turnover	Note 18.1	1,000,885	964,203
Income from competitions		152,080	118,598
Income from members and subscribers		40,128	31,599
Income from broadcasting and TV rights		244,586	250,499
Marketing and advertising income		550,572	556,844
Income from provision of services		13,519	6,663
Work carried out by the company and capitalized		1,647	1,284
Supplies		(95,041)	(79,702)
Consumption of sports equipment		(82,004)	(69,224)
Other supplies		(7,612)	(5,511)
Impairment of merchandise, raw materials and other supplies		(5,425)	(4,967)
Other operating income	Note 18.2	19,611	21,708
Ancillary income and other current management income		18,203	20,010
Operating grants recorded in income		1,408	1,698
Personnel expenses	Note 18.3	(573,652)	(509,955)
Wages and salaries of sports personnel		(479,283)	(424,529)
Wages and salaries of non-sports personnel		(66,196)	(60,446)
Social Security costs		(26,161)	(23,420)
Provisions		(2,012)	(1,560)
Other operating expenses		(251,889)	(230,134)
External services	Note 18.4	(177,191)	(163,102)
Taxes		(6,045)	(6,061)
Losses, impairment, and change in provisions for trade operations	Note 10.4	(3,248)	(1,543)
<i>Impairment losses on trade receivables</i>		(6,441)	(8,066)
<i>Impairment reversal on trade receivables</i>		3,193	6,523
Journeys		(13,987)	(14,248)
Player acquisition expenses		(4,486)	(465)
Other current management costs		(46,932)	(44,715)
Depreciation of assets		(80,247)	(106,317)
Depreciation of player acquisition rights	Note 5	(58,652)	(81,287)
Other depreciation	Notes 6 and 7	(21,595)	(25,030)
Excess provisions		1,250	1,250
Impairment and result from disposal of intangible assets	Notes 5, 6, 7 and 8	38,095	13,470
Impairment and losses		(981)	1,401
<i>Losses due to impairment of sports intangible assets</i>		(193)	(8,183)
<i>Impairment reversal of intangible sports assets</i>		193	8,184
<i>Impairment losses of intangible non-sports assets</i>		-	(1)
<i>Impairment losses of real estate investments</i>		(1,218)	(106)
<i>Impairment reversal of real estate investments</i>		237	1,507
Results from disposals and others		39,076	12,069
<i>Losses from tangible assets</i>		(71)	-
<i>Profit from tangible assets</i>		44	-
<i>Losses from non-sports intangible assets</i>		-	(111)
<i>Losses from sports intangible assets</i>		(3,548)	(30,532)
<i>Profit from sports intangible assets</i>		42,651	42,712
Endowment and allocation of provisions and others	Note 18.5	(11,043)	7,920
Endowment for provisions and other expenses		(11,694)	(16,020)
Allocation of provisions and other income		651	23,940
Result from loss of control of consolidates stakes	Note 1.3.	-	(12,455)
OPERATING RESULT		49,616	71,272
Financial income	Note 10.1	79,829	1,993
Of marketable securities and other financial instruments		2,635	1,993
- From Group companies	Note 19.1	384	45
- From third parties		2,251	1,948
Other financial income and expenses	Note 7	77,194	-
Financial expenses and similar items	Note 14	(114,226)	(27,344)
- From third parties		(114,226)	(27,344)
Exchange differences	Note 14	373	(1,120)
Exchange profit		2,052	1,511
Exchange loss		(1,679)	(2,631)
Impairment and results from disposals of financial instruments	Note 10.1	(27,830)	(53,426)
Profits from participations in financial assets		(4,560)	(601)
Losses due to impairment of loans to group companies		-	(252)
Losses due to impairment of financial investments in group companies	Note 10.3	(23,270)	(52,573)
FINANCIAL RESULTS		(61,854)	(79,897)
Losses due to impairment of loans to group companies	Note 10.3	(1,334)	248
Losses due to impairment of financial investments in group companies		(13,572)	(8,377)
FINANCIAL RESULTS	Note 15.4	(4,203)	(8,572)
RESULT FOR THE YEAR		(17,775)	(16,949)

Notes 1 to 23 to the consolidated annual accounts are an integral part of the consolidated income statement as of June 30, 2026

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2026

A) CONSOLIDATED STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Thousands of euros)

	Notes	Year 2025/26	Year 2024/25
PROFIT (LOSS) FOR THE PERIOD (I)		(17,775)	(16,949)
Exchange differences		(954)	426
Total income and expenses directly attributed to consolidated shareholders' equity (II)		(954)	426
Grants, donations, and legacies received	Note 12.2 Note 15.3	-	-
Tax effect		-	-
Total transfers to the income statement (III)		-	-
TOTAL RECOGNIZED INCOME AND EXPENSES (I+II+III)		(18,729)	(16,523)

Notes 1 to 23 to the annual accounts are an integral part of the statement of recognized income and expenses as of June 30, 2026

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2026

B) CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(Thousands of euros)

	Notes	Social fund	Reserves	Result for the year	Value change adjustments	Grants, donations, and legacies	Total
Balance as of June 30, 2024		(294,549)	290,153	(90,542)	-	598	(94,340)
Adjustments for change of criteria in 2023/24		-	-	922	160	-	1,082
Adjustments for correction of errors 2023/24		-	49,439	(90,729)	-	-	(41,290)
Adjusted balance as of July 1, 2024		(294,549)	339,592	(180,349)	160	598	(134,548)
Allocation of the result of the financial year 2023/24		16,631	(196,980)	180,349	-	-	-
Total income and expenses recognized		-	-	(16,949)	426	-	(16,523)
Other movements		(1,700)	92	-	-	-	(1,608)
Balance as of June 30, 2025		(279,618)	142,704	(16,949)	586	598	(152,679)
Allocation of the result of the financial year 2024/25		18,092	(35,041)	16,949	-	-	-
Total income and expenses recognized		-	-	(17,775)	(954)	-	(18,729)
Other movements		-	3,249	-	-	-	3,249
Balance as of June 30, 2026		(261,526)	110,912	(17,775)	(368)	598	(168,159)

Notes 1 to 23 to the annual accounts are an integral part of the total statement of changes in equity corresponding to the financial year ended June 30, 2026

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

CONSOLIDATED CASH FLOW STATEMENT FOR THE

YEAR ENDED JUNE 30, 2026

(Thousands of euros)

	Notes	Year 2025/26	Year 2024/25
CASH FLOWS FROM OPERATING ACTIVITIES (I)			
Profit/(loss) for the year before taxes		(13,572)	(8,377)
Adjustments to results		123,806	183,541
- Depreciation of assets	Notes 5, 6, 7	80,247	106,317
- Impairment value corrections		9,654	5,109
- Change in provisions	Note 13	9,793	(7,920)
- Results from disposal of assets	Notes 5, 6, 7	(39,076)	(12,069)
- Results from disposal of financial instruments		27,830	53,426
- Financial income	Note 10.1	(79,829)	(1,993)
- Financial expenses	Note 14	114,226	27,344
- Exchange differences		(373)	1,120
- Results from equity accounted companies	Note 10.3	1,334	(248)
- Results from loss of control of consolidated shares		-	12,455
Changes in working capital		(78,971)	165,296
- Stocks		(20,211)	(10,771)
- Debtors and other receivables		19,759	(126,223)
- Assets accruals		(1,588)	(14,521)
- Creditors and other payables		(48,692)	65,002
- Liability accruals		(28,239)	258,869
- Other current liabilities		-	(7,060)
Other cash flows from operating activities		(105,689)	27,410
- Interest paid		(93,854)	(22,761)
- Interest received		2,635	752
- Corporate tax collections (payments)		(11,015)	58,305
- Other payments (collections)		(3,455)	(8,886)
		(74,426)	367,870
CASH FLOWS FROM INVESTING ACTIVITIES (II)			
Investment payments		(422,732)	(576,229)
- Sports intangible assets		(69,286)	(90,152)
- Non-sports intangible assets		(8,168)	(9,119)
- Tangible assets		(305,963)	(472,407)
- Other financial assets		(39,315)	-
- Group and associated companies		-	(4,551)
Divestment charges		51,200	20,643
- Sports intangible assets		47,794	11,084
- Non-sports intangible assets		-	2,402
- Tangible assets		11	1,391
- Other financial assets		-	5,766
- Group companies and associates		3,395	-
		(371,532)	(555,586)
CASH FLOWS FROM FINANCING ACTIVITIES (III)			
Collections and payments for financial liability instruments		354,414	279,748
Issue		419,520	383,872
- Debts with credit institutions		90,000	-
- Other debts		329,520	383,872
Repayment and depreciation of other debts		(65,106)	(104,124)
- Obligations and other marketable securities		(28,717)	(27,533)
- Debts with credit institutions		(9,910)	(76,591)
- Other debts		(26,479)	-
		354,414	279,748
NET INCREASE/DECREASE IN CASH OR EQUIVALENT LIQUID ASSETS (I+II+III)		(91,544)	92,032
Cash or equivalent liquid assets at the beginning of the year		296,475	204,443
Cash or equivalent liquid assets at the end of the year		204,931	296,475

Notes 1 to 23 to the annual accounts are an integral part of the cash flow statement as of June 30, 2026.

Futbol Club Barcelona and subsidiaries

Consolidated report for the year ended
June 30, 2026

1.1. Club's business

Futbol Club Barcelona (hereinafter, the Club) is a private, non-profit association of natural persons, with its own legal personality and capacity to act, established on November 29, 1899. Its registered office and tax address are located at Avenida Arístides Maillol, s/n, Barcelona.

The Club's corporate purposes are, among others, to promote football, mainly, and sport in general, to participate in competitions and to promote physical-sports events aimed at its members and, where appropriate, the general public.

On October 23, 2021, the General Shareholders' Meeting approved the new Club's bylaws, which includes an article that provides that the Board of Directors must ensure the maintenance of the Club's equity.

The Club is the parent company of a corporate group (Note 10.2). In accordance with article 7 of Royal Decree 1159/2010, of September 17, which approves the Standards for the Preparation of Consolidated Annual Accounts, the Club prepared consolidated annual accounts for the first time in the financial year ended on June 30, 2019, due to the relevance of the subsidiary Barça Licensing & Merchandising, S.L.U., a company that began its activity on July 1, 2018, once the exclusive operating contract that Fútbol Club Barcelona Merchandising, S.L.U. (belonging to the Nike group) held had concluded. To that date, the Club did not prepare consolidated annual accounts, as it held a stake in subsidiaries that did not have a significant interest, individually or jointly, in the true and fair view of the assets, financial situation and results of the corporate group headed by the Club.

As indicated in Notes 1.2 and 10.3, Barça Produccions, S.L.U. has been integrated into the consolidated company, in accordance with the governance and control model agreed by the partners, using the equity method. Until March 28, 2025, the date of the loss of control, the result of this company by global integration is included in the consolidated statement.

Given the activity in which the Group is engaged, it does not have responsibilities, expenses, assets, or provisions and contingent liabilities of an environmental nature that could be significant in relation to the equity, financial situation, and results of the Group. For this reason, specific breakdowns are not included in the explanatory notes regarding information on environmental matters.

1.2. Structure of the Group

The parent company has its registered office at Avenida Arístides Maillol, s/n, Barcelona. The breakdown of investee companies as of June 30, 2026 are shown in the following tables, classified into the following categories:

- **Subsidiaries:** those that the Club controls, directly or indirectly, so that it can direct the financial and operating policies, to obtain profit from the investment.
- **Associated companies:** those in which the Club has significant influence, maintaining a lasting relationship that favors and influences their activity, but with limited representation in the management and control mechanisms.

The information on the subsidiaries, over which the Club has control given their status as single-member companies, with the majority of voting rights, consolidated by the global integration method, is as follows:

Company name	Registered office	Country	Stake
Barça Licensing & Merchandising, S.L.U.	Avenida Aristides Maillol, s/n 08028, Barcelona	Spain	100%
Sudburylane, S.L.U.	Travessera de Gràcia, 11,08021, Barcelona	Spain	100%
Barça Innovation Hub, S.L.U.	Avenida Aristides Maillol, s/n 08028, Barcelona	Spain	100%
FCBarcelona HK Limited	3605 36/F AIA Tower, 183 Electric Road	Hong Kong	100%
FCB North America, LLC	2 S Biscayne Boulevard, Ste 3770, Miami, FL (33131)	U.S.A.	100%

The closing of the accounts of the above companies coincides with that of the Club: June 30.

Barça Licensing & Merchandising, S.L.U. was incorporated on March 23, 2018, and its corporate purpose is retail trade, including the promotion, sale, marketing, and distribution in any form allowed by commercial regulations, of toys, sporting goods, and sport and non-sports clothing, within the scope of the operation of the brands owned by FC Barcelona. This subsidiary is not listed on the stock market.

Sudburylane, S.L. was incorporated on June 10, 2022, and its corporate purpose is the constitution, participation by itself or indirectly in the management and control of other companies, as well as the acquisition, alignment, ownership, and operation of real estate, the intermediation in commercial, business, and real estate operations, negotiations and operation of patents, trademarks, licenses, know-how and property rights. This subsidiary is not listed on the stock market.

Barça Innovation Hub, S.L.U., was incorporated on February 22, 2023 and its corporate purpose is the study, research, assessment and selection of emerging companies ("startups") whose purpose is the knowledge, development, improvement and/or marketing of products and/or services related to the field of health and/or well-being, sports, entertainment and/or sustainability, as well as participation in their share capital through the timely acquisition of shares; study, research, assessment, selection, execution, publication and/or operation of scientific research, development and innovation projects of the Club, as well as obtaining public and/or private funds for the financing of these projects; development, design and marketing of training programs, in face-to-face and/or online format, whether they have official recognition or not, either individually or in collaboration with different university and non-university partners; organization of events and conferences related to the field of health and/or well-being, sports, entertainment, sustainability and/or any other matter related to the world of sports and performance; offer of advisory and/or consulting services to the entities related to the first point above. This subsidiary company is not listed on a stock market.

FCBarcelona HK Limited was established on June 24, 2013 and its corporate purpose is the marketing and promotion of the Group's brand in Asia. This subsidiary company is not listed on a stock market. On March 31, 2026, the Club began the procedures to liquidate this investee company.

FCB North America, LLC, was incorporated on February 9, 2016 and its corporate purpose is the marketing and promotion of football in the Americas. This subsidiary company is not listed on a stock market.

The information of the associated company, consolidated by the equity method, is as follows:

Company name	Registered office	Country	Stake	
			06/30/2026	06/30/2025
Barça Produccions, S.L.	Avinguda Aristides Maillol, s/n, 08028, Barcelona	Spain	63,14%	53,40%

Barça Produccions, S.L.U. was incorporated on September 29, 2021, and its corporate purpose is the creation, production, and operation of all types of audiovisual content, as well as the provision of audiovisual production services of any type. This subsidiary is not listed on a stock market. As of June 30, 2026 and 2025, it was incorporated into the scope of consolidation using the equity method (Note 10.3) as a result of the loss of control over this company due to the merger with Bridgeburg Invest, S.L.

Bridgeburg Invest, S.L. was incorporated on June 7, 2022, and its corporate purpose was the constitution, participation by itself or indirectly in the management and control of other companies, the acquisition, alienation, ownership, and operation of real estate, among others. On July 27, 2022, the corporate purpose of the Company was changed to the ownership, development, management and operation of digital content and any form of content related to the operation of the metaverse and the business of fungible, utility, and non-fungible tokens of Futbol Club Barcelona. Said activities may be carried out by the Company, totally or partially, indirectly, through stockholding in other companies with an identical, similar, or complementary purpose, or through any type of association or agreement with third parties, with or without legal personality. On March 28, 2025, Barça Produccions, S.L.U. absorbed Bridgeburg Invest, S.L. (Note 1.3), the latter being extinguished.

The investee Losksley Invest, S.L. does not meet the conditions to be treated as a dependent company, so it has not been subject to consolidation and is treated as a financial instrument in these Consolidated Financial Statements.

1.3. Variations in the scope of consolidation

As at June 30, 2026, the only change in the scope of consolidation corresponds to the increase in the percentage of the Club's stake in Barça Produccions S.L. for acquisitions on December 31, 2025 of 1.8% and 7.92% on June 30, 2026 (see Note 10.3).

In the previous year, the criteria for the subsidiaries FCBarcelona HK Limited and FCB North America LLC were modified, since, although their impact was not significant in the consolidated financial statements for that year, they were considered within the scope of consolidation by the global integration method (see Note 1).

On the other hand, the treatment granted to date to the Securitization Fund "Espai Barça, Securitization Fund" in these consolidated annual accounts of the Group has been corrected, and it has been excluded from them.

On June 6, the merger by absorption of Bridgeburg Invest S.L. by Barça Produccions, S.L.U. was registered in the Mercantile Registry of Barcelona. This transaction involved the transfer of the minority shareholders and the same control regime that was established in Bridgeburg Invest, S.L. to the resulting entity, Barça Produccions, S.L. As a result of this process, Barça Produccions, S.L. joined the consolidation perimeter on June 30, 2025 using the equity method, while on June 30, 2024 it did so by global integration (see Notes 1.2 and 10.3). The description of the main particularities of the merger is as follows:

On April 16, 2025, a public deed was granted by means of which the decisions adopted on March 28, 2025 by the Shareholders' Meetings of Barça Produccions, S.L.U. (absorbing company) and Bridgeburg Invest, S.L. (absorbing company) were executed and made public, consisting of the approval of the merger by abortion.

As mentioned, the deed of merger was registered in the Mercantile Registry of Barcelona on June 6, 2025.

Prior to the completion of the aforementioned merger, there were investment agreements, with Barça Produccions, S.L.U. and the Club itself, signed by the partners who had joined Bridgeburg Invest, S.L. in August 2023 and August 2024 by which these investors acquired their shares for the price and conditions agreed under the assumption that Bridgeburg Invest, S.L., after the merger or other similar operation, would acquire ownership of all the assets of the Barça Media business (until then in the hands of Barça Produccions, S.L.U.).

The merger agreement has meant that the Club has lost control of Barça Produccions, S.L.U. as of March 28, 2025, going from holding 100% of the capital to having a 53.4% stake in the capital of the new company resulting from the merger. In addition, on July 28, 2025, the Club has formalised an agreement with different partners of the new merged company, whose capital and voting rights represent 26.9% of the share capital. This agreement implies that the management of the merged company must be carried out in a collegiate manner and, therefore, the control over it will be joint.

Given that the partners of Bridgeburg Invest, S.L. would have joint control of the new company resulting from the merger, and that the fair value of the net assets of the absorbed company is substantially higher than the fair value of the net assets of the absorbing company, this transaction has been classified as a reverse merger for accounting purposes.

The summary of the main accounting impacts reflected in the consolidated financial statements for the year ended June 30, 2025, which are shown in these consolidated financial statements for comparative purposes, was as follows:

- Derecognition of all assets and liabilities of Barça Produccions, S.L.U. on the date of loss of control due to their book value, which amounts to 26,727 thousand euros (net assets) and recognition of the profit contributed to the Group up to the date of the loss of control of 7,707 thousand euros.
- Recognition of the retained stake in the capital of Barça Produccions, S.L.U. at its book value on the date of the loss of control, in the amount of 14,272 thousand euros. From the moment of the loss of control, the Group reflects this interest as an investment in a multi-group company (see Note 10.3).
- Accounting at the date of loss of control of the impact on consolidated profit for a total loss of 12,455 thousand euros.

The carrying amount of the assets and liabilities of the business of Barça Produccions, S.L.U. on the date of loss of control is indicated below:

Recognised amounts of identifiable assets and liabilities	(Thousands of euros)
Current assets	7,622
Non-current assets	35,958
Current liabilities	-1,769
Non-current liabilities	-15,084
Net assets	26,727

2. Basis for preparation of the consolidated annual accounts

2.1. Framework on Financial Information applicable to the Group

These consolidated annual accounts have been prepared by the Group's Board of Directors in accordance with the regulatory framework on financial information applicable to the Group, which is established in:

- a) Commercial Code and other commercial legislation.
- b) General Accounting Plan approved by Royal Decree 1514/2007, of November 16, which since its publication has been subject to several amendments, the last of them by Royal Decree 1/2021, of January 12, and its sectorial adaptations, as well as any provisions that do not contravene the New General Accounting Plan and are established in the General Accounting Plan adapted to Sports Public Limited Companies.
- c) Royal Decree 1159/2010, of September 17, which approves the rules for the preparation of consolidated annual accounts.
- d) The mandatory regulations approved by the Institute of Accounting and Audit of Accounts in development of the General Accounting Plan and its complementary regulations.
- e) All other applicable Spanish accounting regulations.

These consolidated annual accounts also include information required under the Regulations for Economic Control of Sports Clubs and Public Limited Companies affiliated with the Spanish Professional Football League (*Liga Nacional de Fútbol Profesional, LNFP*), as well as all the information required by the Higher Sports Council.

2.2. True and fair view

The consolidated annual accounts have been prepared from the auxiliary accounting records of the Club and its subsidiary and include the relevant consolidation adjustments and eliminations, having applied the current legal provisions on accounting matters to show a true and fair view of the equity, financial situation, and results of the Group. The consolidated cash flow statement has been prepared to truthfully report on the origin and use of the monetary assets representing cash and other equivalent liquid assets of the Group.

These consolidated annual accounts will be submitted for approval by the General Shareholders' Meeting and it is estimated that they will be approved without any amendment. For its part, the consolidated annual accounts for the 2024/25 financial year were approved by the General Shareholders' Meeting on October 19, 2025.

2.3. Non-mandatory accounting policies

No non-mandatory accounting principles have been applied. In addition, the Club's Board of Directors has drawn up these consolidated annual accounts, taking into account all the accounting principles and standards of mandatory application that have a significant effect on these accounts consolidated annual accounts. There is no accounting principle that, being mandatory, has ceased to be applied.

2.4. Critical aspects of the assessment and estimation of uncertainty

In the preparation of the attached consolidated annual accounts, estimates made by the Group's Board of Directors have been used to value some of the assets, liabilities, income, expenses, and commitments that are recorded therein. These estimates refer to:

- The application of the going concern principle (See Note 2.5).
- The assessment of possible impairment loss on certain assets (see Notes 4.1, 4.2, 4.3, 4.6, 4.7 and 4.8).
- The valuation of the companies placed in equity (see Note 4.7).
- The useful life of intangible and tangible assets and real estate investments (see Notes 4.1, 4.2 and 4.3).
- The calculation of provisions (see Note 4.12).
- The analysis of the recoverability of the tax assets recorded in the attached consolidated balance sheet based on the future business plan prepared by the Group's Board of Directors (see Note 4.10).
- The recognition of income from sponsorship contracts, audiovisual rights and personal seat rights in the corresponding period (see Note 4.11).

Although these estimates have been made on the basis of the best information available at the end of the 2025/26 financial year, given the uncertainty inherent in them, it is possible that events that may take place in the future may force them to be amended (upwards or downwards) in the coming years, which would be done, if necessary, prospectively.

2.5. Going concern

The Group's equity as of June 30, 2026 was negative for an amount of 168,159 thousand euros (negative for an amount of 152,679 thousand euros at June 30, 2025) and the result for the year was also negative for an amount of 17,775 thousand euros (negative for an amount of 16,949 thousand euros at June 30, 2025). In addition, the consolidated balance sheet as at June 30, 2026 shows a negative working capital of 376,814 thousand euros (negative for an amount of 266,123 thousand euros at June 30, 2025).

On the other hand, as a result of the collateral effects of the Espai Barça project, the net amount of consolidated turnover has been affected during the last two years, a circumstance that, together with the fulfilment of the work schedule, could affect the fulfilment of certain ratios, as well as the proper functioning of the Group. These facts could raise significant doubts about the application of the going concern principle.

In this regard, the Club's Board of Directors has considered the following mitigating factors:

- The Group has the capacity to meet payment commitments at maturity, as reflected in the updated cash flow projection for the next 24 months.

- As indicated in Note 7 of this consolidated report, in 2014 the proposal for the "Espai Barça" was approved in a referendum, through which the Club's Board of Directors was entrusted with the execution, among other things, of the project for the new Camp Nou. In this sense, at the end of the first half of 2023, and after the financing agreements for the stadium were satisfactorily completed, construction work began on the new stadium, which has forced the 2023/24, 2024/25 seasons and some matches of the 2025/26 season away from the Spotify Camp Nou to be played. In the current season, from November 22, 2025, the matches have been played again at the Spotify Camp Nou, thus completing the first phase of the return to normality, a return that has continued with the successive expansions of the stadium's capacity derived from the completion in sections of the construction milestones, with special emphasis on the achievement of the opening of the entire first and second tiers of the Stadium, thus obtaining an attendance capacity of close to 62 thousand spectators. After the remodeling, according to the estimate made by external consultants of the Club, it is expected that the "Espai Barça" will generate at a consolidated level in terms of sponsorships, naming rights, ticketing, hospitality and VIP boxes some 250 million euros per year in additional income to those generated by the previous facilities. These incomes, together with the recent favorable evolution of the Club's sporting results, will have an impact on an increase in its turnover and results in the coming years, allowing, at the same time and given the commitments made with the Securitization Fund with respect to the cash flows of certain committed income, the repayment of the financing without any breach of commitments ("covenants"), even considering the delay already experienced in the return to Spotify Camp Nou. For the next season, the Group expects to normally comply with the payment of the full service of the debt to be paid by June 30, 2027. In addition, in July 2025 and July 2026, the Group's Management managed to improve the conditions of part of the financing linked to the "Espai Barça", achieving both a postponement of the closest maturities (that of the tranches corresponding to 2028) and a reduction in the average applicable financial rate (see Notes 14.1 and 23). In addition, as explained in Note 7, after the latest internal reviews, the Group estimates that it will need an additional 300 million euros for the completion of the main works of the Espai Barça project, which is why it plans to take the necessary steps in the coming months to obtain the necessary approvals and authorizations for the increase in financing. This additional support will allow the completion of these works and obtain the expected revenue flows of the project.
- On the date of preparation of these consolidated financial statements, the Club has issued a new series of "Senior Notes" for an amount of 105 million euros (see Note 14.1 and 23), with a guarantee against the credit rights derived from the marketing of the Club's audiovisual rights. In addition, the Club could have, if necessary, new bond issues during the 2026/27 financial year in addition to those already issued (see Note 14.1 and 23). Likewise, as indicated in the same note, the Club's Board of Directors estimates that the policies it has will be renewed at maturity or replaced by similar ones.
- With regard to negative working capital, it should be borne in mind that the Group includes short-term passive accruals of which, as at June 30, 2026, amounted to 227,486 thousand euros (Note 16). These accruals do not imply future financial obligations for the Group, as they are included in the consolidated balance sheet as they are invoiced in line with the payment terms established in the contracts and are recognized as income based on their accrual.
- On the other hand, in relation to the applicable regulations on financial control, and specifically to the new requirements structures that come into force from this season by bodies such as UEFA or LALIGA, the Club's Board of Directors believes that it will comply with all the established rules. In this regard, current UEFA regulations require that at the end of each calendar year the Group's net worth must be positive or, failing that, have improved by a percentage of 10% or more compared to the previous period. In this sense, the Club's Board of Directors assumes the commitment to take the necessary decisions and actions to guarantee regulatory compliance by December 31, 2025 and subsequent periods, as well as the effective participation of all its teams in the competitions in which it participates and/or aspires for future seasons.
- Finally, with regard to negative assets, it is worth drawing attention to the valuation rules that apply to the register of intangible fixed assets and, specifically, to sports. This item is valued on the basis of the acquisition cost (see Note 4.1) as prescribed by current accounting regulations. However, it should be borne in mind that the fair value of sports intangible assets is more than 1,000 million euros higher than its net book value, a circumstance that only materializes when some element of this heading is disposed of.

Consequently, the Club's Board of Directors has prepared these consolidated annual accounts applying the principle of a company in operation.

2.6. Comparison of information

In accordance with commercial legislation, for comparative purposes with each of the items in the consolidated balance sheet, the consolidated profit and loss account, the statement of changes in consolidated equity and the consolidated statement of cash flows, in addition to the figures for the year ended June 30, 2025, those corresponding to the previous year that have been re-expressed as indicated in Note 2.7 are presented. Quantitative information from the previous year is also included, except when an accounting standard specifically establishes that it is not necessary.

2.7. Changes in accounting criteria and correction of errors

During the current year, there have been no corrections of errors or changes in accounting criteria that have led to the restatement of the comparative figures for the 2024/25 financial year.

2.8. Grouping of items

Certain items in the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement are grouped together to facilitate their understanding, although, to the extent that significant, the disaggregated information has been included in the corresponding explanatory notes.

2.9. Consolidation standards

The main recording and valuation rules used for the preparation of consolidated annual accounts are as follows:

Homogenization for assessment:

The items of assets and liabilities, income and expenses, and other items in the annual accounts of Group companies are valued using uniform methods and in accordance with assessment policies and standards.

If any item of assets or liabilities, income or expenses, or other item of the consolidated annual accounts have been valued according to non-uniform criteria with respect to those applied in the consolidation, said item is valued again and only for the purposes of the consolidation. In accordance with such criteria, the necessary adjustments will be made, unless the result of the new assessment offers little relevant interest to achieve a true and fair view of the Group.

However, if the Group carries out several activities, so that some are subject to the General Accounting Plan and others to the regulations applicable in Spain to certain companies, or by reason of being an accounting subject, the specific regulations must be respected, explaining in detail the criteria used, notwithstanding that for those criteria that present options, the necessary homogenization of the same must be carried out considering the true and fair view, a circumstance that will motivate homogenizing the operations considering the criterion applied in the annual accounts of the company whose relevance within the Group is greater for said operation.

When the specific regulations do not present options, the criteria applied by said company in its individual accounts must be maintained.

All the companies included in the scope of consolidation have the same year-end date, so it has not been necessary to carry out homogenization procedures.

Consolidation methods

The criteria used to determine the consolidation method applicable to each of the companies that make up the scope of consolidation have been as follows:

- Global integration: this method has been applied to the Group's companies (subsidiary companies), considering as such those in whose share capital the direct or indirect participation of the Club is greater than 50% and/or there is a majority in the Board of Directors, exercising control of the company, with decision-making capacity on the financial and economic policies of these companies.

- Method of participation or equity: this method has been applied to associated companies and multi-group companies, considering as such those in whose direct or indirect participation of the Club is between 20% and 50% or even if, without reaching these percentages of participation, it has a significant influence on management, and those companies for which co-control or collegiate management is required, regardless of the percentage of participation held in it.

With this method, the integration at the initial time on the date of the loss of control occurs by adjusting the book value of the cost of the investment in the company put into equity by the difference with its fair value. The initial carrying amount of the investment is modified (increased or decreased) in the proportion corresponding to the Group companies, due to the variations experienced in the equity of the investee company since the initial valuation, once the proportion of unrealized results generated in transactions between this company and the Group Companies has been eliminated.

Changes in the value of the shareholding corresponding to the investee's results for the year are part of the consolidated results, appearing in the item "Profit sharing / (loss) of companies in equity accounting". The distributions received from the investee will reduce the carrying amount of the investment. It may also be necessary to make adjustments to collect the alterations suffered by the proportional shareholding in the investee as a result of changes in adjustments due to changes in value in the latter. However, if the associated company incurs losses, the reduction in the account representing the investment will be limited to the book value of the shareholding. If the shareholding has been reduced to zero, the additional losses and the corresponding liabilities will be recognized to the extent that legal or contractual obligations have been incurred, or if the Group has made payments on behalf of the investee company.

Impairment of value

Once the equity method has been applied, the Group assesses whether there is objective evidence of impairment of the net investment in the associated entity. The calculation of impairment is determined as a result of comparing the book value associated with the net investment in the associated with its recoverable value, with recoverable value being understood to be the greater of the value in use or fair value minus the costs of disposal or disposal by other means. In this sense, the value in use is calculated based on the Group's participation in the present value of the estimated cash flows from ordinary activities and the amounts that may result from the final sale of the associate. The recoverable amount of the investment in a partner is assessed in relation to each partner entity, unless it does not constitute a cash-generating unit.

Reserves in companies consolidated by global integration and by the equity method

This heading includes the results generated, but not allocated, by group and associated companies, for consolidation purposes, between the date of first consolidation and the beginning of the financial year presented.

Transactions between companies included in the scope of consolidation

Eliminations of reciprocal credits and debits and expenses, income and results from internal operations have been made based on what is established in this regard in Royal Decree 1159/2010, of September 17.

All the profit produced by internal operations is eliminated and deferred until it is realized vis-à-vis third parties outside the Group. The results that differ are both those of the financial year and those of previous years produced since the date of acquisition.

Change in stakes without loss of control

Once control over a subsidiary is obtained, subsequent operations that give rise to a change of the parent company's stake in the subsidiary, without loss of control over it, are considered, in the consolidated annual accounts, as an operation with own equity securities, applying the following rules:

1. The amount of goodwill or negative difference recognized is not changed, nor is the amount of other recognized assets and liabilities;
2. The profit or loss that would have been recognized in the individual accounts is eliminated in the consolidation, with the corresponding adjustment in reserves of the company whose stake is reduced;
3. The amounts of "adjustments for changes in value" and "subsidies, donations and legacies" are adjusted to reflect the stake in the share capital of the subsidiary held by the Group companies;

4. The participation of external shareholders in the net assets of the subsidiary will be shown based on the percentage of participation that third parties outside the Group have in the subsidiary, once the operation has been carried out, which includes the percentage of participation in the goodwill recorded in the consolidated annual accounts associated with the change that has occurred;

5. The necessary adjustment resulting from points 1), 2) and 3) above will be recorded in reserves.

Loss of control

When control of a dependent company is lost, the following rules are observed:

1. For the purposes of consolidation, the profit or loss recognized in the individual annual accounts is adjusted;
2. If the subsidiary is classified as a multi-group or associated company, the equity method is consolidated and initially applied, considering for the purposes of its initial assessment, the fair value of the stake, retained on that date;
3. The participation in the equity of the subsidiary that is retained after the loss of control and that does not belong to the consolidation scope will be valued in accordance with the criteria applicable to financial assets, considering as the initial assessment the fair value in the date on which it ceases to belong to said scope;
4. An adjustment is recognized in the consolidated income statement to show the participation of the external shareholders in the income and expenses generated by the subsidiary in the year up to the date of loss of control, and in the transfer to the income statement recorded in equity.

3. Allocation of result

The proposal for the distribution of the results for the 2025/26 financial year that will be presented for approval by the General Shareholders' Meeting foresees allocating all the profits detailed in its individual annual accounts amounting to 16,207 thousand euros to increase the Social Fund. Likewise, the profit of the 2024/25 financial year was entirely used to increase the Social Fund.

4. Accounting and assessment standards

The main accounting and assessment standards used in the preparation of the consolidated annual accounts, in accordance with those established by the General Accounting Plan, have been the following:

4.1. Intangible assets

Sports intangible assets:

The necessary costs for the acquisition of the federative rights of players to other clubs and the amounts paid of a similar nature are activated in intangible assets and are depreciated on a straight-line basis throughout the duration of the first contract with the player, without considering any residual value. The federative rights of players are recognized as intangible assets when all the significant conditions have been met for the transfer of the player to take place, that is, it is effectively unconditional, which means that there must be a legally binding agreement between the two clubs and between the acquiring club and the player. Likewise, in the event of renewal, depreciation is re-estimated to the new term of the contract prospectively.

The contracts for the acquisition of the federative rights of the players usually include variable remuneration that depends on the sporting performance of the Club and the player himself. These variable payments are recorded when the conditions to which they are subject are met and are depreciated from the registration date until the termination of the current employment contract with the player, not being reliably estimable.

In the case of new contracts or their renewal, the amounts that represent a higher remuneration for the player, such as transfer bonuses or signing bonuses, are considered personnel expenses, notwithstanding the fact that, to the extent that they are pending accrual, they are recorded according to their nature for amounts pending accrual in more than one year under the heading "Non-current trade receivables" and for amounts to be accrued in less than one year under the heading "Trade debtors and other receivables - Sports personnel" of the balance sheet. This same criterion is applied to the acquisition of the player's or coach's image rights, which will be recorded in the income statement according to their nature as the economic profit derived from the contract is received. Additionally, in the event of early termination or assignment of players, the provisions of the subsequent sections will be applied, allocating the expense or income in the income statement depending on its nature.

In the case of acquiring preferential options for the acquisition of player federative rights or other similar rights, initially the costs are recorded as assets to the extent that there are no reasonable doubts about the exercise of the preferential right or about its possibility of transmission and this right has an economic value. The costs will be depreciated at the time of the definitive acquisition on a straight-line basis depending on the duration of the contract with the Club. Otherwise, the entire amount would be transferred to results.

In the event of early termination of contracts, the outstanding cost is fully depreciated and, together with the corresponding income, is reflected in the income statement. The sale of a player's federative rights is recognized when it is not effectively subject to conditions and the risks and benefits have been substantially transferred to the new club.

In the event of players being loaned, the Group records the cost of the loan, understood as the proportional part of the depreciation of the loan period, in the income statement.

There is no training cost for players from youth football and other sections.

Non-sports intangible assets:

As a rule, non-sports intangible assets are initially valued at their acquisition price or production cost. Subsequently, they are valued at its cost less the corresponding accumulated depreciation and, where appropriate, any impairment loss they may have experienced. These assets are depreciated based on their useful life.

In relation to software, the Group records in this account the costs incurred in the acquisition and development of computer programs, including the costs of developing websites. Software maintenance costs are recorded in the income statement for the year in which they are incurred. Software is depreciated using the straight-line method over a period of 5 years.

Regarding audiovisual property rights, the Group records in this account the costs incurred in the acquisition and development of series, documentaries, and exclusive content for digital platforms. Audiovisual property rights are depreciated using the straight-line method during the period of temporary assignment of these rights to third parties.

Cryptocurrencies:

The Group defines cryptocurrencies as a digital representation of value not issued by a central bank or public authority, but accepted by natural or legal persons as a medium of exchange and that can be transferred, stored, or traded by electronic means and that does not have the legal consideration of currency or money. In this sense, cryptocurrencies have the following characteristics, which determine their accounting treatment according to the purpose for which they are going to be acquired or for which they are controlled:

- a) Do not meet the definition of a financial asset, because they do not grant the right to receive cash or equivalent asset.
- b) They are not a universally accepted means of payment.
- c) They can be a means used to cancel obligations.
- d) They have or may have a speculative use.

For virtual currencies intended for sale in the ordinary course of its operations, the Group applies Accounting and Assessment Standard (NRV) no. 10 "Stocks" of the General Accounting Plan and, and, otherwise, it records them in accordance with the Accounting and Assessment Standard (NRV) no. 6 "Intangible assets".

Impairment of intangible assets, materials and real estate investments

Whenever there are indications of loss of value, the Group estimates through the so-called "impairment test" the possible existence of value loss that decrease the recoverable value of said assets to an amount lower than their book value. The effect of interest rate changes as an indication of impairment has not been considered relevant.

The recoverable amount is determined as the higher of the estimated fair value of realization less costs to sell and the value in use.

The value in use of the players is determined considering the entire first team squad as a single cash-generating unit, since each player does not generate independent cash flows, except in the event of sale.

Because of this, at the end of each year, the Group's Directors commissions appraisals of most of its assets registered under the heading "Real estate investments" to an independent appraiser to verify that the recoverable amount of these assets is greater than or equal to their book value. These appraisals are made considering the current uses of the assets included in this heading.

If an impairment loss of an asset must be recognized, the book value is decreased up to the limit of the highest value among the following: its fair value less costs to sell, its value in use and zero.

When an impairment loss is reversed subsequently, the carrying amount of the asset is increased by the revised estimate of its recoverable amount, but in such a way that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognized in previous years. This impairment loss reversal is recognized as income.

4.2. Property, plant and equipment

Property, plant and equipment are initially valued at their acquisition price or production cost, which were updated up to 1996 in accordance with what is allowed by current legislation and are subsequently decreased by the corresponding accumulated depreciation and impairment loss, if any, according to the criteria mentioned in Note 4.1.

Additionally, financial expenses accrued during the construction period that are directly attributable to the acquisition or manufacturing of the asset are included, provided that a period greater than one year is required until they are in conditions of use. Indirect taxes levied on tangible assets are only included at the acquisition price or production cost when they are not recoverable directly from the Tax Agency.

The higher value of tangible fixed assets is included as the initial estimate of the present value of the obligations assumed arising from the dismantling or retirement and others associated with the aforementioned asset, such as the costs of renovating the site on which it is based, provided that these obligations give rise to the recording of provisions. The costs of expansion, modernization or improvements that represent an increase in productivity, capacity or efficiency, or an extension of the useful life of the goods, are accounted for as a higher cost. Conservation and maintenance expenses are charged to the profit and loss account for the year in which they are incurred.

The work conducted by the Group for its own assets is reflected based on the cost price of raw materials and other consumables, the costs directly attributable to these assets, as well as a reasonable proportion of indirect costs.

The heading of tangible assets in progress and advances includes all payments on account incurred before their actual delivery or putting them in conditions of use.

The Group depreciates tangible assets following the straight-line method, applying annual depreciation percentages calculated based on the years of estimated useful life of the respective assets, according to the following breakdown:

	Years of estimated useful life
Stadiums, arenas and other constructions	25 to 50
Machinery, facilities and tools	3.3 to 10
Transport equipment	5
Furniture and fixtures	10 to 12.5
Information processing equipment	4 to 5

4.3. Real estate investments

The real estate investment heading of the balance sheet includes the values of land, buildings and other constructions that are hold either to be operated on a rental basis, or to obtain a capital gain on their sale because of increases that may occur in the future in their respective market prices.

These assets are valued in accordance with the criteria stated in Note 4.2, relating to tangible assets.

As of June 30, 2026 and 2025, real estate investments correspond to land.

4.4. Exchange of assets

For the items acquired by exchange, the Group analyzes each operation to define whether the exchange is of a commercial nature or not.

When the exchange is of a commercial nature, the asset received is valued at the fair value of the asset delivered plus, if applicable, the monetary considerations delivered in exchange, unless there is clearer evidence of the fair value of the asset received, in which case it is valued by this last value. The assessment differences that arise when derecognizing the item delivered are recorded in the income statement.

When the exchange is not of a commercial nature, or when it has not been possible to obtain a reliable estimate of the fair value of the items involved in the operation, the asset received is valued at the book value of the asset delivered plus, where appropriate, the monetary compensations delivered.

4.5. Leases

Leases are classified as financial leases whenever it can be deduced from the terms of the leases that substantially all the risks and benefits inherent in ownership of the asset subject to the contract are transferred to the lessee. As of June 30, 2026 and 2025, the Group does not have financial lease contracts. The other leases are classified as operating leases.

Operating lease

If the Group acts as a lessor

Income and expenses derived from operating lease agreements are recorded in the consolidated income statement in the year in which it is accrued.

Likewise, the acquisition cost of the leased asset is presented in the consolidated balance sheet according to its nature, increased by the amount of the directly attributable contract costs, which are recognized as an expense during the term of the contract, applying the same criterion used for recognizing rental income.

If the Group acts as a lessee

Expenses arising from operating lease agreements are recorded in the consolidated income statement in the year in which they accrue.

Any collection or payment that could be made when contracting an operating lease will be treated as an advance collection or payment that will be recorded in results throughout the lease period, as the benefits of the leased asset are transferred or received.

4.6. Non-current assets held for sale

The Group classifies under the heading "Non-current assets held for sale" those assets whose book value will be recovered mainly through sale, instead of through continued use, when the following requirements are met:

- Are available in their current condition for immediate sale, subject to the usual and customary terms of sale.
- Its sale is highly probable.

Non-current assets held for sale are valued at the lower of their book value and fair value less costs to sell. These assets are not depreciated and, if necessary, the appropriate value adjustments are made so that the book value does not exceed fair value less costs to sell.

When an asset no longer meets the requirements to be classified as held for sale, it is reclassified in the balance sheet item that corresponds to its nature and is valued at the lower amount, on the date on which the reclassification is appropriate, between its book value prior to its classification as a non-current asset held for sale, adjusted, if applicable, for depreciation and value adjustments that would have been recognized had it not been classified as held for sale, and its recoverable amount, recording any difference in the item of the income statement that corresponds to its nature.

4.7. Financial instruments

At the time of initial recognition, the Group classifies financial instruments as a financial asset, a financial liability, or an equity instrument, depending on the economic substance of the transaction, and considering the definitions of financial asset, financial liability, and equity instrument according to the financial information framework applicable to it, which has been described in Note 2.1.

The recognition of a financial instrument occurs when the Group becomes an obligated party, either as acquirer, holder, or issuer of the instrument.

Financial assets

The Group classifies its financial assets based on the business model applicable to them and the characteristics of the instrument's cash flows.

The business model is determined by the Group's Management and reflects the way in which they jointly manage each group of financial assets to achieve a specific business objective. The business model that the Group applies to each group of financial assets is the way in which it manages them with the objective of obtaining cash flows.

When categorizing assets, the Group also considers the characteristics of the cash flows into which they are converted. Specifically, it distinguishes between those financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the amount of the outstanding principal (hereinafter, assets that meet the UPPI criteria), from rest of financial assets (hereinafter, assets that do not meet the UPPI criteria).

Specifically, the Group's financial assets are classified into the following categories:

Financial assets at fair value with changes in the income statement

As a general criterion, the Group classifies its financial assets as financial assets at fair value with changes in the income statement, unless they must be classified in any other heading than those indicated later for them by the applicable financial reporting regulatory framework.

Financial assets held for trading are classified within this heading. The Group considers that a financial asset is held for trading when:

- They are originated or acquired with the purpose of being sold in the short term.

- They are part, at the time of their initial recognition, of a portfolio of financial instruments identified and managed jointly for which there is evidence of recent actions to obtain current profit, or
- It is a derivative financial instrument, if it is not a financial guarantee contract, nor has it been designated as a hedging instrument.

In any case, the Group, at the time of initial recognition, classifies within this heading any financial asset that it has designated as a financial asset at fair value with changes in the income statement, since thereby eliminating or significantly reducing an assessment inconsistency or accounting asymmetry that would arise if it was classified in another of the categories.

They are initially recorded at their fair value, which, unless there is evidence to the contrary, will be the transaction price, which is equivalent to the fair value of the consideration delivered. Transaction costs that are directly attributable to them are recognized as an expense in the income statement.

After initial recognition, the Group records the assets included in this heading at fair value, recording the changes in the income statement.

Financial assets at depreciated cost

They correspond to financial assets to which the Group applies a business model whose objective is to receive the cash flows derived from the execution of the contract. The contractual conditions of the financial asset give rise, on specified dates, to cash flows that are solely collections of principal and interest, on the amount of the outstanding principal, even though the asset is admitted to trading on an organized market, so they are assets that meet the UPPI criteria (financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the outstanding principal amount).

The Group considers that the contractual cash flows of a financial asset are only collections of principal and interest on the amount of the outstanding principal, when these are those of an ordinary or common loan, without prejudice to the fact that the operation is agreed to a zero or below market interest rate. The Group considers that they do not meet this criterion, and, therefore, does not classify within this heading, financial assets convertible into equity instruments of the issuer, loans with inverse variable interest rates (that is, a rate that has an inverse relationship with market interest rates); or those in which the issuer can defer the payment of interest if this payment would affect solvency, without the deferred interest accruing additional interest.

When evaluating whether the business model of collecting contractual cash flows is applicable to a group of financial assets, or, on the contrary, another business model is applicable, the Group considers the timing, frequency and the value of sales that are occurring and that have occurred in the past in this group of financial assets.

Sales in themselves do not determine the business model and, therefore, cannot be considered in isolation. Therefore, the existence of specific sales within the same group of financial assets does not determine the change in the business model for the rest of the financial assets included within this group. To evaluate whether sales determine a change in the business model, the Group considers existing information on past sales and expected future sales for the same group of financial assets. The Group also considers the conditions that existed at the time of past sales and current conditions when evaluating the business model applicable to a group of financial assets.

In general, credits for commercial operations and credits for non-commercial operations are included within this heading:

- Credits for commercial operations: those financial assets that originate with the sale of goods and the provision of services for transit operations of the Group for deferred collection.
- Credits for non-commercial operations: those financial assets that, not being equity instruments or derivatives, do not have commercial origin and the collections of which are of a determined or determinable amount, coming from loan and credit operations granted by the Group.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. However, credits for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate are initially valued at their nominal value, provided that the effect of not updating the cash flows is not significant, in which case they will continue to be valued subsequently at this amount, unless they have been impaired. After initial recognition, they are valued at depreciated cost. Accrued interest is recorded in the income statement.

At the end of the financial year, the Group makes the appropriate impairment value corrections, whenever there is objective evidence that the value of a financial asset, or a group of financial assets with similar collectively valued risk characteristics, has been impaired as a result of one or more events that occur after initial recognition, which cause a decrease or delay in the collection of estimated future cash flows, which may be caused by the insolvency of the debtor.

Impairment value corrections are recorded based on the difference between their book value and the current value at the end of the year of the future cash flows that are estimated to be generated (including those from the execution of real and/or personal guarantees) discounted at the effective interest rate calculated at the time of initial recognition. For financial assets with variable interest rates, the Group uses the effective interest rate that, in accordance with the contractual conditions of the instrument, should be applied at the year-end date. These corrections are recognized in the income statement.

Financial assets at fair value with changes in equity

This heading includes financial assets that, in accordance with the contractual clauses, on specified dates, generate cash flows that correspond only to receipts of principal and interest on the outstanding principal amount, and are not held for trading, nor are they appropriate to classify them in the heading of "financial assets at depreciated cost".

Also included within this heading are equity instruments that are not held for trading, and that cannot be classified as financial assets at cost, for which the Group has exercised the irrevocable option at the time of initial recognition to present the subsequent changes in fair value directly into equity.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable (including preferential subscription rights and similar rights, which the Group has had to pay or has agreed to pay to acquire control, if applicable, of the asset).

After initial recognition, these assets are valued at their fair value, without considering the transaction costs that the Group could incur in the event of their disposal. Changes in fair value that occur in the financial asset are recorded as an income or expense directly allocated to equity, until it is derecognized or impaired, at which time the amount recognized in equity is allocated to the income statement.

The financial income (calculated using the effective interest rate method) from the interest accrued by the financial instrument is recorded in income statement. Likewise, the dividends generated by the financial asset are recorded as income in income statements, if it is undoubtedly allocating results that it has generated since the Group took control. Otherwise, they are recorded as a lower value of the cost of the asset.

At least at the end of the financial year, the Group makes the necessary value adjustments for impairment, whenever there is objective evidence that the value of a financial asset, or group of financial assets classified in this heading, with similar collectively valued risk characteristics, has been impaired because of one or more events that have occurred since its initial recognition, and that have caused:

- In the case of acquired debt instruments, a decrease or delay in the estimated future cash flows, which are motivated by the insolvency of the debtor; either,
- In the case of investments in equity instruments, the non-recoverability of the asset's book value, evidenced by a prolonged or significant decrease in the fair value. In any case, the Group assumes that the asset has suffered impairment when:
 - o There has been a continuous drop in value for a year and a half; either,
 - o Forty percent of its listed value, without the recovery of its value having occurred, without prejudice to recognizing an impairment loss in value before either of these two circumstances occurs.

However, the value corrections and the results arising from exchange differences in financial assets denominated in a functional currency other than that of the Group, are recorded in the income statement.

Impairment value corrections are recognized by the difference between their cost or depreciated cost less, where applicable, any value correction for impairment recognized prior to the income statement, and the fair value, at the time the assessment is made

Accumulated impairment loss recognized in equity due to the decrease in fair value is recognized in the income statement, provided there is objective evidence of impairment.

If the fair value increases in subsequent years, the value correction recognized in previous years will be reverted with a credit to the income statement for the year, unless the increase in fair value corresponds to an equity instrument, and in this case, the value correction recognized in previous years will not be reversed with a credit to the income statement and the increase in fair value will be recorded directly in equity.

In those exceptional cases, in which the fair value of an equity instrument cannot be measured reliably, the expenses and income that have previously been recognized in equity are maintained in equity, until disposal or derecognition of the asset, at which time they are allocated to the income statement, or until one of the following circumstances occurs:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of the indicated value decrease, in the heading of equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss is recognized in equity in the income statement.

Financial assets at cost

The following financial assets are included in this heading:

- Investments in equity instruments whose fair value cannot be determined with reference to an active market, or cannot be reliably estimated, and derivatives that underlie this type of investment.
- Hybrid financial assets whose fair value cannot be estimated reliably unless they meet the criteria to be classified as a financial asset at depreciated cost.
- Contributions made to joint accounts and similar accounts.
- Participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed conditional on the borrower's achievement of a milestone (due to obtaining profit), or because they are calculated in reference to the evolution of their activity. As of June 30, 2026, and 2025, the Group does not have participation loans.
- Any financial asset, which could initially be classified as a financial asset at fair value with changes in the income statement, when it is not possible to obtain a reliable estimate of the fair value.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. Fees paid to legal advisors or other professionals involved in the acquisition of the asset are recorded as an expense in the income statement.

The expenses generated internally in the acquisition of the asset are also not recorded as a higher value of the asset and are recorded in the income statement. In the case of investments made before they are considered investments in the assets of a group, multi-group, or associated company, the book value immediately before the asset can be in this classification will be considered the cost of such investment.

Equity instruments classified in this heading will be valued at their cost, less, where applicable, the accumulated amount of value adjustments for impairment.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections.

This same criterion is applied to participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed upon conditional on the achievement of a milestone in the borrowing company, or because they are calculated exclusively based on the evolution of the activity of said company. If, in addition to contingent interest, it includes irrevocable fixed interest, the latter is accounted for as financial income based on accrual. Transaction costs are recorded in the income statement on a straight-line basis over the life of the participation loan.

At least at the end of the financial year, the Group makes the necessary value corrections whenever there is objective evidence that the book value of an investment is not recoverable.

The amount of the value adjustment is calculated as the difference between the book value and the recoverable amount, understood as the greater amount between the fair value less selling costs and the present value of the future cash flows derived from the investment, which in the case of equity instruments is calculated either by estimating what is expected to be received as a consequence of the allocation of dividends made by the subsidiary and the sale or derecognition instead of the investment, or by estimating the participation in the cash flows that are expected to be generated by the subsidiary, coming from both ordinary activities and from the disposal or derecognition in balances.

The recognition of impairment value corrections and, where applicable, their reversal, will be recorded as an expense or income, respectively, in the income statement. The impairment reversal is limited to the book value of the investment that would be recognized on the date of reversal if the impairment had not been recorded.

However, in cases in which an investment has been made in the Group, prior to its classification as a group, multi-group, or associated company, and prior to this classification, and value adjustments have been recorded in equity derived from this investment, these adjustments are maintained after qualification until the disposal or derecognition of the investment, at which time they are recorded in the income statement, or until the following circumstances occur:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of said value decrease, in equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss recorded directly in equity is recognized in the income statement.

The assessment criteria for investments in the equity of group, multi-group, and associated companies are detailed in the following section:

Investments in the equity of group, multi-group, and associated companies

Group companies are considered those linked to the Club by a control relationship and associated companies are those over which the Group exercises significant influence. Additionally, the category of multi-group companies includes those companies over which, by virtue of an agreement, joint control is exercised with one or more shareholders.

Both associated companies and multi-group companies have been consolidated by the equity method or participation method, which consists of incorporating the value of net assets, corresponding to the effective percentage of participation held in these companies.

In general, the investment in a multi-group company is initially valued by its cost. The book value of the equity is modified (increased or decreased) in the proportion corresponding to the Group companies, due to the variations experienced in the equity of the investee company since the initial valuation, once the proportion of unrealized results generated in transactions between this company and the Group Companies has been eliminated.

Variations in the value of the stake corresponding to the results of the investee's financial year are part of the consolidated results. The distributions received from the investee will reduce the carrying amount of the investment. It may also be necessary to make adjustments to reflect the alterations suffered by the proportional shareholding in the investee as a result of adjustments due to changes in value in the latter. However, if the multi-group company incurs losses, the reduction in the account representing the investment will be limited to the book value of the shareholding. If the shareholding has been reduced to zero, the additional losses, and the corresponding liabilities, will be recognized to the extent that legal or contractual obligations have been incurred, or if the Group has made payments on behalf of the investee company.

Impairment of investments in the assets of companies and multi-group companies

At the end of each financial year or interim period, or whenever there are indications of loss of value, the Club's Board of Directors proceeds to estimate, by means of the so-called impairment test, the possible existence of impairment losses that reduce the recoverable value of the shares in the equity of companies to an amount lower than the book value recorded in the balance sheet. Recoverable value is determined to be the greater of the value in use and the net selling price that would be obtained.

The Club's Management has assessed the recoverable value of the 49% stake in the capital of Locksley Invest, S.L. indicated in Note 10.1, the book value of which at June 30, 2026 amounted to 157.5 million euros, with the advice of Ernst & Young as an independent expert.

The valuation method used by the independent expert has been the method of discounting expected future cash flows. For the purposes of calculating the present value of expected future flows at June 30, 2026, they are discounted at a rate that reflects the weighted average cost of capital employed adjusted for business risk of 8.1% (2024/2025 financial year 8.3%) and a constant expected growth rate of 2.5% (2024/2025 financial year 2.5%) is applied. The excess of the recoverable amount over the carrying amount at June 30, 2026 is 16.8 million euros.

Considering the sensitivity analysis carried out, with a variation of +/-0.50% in the discount rate and +/-0.25% in the perpetuity growth rate, only in the case of using the low range of the valuation would imply an impairment of 17.9 million euros.

The Board of Directors has considered that the book value of the 49% stake in the capital of Locksley Invest, S.L. registered on June 30, 2026 for 157.5 million euros more adequately represents the fair value of this investment.

The Group's Management has assessed the recoverable value of the 63.14% stake in the capital of Barça Produccions, S.L. indicated in Note 10.3, with the advice of Ernst & Young as an independent expert.

The valuation method used has been the value in use, which is understood to be the present value of the estimated future cash flows, approved by the company's management and considered reasonable.

The main hypotheses used by the Club Board in carrying out the deterioration test in the 2025/2026 financial year have been the following:

- Revenue: estimates of turnover are made on the basis of internal estimates and, where appropriate, taking into account sectoral growth forecasts for the different types of revenue line projected according to the six-year business plan.
- In the estimation of the terminal value from the sixth year onwards, the EBITDA margin is 69% on sales.
- The estimated discount rate, which includes the value of money over time and the risks associated with the business and the business plans projected by the Group, for the 2025/2026 financial year is 21% (in the 2024/2025 financial year it was 24.1%). The decrease in the discount rate in the 2025/2026 financial year is mainly due to the reestimation of the business plans made in the 2025/2026 financial year compared to the one made in the 2024/2025 financial year, which has led to more moderate growth estimates and where the business lines with a higher implicit risk have lost specific weight.
- In the estimation of the terminal value from the sixth year onwards, the estimated constant expected growth rate is 3.2% (from 3% in the 2024/2025 financial year), considering that certain lines of business will not have yet reached stabilization in this sixth year.

The expert concluded with a range of value of the stake between 82.9 million euros and 98.8 million euros, in alignment with the International Valuation Standards Board (IVSC), as well as IFRS13. A change in the discount rate of +/- 1% and a change in the estimated constant expected growth rate of +/- 0.25% have been considered.

In addition, at the request of the Management, a sensitivity analysis has been incorporated into the most relevant assumptions in the valuation of the terminal value, consisting of 90% of the obtaining of future cash flows, 52.9% of the EBITDA margin of the terminal value and a growth rate of 2%. This scenario has resulted in a value range between 67.62 million euros and 77.95 million euros. The Group's Management has prudently considered recognizing the fair value of this investment based on this analysis, and has agreed to value the participation of Barça Produccions, S.L. at 73 million euros as of June 30, 2026.

The result obtained from this impairment test has revealed a cumulative impairment of 161,985 thousand euros at June 30, 2026, of which 23,270 thousand euros correspond to this year and, therefore, have been recorded in the consolidated profit and loss account.

Derecognition of financial assets

Financial assets are derecognized from the balance sheet, as established by the Conceptual Accounting Framework, of the General Accounting Plan, approved by Royal Decree 1514/2007, of November 16, considering the economic reality of the transactions and not only to the legal form of the contracts that regulate it. Specifically, the derecognition of a financial asset is recorded, in whole or in part, when the contractual rights to the cash flows of the financial asset have expired or when they are transferred, provided that this transfer substantially transfers the risks and benefits inherent to the ownership of the financial asset.

The Group understands that the risks and benefits inherent to the ownership of the financial asset have been substantially transferred when its exposure to the change in cash flows is no longer significant in relation to the total change in the present value of the net future cash flows associated with the financial asset.

If the Group has not transferred or retained substantially the risks and benefits of the financial asset, it is derecognized when its control is not retained. If the Group holds control of the asset, it continues to recognize it for the amount to which it is exposed due to changes in the value of the transferred asset, that is, for its continued involvement, recognizing the associated liability.

The difference between the consideration received net of attributable transaction costs, considering any new asset obtained less any liability assumed, and the carrying amount of the financial asset transferred, plus any accumulated amount that has been recognized directly in equity, determines the profit or loss arising from derecognizing the financial asset and forms part of the result of the year in which it occurs.

The Group does not derecognize financial assets in transfers in which it retains substantially the risks and benefits inherent to its ownership, such as the discounting of bills, recourse factoring operations, sales of financial assets with a repurchase agreement to a fixed price or the sales price plus interest and totalizations of financial assets in which companies retain subordinated financing or other types of guarantees that absorb substantially all expected loss. In these cases, the Group recognizes a financial liability for an amount equal to the consideration received.

Reclassification of financial assets

Club reclassifies a financial asset when the business model applied changes. The Group considers that there is no reclassification and, therefore, does not apply the following policies in the following cases:

- A hedging instrument designated and effective in a cash flow hedge or in a hedge of the net investment in a foreign business that no longer meets the requirements established by the applicable financial reporting regulatory framework for its consideration as such.
- When a financial asset becomes a designated and effective hedging instrument in a cash flow hedge or hedge of the net investment in a foreign business.

The Group records reclassifications prospectively from the reclassification date, in accordance with the following criteria:

Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in the income statement and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in the income statement, it records it at fair value on the date of reclassification.

Any loss or profit arising from the difference between the previous depreciated cost of the financial asset and the fair value is recognized in the income statement.

On the contrary, when the Group reclassifies a financial asset from the heading of assets at fair value through income statement to that of assets at depreciated cost, the fair value on the date of reclassification becomes the new book value.

Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in equity, it records it at fair value on the date of reclassification. Any loss or profit that arises due to the difference between the previous depreciated cost of the financial asset and the fair value is recognized directly in equity. The effective interest rate is not adjusted because of the reclassification.

On the contrary, when the Group reclassifies a financial asset from the heading at fair value with changes in equity to that of depreciated cost, it is recorded at its fair value on this date. Accumulated profit and loss in equity are adjusted in the fair value of the financial asset at the reclassification date. As a result, the financial asset is valued on the reclassification date as if it had been measured at depreciated cost since initial recognition.

Reclassification of financial assets at fair value with changes in the income statement in the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from fair value through income statement to fair value through equity, the financial asset continues to be recorded at fair value.

On the contrary, when the Group reclassifies a financial asset from the heading of fair value with changes in equity to that of fair value with changes in the income statement, the financial asset continues to be recorded at fair value, but the profit or loss accumulated directly in equity is recorded in the income statement on that date.

Reclassification of investments in equity instruments valued at cost in the heading of financial assets at fair value through the income statement and, vice versa

When an investment in the equity of a group, multi-group, or associated company must no longer be classified as such, the financial investment held in this company is reclassified in the heading of financial assets at fair value with changes in the income statement provided that the fair value of the shares can be estimated reliably, unless the Group chooses at that time to include the investment in the heading of financial assets at fair value through changes in equity.

In this case, its fair value is measured on the date of reclassification, recognizing any profit or loss that arises, due to the difference between the book value of the asset prior to reclassification and the fair value, to the income statement, unless such Company exercises said option, in which case the difference recorded directly in equity. This same criterion is applied to investments in other equity instruments that can be valued reliably.

On the contrary, if the fair value of an equity instrument is no longer reliable, the fair value on the reclassification date becomes the new book value.

Financial liabilities:

A financial liability is recognized on the balance sheet when the Group becomes an obligated party to the contract or legal transaction in accordance with its provisions. Specifically, the financial instruments issued are classified, in whole or in part, as a financial liability, provided that, in accordance with their economic reality, they entail for the Group a contractual obligation, direct or indirect, to deliver cash or another financial asset or of exchanging financial assets or liabilities with third parties under unfavorable conditions.

Any contract that may be settled with the Group's own equity instruments is also classified as a financial liability, provided that:

- It is not a derivative nor does it require or may require the delivery of a variable amount of its own equity instruments.
- If it is a derivative with an unfavorable position for the Group, which can be settled through a form other than the exchange of a fixed amount of cash or another financial asset for a fixed amount of the Group's equity instruments; For these purposes, those that are, in themselves, contracts for the future receipt or delivery of the Group's own equity instruments are not included among the equity instruments.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections. In this case, when the entire cost of the joint account has been impaired, the additional loss that it generates will be classified as a liability. As of June 30, 2026 and 2025, the Group has not carried out operations of these characteristics.

Participation loans that accrue contingent interest are recorded in the same way, either because a fixed or variable interest rate is agreed upon conditional on the fulfillment of a milestone for the borrowing company (for example, obtaining profit), or because are calculated exclusively by reference to the evolution of the activity of said company. The financial expenses accrued by the participation loan are recognized in the income statement in accordance with the accrual principle, and the transaction costs will be allocated to the income account in accordance with a financial criterion or, if not applicable, linearly throughout the life of the participation loan.

In those cases, in which the Group does not transfer the risks and benefits inherent to a financial asset, it recognizes a financial liability for an amount equivalent to the consideration received.

The categories of financial liabilities, among which the Group classifies them, are the following:

- Financial liabilities at depreciated cost
- Financial liabilities at fair value with changes in the income statement.

Financial liabilities at depreciated cost

In general, the Group classifies the following financial liabilities within this heading:

- Debts from commercial operations: these are financial liabilities that originate from the purchase of goods and services through traffic operations with deferred payment, and
- Debts from non-commercial operations: these are financial liabilities that, despite not being derivative financial instruments, do not have commercial origin, but come from loan or credit operations received by the Group.

Participation loans that have ordinary or common loan characteristics are also classified within this heading.

Additionally, all financial liabilities that do not meet the criteria to be classified as financial liabilities at fair value with changes in the income statement are classified within this heading.

Financial liabilities at depreciated cost are initially measured at the fair value of the consideration received, adjusted for directly attributable transaction costs.

However, debts for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate, as well as disbursements required by third parties on participations, the amount of which is expected to be paid in the short term, are initially valued at their nominal, provided that the effect of not discounting cash flows is not significant.

They are subsequently valued at their depreciated cost, using the effective interest rate. Those that, in accordance with what was mentioned in the previous paragraph, are initially valued at their nominal value, continue to be valued at this amount.

In relation to the financing of the Espai Barça in accordance with the characteristics of the operation in accordance with Registration and Valuation Standard 9 of the General Accounting Plan, the Club's Board of Directors has determined that the accounting treatment corresponds to that of a financing operation and the liabilities must be recognized, valued and presented in accordance with the amortized cost. The Club's maximum liability to the Securitization Fund and, therefore, to the bondholders and borrowers will correspond to the amount of the resources necessary for the construction of the Espai Barça, including the costs of incorporation and financing, until it becomes operational, with a maximum amount of 1,500 million euros.

Derecognition of financial liabilities

The Group derecognizes a financial liability when the obligation has been extinguished. The Group also derecognizes its own financial liabilities that it acquires (even if it is with the intention of selling them in the future).

When an exchange of debt instruments occurs with a lender, provided they have substantially different conditions, the original financial liability is recorded and the new financial liability that arises is recognized. Similarly, a substantial change of the current conditions of a financial liability is recorded.

The difference between the book value of the financial liability, or the part thereof that has been derecognized, and the consideration paid, including attributable transaction costs, and which also includes any transferred asset other than cash or liability assumed, is recognized in the income statement of the year in which it occurs.

When an exchange of debt instruments that do not have substantially different conditions occurs, the original financial liability is not derecognized from the balance sheet and the amount of commissions paid is recorded as an adjustment to the book value. The new depreciated cost of the financial liability is determined by applying the effective interest rate, which is the one that equates the book value of the financial liability at the date of amendment with the cash flows that must be paid under the new conditions.

For these purposes, the conditions of the contracts are considered to be substantially different when the lender is the same as the one that granted the initial loan and the present value of the cash flows of the new financial liability, including net commissions, differs by at least one 10% of the current value of the cash flows pending payment of the original financial liability, both discounted to the effective interest rate of the original liability.

Additionally, the Group, in those cases in which this difference is less than 10%, also considers that the conditions of the new financial instrument are substantially different, when there are other types of substantial changes of a qualitative nature, such as: change from a fixed interest rate to a variable interest or vice versa, the re-expression of the liability in a different currency, an ordinary loan that becomes a participation loan, etc.

Bonds delivered and received:

The difference between the fair value of the bonds delivered and received and the amount disbursed or collected is considered an advance payment or collection for the operating lease or the provision of the service, which is recorded in the income statement during the period of the lease or during the period in which the service is provided.

When it comes to current bonds, cash flow discounting is not carried out since its effect is not significant.

4.8. Stock

Stocks are valued at acquisition price. The acquisition price includes the amount invoiced by the seller, after deducting any discount, price reduction or other similar items, and all additional expenses incurred until the goods are located for sale, such as transportation, insurance and others directly attributable to the acquisition of stocks.

Given that the Group's stocks do not require a period greater than one year to be ready to be sold, no financial expenses are included in the acquisition price.

The Group uses the weighted average cost to assign the value of stocks.

When the net realizable value of the inventories is lower than their acquisition price, the appropriate value corrections are made, recognizing them as an expense in the consolidated income statement.

4.9. Transactions in foreign currencies

The functional currency used by the Group is the euro. Consequently, operations in currencies other than the euro are considered denominated in foreign currency and are recorded according to the exchange rates in force on the dates of the operations.

At year-end, monetary assets and liabilities denominated in foreign currency are exchanged by applying the exchange rate at the balance sheet date. The profit or loss revealed are recorded in the income statement of the year in which they occur.

4.10. Corporate tax

As of the financial year that begins on July 1, 2018, the Club, and the subsidiary Barça Licensing & Merchandising, S.L.U. have paid corporate tax under the tax dation regime, with the Club being the head of the tax group with identification number 568/18. On June 26, 2018, the Club notified the Tax Agency of the constitution of said tax group. As of the 2020/21 financial year, the group no longer pays taxes in accordance with the special corporate tax regime.

The corporate tax expense or income includes the part related to the current tax expense or income and the part corresponding to the deferred tax expense or income.

The current tax is the amount that the Club pays because of the tax settlements of the corporate tax relating to a financial year. Reductions and other tax advantages in the tax payment, excluding withholdings and payments on account, as well as compensable tax loss from previous years and effectively applied in this one, give rise to a lower amount of current tax.

Deferred tax expense or income corresponds to the recognition and cancellation of deferred tax assets and liabilities. These include temporary differences that are identified as those amounts that are expected to be payable or recoverable derived from the differences between the book amounts of assets and liabilities and their tax value, as well as negative tax bases pending compensation and credits for tax reductions not applied. These amounts are recorded by applying to the temporary difference or credit that corresponds the type of lien to which they are expected to be recovered or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except those derived from the initial recognition of goodwill or other assets and liabilities in a transaction that does not affect either the tax result or the accounting result and is not a business combination.

For their part, deferred tax assets are only recognized to the extent that it is considered probable that the Group will generate future tax profit to make them effective.

Deferred tax assets and liabilities, arising from operations with direct debits or credits recorded in equity items, are also recorded in equity.

At each accounting closing, the recorded deferred tax assets are reconsidered, and the appropriate corrections are made to the extent that there are doubts about their future recovery. Likewise, at each closing, deferred tax assets not recorded in the balance sheet are evaluated and these are recognized to the extent that their recovery with future tax benefits becomes probable.

4.11. Income and expenses

Income comes mainly from audiovisual rights contracts, sponsorship, personal seat licenses, membership fees, season ticket holders, as well as from the sale of tickets and sports products and the provision of other related services.

To determine whether income needs to be recognized, the Group follows a five-step process:

1. Identification of the contract with a customer.
2. Identification of performance obligations.
3. Determination of the price of the transaction.
4. Assignment of the transaction price to the execution obligations.
5. Recognition of income when performance obligations are met.

In all cases, the total transaction price of a contract is distributed among the different performance obligations according to the relative independent selling prices. The transaction price of a contract excludes any amount charged on behalf of third parties. Ordinary income is recognized at a particular point in time or over time, when (or how) the Group satisfies performance obligations by transferring the promised goods or services to customers. In relation to these, given the Group's obligations, revenues are recognized on the basis of direct measurement of the value to customers of the goods delivered, as well as the services provided and applying the product method. In accordance with the nature of the Group's main income (provision of services and sale of commercial stock), this method is considered to be the most appropriate, and cannot be recognized until it is provided.

The Group's obligations correspond to those specific to the nature of the income to which they correspond.

In the event of sales contracts with a significant financial component, such as non-recurring transactions or player transfers, the price of the agreed transaction will be adjusted to reflect the effects of the time value of the money, as a result of the payment schedule agreed by the parties to the contract (explicitly or implicitly) providing the client or the Group with a significant financing benefit.

Income from audiovisual and sponsorship contracts

Income from TV broadcasting rights and other compensation for participation in a competition that are fixed compensations are recorded on a straight-line basis as the corresponding matches are held during the season. These correspond to the obligation of the corresponding Company to assign, according to the clauses of the contracts, the corresponding audiovisual rights. Likewise, in the case of income from TV broadcasting rights and/or any consideration for participation in a competition that are variable considerations and that depend on certain conditions to be completed by the Club, they are recorded at the time the fulfillment of these occur.

Income from sponsorship contracts that are fixed consideration is recorded proportionately over the period covered by the sponsorship rights contract. In the case of variable consideration that depends on certain conditions to be completed by the Club, they are recorded at the time the conditions are fulfilled.

The collection of previous income is carried out according to the conditions of the contracts, normally, before its accrual, recording the unearned amount under the heading "Non-current and current accruals" of the attached balance sheet.

Income from membership fees and subscribers

Income from members and subscribers is recorded on a straight-line basis during the season. Payment for these is normally made before the start of the season. The Club's obligations in this regard are detailed within the Club's bylaws, with one of the Club's main obligations being to allow attendance at sporting events organized by the Club as well as other related services.

The Club's Board of Directors considers that the criterion of linearizing the income that accrues over time, considering the duration of the season, allows the Group's faithful image to be adequately shown.

Revenue from ticket sales

Income from tickets or similar is recorded at the time of the corresponding match or event. The Club's obligations are included in the general conditions, and there is no refund, for example, once the title or ticket has been acquired. Payment is made in cash.

Revenue from retail and online sales

The Group manages 15 retail stores for Barça products (19 stores in the previous year). The sale of goods is recognized when the product is delivered to the customer at which time the Group's obligations are considered to have been completed, and the collection is made in cash or by bank card. Online sales began in the 2019/20 financial year.

Income from the provision of other services and training courses

The income from other services, training and courses corresponds mainly to the subsidiary company Barça Innovation HUB, S.L. In addition to all its training activity, which is recorded at the time the training or presentations have been given, the company supports companies in the sports sector with high growth potential through "equity for services" contracts. In accordance with its trading volume during the 2025/26 financial year, its contribution to the Group is considered to be non-significant.

Licensing revenue

Additionally, the Club is the owner of the rights to the intellectual property of the Club's brand image. The Company recognizes the income from the license rights granted on the intellectual property, as a right of use, since the right granted on the intellectual property to the customer allows its use in the conditions in which the intellectual property is found in the at the time of the sale, and the customer does not expect the Club to make substantial changes to it, which are necessary and precise so that it can benefit from the same. Therefore, the Club recognizes the income at a specific moment in time and not before the beginning of the period in which the customer has the capacity to make use of the intellectual property right.

With regard to the above income, the accrual is considered to correspond to the provision of the service (granting of members' own rights, access to sports competitions, transfer of intellectual property, accrual of sponsorships, etc.), and therefore does not require significant judgments by the Group for its recognition. In this sense, price assignments are made according to the corresponding provision of the service, being identifiable and without difficulty in estimating it, and are not re-assigned. The variable components of income are recognized only once the conditions of the contracts are met, and no estimate corresponding to the consideration is recorded before the best estimate. The conditions of refund, obligations of the Group and reimbursement, particularly of income from ticket sales, are included in the respective title, indicating the Club's obligations in relation to them. The costs of obtaining contracts, as well as their fulfilment, are not considered relevant and are recorded in the income statement for the year.

Credit sales mainly correspond to those corresponding to the transfer of players, determined in each contract.

In the event of modifications to the original contracts, the Group recognizes this contractual modification when it has been approved by all parties. The Group recognizes these modifications differently, depending on the circumstances of each modification. In this way, a modification is recognized as a separate contract and different from the original, when:

- The amendment expands the scope of the original contract, by including services other than those included in the original contract, and;
- The increase in the overall contract price is a true reflection of the individual selling prices of the different goods or services that have been added to it.

If these circumstances are not met, and consequently there is no separate contract, the Group registers the modification as an extinction of the original contract. In this case, the Group recognizes the outstanding consideration and the new consideration prospectively with the obligations or goods or services that are different within an obligation pending delivery. Otherwise, the amount of the modification is assigned to all obligations, including those that may have been previously delivered, recognizing an adjustment to the income accrued to date. The Group assigns changes in the transaction price to the obligations of the contract as at the beginning of the contract, so it does not re-assign the transaction price to reflect the changes to independent sales prices after the start of the contract.

Interest income

Interest income is recognized using the effective interest rate method. When an account receivable suffers impairment loss, the Group reduces the carrying amount to the recoverable amount, discounting the estimated future cash flows at the instrument's original effective interest rate, and continues to carry the discount as less interest income. Interest income on loans that have suffered impairment losses is recognized using the effective interest rate method.

Expenses

Expenses are allocated according to the accrual criterion, i.e. when the actual flow of goods and services that they represent occurs, regardless of the time at which the monetary or financial flow that derives from it occurs.

Expenses are valued at the fair value of the consideration received, minus discounts and taxes.

4.12. Provisions and contingencies

The Club's Board of Directors, in the preparation of the consolidated annual accounts, differentiates between:

1. Provisions: credit balances that cover current obligations derived from past events, the cancellation of which is likely to give rise to an outflow of resources, but which are indeterminate as to their amount and/or timing of cancellation.

2. Contingent liabilities: possible obligations arising because of past events, whose future materialization is conditional on the occurrence or non-occurrence of one or more future events independent of the Club's will.

The consolidated annual accounts include all provisions with respect to which it is estimated that the probability that the obligation will have to be met is greater than otherwise. Contingent liabilities are not recognized in the consolidated annual accounts but are reported on in the notes to the same, to the extent that they are not considered remote.

The provisions are valued at the current value of the best possible estimate of the amount necessary to cancel or transfer the obligation, considering the information available about the event and its consequences, and recording the adjustments that arise from updating said provisions as an expense as it accrues. When the financial effect is not significant, no discount is carried out.

The Club's Board of Directors is responsible for estimating and quantifying the risks related to possible provisions to be recorded or contingent liabilities to be reported. To estimate and quantify these risks, the Club relies, among others, on the assessment made by its lawyers and other advisors.

4.13. Compensation for dismissal, end of contract and others

In accordance with current legislation, the Group is obliged to pay compensation to those employees with whom, under certain conditions, it terminates its labor relations. Therefore, severance payments that can be reasonably quantified are recorded as an expense in the year in which the decision is made and a valid expectation is created for third parties about the dismissal.

The Club has signed contracts with players that provide for the payment of premiums for the termination of the contract if a series of conditions are met. These premiums are recorded on a straight-line basis as an expense throughout the term of the contract.

Likewise, there are commitments with certain players that are linked to their development and other external factors, which are recorded at the time they are achieved.

4.14. Environmental assets

Assets of an environmental nature are those that are used on a non-current basis in the Group's activity, the main purpose of which is to minimize environmental impact and protect and improve the environment, including the reduction or elimination of future pollution. The Group's activity by its nature does not have a significant environmental impact.

4.15. Pension commitments

The Group recognizes the cost of bonds for pensions or retirement awards based on their accrual.

The cost of the commitments for retired personnel, which consists of a supplement to Social Security pensions as well as the cost corresponding to accrued retirement premiums, is externalized in a defined benefit group.

Pension commitments for active personnel are part of a pension plan with defined contribution to BS Pentapensión Empresa, F.P. and Fonsolbank F.P. The contributions made to the Pension Fund during the 2025/26 financial year amounted to 2,012 thousand euros (1,544 thousand euros in the 2024/25 financial year). These contributions are recorded in the consolidated income statement within the heading "Personnel expenses".

4.16. Criteria for the registration and assessment of personnel expenses

In accordance with the rules for preparing budgets of the Clubs and Sports Public Limited Companies of the Spanish Professional Football League, personnel expenses will be presented following these assessment criteria:

Non-sports (or structure) personnel expenses

The following categories are distinguished:

- Technical non-sports personnel: sports manager, technical secretary, representative, physiotherapists, and equipment managers.

- Other non-sports personnel: other personnel related to the Group through an employment contract, including management personnel, administration personnel, security and access, marketing, communication, maintenance, and others.

Sports personnel expenses

For the purposes of presentation in these consolidated annual accounts, the expense for sports personnel includes all kinds of considerations (wages, salaries, indemnities, payments in kind, etc.), as well as Social Security costs paid by the company, collective premiums, and others. In the case of players received or delivered on loan, all expenses and income derived from said loan are included.

A distinction will be made between:

- Expenses of the squad to be registered in the Spanish Professional Football League

The squad to be registered in the Spanish Professional Football League is made up of the players linked to the Club through a labor contract attached to the first team, that is, numbers from 1 to 25, both inclusive, and those not attached to the squad; as well as the coach, assistant coach, and trainer of the first team.

- Expenses of the squad not to be registered in the Spanish Professional Football League

The squad not to be registered in the Spanish Professional Football League is made up of players linked to the Club through an employment contract of any other nature, assigned to the rest of the teams and dependent of any category, coaches, assistant coaches and trainers of the respective teams.

4.17. Grants, donations and legacies

The Group records the grants received according to the following criteria:

Non-refundable grants

They are initially recorded as income directly allocated to equity, being recognized in the income statement as income on a systematic and rational basis in a correlation with the expenses derived from the grant in accordance with the criteria described below:

- They are allocated as income for the year if they are granted to ensure minimum profitability or compensate for operating deficits.
- If they are used to finance operating deficits in future years, they are allocated as income for these years.
- If they are granted to finance specific expenses, the allocation is made as the subsidized expenses are reported.
- Monetary amounts received without assignment to a specific purpose are allocated as income in the year.
- If they are granted to cancel debts, they are allocated as income for the year in which said cancellation occurs, unless it is granted in relation to specific financing, in which case the allocation is made based on the subsidized item.
- If they are granted for the acquisition of assets or stocks, they are recorded in results in proportion to the depreciation or, where applicable, when their disposal occurs, impairment value correction or derecognition from the balance sheet.

Refundable grants

They are recorded as liabilities of the Club until they become non-refundable. Non-refundable grants, donations and legacies received from shareholders or owners are recorded directly in equity, regardless of the type of grant, donation, or legacy in question.

4.18. Non-current and current accruals

Amounts received pending recognition as income in the income statement, mainly in relation to TV and sponsorship contracts and membership fees, are recorded in the headings "Non-current accruals" or "Current accruals", depending on the term of registration in results. These amounts, which do not have future financial bonds, are recognized as income in the corresponding years (accrual principle).

4.19. Current / non-current classification

Current assets are those linked to the normal operating cycle, which is generally considered to be one year, as well as other assets whose expiration, sale or realization is expected to occur in the short term from the closing date of the period, assets held for trading, except for financial derivatives whose settlement period is greater than one year and cash and other equivalent liquid assets. Assets that do not meet these requirements are classified as non-current.

In the same way, current liabilities are those linked to the normal operating cycle, financial liabilities held for trading, except for financial derivatives whose settlement period is greater than one year and, in general, all bonds whose maturity or extinction will occur in the short term. Otherwise, they are classified as non-current.

4.20. Transactions with related parties

Transactions between related parties, regardless of the degree of linkage, are accounted for in accordance with the general rules, at the initial time at their fair value. If the agreed price in a transaction differs from its fair value, the difference is recorded in accordance with the economic reality of the transaction.

4.21. Assessment of segmented information

As of June 30, 2026 and 2025, the Group segments its activity into the 8 sports sections it has, and into non-sports activity as stated in Appendix I of the attached consolidated annual accounts.

4.22. Statement of cash flows

In the cash flow statement, prepared according to the indirect method, the following expressions are used in the following senses:

1. Cash flow: inflows and outflows of cash and its equivalents; these are understood to be current investments with great liquidity and low risk of changes in their value.
2. Operating activities: normal activities of the Club, as well as other activities that cannot be classified as investment or financing.
3. Investment activities: the acquisition, sale, or disposal by other means of non-current assets and other investments not included in cash and equivalent liquid assets.
4. Financing activities: activities that produce changes in the size and breakdown of equity and liabilities that are not part of operating activities.

5. Sports intangible fixed assets

The heading "Sports intangible assets" includes player acquisition rights, as well as other items of a similar nature. The breakdown of this heading in the consolidated balance sheet in the 2025/26 and 2024/25 financial years has been as follows:

June 30, 2026:

	Thousands of Euros			
	Balances as of 06/30/2025	Additions and endowments	Derecognitions, disposals and decreases	Balances as of 06/30/2026
Cost:				
Football	458,476	77,509	(61,818)	474,167
Basketball	2,855	-	(120)	2,735
Handball	700	-	(175)	525
Hockey and others	351	-	(222)	129
Total cost	462,382	77,509	(62,335)	477,556
Accumulated depreciation:				
Football	(270,874)	(58,080)	55,474	(273,480)
Basketball	(1,638)	(530)	120	(2,048)
Handball	(673)	(19)	175	(517)
Hockey and others	(325)	(23)	222	(126)
Total accumulated depreciation	(273,510)	(58,652)	55,991	(276,171)
Impairment:				
Football	(2)	(193)	193	(2)
Total impairment	(2)	(193)	193	(2)
Net total	188,870	18,664	(6,151)	201,383

June 30, 2025:

	Thousands of Euros			
	Balances as of 06/30/2024	Additions and endowments	Derecognitions, disposals and decreases	Balances as of 06/30/2025
Cost:				
Football	472,426	100,865	(114,815)	458,476
Basketball	2,425	655	(225)	2,855
Handball	790	-	(90)	700
Hockey and others	331	20	-	351
Total cost	475,972	101,540	(115,130)	462,382
Accumulated depreciation:				
Football	(250,630)	(80,315)	60,071	(270,874)
Basketball	(917)	(890)	169	(1,638)
Handball	(676)	(59)	62	(673)
Hockey and others	(302)	(23)	-	(325)
Total accumulated depreciation	(252,525)	(81,287)	60,302	(273,510)
Impairment:				
Football	(4,715)	(8,183)	12,896	(2)
Total impairment	(4,715)	(8,183)	12,896	(2)
Net total	218,732	12,070	(41,932)	188,870

Player acquisition rights will be considered as an expense in the coming years, without considering the effect of provisions for impairment, according to the following estimate:

	Thousands of Euros	
	06/30/2026	06/30/2025
Season:		
2025-2026	-	78,994
2026-2027	59,890	48,053
2027-2028	49,681	26,386
2028-2029*	38,692	35,437
2029-2030 and onwards	53,120	-
Total	201,383	188,870

* As of June 30, 2025, it corresponds to the expenditure of the 2028-2029 season and subsequent years.

The additions for the year correspond to the acquisition of the federative rights for an amount of 77,509 thousand euros (101,540 thousand euros as of June 30, 2025).

As of June 30, 2026 and 2025, there are contingent liabilities derived from the agreements reached with clubs for the acquisition of the federative rights of players who belong to the first team, which are subject to compliance with a series of conditions. The probability of occurrence depends on uncertain events in the future, with the maximum amount payable based on the contractual agreements applicable at the end of the year ended June 30, 2026 being 47 million euros (58 million euros in the financial year ended June 30, 2025). Likewise, there are agreements with clubs on which the Club has contingent collection rights in relation to players sold or loaned for a maximum amount of 21 million euros (30 million euros in the financial year ended June 30, 2025).

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The derecognitions for this year correspond mainly to the sale of players that have generated a net profit of 27,495 thousand euros recorded under the heading "Results from disposals and others" of the attached consolidated profit and loss account (net profit of 64 thousand euros in the year ended June 30, 2025). In addition, during the current year, the contracts of several players have been terminated, resulting in a loss of 1,818 thousand euros (83 thousand euros in the year ended June 30, 2025).

Likewise, the heading "Profit from disposals and others" of the attached income statement includes other profit amounting to 9,530 thousand euros (9,267 thousand euros in the year ended June 30, 2025), basically generated by way of collections from variables for the sporting performance agreed in different contracts for the sale of federative rights and for the transfers to other clubs of players who were part of the Club in previous years. Finally, this heading also includes the income derived from player training, which amounts to 3,896 thousand euros (2,932 thousand euros during the 2024/25 financial year).

The Club's Board of Directors is not aware of situations that require the recording of impairments of a significant amount as of June 30, 2026 and June 30, 2025, in addition to those recorded in the accompanying consolidated financial statements. Given the characteristics of these assets and the limitations derived from the non-existence of a regulated market for their valuation, as well as the possibility of applying objective mathematical methods to determine their recoverable value, this is determined individually by each player and the entire available squad considering, among others, sporting and economic parameters of the season and competitions. In this sense, macroeconomic parameters such as interest rate fluctuations or inflation are not key factors in estimating signs of impairment on these assets.

The average duration of the employment contracts of the squad registered in the Liga Nacional de Fútbol Profesional is 5 years from the date of their signature.

As of June 30, 2026 and 2025, there are fully depreciated items amounting to 724 and 1,114 thousand euros, respectively.

Players are hired through an employment contract under Royal Decree 1006/1985, of 26 June, which regulates the special employment relationship of professional athletes, under the general regime.

As of June 30, 2026 and 2025, there is no pledged or restricted sports intangible assets.

6. Non-sports intangible assets

The movement produced under this heading of the consolidated balance sheet in the 2025/26 and 2024/25 seasons has been as follows:

June 30, 2026:

	Thousands of euros				
	Balances as of 06/30/2025	Additions and endowments	Derecognitions, disposals or decreases	Transfers	Balances as of 06/30/2026
Cost:					
Software	73,474	5,146	(26)	487	79,081
Transfer rights	932	-	-	-	932
Other intangible assets	2,186	-	-	-	2,186
Fixed assets in progress and advances	2,215	3,022	-	(487)	4,750
Total cost	78,807	8,168	(26)	-	86,949
Accumulated depreciation:					
Software	(56,956)	(5,791)	-	-	(62,747)
Transfer rights	(915)	(3)	-	-	(918)
Total accumulated depreciation	(57,871)	(5,794)	-	-	(63,665)
Impairment:					
Other intangible assets	(2,173)	-	-	-	(2,173)
Total impairment	(2,173)	-	-	-	(2,173)
Net total	18,763	2,374	(26)	-	21,111

June 30, 2025:

	Thousands of euros				
	Balances as of 06/30/2024	Additions and endowments	Derecognitions, disposals or decreases	Perimeter variation	Balances as of 06/30/2025
Cost:					
Software	66,430	8,910	-	(1,866)	73,474
Transfer rights	932	-	-	-	932
Audiovisual property rights	3,443	-	-	(3,443)	-
Other intangible assets	2,186	-	-	-	2,186
Fixed assets in progress and advances	2,819	209	(233)	(580)	2,215
Total cost	75,810	9,119	(233)	(5,889)	78,807
Accumulated depreciation:					
Software	(50,690)	(6,432)	-	166	(56,956)
Transfer rights	(911)	(4)	-	-	(915)
Audiovisual property rights	(3,174)	(269)	-	3,443	-
Total accumulated depreciation	(54,775)	(6,705)	-	3,609	(57,871)
Impairment:					
Other intangible assets	(2,172)	(1)	-	-	(2,173)
Total impairment	(2,172)	(1)	-	-	(2,173)
Net total	18,863	2,413	(233)	(2,280)	18,763

The registrations for the years 2025/26 and 2024/25 correspond mainly to the development and implementation of the new ERP, as well as updates to the sales platforms.

The impairment under the heading "Other intangible assets" corresponds to the loss in value of cryptocurrencies in the amount of 2,173 thousand euros, according to their fair value, considered as their trading value at June 30, 2026. During the financial years 2025/26 and 2024/25, the Group has not identified any other indications of impairment on its intangible assets.

As of June 30, 2026 and 2025, there are fully depreciated items amounting to 50,158 and 45,199 thousand euros, respectively.

7. Property, plant and equipment

The movement produced under this heading of the consolidated balance sheet in the 2025/26 and 2024/25 seasons has been as follows:

June 30, 2026:

	Thousands of Euros				
	Balances as of 06/30/2025	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Balances as of 06/30/2026
Cost:					
Stadiums and arenas	130,718	26,491	-	73,661	230,870
Other land and buildings	48,354	2,168	(1,744)	648	49,426
Technical facilities and other tangible assets	45,446	34,929	(1,083)	19,079	98,371
Fixed assets in progress and advances	973,601	336,686	(59)	(93,388)	1,216,840
Total cost	1,198,119	400,274	(2,886)	-	1,595,507
Accumulated depreciation:					
Stadiums and arenas	(68,719)	(7,059)	44	-	(75,734)
Other land and buildings	(15,756)	(3,370)	1,744	-	(17,382)
Technical facilities and other tangible assets	(36,575)	(5,372)	1,060	-	(40,887)
Total accumulated depreciation	(121,050)	(15,801)	2,848	-	(134,003)
Net total	1,077,069	384,473	(38)	-	1,461,504

June 30, 2025:

	Thousands of Euros					
	Balances as of 06/30/2024	Additions and endowments	Derecognitions, disposals and decreases	Transfers	Perimeter variation	Balances as of 06/30/2025
Cost:						
Stadiums and arenas	123,594	6,746	(370)	748	-	130,718
Other land and buildings	66,683	267	(19,973)	1,421	(44)	48,354
Technical facilities and other tangible assets	44,743	3,367	(1)	(38)	(2,625)	45,446
Fixed assets in progress and advances	551,996	423,736	-	(2,131)	-	973,601
Total cost	787,016	434,116	(20,344)	-	(2,669)	1,198,119
Accumulated depreciation:						
Stadiums and arenas	(61,882)	(6,989)	152	-	-	(68,719)
Other land and buildings	(26,896)	(8,835)	19,956	-	19	(15,756)
Technical facilities and other tangible assets	(35,569)	(2,501)	-	-	1,495	(36,575)
Total accumulated depreciation	(124,347)	(18,325)	20,108	-	1,514	(121,050)
Net total	662,669	415,791	(236)	-	(1,155)	1,077,069

The additions for the 2025/26 and 2024/25 financial years correspond mainly to the works at the Espai Barça. On the occasion of the start of interest payments at the beginning of the financial year and the reopening of the Spotify Camp Nou at the end of November 2025, the Group has recorded a financial expense of 86,201 thousand euros, corresponding to the effective interest rate of the financing applied to the amount of financing drawn. Likewise, during the 2025/26 financial year, financial expenses corresponding to the financial cost of the construction corresponding to the proportional part that is not yet in operation have been capitalised, for an amount of 77,194 thousand euros (62,566 thousand during the 2024/25 financial year, which were fully capitalised given that the Stadium was still under construction throughout the year).

On April 5, 2014, the Espai Barça proposal was approved in a referendum, which entailed the assignment to the Club's Board of Directors to execute the project of the new Camp Nou, the new Palau Blaugrana and the new Espai Barça. In this sense, on October 23, 2021, the General Shareholders' Meeting approved the engagement to the Club's Board of Directors to begin the necessary tasks to obtain financing. Likewise, on December 19, 2021, authorization was approved in a referendum for the Board of Directors to carry out the actions considered necessary to obtain financing for Espai Barça for a maximum amount of 1,500 million euros. After the latest internal reviews, the Group estimates that it will need an additional 300 million euros for the completion of the main works of the Espai Barça project, which is why in the coming months it plans to take the necessary steps to obtain the necessary approvals and authorizations for the increase in funding. This additional support will allow the completion of these works and obtain the project's expected revenue streams.

On May 31, 2023, the financing of the project was signed through the Asset Securitization Fund "Espai Barça, Fondo de Titulización", constituted on April 24, 2023, cancelling and replacing the bridge loans previously made.

The financing agreement contemplates the possibility of extending the maturity until 2057, a circumstance that, if applicable, would imply an agreement to refinance the debt with the various creditors and, consequently, the reestimation, among others, of the Group's effective interest rate and the maturity of the financial liabilities. On each occasion in which this option is chosen, the Club's Board of Directors estimates that it will be completed satisfactorily, as has already happened in the first round of refinancing (Note 14.1 and 23).

The main documents formalized by the Group with the Securitization Fund are the deed of incorporation and the contract for the assignment of the Group's future credits to the Fund. These incorporate a series of commitments (covenants) relating, among others, to the development of the project, the generation of ceded income and the debt service coverage ratio. As of June 30, 2026 and 2025, the Group is not aware of any breach of the covenants relating to these agreements. According to the assessment by the Club's Board of Directors of its exposure to the financial risks of the operation:

- The Group's maximum liability to the Securitization Fund and, therefore, to bondholders and borrowers will correspond to the amount of the resources necessary to finance the Espai Barça, including the costs of setting up and financing, until it becomes operational, with a maximum amount of 1,500 million euros.
- The costs of setting up the fund and those derived from the financing operation, as well as the potential income from the financial investments that the Securitization Fund may make, which form part of the effective interest rate of the operation, will be refunded to the bondholders via the return of the principal and interest.
- The return of the financing is guaranteed, mainly, through the cash flows that the Espai Barça is estimated to generate once completed.

The Group has properties whose cost value separately from construction and land, as of June 30, 2026 and 2025, is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Land	22,290	22,290
Constructions	258,006	156,782
Total	280,296	179,072

The Group's policy is to formalize insurance policies to cover the possible risks to which the various elements of its tangible fixed assets are subject. The Club's Board of Directors considers that significant risks are adequately covered.

As of June 30, 2026 and 2025, there were fully depreciated items amounting to 55,367 and 52,505 thousand euros, respectively.

Likewise, on June 30, 2026 and 2025, the Group did not identify any signs of impairment in the value of the assets corresponding to tangible fixed assets. Given their characteristics, their use (recreational, non-industrial) and location, it is considered that macroeconomic risks, such as potential fluctuations in interest rates, as well as inflation, could not significantly affect their value.

8. Real estate investments

The movement produced under this heading of the consolidated balance sheet in the 2025/26 and 2024/25 seasons has been as follows:

June 30, 2026:

	Thousands of Euros		
	Balances as of 06/30/2025	Additions and endowment/impairment reversal	Balances as of 06/30/2026
Cost:			
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	37,236
Viladecans Land	19,426	-	19,426
Total cost	56,662	-	56,662
Deterioration:			
Land in L'Hospitalet de Llobregat (Can Rigalt)	(6,019)	(1,218)	(7,237)
Viladecans Land	(13,425)	237	(13,188)
Total impairment	(19,444)	(981)	(20,425)
Net total	37,218	(981)	36,237

June 30, 2025:

	Thousands of Euros			
	Balances as of 06/30/2024	Entries and endowment/reversal of deterioration	Other movements	Balances as of 06/30/2025
Cost:				
Land in L'Hospitalet de Llobregat (Can Rigalt)	37,236	-	-	37,236
Viladecans Land	18,744	-	682	19,426
Other land	682	-	(682)	-
Total cost	56,662	-	-	56,662
Impairment:				
Land in L'Hospitalet de Llobregat (Can Rigalt)	(7,526)	1,507	-	(6,019)
Viladecans Land	(13,319)	(106)	-	(13,425)
Total impairment	(20,845)	1,401	-	(19,444)
Net total	35,817	1,401	-	37,218

The Group's real estate investments correspond to land with which it is expected to obtain future income of any kind or capital gains through its sale, without the income statement for the current year recording any income derived from these lands (nor in the previous year).

Can Rigalt

The Club owns four plots of land in Hospitalet de Llobregat (Barcelona), with an approximate area of 30,783, 23,676, 3,578 and 2,533 square meters, respectively. The first two plots are attached to the "Modification of the General Metropolitan Plan of Can Rigalt Municipal Area, north of Avenida Collblanc in the Pubilla Cases neighborhood".

On June 30, 2026, the Club's Board of Directors has commissioned an update of the appraisal of the Can Rigalt land to a third independent expert. In this appraisal, the need to register an impairment allowance of 1,218 thousand euros (reversal of 1,507 thousand euros as of June 30, 2025) has been highlighted.

On July 8, 2026, an agreement was reached with the company Metropolitan House BCN Residencial, S.L. to sell the land in Can Rigalt for an amount of 30,000 thousand euros, of which 10,000 thousand have already been collected on the date of preparation of these consolidated annual accounts (see Note 23).

Viladecans

In the 2007/08 season, the Group acquired land in the municipality of Viladecans (Barcelona), with an area of 278,544 square meters and for an amount of 18,744 thousand euros.

As of June 30, 2026, the Club's Board of Directors has commissioned an update of the valuation of the Viladecans land to a third independent expert. In this appraisal, the need to record a reversal of the deterioration in the amount of 237 thousand euros (allocation of 106 thousand euros as of June 30, 2025) has been highlighted.

9. Leases**9.1 Operating leases where the Group acts as lessor**

In its position as lessor, income is recorded from the specific rentals of the different facilities available to the Group for the celebration of events organized by third parties, such as concerts or others.

The charges received for these events vary depending on the negotiation carried out with the organizers of each of them. As of June 30, 2026 and 2025, the Group has no significant minimum non-cancellable lease instalments contracted with tenants.

9.2 Operating leases where the Group acts as a lessee

The Group rents out premises, facilities and various equipment with the aim of carrying out activities related to its normal activity. The Group has contracted the following minimum non-cancellable lease instalments with landlords:

	Thousands of Euros	
	06/30/2026	06/30/2025
Up to one year	8,202	9,094
Between one and five years	13,377	19,721
More than five years	185	1,410
Total	21,764	30,225

In addition, the amount of operating lease expenses for the years ended June 30, 2026 and June 30, 2025 is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Operating leases	16,096	22,196
Total	16,096	22,196

10. Financial assets

10.1 Non-current financial investments

The balance of the accounts under the heading "Non-current financial investments" as of June 30, 2026 and 2025 is as follows:

Categories	Thousands of Euros					
	06/30/2026			06/30/2025		
	Loans to third parties	Other financial assets	Total	Loans to third parties	Other financial assets	Total
Equity Instruments (Locksley Invest, S.L.)	-	157,500	157,500	-	157,500	157,500
Equity instruments (other)	-	4,656	4,656	-	1,956	1,956
Total financial assets at cost	-	162,156	162,156	-	159,456	159,456
Other credits	-	-	-	2,755	-	2,755
Credits to sports entities	45,245	-	45,245	36,924	-	36,924
Other financial assets	-	40,943	40,943	-	6,019	6,019
Total financial assets at depreciated cost	45,245	40,943	86,188	39,679	6,019	45,698
Total financial assets	45,245	203,099	248,344	39,679	165,475	205,154

The contribution to the profit and loss account of financial assets is as follows:

- Financial income: 79,829 thousand euros (1,993 thousand euros in the previous year), of which 77,194 thousand euros corresponds to financial costs incorporated into assets relating to the part of the construction of the new Espai Barça that is still pending entry into operation (see Note 7).
- Losses, impairment and changes in provisions from commercial operations: 3,248 thousand euros in losses (1,543 thousand euros in losses in the previous year).
- Impairment and profit on disposal of financial instruments: 27,830 thousand euros in losses (53,426 thousand euros in losses in the previous year).

Equity instruments:

On June 30, 2022 and July 21, 2022, the Group proceeded to sell 10% and 15%, respectively, of its audiovisual rights of the Club in the "La Liga" professional competition to the company Locksley Invest, S.L., incorporated on January 11 2022, in which the Group holds a 49% stake. The remaining 51% belongs to the US investment company Sixth Street Partners. Income from these sales amounted to 267,089 euros and 400,412 thousand euros, recorded in the years ended June 30, 2022 and 2023, respectively, under the heading "Profits from non-sports fixed assets" in the consolidated profit and loss account.

As a result, the Group's stake in Locksley Invest, S.L. is included under the heading for an amount of 157,500 thousand euros, which, considering the characteristics and rights granted by the Group's shareholdings, among other circumstances related to the transfer of risks, benefits and control, is recorded as a financial instrument. In this sense, given that during the first 25 years the Group will not have rights, where appropriate, to the profits generated by this company, it is considered that the Group has no significant influence and that the shares it holds are ordinary in nature.

The Board of Directors, based on the analysis of the possible impairment carried out at June 30, 2025, has concluded that the carrying amount of the shares in 49% of the capital of Locksley Invest, S.L. is lower than their fair value (see note 4.7).

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Within the framework of the previous transaction, certain situations are established that could entail a breach of the purchase contract, all related to decisions and situations that could lead to a variation in the value of the aforementioned audiovisual rights and that, where appropriate, entail an obligation on the part of the parties to compensate between them, including, among others, adjustments in the sale price as well as options and transfer obligations with respect to Locksley's shareholdings Invest, S.L. On June 30, 2026 and June 30, 2025, the Group considers that all its obligations will be met, considering that the risks of non-compliance on its part as well as their occurrence are remote.

The most significant information related to equity instruments is as follows:

June 30, 2026:

Company / Registered office	% Participation		Thousands of Euros						
	Direct	Indirect	Capital	Result		Rest of Equity	Total Equity	Book Value	
				Operating	Net			Cost	Impairment
Locksley Invest S.L. (Spain) (*)	49%	-	15,441	14,406	(9,871)	184,937	190,507	157,500	-

(*) Unaudited figures.

June 30, 2025:

Company / Registered office	% Participation		Thousands of Euros						
	Direct	Indirect	Capital	Result		Rest of Equity	Total Equity	Book Value	
				Operating	Net			Cost	Impairment
Locksley Invest S.L. (Spain)	49%	-	15,441	12,550	(12,416)	197,353	200,378	157,500	-

Finally, this heading includes financial investments in the capital of the startup companies corresponding to the subsidiary Barça Innovation HUB, S.L.U. for a net amount of 4,656 thousand euros (1,956 thousand euros at June 30, 2025). In the 2025/2026 financial year, the Group has considered recording an impairment provision for 4 investments in startups for an amount of 1,805 thousand euros.

Other credits:

As of June 30, 2026 and June 30, 2025, this heading also includes a loan of 4,485 thousand euros to the Audiovisual New Aged AIE entity, the corporate purpose of this entity being the management and execution of the agreements reached in the agreement relating to the adjustments to be made in the distribution of income derived from the audiovisual rights of SAD and sports clubs dated November 16, 2010. In the 2025/26 financial year, the Group has considered recording a provision for an amount of 2,755 thousand euros relating to this loan (provision for an amount of 601 thousand euros during the 2024/25 financial year).

Credits to sports entities:

The heading "Credits to sports entities" as of June 30, 2026 and 2025 mainly includes the accounts receivable of sports entities for the transfer of players with the following detail:

	Thousands of Euros	
	06/30/2026	06/30/2025
S.C. Braga (Pau Víctor)	8,194	-
A.S. Monaco (Ansu Fati)	6,967	-
Sociedade Esportiva Palmeiras (Vitor Roque)	5,576	17,895
Sporting Clube de Portugal Futebol S.A.D. (Francisco Trincão)	5,284	-
F.C. Porto (Nico González)	4,872	6,496
Paris Saint-Germain F.C. (Pedro Fernández Sarmiento "Dro")	3,800	-
Olympique Gymnaste Club de Nice (Jean Clair Todibo)	2,917	4,375
A.F.C. Bornemouth (Julián Araujo)	1,900	3,703
R.C.D. Mallorca (Pablo Torre)	1,815	-
R.C.D. Mallorca (Jan Virgili)	1,700	-
Panathinaikos F.C. (Iñaki Peña)	1,375	-
Hamburger Sport-Verein (Ludovit Reis)	465	-
G.N.K. Dinamo Zagreb (Dani Rodríguez)	380	-
Stade Rennais F.C. (Mika Faye)	-	2,944
Unione Calcio Sampdoria (Estanislau Pedrola)	-	1,000
Real Betis Balompié (Alex Collado)	-	242
Villarreal C.F. (Jorge Cuenca)	-	202
S.C. Braga (Abel Ruiz)	-	67
Total	45,245	36,924

The breakdown for maturities of the items that are part of the heading " Long-term credits to sports entities " on June 30, 2026 and 2025 is as follows:

June 30, 2026:

	Thousands of Euros		
	2027/28	2028/29 onwards	Total
Long-term credits to sports entities	27,911	17,334	45,245
Total	27,911	17,334	45,245

June 30, 2025:

	Thousands of Euros		
	2026/27	2027/28 onwards	Total
Long-term credits to sports entities	21,657	15,267	36,924
Total	21,657	15,267	36,924

10.2. Group, multi-group and associated companies

The details of this heading as of June 30, 2026 and 2025 are as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Equity investments in equity companies (Note 10.3)	73,052	95,192
Cost	235,037	233,907
Cost adjustment	(161,985)	(138,715)
Credits to companies (Note 19.2)	1,414	4,809
Nominal value	1,414	4,809
Impairment	-	-
Total	74,466	100,001

In compliance with the provisions of additional provision 18 of Law 58/2003, of December 17, on General Taxation in relation to the obligation to report on assets and rights located abroad, it is hereby reported that Group employees, tax residents in Spanish territory, are authorized to operate with bank accounts located abroad, owned by foreign subsidiaries.

Below is a summary table of these accounts:

June 30, 2026:

Number of accounts	Account Type	Opening year	Bank	Country	Account holder subsidiary
1	Current Account	2013	HSBC	Hong Kong	FCBarcelona HK Limited
3	Current Account	2023	HSBC	United States	FCB North America LLC

June 30, 2025:

Number of accounts	Account Type	Opening year	Bank	Country	Account holder subsidiary
1	Current Account	2013	HSBC	Hong Kong	FCBarcelona HK Limited
3	Current Account	2023	HSBC	United States	FCB North America LLC

10.3. Shareholdings in equity and multi-group companies

The Club has a stake in the following national, unlisted company:

June 30, 2026:

Name	%	Thousands of Euros			
		Nominal value per share	Equity	Result from equity accounting	Book value
Barça Produccions, S.L.	63.14%	1 euro	24,987	(1,334)	73,052
Total		-	24,987	(1,334)	73,052

June 30, 2025:

Name	%	Thousands of Euros			
		Nominal value per share	Equity	Result from equity accounting	Book value
Barça Produccions, S.L.	53.4%	1 euro	28,194	248	95,192
Total		-	28,194	248	95,192

On July 29, 2022, the subsidiary company, Barça Produccions, S.L., proceeded to transfer 24.5% of the capital of its subsidiary Bridgeburg Invest, S.L., of which it had the status of sole shareholder, to the company Socios Deportes Services, S.L., for 100 million euros. In turn, on 10 November 2022, Socios Deportes Services, S.L. transferred the aforementioned shares to Blaugrana Invest, S.a.r.l. (a wholly-owned company). On 11 August 2022, an additional 24.5% was sold to Orpheus Media, S.L., for the same amount.

On August 11, 2023, agreements were made to transfer part of this capital by the original partners, Blaugrana Invest, S.a.r.l. and Orpheus Media, S.L. to Libero Football Finance AG and Vestigia Holding Ltd (which, in turn, transferred part of these shares to the related company Hellgas Holding Ltd on April 19, 2024).

Likewise, during the month of April of the 2023/24 financial year, Barça Produccions, S.L. acquired 2.4% of the capital it held in the company from one of the partners of Bridgeburg Invest, S.L. for an amount of 10 million euros.

Finally, on August 6, 2024, the contracts for the sale of shares between Libero and Aramark Servicios de Catering, S.L.U. were amended and merged, by virtue of which the latter acquired approximately 6.14% of the shares of Bridgeburg Invest, S.L. This transaction was recorded after the Club reached an agreement with Mountain & Co. Acquisition Corp. in August 2023, whereby the activities of Bridgeburg Invest, S.L. and Barça Produccions, S.L. would form part of a business combination, as a result of which the Club would maintain a majority stake in an entity listed on the international financial market, specifically on the Nasdaq. Subsequently, in 2024, the listing of this company was ruled out.

As a result of the aforementioned transactions and the governance and control model approved between shareholders, on June 30, 2023 this subsidiary company was classified for the purposes of the consolidated annual accounts as a multi-group company, consolidating itself through the equity procedure and, in application of the accounting framework that is applicable, considering its fair value for the purposes of its initial valuation. The acquisition by Barça Produccions, S.L. of an additional 2.4% of the share capital during the 2023/2024 financial year did not entail a change in terms of the control structure and, therefore, of its consolidation method in the present consolidated financial statements.

On March 23, 2025, the merger by absorption project between Bridgeburg Invest, S.L. and Barça Produccions, S.L.U. was approved by the respective governing bodies, the latter being the resulting entity. The merger deed was registered in the Commercial Registry of Barcelona on June 6, 2025 (see Note 15.8). As a result of this merger by absorption operation, all the assets and liabilities, as well as the employees of the entity Bridgeburg Invest, S.L. were subrogated by Barça Produccions for full economic and contractual purposes. Similarly, the minority shareholders of Bridgeburg Invest S.L. became part of the shareholding of Barça Produccions, S.L. under the same conditions through a change of shares. The merger operation responded to the Club's desire to maximize the potential of the audiovisual business by generating multiple synergies with the digital businesses of e-sports, e-games, blockchain and web3.

On December 31, 2025, an agreement was reached whereby the Club acquired 1.8% of the capital held by one of the partners of Barça Produccions, S.L. in consideration for the cancellation of the credit right generated in the initial acquisition of the aforementioned shareholding.

Finally, on June 30, 2026, an agreement was also reached to include a new acquisition by the Club of 7.92% of the capital held by another of the members of Barça Produccions, S.L. in return for the partial cancellation of the credit right and the establishment of a new payment schedule for the remaining part. In this way, the Club's desire to take the appropriate actions to provide stability and robustness to the Company's commercial development is continued.

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Based on the update of the business plan and the expert report, the Board of Directors has considered recognising during the financial years 2025/26 and 2024/25 an impairment of 23 million and 53 million euros, respectively, recorded under the heading "Impairment and result due to disposal of financial instruments" of the attached consolidated profit and loss account (see Note 4.7).

The movement of investments accounted for during the financial years 2025/26 and 2024/25 is as follows:

June 30, 2026

Name	Thousands of Euros					
	06/30/2025	Perimeter variations	Impairment/Reversal	Results	Others	06/30/2026
Barça Produccions, S.L.	95,192	2,260	(23,270)	(1,130)		73,052
Total	95,192	2,260	(23,270)	(1,130)	-	73,052

June 30, 2025

Name	Thousands of Euros					
	06/30/2024	Perimeter variations	Impairment/Reversal	Results	Others	06/30/2025
Barça Produccions, S.L.	132,765	14,272	(52,573)	248	480	95,192
Total	132,765	14,272	(52,573)	248	480	95,192

10.4. Trade receivables and other accounts receivable

The details of the heading at June 30, 2026 and 2025 are as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Non-current commercial debtors (Note 14.3)	84,723	84,629
Customers, group companies and associates (Note 19.2)	907	2,434
Debtor sports entities	53,526	64,194
Other debtors	171,047	186,458
Sports personnel (Note 14.3)	28,642	28,734
Non-sports personnel	240	251
Advances to suppliers/creditors	3,331	841
Current tax assets (Note 15.1)	3,382	4,504
Other credits with the Public Administrations (Note 15.1)	5,329	13,879
Current trade debtors	266,404	301,295
Total	351,127	385,924

Given the Group's operations, most of the previous accounts receivable correspond to contracts with customers, mainly for the sale of players and balances receivable from sponsorship contracts.

Debtor sports entities:

As of June 30, 2026 and 2025, there are receivables with sports entities for the transfer or assignment of players and others, according to the following breakdown there are receivables with sports entities for the transfer or assignment of players and others, according to the following breakdown:

	Thousands of Euros	
	06/30/2026	06/30/2025
Receivables from the Spanish Professional Football League	2,825	12,030
Receivables from sports entities for the transfer or assignment of players and others:		
Football:		
Sociedade Esportiva Palmeiras (Vitor Roque)	12,317	6,370
Paris Saint-Germain F.C. (Pedro Fernández Sarmiento "Dro")	3,800	-
A.S. Monaco (Ansu Fati)	3,483	-
Stade Rennais F.C. (Mika Faye)	2,945	2,795
S.C. Braga (Pau Víctor)	2,731	-
S.C. Braga (Francisco Trincao)	2,642	-
R.C.D. Mallorca (Pablo Torre)	2,057	-
A.F.C. Bournemouth (Julián Araujo)	1,803	2,689
F.C. Porto (Nico González)	1,624	6,729
Olympique Gymnaste Club de Nice (Jean Clair Todibo)	1,458	1,458
Panathinaikos F.C. (Iñaki Peña)	1,375	-
Unione Calcio Sampdoria (Estanislau Pedrola)	1,000	1,000
R.C.D. Mallorca (Jan Virgili)	850	-
Hamburger Sport-Verein (Ludovit Reis)	465	-
Real Betis Balompié (Alex Collado)	242	242
Villarreal C.F. (Jorge Cuenca)	202	202
Major Soccer League, L.L.C. (Mamadou Ibra Mbacke Fall)	238	-
G.N.K. Dinamo Zagreb (Dani Rodríguez)	190	-
OFK Beograd (Hugo Alba)	83	-
Major Soccer League, L.L.C. (Adrian Simon)	48	-
Everton F.C. (Martina Fernández)	48	-
Villarreal C.F. (Gerard Hernández)	44	-
National Women's Soccer League, L.L.C. (Onyeka Gamero)	22	-
Al Ahli Saudi F.C. (Franck Kessié)	-	4,137
Real Betis Balompié (Chadi Riyadh)	-	3,798
Al Ittihad Jeddah Club (Unai Hernández)	-	3,040
Real Betis Balompié (Abde Ezzalzouli)	-	2,476
Como 1907 (Alex Valle)	-	2,000
G.N.K. Dinamo Zagreb (Sergi Domínguez)	-	1,140
Atalanta B.C. (Albert Navarro)	-	907
VfB Stuttgart (Noah Darvich)	-	546
U.D. Almería (Sergio Akieme)	-	351
Chelsea F.C. (Keira Walsh)	-	238
S.C. Braga (Abel Ruiz)	-	133
R.S.C. Anderlecht (Moussa N'Diaye)	-	71
Southampton F.C. (Juan Larios)	-	50
VFL Wolfsburg (Judit Pujols)	-	10
Total accounts receivable from sports entities for the transfer or transfer of players and others:	39,667	40,382
Solidarity pending issue	5,127	2,750
Total accounts receivable of sports entities	47,619	55,162
Other federations and associations	5,907	9,032
Total	53,526	64,194

Other debtors:

As of June 30, 2026 and 2025, the breakdown of the heading "Other debtors" is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Exclusivity contracts and sponsors	73,776	94,602
Personal seat licenses	44,775	50,820
Accounts receivable for TV broadcasts and sports programs	13,974	16,252
Others	38,522	24,784
Total	171,047	186,458

At the end of each financial year, the Group makes valuation adjustments to customer receivables, providing the appropriate provisions for impairment of its trade receivables and reducing itself due to reversals of the impairment of the aforementioned receivables.

The recognition and reversal of impairment adjustments on accounts receivable to customers have been included in "Losses, impairment and changes in provisions for commercial operations" in the consolidated statement of profit or loss. Amounts charged to the impairment account are normally written off when there is no expectation of recovering them.

The impairment adjustments recorded at June 30, 2026 and 2025 under the heading "Other debtors" of the accompanying consolidated balance sheet are 24,385 thousand and 42,765 thousand euros, respectively. In the accompanying consolidated profit and loss account for the current year, impairment expenses of 6,441 thousand euros have been recorded (8,066 thousand euros of expenses in 2024/25 and impairment reversal income of 3,193 thousand euros (6,523 thousand euros of income in 2024/25). In addition, 21,628 thousand euros that were impaired at June 30, 2025 have been cancelled (4,641 thousand euros during the 2024/25 financial year that were impaired at June 30, 2024).

10.5. Information on the nature and level of risk of financial instruments

The management of the Group's financial risks is centralized in the Financial Department and the Club's Board of Directors, which have established the necessary mechanisms to control exposure to changes in interest rates and exchange rates, as well as the risks of credit and liquidity. The main financial risks that impact the Group are the following:

1. Credit risk

In general, the Group maintains its cash and equivalent liquid assets in finance companies with a high credit score. The Group carries out an individualized analysis of its debtors, reducing credit risk. It may occur due to a possible loss resulting from the non-fulfilment of customers' contractual obligations, particularly those corresponding to the headings of financial assets and trade debtors, due to the risk of not recovering financial assets for the amount and conditions established. As a general rule, the income corresponding to sponsorships, audiovisual rights, as well as membership fees and *Ticketing* are charged in cash when the services are provided.

1. Liquidity risk

In order to ensure liquidity and be able to meet all payment commitments arising from its activity, the Group has the cash and other equivalent liquid assets shown on its balance sheet, as well as the credit and financing lines detailed in Note 14.

Specifically, at the end of the year, the Group had undrawn credit policies for 52,500 thousand euros. In addition, as detailed in Notes 2.5 and 14, the Group has sufficient means and capacity to obtain new financing funds, as evidenced in the years with the highest cash flow tensions.

3. Market risk (includes interest rates and exchange rates)

Interest rate risk

Both the Group's cash and financial debt are exposed to interest rate risk, which could have an adverse effect on financial results and cash flows. The Club's Board of Directors believes that the risk should not have a significant impact on the present consolidated financial statements. As of June 30, 2026, interest rate risk is concentrated in debts with financial institutions (Note 14), as well as the financing of the Espai Barça through the Asset Securitisation Fund, which are referenced in most contracts at a fixed market interest rate. The Board of Directors ensures that the best financial conditions are available and, therefore, has proceeded to renegotiate the maturities and interest rates of part of the debt with the Securitisation Fund.

Exchange rate risk

Transactions in foreign currency are exposed to exchange rate risk and the value of monetary liabilities has been adjusted by applying the exchange rate in force at June 30, 2026, allocating the result derived from this measurement under the heading "Exchange differences" of the profit and loss account. The Group is not exposed to a significant exchange rate risk.

Reputational risk

In the course of the Group's activities, situations may arise that affect its reputation and that may affect the normal development of its business. The principles of integrity, ethics, honesty and the policies established by the Club in terms of *compliance* aim to mitigate this risk. In this context, during the current financial year the Club has obtained ISO 37301 and UNE 19601 certifications, and continues to develop policies and procedures to reduce this risk as much as possible.

Macroeconomic and inflationary risk

In accordance with the Group's activity and cost structure, with limited consumption of raw materials and electricity consumption, it is considered that the risks arising from inflation on these items, as well as existing armed conflicts, do not pose a significant threat to the Group. On the other hand, in relation to the effects on the construction of the Espai Barça, the effect of these has been considered in the project. The main inflationary risk arises from the cost of the squad of the men's professional football first team, which is under the supervision of the Club's Sports Commission in order to keep the wage bill at an adequate level for compliance with all ratios and covenants.

11. Stock

Stocks correspond to the products sold by the subsidiary Barça Licensing & Merchandising, S.L.U.

As of June 30, 2026, there are firm commitments to purchase products for 61,570 thousand euros (52,770 thousand euros as of June 30, 2025).

The movements in impairment value corrections are as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Initial balance	11,991	7,024
Value corrections	5,425	4,967
Final balance	17,416	11,991

Impairment value corrections basically correspond to the adjustment of the value of the stocks to their net realizable value.

The Group has taken out insurance policies that guarantee the recoverability of the net book value of the stocks.

12. Equity

As of June 30, 2026, consolidated shareholders' equity was negative in the amount of 168,159 thousand euros. There is no legal impediment that would prevent the Group from continuing to operate normally.

12.1. Equity for the purposes of the Sports Law

The Sports Law (Act 10/1990), of October 15, 1990, established that the Clubs that participate in professional sports competitions would take the form of Sports Public Limited Company. As an exception to this rule, it was established that the Clubs that participate in official professional competitions in the football category and that, according to the audits carried out by the Spanish Professional Football League, have obtained a positive equity balance since the 1985/86 financial year, could maintain their legal structure, a condition that was met in the case of Futbol Club Barcelona. In this case, said Act provided that a guarantee of 15% of the expense budget for the year in which the Board of Directors began its management must be presented by the Board of Directors. That is why the current Board of Directors, on March 17, 2021, before taking office, deposited said guarantee for the legally corresponding amount to the Spanish Professional Football League.

However, the third final provision of Act 22/2021, of December 28, on General State Budgets for the year 2022, has amended Act 10/1990, of October 15, on Sports, eliminating the obligation to present the guarantee mentioned in the previous paragraph, establishing in the bylaws of the Clubs the requirements to be a member of their Boards of Directors, such as seniority or required guarantees. The liability regime established in this provision is applicable from the 2020/21 year, for which reason the Board of Directors has cancelled the guarantee granted.

12.2. Grants

The information on the grants received by the Group, which form part of equity, as well as the results attributable to the income statement from them, is as follows:

June 30, 2026:

Organization	Type	Thousands of Euros (*)			
		06/30/2025	Transfer to results	Tax effect (Note 15.3)	06/30/2026
Artworks	Private	598	-	-	598
Total		598	-	-	598

(*) Amounts net of the tax effect

June 30, 2025:

Organization	Type	Thousands of Euros (*)			
		06/30/2024	Transfer to results	Tax effect (Note 15.3)	06/30/2025
Artworks	Private	598	-	-	598
Total		598	-	-	598

(*) Amounts net of the tax effect

As of June 30, 2026 and 2025, the Group had met all the necessary requirements for the receipt of the grants detailed above.

13. Provisions and contingencies

13.1. Long-term provisions

The breakdown of the non-current provisions in the consolidated balance sheet as of June 30, 2026 and 2025 is as follows:

June 30, 2026:

Non-current provisions	Thousands of Euros					
	06/30/2025	Provisions	Allocations and payments	Reversals	Transfers	06/30/2026
Provision for taxes (Note 15.7)	55,441	11,989	-	-	-	67,430
Provision for other liabilities	19,545	7,926	(4,653)	-	(5,000)	17,818
Total	74,986	19,915	(4,653)	-	(5,000)	85,248

The allocation for the financial year 2025/26 corresponds to the provision for a tax report in the amount of 4,950 thousand euros, the provision for inspection actions in relation to Corporation Tax and Personal Income Tax withholdings (periods July 2018-June 2021) and VAT (periods October 2018, November to December 2019 and February 2020 to June 2021) as well as late payment interest for different tax inspections opened (see Note 15.7).

With regard to the rest of the potential conditional sanctions, the Club's Board of Directors considers that all the established objectives will be met (having already complied with those corresponding to the 2025/26 financial year) and no other sanctions will be applied during the period of validity of the agreement.

June 30, 2025:

Non-current provisions	Thousands of Euros					
	06/30/2024	Provisions	Allocations and payments	Reversals	Transfers	06/30/2025
Provision for taxes (Note 15.7)	62,398	1,765	-	(8,722)	-	55,441
Provision for other liabilities	16,641	11,022	(2,268)	-	(5,850)	19,545
Total	79,039	12,787	(2,268)	(8,722)	(5,850)	74,986

The allocation for the 2024/25 financial year corresponded to late payment interest, in terms of the provision for taxes, while for other liabilities it corresponded mainly to compensation to the players' agents and the long-term part of the UEFA sanction. After June 30, 2025, the Club and UEFA's "*Club Financial Control Body – First Chamber*" signed an agreement, in which the Club assumed an unconditional penalty of 15,000 thousand euros and several additional limitations conditional on the fulfillment of different financial objectives. The Club recorded a provision of 15,000 thousand euros at the end of the financial year ended June 30, 2025. Up to the date of preparation of these consolidated annual accounts, the Club has complied with the subsequent conditions imposed by UEFA.

Reversals consist of the elimination of provisions due to the disappearance of risks to which the Group was exposed at the end of the previous year.

13.2. Current provisions

As of June 30, 2026 and 2025, the breakdown of short-term provisions is as follows:

June 30, 2026:

Current provisions	Thousands of Euros					06/30/2026
	06/30/2025	Provisions	Allocations and payments	Reversals	Transfers	
Provision for other liabilities	13,397	22	(11,264)	(871)	-	1,284
Total	13,397	22	(11,264)	(871)	-	1,284

The payments made during the 2025/26 financial year mainly correspond to the UEFA sanction described above.

June 30, 2025:

Current provisions	Thousands of Euros					06/30/2025
	06/30/2024	Provisions	Allocations and payments	Reversals	Transfers	
Provision for other liabilities	16,867	11,322	(4,792)	(10,000)	-	13,397
Total	16,867	11,322	(4,792)	(10,000)	-	13,397

The allocation for the 2024/25 financial year corresponded mainly to the short-term part of UEFA's sanction. The reversals consisted of the elimination of provisions due to the disappearance of risks to which the Group was exposed at the end of the previous year.

13.3. Lawsuits

The main litigation and contentious matters in which the Group is a party as of June 30, 2026 are detailed below, with the exception of those arising from tax inspections, which are detailed in Note 15.7. The economic impact that they could represent is excluded in certain processes, both in the event of a favorable and unfavorable resolution, given that this information, particularly in cases where the Club is in negotiations, could harm its commercial interests:

- During the 2015 financial year, preliminary proceedings were opened in the Central Court of Instruction number 5 of the National Court derived from the complaint filed by DIS-Esportes y Organização de Eventos LTDA against the Club and other members. The complaint was based on the alleged crimes of contractual simulation originating in the contracts signed by the Club in the hiring of the player Neymar da Silva Santos Jr. By Order of July 8, 2016, the Central Court of Instruction no. 5 of the National High Court, rules the provisional dismissal of the case, but subsequently, on 23 September 2016, the criminal chamber of the National High Court agrees to continue the proceedings. Finally, on November 3, 2016, the Central Court of Instruction no. 5 of the National Court Act of opening of oral trial against the Club and other individuals for the commission of two crimes of corruption between individuals and improper fraud. On December 13, 2022, the Barcelona Court acquitted the Club of all charges, although the sentence has been appealed to the Supreme Court. The Board of Directors and the Club's legal advisors consider that the risk arising from the future trial is low and, therefore, the Club does not maintain any provision recorded for this litigation in the accompanying consolidated annual accounts.

- On April 21, 2020, a group of Club members filed a lawsuit before the Magistrate's Court no. 13 of Barcelona, directed in general against the Directors or Managers of the Club who had participated in the contracting of the services of the company I3 Ventures that would be dedicated, according to the lawsuit, to the creation of opinion speeches on social media. The alleged offenses that were denounced are those of unfair administration and corruption between individuals. On May 21, 2020, the Magistrate's Court admitted the lawsuit for processing and ordered that the facts be investigated by the Mossos d'Esquadra's Money Laundering and Economic Offenses Central Division, decreeing the secrecy of the proceedings, which has been extended until March 1, 2021, date on which several Club companies and offices were entered and inspected. In this case, the Club has the status of injured party, with the previous president of the Club's Board of Directors and 3 managers being under investigation. This case is in the pre-trial proceedings stage. The Board of Directors and the Club's legal advisors consider that there is no risk for the Club, given its condition as injured party.
- On January 26, 2022, the Board of Directors of the Club filed a lawsuit before the Prosecuting Attorney of Barcelona because of the results of the forensic investigation entrusted to independent external professionals, which could indirectly constitute an offense of unfair administration or, secondarily, of a continuous offense of misappropriation, as well as an offense of document falsification in commercial documents and accounting falsification. The Board of Directors and the Club's legal advisers consider that there is no equity risk for the Club as subsidiary civil liability nor is there any criminal liability of the legal person, since the offenses mentioned above are not classified in article 31bis of the Criminal Code. Likewise, based on the information available, as of the date of preparation of these annual accounts, no potential impacts that could affect them or those of previous years have been identified. Preliminary proceedings have been opened in the Court of Instruction number 16 of Barcelona, although these are under summary secrecy and the Club is in person as a private prosecutor. There is no risk to the Club given the status of private accuser.
- On March 10, 2023, the Prosecuting Attorney of Barcelona filed a complaint against, among others, Futbol Club Barcelona for the alleged crimes of corruption between individuals in the Sports field, unfair management, and falsification of commercial documents allegedly committed in the period between the years 2011 to 2018, which was admitted for processing, together with another lawsuit filed by an individual, against José María Enríquez Negreira, Javier Enríquez Romero and the company Dasnil 96, S.L. for the crime of sports corruption, actions that were admitted and are being processed in the Magistrate's Court no. 1 of Barcelona. The Club's Compliance Department began investigative actions to find out the events that occurred as soon as they became aware of them. The Club has appeared as being investigated in the judicial proceeding, which is in the first stages of the investigation. To date, the secrecy of the proceedings has been decreed on two occasions for the purpose of carrying out investigations by the judicial police, of which, most of those carried out have not been transferred to the parties. On the other hand, the Court decided to investigate the Club and its current president for the commission of an alleged crime of bribery, a decision appealed on appeal by the Club; an appeal to which the Anti-Corruption Prosecutor's Office has adhered, showing its opposition to the fact that the Club and its President are investigated for bribery for the payments made to Mr. Negreira, concluding that, in no case, can this crime exist since Mr. Negreira does not have the status of a public official who requires bribery as an essential requirement. Subsequently, on March 1, 2024, the Court agreed to extend the investigation of the case. Evidence with the intervention of the parties has still not been carried out. At the date of formulation, the Board of Directors of the Club as well as the legal and compliance area cannot assess the risk or the economic or sporting impact, as the case may be, as all these are initial actions, being that in criminal proceedings the specification of direct, subsidiary civil liability and demand and request for fines occurs at a later procedural moment, in the intermediate phase and with the provisional classification.
- On March 27, 2024, the judgment of the Court of First Instance no. 29 of Barcelona issued in ordinary procedure 74/2023 filed by Business Futbol España, S.L. against the Club in which, upholding the claim, it has been ordered to pay the plaintiff the amount of 1,500,000 euros. This sentence is being appealed before the Provincial Court of Barcelona. The Board of Directors and the Club's legal advisors consider that the risk derived from the future trial is low. The appeal is pending a decision.
- On June 18, 2024, the Club was notified of the lawsuit filed by the company Scores Sports Management, Ltd. claiming the amount of 10,000 thousand euros in fees allegedly due by the intermediation of this company in the transfer of the player Ousmane Dembélé from the Club to Paris Saint Germain, FC in August 2023. This lawsuit has been distributed to the Court of 1st Instance no. 5 of Barcelona with ordinary procedure number 744/24, and the Club has proceeded to its due response and opposition. The pre-trial hearing has been scheduled for June 2027.

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- On June 1, 2024, the player Sergio Agüero filed a conciliation ballot with the CMAC claiming the amount of 3,000 thousand euros for the liquidation of his employment contract. After the conciliation act was held without agreement, a trial date has been set for April 26, 2027. The Board of Directors and the Club's legal advisors consider that the risk arising from the future trial is low and, therefore, the Group does not maintain any provision recorded for this litigation in the present consolidated financial statements.
- The player Thomas Heurtel presented a conciliation document claiming 1,600 thousand euros for, according to the player, alleged damages caused as a result of his frustrated signing by the Club. Given that there was no signed agreement between the parties, the Club has considered that it does not record any provision for this item in the present consolidated financial statements. After the conciliation act was held without agreement, a trial date has been set for April 5, 2027.
- In June 2026, the Club was notified of the lawsuit filed by the company The Hub Barcelona, S.L. ("THEHUB") claiming 9,941 thousand euros, plus interest and costs, in application of the penalty clause contractually agreed in the contract for the provision of services of December 5, 2023 that united both parties. This lawsuit is processed as Ordinary Procedure no. 688/2026-J before Plaza no. 1 of the Civil Section of the Court of Instance of Barcelona. The Club has responded to the lawsuit by requesting its dismissal in its entirety, alleging, among other reasons, the non-existence of a resolutive breach attributable to the Club, the inadmissibility of the contractual termination requested by THEHUB and, in the alternative, the necessary judicial moderation of the penalty clause. The preliminary hearing has been scheduled for February 2, 2027. In addition, THEHUB filed a procedure for the execution of non-judicial titles against the Club in a claim for 1,465 thousand euros of principal and 439 thousand euros in interest and costs prudently calculated, corresponding to certain invoices subject to a notarial request. This procedure is being processed before Plaza no. 24 of the Civil Section of the Court of First Instance of Barcelona, with execution number 332/2025-1A. The Club has filed an objection to the execution for formal and substantive reasons and, on 27 May 2026, judicially consigned a total of 1,904 thousand euros, corresponding to the principal, interest and costs claimed. On the date of preparation of these consolidated annual accounts, the opposition is pending resolution. The Board of Directors and the Club's legal advisors consider that the risk associated with both procedures is possible and that, in the event of a possible upholding of the first claim, there is a high possibility that the penalty clause will be judicially moderated.
- Also in June 2026, the Club has received a lawsuit claiming the recognition of a right as well as the payment of an amount requested by more than 200 members who own private stands at the Spotify Camp Nou prior to the remodeling of the stadium. The lawsuit is being processed in the Civil Section of the Court of First Instance of Barcelona and is in the response phase. The risk of this litigation is considered low.
- On the other hand, the subsidiary Barça Produccions, S.L. filed a lawsuit against Libero Football Finance AG on November 27, 2023 claiming 40 million euros for the sale price in accordance with the terms of the contracts for the purchase and sale of shares of the company Bridgeburg Invest, S.L. signed between the Company and Libero, among others, on August 11, 2023 and for 784 thousand euros in compensation for damages for the non-payment of the aforementioned amount. Subsequently, on September 4, 2024 and after informing the Court of the acquisition, by Aramark, of part of the shares subject to the share purchase agreements dated August 11, 2023, a request was made to reduce the amount claimed to 15 million euros as a detrimental purchase price. At the date of preparation of these consolidated financial statements, the aforementioned procedure, the consequences of which can only give rise to an economic benefit for the Group, is still in its initial phase. The Ordinary Procedure 1526/23-4E followed before the Court of First Instance nº 26 of Barcelona between Barça Produccions, S.L., as plaintiff, and Libero Football Finance AG, as defendant, was provisionally archived by Decree of June 20, 2025, after the joint request of both parties for the suspension of the procedure. Consequently, the procedure is currently suspended, with the possibility of resumption at the request of either party.

In addition, two lawsuits have been received in which Barça Produccions, S.L. appears as a defendant, both linked to Vestigia Holding Ltd. ("Vestigia"), an entity that was a partner of the company Bridgeburg Invest, S.L. ("Bridgeburg"), a company that was absorbed by Barça Produccions, S.L. through a merger procedure in the 2024/25 financial year:

- Lawsuit filed by Vestigia and Hellgas Holding Ltd by means of which they exercise, principally, a compensatory action based on article 16.2 of Royal Decree-Law 5/2023, derived from the challenge, on a purely declaratory basis, of the articles of association relating to the approval of the merger by absorption of Bridgeburg by Barça Produccions, S.L. and, in the alternative, an action for liability for breach of contract. The amount claimed amounts to 11,925 thousand euros (principally) or, alternatively, 11,293 thousand euros, plus interest and costs. Barça Produccions, S.L. has filed a declination for lack of objective jurisdiction. The procedure is suspended and the declinatory is pending resolution.
- Lawsuit filed by Vestigia Holding Ltd against Barça Produccions, S.L. and the Club, claiming 2,863 thousand euros (2,500 thousand euros of principal plus 363 thousand euros of late payment interest) for the alleged breach of the supplementary letter signed by Barça Produccions, S.L. el Club and Vestigia Holding Ltd on August 6, 2024, in relation to the obligation to integrate certain businesses and assets into Bridgeburg before December 31, 2024. The procedure is in the response phase of the lawsuit.

14. Financial liabilities

The breakdown of financial liabilities at June 30, 2026 and 2025 is as follows:

Categories	Thousands of Euros									
	06/30/2026					06/30/2025				
	Debts with credit institutions	Bonds and other negotiable securities	Debts with sports personnel	Others	Total	Debts with credit institutions	Bonds and other negotiable securities	Debts with sports personnel	Others	Total
Debits and payables:										
Non-current debts	80,995	470,894	20,976	1,191,491	1,764,356	-	499,611	19,862	909,795	1,429,268
Non-current	80,995	470,894	20,976	1,191,491	1,764,356	-	499,611	19,862	909,795	1,429,268
Debits and payables:										
Current debts	13,381	31,879	-	103,210	148,470	11,683	31,493	-	16,480	59,656
Creditors and other payables	-	-	134,533	393,661	528,194	-	-	136,328	458,320	594,648
Current	13,381	31,879	134,533	496,871	676,664	11,683	31,493	136,328	474,800	654,304
Total financial liabilities at amortized cost	94,376	502,773	155,509	1,688,362	2,441,020	11,683	531,104	156,190	1,384,595	2,083,572

The impact on the income statement of financial liabilities is as follows:

- Financial expenses: 114,226 thousand euros, of which 86,201 thousand euros, correspond to the effective interest rate of the financing applied to the amount of financing provided for the works of the "Espai Barça" (Note7) (27,344 thousand euros in the previous year).
- Exchange rate differences: positive for an amount of 373 thousand euros (negative for an amount of 1,120 thousand euros in the previous year).

14.1. Non-current debts

The breakdown for maturities of the items that are part of the headings of "Non-current debts" is as follows:

June 30, 2026:

	Thousands of Euros				
	Non-current				
	2027/28	2028/29	2029/30	2030/31 onwards	Total
Bonds and other negotiable securities	29,123	29,674	30,235	381,862	470,894
Debts with credit institutions	19,555	24,555	24,555	12,330	80,995
Debts with sports entities (Note 14.3)	25,096	25,819	640	-	51,555
Other financial liabilities	297,133	86,005	311,533	445,265	1,139,936
Other non-current liabilities (Note 14.3):					
Compensation for termination of contract	415	38	23	-	476
Remuneration pending payment	20,500	-	-	-	20,500
Total	391,822	166,091	366,986	839,457	1,764,356

June 30, 2025:

	Thousands of Euros				
	Non-current				
	2026/27	2027/28	2028/29	2029/30 onwards	Total
Bonds and other negotiable securities	28,583	29,123	29,674	412,231	499,611
Debts with credit institutions	-	-	-	-	-
Debts with sports entities (Note 14.3)	17,983	570	-	-	18,553
Other financial liabilities	2,240	205,808	6,084	677,110	891,242
Other non-current liabilities (Note 14.3):					
Compensation for termination of contract	99	263	-	-	362
Remuneration pending payment	15,000	4,500	-	-	19,500
Total	63,905	240,264	35,758	1,089,341	1,429,268

Bonds and other negotiable securities:

On August 28, 2018, the Club issued "Senior Notes" (series A) for an amount of 90 million euros, maturing on August 28, 2023, which accrued a fixed interest rate. Said "Senior Notes" were acquired by a US insurance company. As of June 30, 2021, the depreciated cost for which said debt was recorded amounted to 89.4 million euros. Also, on August 28, 2018, the Club made a second issue of "Senior Notes" (series B) for an amount of 50 million euros, maturing on August 28, 2023, which also accrued a fixed interest rate, and that was acquired by another US insurance company. Both series were renewed before maturity, as explained below.

Additionally, on May 16, 2019, the Club issued a third "Senior Notes" (series C) for an amount of 30 million euros, maturing on May 23, 2024, which accrued a fixed interest rate, and which was acquired by a French asset management company. In 2021 this series was canceled and replaced by a new series. Likewise, on May 16, 2019, the Club issued a fourth "Senior Notes" (series D) for an amount of 30 million euros, maturing on May 23, 2024, which accrued a fixed interest rate, and which was acquired by a French asset management company. This series was also canceled in 2021 and replaced by a new series, as explained below.

The General Shareholders' Meeting held on June 20, 2021, approved the subscription of new financing for an amount of 525 million euros, aimed at restructuring the financial debt of the Club and obtaining liquidity. On August 19, 2021, "Senior Secured Notes" (series A1, A2, B1, B2, E1 and E2) were issued for an amount of 595 million euros, having cancelled the loan for an amount of 80 million euros granted on June 10, 2021 by a US finance company as well as the cancellation of series C and D of the "Senior Notes" for a nominal amount of 60 million euros. Series A and B of the Senior Notes were upgraded to the new series A1, A2, B1 and B2 of the "Senior Secured Notes". Subsequently, on July 21, 2022, an amount of 125 million euros of these "Senior notes" was depreciated.

As of June 30, 2022, in relation to series A and B of the "Senior Notes", there was a substantial change in the conditions of the original debt whereby, in application of the valuation rules (Note 4.7), a financial expense of 8,399 thousand euros was recognized at the date of the restructuring of these series of "Senior Notes".

On the other hand, on June 27, 2024, the Club issued a fifth issue of "Senior Notes" (series F) for an amount of 85.6 million euros, maturing on October 1, 2034, which accrues a fixed interest rate, and which was acquired by US insurance companies.

The "Senior Secured Notes" are guaranteed with the credit rights derived from the commercialization of the Club's audiovisual rights, accrue a fixed interest rate, and require compliance with a minimum ratio of audiovisual revenues with respect to the Club's financial expenses.

The long-term maturity of the principal of the Senior Secured Notes is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Year:		
2026/2027	-	28,583
2027/2028	29,123	29,123
2028/2029	29,674	29,674
2029/2030	30,235	30,235
2030/2031	30,806	30,806
2031/2032	265,422	265,684
2032/2033	85,634	85,506
Total	470,894	499,611

As of June 30, 2026, the amortized cost for which the Senior Secured Notes are recorded amounts to 470,894 thousand euros (499,611 thousand euros as of June 30, 2025).

As at June 30, 2026, the accrued interest outstanding on the Senior Secured Notes amounted to 3.3 million euros (3.6 million euros at June 30, 2025).

Debts with credit institutions:

The breakdown of debts with non-current credit institutions as of June 30, 2026 and 2025 is as follows:

	Thousands of Euros			
	06/30/2026		06/30/2025	
	Nominal value	Depreciated cost	Nominal value	Depreciated cost
Long-term loans with credit institutions	82,500	80,995	-	-
Total	82,500	80,995	-	-

Likewise, on December 24, 2025, the subsidiary Barça Licensing & Merchandising, S.L.U. has formalised a subordinated loan with a North American entity for a nominal amount of 90 million euros, maturing from February 1, 2027 to November 1, 2030. This loan accrues a variable interest rate, neither nominal nor insured, which is subject to certain commercial parameters of the subsidiary. The maturity of the interest payment is also scheduled to expire on February 1, 2027. This loan has the status of subordinated with respect to any other obligation assumed by the subsidiary company, in accordance with Article 281 of the Bankruptcy Law, and given its characteristics, it can be counted as consolidated equity as of June 30, 2026 for the purposes of Article 70 of the UEFA Licensing and Financial Sustainability Regulations, Article 76 of the UEFA Men's Club Licensing Regulations and Article 10 of Book X of the General Regulations of LALIGA.

The Group has granted credit policies on June 30, 2026 and 2025 with the following limits:

	Thousands of Euros		
	Limit	Amount not drawn down	Amount drawn down
June 30, 2026	52,500	52,500	-
June 30, 2025	81,417	81,414	3

The credit policies currently mature between November 2026 and February 2028 and are referenced to the Euribor plus a market differential. The granting of these policies is without guarantees by the Group. Of note is the extension of the maturities of the credit policies subscribed, of which an amount of 22,500 thousand euros is guaranteed by the COVID-19 guarantee line of the Official Credit Institute (ICO). According to the estimate of the Club's Board of Directors, the policies will be renewed at maturity.

Other financial liabilities:

On 24 April 2023, the Securitization Fund called "Espai Barça, Fondo de Securitización" was set up, approved by the CNMV, and has issued bonds amounting to 1,390 million euros and subscribed loans for an amount of 84 million euros, to execute the financing of the project. Of the previous amounts of obligations and loans, the Club has disposed, at the closing date of these consolidated financial accounts, of an amount of 1,238 million euros, recorded under the heading "Other non-current financial liabilities" and "Other current financial liabilities". This financing has begun to be amortized from the 2025/26 season, once the stadium is in operating condition, with the future incremental income from the operation of the stadium, the credit rights of which have been sold to the Fund, without recourse to the Club, beyond the credit rights of these incomes. All the necessary resources estimated for the construction of the Espai Barça are included in the financing, including the costs of building up the debt and financing, until it becomes operational, with a maximum amount of 1,500 million euros. The repayment of the financing is guaranteed, mainly, through the cash flows that it is estimated to generate the Espai Barça once completed.

On June 26, 2025, the Securitization Fund partially refinanced its financing structure, with the issuance of 424 million euros in new bonds replacing most of the loans initially subscribed. The new bonds have an average cost lower than that defined at the time of creation of the structure, and a repayment period between 2033 and 2050.

Other long-term liabilities:

The remuneration pending payment at June 30, 2026 and 2025 corresponds mainly to the "signing bonuses", all of which were generated during the aforementioned years (see Note 14.3).

14.2. Current debts

The breakdown of the accounts under the heading "Current debts" as of June 30, 2026 and 2025 is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Bonds and other negotiable securities	31,879	31,493
Debts with credit institutions	13,381	11,683
Other financial liabilities	103,210	16,480
Total	148,470	59,656

Debts with credit institutions:

The breakdown of the heading "Debts with credit institutions" as of June 30, 2026 and 2025 is as follows:

	Thousands of Euros			
	06/30/2026		06/30/2025	
	Nominal value	Depreciated cost	Nominal value	Depreciated cost
Current loans with finance companies	7,500	7,054	11,060	10,846
Current debts for credits drawn down	-	-	3	3
Debts for confirming operations	1,760	1,760	817	817
Interest pending payment and others	4,567	4,567	17	17
Total	13,827	13,381	11,897	11,683

14.3. Trade creditors and other payables

The details of the accounts included in this heading as of June 30, 2026 and 2025 are as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Suppliers	146,310	182,750
Suppliers, group companies (Note 19.2)	850	1,663
Other creditors	28,767	24,316
Creditors, related companies (Note 19.2)	2,303	3,247
Debts with sports entities	115,843	140,622
Sports personnel	134,533	136,328
Non-sports personnel	6,100	3,740
Current tax liabilities (Note 15.1)	295	1,066
Other debts to the Public Administrations (Note 15.1)	92,931	100,758
Customer advances	262	158
Total	528,194	594,648

Debts with sports entities:

The breakdown of the debts with sports entities, which have been generated mainly by the acquisition of federative rights of players, as of June 30, 2026, and 2025 is as follows:

June 30, 2026:

	Thousands of Euros	
	Current	Non-current (Note 14.1)
<i>Football clubs:</i>		
RB Leipzig (Dani Olmo)	34,390	-
Newcastle United F.C. (Anthony Gordon)	21,934	46,917
Leeds United F.C. (Raphinha)	19,049	-
Sevilla C.F. (Jules Koundé)	12,262	-
F.C. Bayern Munich (Robert Lewandowski)	11,091	-
Club Athletico Paranaense (Vitor Roque)	7,296	-
F.C.Kobenhavn (Roony Bardghji)	1,093	-
Girona F.C. (Pau Víctor)	640	1,919
CPF Africa Foot (Ibrahim Diarra)	570	570
Wolverhampton Wanderers F.C. (Francisco Trincao)	528	1,057
Toulouse F.C. (Jean-Clair Todibo)	146	292
A.D. Alcorcón (Jorge Cuenca)	30	-
Others	6,814	800
Total debts with sports entities	115,843	51,555

June 30, 2025:

	Thousands of Euros	
	Current	Non-current (Note 14.1)
<i>Football clubs:</i>		
Manchester City (Ferran Torres)	13,295	-
Girona F.C. (Pau Victor)	1,250	-
Valencia C.F. (Ferran Torres)	455	-
Sevilla F.C. (Jules Koundé)	24,524	-
F.C. Girondins de Bordeaux (Jules Koundé)	359	-
La Brede F.C. (Jules Kounde)	80	-
Real Betis Balompié (Emerson Royal)	892	-
Sporting Clube de Portugal (Raphinha)	103	-
Vitoria Sport Clube (Raphinha)	242	-
Stade Rennais (Raphinha)	32	-
Leeds United F.C. (Raphinha)	41,958	-
F.C. Bayern Munich (Robert Lewandowski)	10,688	-
Legia Warszawa (Robert Lewandowski)	50	-
Lech Poznań (Robert Lewandowski)	119	-
Delta Warszawa (Robert Lewandowski)	33	-
Znicz Pruszków (Robert Lewandowski)	113	-
MKS Warsaw (Robert Lewandowski)	169	-
Borussia Dortmund (Robert Lewandowski)	78	-
Club Atlético Osasuna (Abde)	183	-
RB Leipzig (Dani Olmo)	18,939	14,810
CPF Africa Foot (Ibrahim Diarra)	475	1,140
Club Athletico Paranaense (Vitor Roque)	17,237	-
SL Benfica (Kika Nazareth)	190	-
A.D. Alcorcón (Jorge Cuenca)	30	30
Others	9,128	2,573
Total debts with sports entities	140,622	18,553

Personnel:

The details of the short-term and long-term balances with the sports personnel are as follows:

	Thousands of Euros			
	06/30/2026		06/30/2025	
	Receivables (Note 10.4)	Payables	Receivables (Note 10.4)	Payables
Non-current				
First team players	79,371	20,500	68,285	19,500
Players from other sections	1,714	476	2,380	362
Non-current total	81,085	20,976	70,665	19,862
Current				
First team players	26,859	133,823	26,595	135,445
Players from other sections	1,783	710	2,139	883
Current total	28,642	134,533	28,734	136,328
Total	109,727	155,509	99,399	156,190

The non-current and current debt balances mainly include signing premiums for outstanding amounts of 81,085 and 28,642 thousand euros, respectively (70,665 and 28,734 thousand euros, respectively, as at June 30, 2025). Registrations for the year amounted to 42,487 thousand euros, while cancellations amounted to 5,006 thousand euros (92,532 and 5,976 thousand euros, respectively, in 2024/25).

Additionally, the amounts accrued for this item have been transferred to the heading "Personnel expenses" and "External services" for amounts of 27,186 and 3 thousand euros, respectively (30,281 and 3 thousand euros, respectively, in the 2024/25 financial year).

14.4. Obligation to comply with financial ratios

The Senior Notes (Note 14.1) issued by the Club entail compliance with various half-yearly and annual ratios determined on the basis of television revenues on the value of financial costs, calculated on the figures of the Club's individual annual accounts. At the end of the current year, nor before, there has been no breach of the applicable ratios.

In addition, as indicated in note 7, the Club maintains a series of commitments (covenants) with the Securitization Fund relating to the debt service coverage ratio. At the closing date of these annual accounts, the Club is not aware that there has been any breach of the covenants relating to these agreements, nor is it considering any breach of them.

14.5. Information on the average payment period to suppliers

The information required by the third additional provision of Act 15/2010, of July 5 (amended through the second final provision of Act 31/2014, of December 3) prepared in accordance with the Accounting and Auditing Institute's Resolution of January 29, 2016, on the information to be incorporated in the annual accounts in relation to the average payment period to suppliers in commercial operations is stated below.

	06/30/2026	06/30/2025
	Days	Days
Average payment period to suppliers	72	78
Ratio of paid operations	68	76
Ratio of operations pending payment	112	99

	Thousands of Euros	
	06/30/2026	06/30/2025
Total payments made	447,024	428,268
Total pending payments	43,821	30,949

	Thousands of Euros	
	06/30/2026	06/30/2025
Volume of operations paid within the legal term	250,795	216,786
Number of operations paid within the legal term	9,395	10,347
Volume ratio of transactions paid within the legal term	56%	51%
Number ratio of operations paid within the legal term	33%	31%

In accordance with the Accounting and Auditing Institute of Spain's resolution, to calculate the average payment period to suppliers, the commercial operations corresponding to the delivery of goods or services accrued since the date of entry into force of Act 31/2014 (December 3) have been considered.

Suppliers are considered, for the exclusive purposes of providing the information provided for in this Resolution, those commercial creditors for debts for supplies of goods or services, included in the heading of Suppliers under current liabilities in the balance sheet.

"Average payment period to suppliers" is understood to be the period that elapses between the delivery of the goods or the provision of services by the supplier and the material payment for the operation.

Balances with sports entities and with suppliers of tangible assets are settled according to the agreements between the parties and may exceed the legally established period for commercial operations.

15. Public Administration and taxation

15.1. Current balances with the Public Administrations

The breakdown of current balances with Public Administrations as of June 30, 2026 and 2025 is as follows:

Debit balances:

	Thousands of Euros	
	06/30/2026	06/30/2025
VAT receivable from Tax Agency (Note 10.4)	5,329	13,879
Corporate Tax receivable from Tax Agency (Note 10.4)	3,382	4,504
Total	8,711	18,383

Credit balances:

	Thousands of Euros	
	06/30/2026	06/30/2025
Current personal income tax payable to Tax Agency (Note 14.3)	83,969	79,502
Social Security costs (Note 14.3)	4,502	4,110
VAT payable to Tax Agency (Note 14.3)	4,460	17,146
Total	92,931	100,758
Corporate Tax payable to Tax Agency (Note 14.3)	295	1,066
Total	93,226	101,824

15.2. Reconciliation between the accounting result and the tax base

The reconciliation between the accounting result and the corporate income tax base, without considering the adjustments recorded directly against equity, is as follows:

June 30, 2026:

	Thousands of Euros		
	Increases	Decreases	Total
Accounting result before taxes			(13,572)
Permanent differences:			
International double taxation deduction	1,605	-	1,605
Fines, penalties, and donations	16,291	-	16,291
Compensations	2,388	(100)	2,288
Double taxation exemption	-	(453)	(453)
Consolidation adjustments			
Temporary differences:			
Provision of risks and expenses and impairment assets	27,558	(17,804)	9,754
Non-deductible financial expense	1,922	(300)	1,622
Double taxation exemption	9,436	-	9,436
Tax Base			26,971

June 30, 2025:

	Thousands of Euros		
	Increases	Decreases	Total
Accounting result before taxes			(8.377)
Permanent differences:			
International double taxation deduction	423	-	423
Fines, penalties, and donations	17.775	-	17.775
Compensations	-	(1.000)	(1.000)
Dividend credit rights	2.454	(2.331)	123
Double taxation exemption	3.089	(5.587)	(2.498)
Consolidation adjustments	74.392	-	74.392
Temporary differences:			
Provision of risks and expenses and impairment assets	9.099	(78.600)	(69.501)
Non-deductible financial expense	78	(26.787)	(26.709)
Tax Base			(15.372)

The main differences between the taxable income tax base and the accounting result correspond to provisions recorded during the current financial year and in previous years that were not considered tax-deductible; as well as the consolidation adjustments for the current year, which mainly correspond to the impairment of companies accounted for 23,270 thousand euros (impairment of equity-accounted companies of 52,573 thousand euros and the result due to the loss of control of Barça Produccions, S.L. for 12,455 thousand euros during the 2024/25 financial year).

15.3. Income recognized in equity

During the financial years 2025/26 and 2024/25, no tax effect was recorded against consolidated equity.

15.4. Reconciliation between the accounting result and the expense (income) for corporate tax

The reconciliation between the book result and the expense (income) for corporate tax is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Accounting result before taxes	(13,572)	(8,377)
Permanent differences	19,731	14,823
Total tax base	6,159	6,446
Tax rate	25%	25%
Share	1,540	1,612
Capitalized reductions	1,008	(300)
Corporate tax regularization of previous year	(4,915)	(330)
Regularization by companies integrated by equity accounting	5,843	12,424
Capitalization reserve	(1,102)	(122)
Negative tax bases for the year not capitalized	1,154	9,321
Other regularised amounts	675	(14,033)
Total expenditure / (income) for tax recognized in the Consolidated profit and loss account	4,203	8,572

15.5. Breakdown of expense (income) for corporate tax

The breakdown of expense (income) for corporate tax is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Current tax	9,364	3,347
Deferred tax	(5,161)	5,225
Total expenditure / (revenue) by consolidated tax	4,203	8,572

As stated in Note 4.10, since the 2020/21 financial year, the Club no longer pays corporate tax under the taxation regime together with its subsidiary company Barça Licensing & Merchandising, S.L.U., in which the Club was parent company of the given tax group.

15.6. Deferred tax assets and liabilities

The breakdown of the balances of these accounts at the end of the 2025/26 and 2024/25 financial years is as follows:

June 30, 2026:

Description	Thousands of Euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Credits for losses to be offset	211,696	52,924	-	-
Temporary differences	84,180	21,045	3,652	913
Deductions pending application	-	1,426	-	-
		75,395		913

June 30, 2025:

Description	Thousands of Euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Credits for losses to be offset	217,148	54,287	-	-
Temporary differences	48,000	12,000	4,760	1,190
Deductions pending application	-	3,396	-	-
		69,683		1,190

On June 30, 2026, the negative tax bases of the commercial group pending compensation amounted to 342,976 thousand euros, and correspond to those generated in the financial year 2024/25 for 43,035 thousand euros, in the financial year 2022/23 (410 thousand euros), in the financial year 2021/22 (836 thousand euros), 2020/21 (284,204 thousand euros) and 2019/20 (14,491 thousand euros).

The negative tax bases for the years 2019/2020 and 2020/21 were motivated by the effects of the COVID-19 pandemic, which caused a very significant decrease in the income figure, which especially affected income from competitions (ticket offices and hospitality), marketing (merchandising, museum, and others) and subscriptions, and a significant decrease in operations involving the transfer of federative rights of players between clubs. This reduction in income could not be offset by a similar decrease in expenses, especially those corresponding to the salaries of the first football team.

As of June 30, 2026, there are assets for deferred tax and deductions pending application for an amount of 75,395 thousand euros, considering the Club's Board of Directors that, in accordance with the best estimate of future results, considered in the revenue forecasts of the Espai Barça project, as well as in the short term the feasibility plan presented to the League, it is likely that these assets will be recovered in a time horizon of no more than 10 years, as established by accounting regulations. The recovery of these deferred tax assets is based on the business plan for the next 2 years (financial years 2026/27 and 2027/28) approved by the Club's Board of Directors, and adjusted for the synergies of the Espai Barça project, which foresees the generation of positive results over the coming years, significantly greater than the amount of credits granted having applied prudence in general and the reopening of the stadium in particular. This business plan is based on an increase in revenues and the containment of expenses, especially those corresponding to the wage bill of the first football team. The expected growth in revenues is based, among others, on: (i) merchandising sales through the promotion of e-commerce, new product lines, new sales channels and new licenses; (ii) strengthening of digital activities; (iii) signing of new sponsorship agreements; and (iv) monetization of different business areas through strategic partners. From the 2027/28 financial year onwards, the projections have considered moderate growth in the expected profit for the 2026/27 financial year.

The estimation of the amount of assets for deferred tax that can be activated is strongly impacted by the tax limitations in terms of base offsetting. In accordance with additional provision 15 of the LIS, and given that the Club has revenues of more than 60 million euros, only 25% of the positive tax bases generated may be used to offset the negative tax bases of previous periods.

15.7. Exercises pending verification and inspection actions

In 2016, the Club received a notification from the Tax Agency of the start of verification and inspection actions related to the periods between the 2011/12 to 2014/15 years. The inspection actions were of a general nature in accordance with the provisions of article 148 of the General Tax Act and with article 178 of the General Regulations on Tax Actions.

On June 29, 2018, settlement agreements were notified for 13,496 thousand euros and default interest of 3,298 thousand euros derived from declarations of disagreement in relation to corporate tax, value added tax, advances of non-residents withholdings and personal income tax withholdings for the period from January 2012 to June 2015.

In July 2018, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements. Likewise, in January 2019 economic-administrative claims were filed before the Central Economic-Administrative Court against the administrative sanctioning acts derived from this inspection for an amount of 16,481 thousand euros, received in the same month, January 2019. During June 2020, dismissal resolutions were notified by the Central Economic-Administrative Court in relation to corporate tax, personal income tax withholdings and non-resident withholdings, and in May 2021 in relation to value added tax. On July 20, 2020, and July 20, 2021 (the latter in relation to value added tax) the Club filed judicial appeals before the Spanish High Court in relation to said taxes.

On June 23, 2023, the Club received a ruling from the National Court in relation to the withholdings on income tax of non-residents, which upheld the club's allegations and annulled the aforementioned settlements and sanctions. Although these settlements and sanctions were annulled, the Club filed an appeal in cassation before the Supreme Court in order to clarify the future effects of the aforementioned upholding judgment. However, this appeal was not admitted by the Supreme Court as the High Court understood that the prerequisites for legitimacy for the filing of the appeal did not apply.

On December 9, 2024, the Club was notified of the initiation of verification and investigation actions for the concept of withholdings on account of the imposition of non-residents corresponding to the period January 2012 to June 2015. In other words, the Tax Agency initiated inspection procedures, again, for the amounts and periods previously cancelled. On 5 May 2025, Settlement Agreements were issued for an amount of 543,396.83 euros (2012-2014) and 37,462.89 euros (2015). After June 30, 2025 (Note 23), on 9 July 2025, the Club has filed an economic-administrative claim with the Central Economic-Administrative Court against the aforementioned Settlement Agreements which, at the date of preparation of these annual accounts, are pending resolution, although it is expected that the Club's arguments annulling these settlements will be upheld. The payment of these amounts has been suspended as it has been endorsed by the Club.

On 8 February 2024, the Club was notified of a ruling by another section of the National Court in relation to personal income tax in which the Club's arguments were rejected, and the aforementioned settlements and penalties were not annulled. It is worth noting the disparity of criteria before the two sections of the National Court for identical problems, as well as the failure to take into consideration, in this last ruling, the recent jurisprudence of the Supreme Court in relation to the problem of the tax treatment of the payment to players' agents that has benefited other clubs. The Club appealed to the Supreme Court on March 21, 2024.

On 20 November 2024, the National Court issued an upholding judgment that was not appealed corresponding to value added tax. By decree of 3 February 2025, the Chamber has declared the finality of the Judgment. However, on 23 May 2025, the Tax Agency initiated inspection procedures, again, for the amounts and periods previously cancelled. On 7 October 2025, a new Settlement Agreement was issued for an amount of 4,950 thousand euros, corresponding to the tax liability and late payment interest. On 3 November 2025, the Club filed an economic-administrative claim with the Central Economic-Administrative Court against the aforementioned Settlement Agreement which, on the date of preparation of these consolidated annual accounts, is pending resolution, although it is expected that the Club's arguments will succeed and these settlements will be annulled. The payment of these amounts has been suspended as they have been endorsed by the Club.

The appeal corresponding to corporate income tax is pending resolution on the date of preparation of these consolidated annual accounts, although it is expected that the Club's arguments will be upheld, annulling these settlements and sanctions on the basis of the previous ruling of the National Court and the jurisprudence of the Supreme Court.

Likewise, on July 5, 2019, the Tax Agency began general verification and inspection actions related to Corporate Tax for the 2015/16 to 2017/18 years, and VAT, withholdings on income from work performance and professionals, withholdings on movable assets and withholdings on the income of non-residents for the period between July 2015 and June 2018.

On July 21, 2021, the Club signed a declaration of agreement in relation to the amount of 1,083 thousand euros, which has been paid (Note 12.1). Furthermore, on the same date, a declaration of disagreement was signed for 15,794 thousand euros, which were paid in full in January 2022. On December 22, 2021, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements and penalties. On April 3, 2023, the Central Economic-Administrative Court notified the Club of the assessment of its allegations and annulment of the settlements and penalties corresponding to personal income tax and personal income tax withholdings, as well as those corresponding to corporate tax. As of June 6, 2023, the Central Economic-Administrative Court communicated the admission of the allegations issued by the Club and the annulment of the settlements and penalties corresponding to VAT.

On May 24, 2023, the Tax Agency began general verification and inspection actions related to withholdings on performance and professional income, and withholdings on the income of non-residents for the period between July 2015 and June 2018. On July 5, 2023, the inspection actions were extended to Value Added Tax and Corporation Tax for the period between July 2015 and June 2018. In other words, the Tax Agency initiated inspection procedures, again, for the amounts and periods previously annulled by the Central Economic-Administrative Court. These inspection actions ended on October 5 through the signing of acts of disagreement for a total amount of 15,227 thousand euros between late payment and interest. The payment of the aforementioned amount was suspended as it was endorsed by the Club.

On January 4, 2024, the Tax Agency initiated inspection actions in relation to corporate income tax and personal income tax withholdings (periods July 2018-June 2021), value added tax (periods October 2018, November-December 2019, and February 2020-June 2021), and non-resident income tax withholdings (periods May 2019, August 2019 and December 2019-June 2021).

On April 22, 2026, settlement agreements amounting to 5,306 thousand euros and late payment interest amounting to 1,211 thousand euros were notified arising from acts of disagreement in relation to Corporation Tax (2018 period), VAT (periods October 2018, November to December 2019 and February 2020 to June 2021), Personal Income Tax withholdings (periods October 2018, November to December 2019 and February 2020 to June 2021).

Not being satisfied with the settlements made by the Administration, on May 18, 2026, the Club filed an economic-administrative claim against them before the TEAC. On June 26, 2026, the Club was notified of the disclosure of the file and the start of the allegations process.

Together with the aforementioned claims, the Club made a request for the suspension of the payment of the tax debt for a total amount of 4,492 thousand euros, guaranteed by credit insurance. The remaining amount of 1,133 thousand euros was paid to the Tax Agency within the voluntary period.

On July 26, 2025, the Tax Agency initiated inspection actions in relation to Corporation Tax (periods July 2018 to June 2021), VAT (periods June 2020 to June 2021), withholdings and payments on account of income from work and professionals (periods December 2019, January 2020 and the period between June 2020 and June 2021) and withholdings and payments on account of the IRNR (periods June 2020 and June 2021) of the subsidiary company Barça Licensing & Merchandising, S.L.U.

The inspection actions related to the subsidiary Barça Licensing & Merchandising, S.L.U. ended without any regularization by the Tax Agency.

The Club's Board of Directors, together with its tax advisors, consider that the provision recorded at June 30, 2026 under the heading "Long-term provisions" of the balance sheet (Note 13.1) is sufficient to meet the liabilities that may arise from the inspection actions indicated above.

According to current legislation, taxes cannot be considered definitively settled until the returns filed have been inspected by the tax authorities or the four-year limitation period has expired. As of June 30, 2025, the Club has the following taxes and periods open for inspection:

- i) Corporation Tax for the financial year 2021/2022, 2022/2023, 2023/2024 and 2024/2025.
- ii) VAT, withholdings on income from work and professionals, withholdings on movable capital and withholdings on the income of non-residents for the period between July 2022 and May 2026.

With regard to the reporting obligations established by Article 86 of Law 27/2014, of 27 November, on Corporation Tax in relation to the non-monetary contribution under the special regime established by Chapter VII of Title VII of the same Law, it is stated that this information was included in the individual annual accounts for the financial year 2022/2023 of Barça Produccions, S.L.U.. With regard to the same information obligations in relation to the non-monetary contribution under the special regime established by Chapter VII of Title VII of the same Law received by Barça Innovation Hub, S.L. on 1 July 2023, it is stated that this information was included, in accordance with current legislation, in the individual annual accounts for the financial year 2023/2024 of the aforementioned company.

15.8. Merger between Barça Produccions, S.L.U. and Bridgeburg Invest, S.L.

On April 16, 2025, a public deed was granted before the notary Mr. Gerardo Conesa Martínez, with number 1,631 of his protocol by means of which the decisions adopted on March 28, 2025 by Barça Produccions, S.L.U. as a partner of the absorbed company Bridgeburg Invest, S.L. are executed and made public, consisting of the approval of the transaction of absorption merger.

To this end, the deed documenting the merger was registered in the Commercial Registry of Barcelona on June 6, 2025

As of the date of execution of the aforementioned public deed formalizing the merger, Bridgeburg Invest, S.L. transferred en bloc, by universal succession, all of its assets and liabilities to Barça Produccions, S.L.U., and was thereby dissolved and extinguished without liquidation as a consequence of the merger.

In accordance with this, the transaction is classified as a merger by absorption for the purposes of Article 76.1 a) of the special regime regulated in Chapter VII of Title VII of Law 27/2014, of 27 November, on Corporation Tax. On 8 May 2025, the appropriate communication was made to the Tax Administration of the application of this tax regime.

16. Accruals

The breakdown of the headings "Non-current accruals" and "Current accruals" at June 30, 2026 and 2025 is as follows:

	Thousands of Euros					
	06/30/2026			06/30/2025		
	Assets	Liabilities		Assets	Liabilities	
	Current	Current	Non-current	Current	Current	Non-current
Multi-year contracts	12	199,140	143,991	9	214,331	162,466
Subscriptions and membership	-	12,552	-	-	10,873	-
Other accruals	16,288	15,794	-	14,703	12,013	33
Total	16,300	227,486	143,991	14,712	237,217	162,499

Multi-year contracts:

The Group has granted different exclusivity contracts that are estimated to result in future income for the Group of approximately 2,835,465 thousand euros at June 30, 2026 (2,156,252 thousand euros at June 30, 2025). The income accrued in the year corresponding to these contracts is included in the heading "Net turnover" of the attached income statement. The amounts invoiced and not accrued, as well as the advances received, are recorded within the liability items of the attached balance sheet under "Accruals" as current or non-current depending on the estimated accrual period.

The recognition of these contracts as income will be made in the coming seasons according to the following estimate:

	Thousands of Euros	
	06/30/2026	06/30/2025
2025/2026	-	404,668
2026/2027	427,472	308,449
2027/2028	396,960	160,027
2028/2029*	393,254	1,283,108
2029/2030 and subsequent years	1,617,779	-
	2,835,465	2,156,252

* As of June 30, 2025, it corresponds to the income of the 2028-2029 season and subsequent years.

The marketing of the services owned by the Group has continued to be progressively implemented, in line with previous years, through specific multi-year contracts. In addition, the most significant goods or rights subject to commercialization and the period for which the contracts have been formalized are detailed below.

a) Sponsorship of sports equipment

On October 25, 2006, a contract was signed with Nike European Operations Netherlands, BV (hereinafter Nike), through which the Club named Nike as the exclusive technical sponsor and supplier of sports-oriented products. In addition, Nike was named as the exclusive and non-exclusive bidder to sell sponsorship products that incorporate proprietary rights. The contract entered into force on July 1, 2008, and had an initial duration of five years, although it was established, reciprocally between the Club and Nike Europe BV, a possible extension of five additional years that was approved by the General Shareholders' Meeting on August 29, 2007.

On January 1, 2011, the Club and Nike formalized an addendum to the sponsorship contract through which the duration of the contract was extended until June 30, 2018.

On May 20, 2016, the Club formalized an appendix to the contract extending its validity, which was approved at the General Shareholders' Meeting, until June 30, 2028.

Finally, on November 8, 2024, the Club, its subsidiary Barça Licensing and Merchandising, S.L.U. and Nike Retail BV have reached an agreement for the signing of a new sponsorship contract by which Nike has been renewed as the exclusive technical sponsor of the Club, as well as the official licensed product supplier, with a duration of the contract from 1 July 2024 to June 30, 2038. The signing of the new contract has meant that the Group has received a signing award of a significant amount, which has been recorded under this heading, and which will accrue linearly over the years of the contract's duration.

(b) Television broadcasts

On May 1, 2016, the Royal Decree that regulates the centralized sale of football TV rights came into force (Royal Decree-Act 5/2015, of April 30, on urgent measures in relation to the marketing of the operation rights of audiovisual content of professional football competitions). The main objective of this Royal Decree is the establishment of a joint marketing system for professional football audiovisual rights.

With the new regulation, no professional club can directly market its operation rights for audiovisual content. From that date on, participation in an official professional football competition will necessarily entail the transfer of these rights to the organizer of the competition: the Spanish Professional Football League -LFP- in the case of the first and second division League and the Royal Spanish Football Federation (*Real Federación Española de Fútbol, RFEF*) for the King's Cup.

ECONOMIC AREA

As indicated in Note 10 of the attached consolidated report, on June 30 and July 21, 2022 the Club sold 25% of its audiovisual rights.

c) Official sponsor

On February 27, 2022, the Club proceeded to formalize an agreement with Spotify AB (hereinafter, Spotify), whereby the Swedish company became the Club's Main Partner and Official Audio Streaming Partner. Spotify appears on the front of the men's and women's first team shirts, starting from the 2022/23 season and for the next four seasons. Spotify also sponsors the training shirts of both teams since the 2022/23 season. The aforementioned collaboration has been renewed on October 6, 2025 for the next four seasons. Likewise, as part of the collaboration and since the beginning of the 2022/23 season, the Swedish company became "Title Partner" of the Camp Nou, which has changed its name to Spotify Camp Nou.

17. Foreign currency

The Group does not carry out significant recurring transactions in foreign currency.

18. Income and expenses

18.1. Net turnover

The breakdown of the net turnover as of June 30, 2026 and 2025, broken down by categories of activities and by geographical markets, is as follows:

June 30, 2026:

Activities	Thousands of Euros						Total
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Innovation Hub, S.L.U.	FCB North America LLC	FCB HK Limited	
Income from competitions:							
La Liga gate-money	51,498	4,234	-	-	-	-	55,732
Other Spanish competitions gate-money	1,827	39	-	-	-	-	1,866
International competitions gate-money	13,683	5,206	-	-	-	-	18,889
Friendly and other matches	17,285	4,754	-	-	-	-	22,039
Hospitality	51,268	2,286	-	-	-	-	53,554
Total income from competitions	135,561	16,519	-	-	-	-	152,080
Income from members and subscribers	17,224	22,904	-	-	-	-	40,128
Income from broadcasting and TV rights	235,670	8,916	-	-	-	-	244,586
Income from provision of services	-	1,154	12,365	-	-	-	13,519
Marketing and advertising income							
Marketing	239,364	122,655	177,162	6,567	4,824	-	550,572
Total marketing and advertising income	492,258	155,629	189,527	6,567	4,824	-	848,805
Total	627,819	172,148	189,527	6,567	4,824	-	1,000,885

Geographic markets	Percentage (based on turnover)						
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Innovation Hub, S.L.U.	FCB North America LLC	FCB HK Limited	Total
Domestic market	31%	8%	13%	1%	0%	0%	53%
Foreign market	32%	9%	6%	0%	0%	0%	47%
Total	63%	17%	19%	1%	0%	0%	100%

June 30, 2025:

Activities	Thousands of Euros						
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions, S.L.	Barça Innovation Hub, S.L.U.	FCB North America LLC	Total
Income from competitions:							
La Liga gate-money	46,633	4,504	-	-	-	-	51,137
Other Spanish competitions gate-money	5,459	65	-	-	-	-	5,524
International competitions gate-money	19,297	2,910	-	-	-	-	22,207
Friendly and other matches	13,376	3,301	-	-	-	-	16,677
Hospitality	21,154	1,899	-	-	-	-	23,053
Total income from competitions	105,919	12,679	-	-	-	-	118,598
Income from members and subscribers	10,614	20,985	-	-	-	-	31,599
Income from broadcasting and TV rights	242,267	7,670	-	562	-	-	250,499
Income from provision of services	-	1,072	5,591	-	-	-	6,663
Marketing and advertising income	321,177	79,986	145,064	50	5,562	5,005	556,844
Total marketing and advertising income	574,058	109,713	150,655	612	5,562	5,005	845,605
Total	679,977	122,392	150,655	612	5,562	5,005	964,203

Geographic markets	Percentage (based on turnover)						
	Club's football first team	Club's sections and structure	Barça Licensing & Merchandising, S.L.U.	Barça Produccions S.L.	Barça Innovation Hub, S.L.U.	FCB North America LLC	Total
Domestic market	50%	11%	13%	0%	1%	0%	75%
Foreign market	18%	2%	4%	0%	0%	1%	25%
Total	68%	13%	17%	0%	1%	1%	100%

During the 2024/25 season, the marketing of a new Hospitality product called "PSL" (*Personal Seat License*) has begun. This product is aimed at VIP customers, as it offers the acquisition of a license right linked to a specific seat in certain VIP areas of the stadiums where the first team plays at home, for 30 years. This licence allows its holders to enjoy a series of exclusive benefits related to the sporting activity of the men's first team as well as other Club events. It also allows access to the acquisition of the season pass for these defined VVIP areas, as well as the right to remarket both the license itself and the tickets for the matches of the pass that are not used directly, respecting the pre-established contractual conditions. As of June 30, 2026, the Group has recognized revenues of 9,537 thousand euros from a new sale of "PSL" (71,600 thousand euros in the 2024/25 financial year).

After the end of the year, the Group has entered into an agreement with the debtor who had the rights corresponding to 142 outstanding PSLs, through which these rights revert to the Club and the outstanding debt of 28,400 thousand euros, which appear under the heading of the balance sheet "Current accruals" as of June 30, 2026 and 2025, is extinguished. This agreement will allow the Club to directly re-market these seats, while the PSLs already collected remain in force and are considered firm sales.

18.2. Other operating income

The breakdown of other operating income as of June 30, 2026 and 2025 is as follows:

	Thousands of Euros	
	06/30/2026	06/30/2025
Other operating income	18,157	19,035
Transfer and training of players	46	975
Operating grants	1,408	1,698
Total	19,611	21,708

18.3. Personnel expenses

The balance of the heading "Personnel expenses" for the years ended June 30, 2026 and 2025 is as follows:

June 30, 2026:

	Thousands of Euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Wages and salaries of sports personnel:						
First team players and coaches	305,571	4,040	61,502	4,141	28,584	403,838
Other training and sections personnel	68,974	665	8,858	7,297	1,089	86,883
Total wages and salaries of sports personnel	374,545	4,705	70,360	11,438	29,673	490,721
Salaries and wages of structure personnel	53,359	1,309	10,387	14,723	3,153	82,931
Total	427,904	6,014	80,747	26,161	32,826	573,652

(*) The "Other" section of salaries and wages corresponds mainly to expenses accrued by sports personnel corresponding to remuneration in kind.

	Thousands of Euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Amounts for squad to be registered in the Spanish Professional Football League	305,571	4,040	61,502	4,141	28,584	403,838
Amounts for squad not to be registered in the Spanish Professional Football League	68,974	665	8,858	7,297	1,089	86,883
Total	374,545	4,705	70,360	11,438	29,673	490,721

June 30, 2025:

	Thousands of Euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Sports staff salaries and salaries:						
First team players and coaches	280.659	-	43.412	2.715	21.873	348.659
Other technical staff and sections	69.902	921	6.312	6.757	1.450	85.342
Total salaries and salaries of sports staff	350.561	921	49.724	9.472	23.323	434.001
Salaries and salaries staff structure	49.296	2.267	7.994	13.948	2.449	75.954
Total	399.857	3.188	57.718	23.420	25.772	509.955

(*) The "Other" section of salaries and wages corresponds mainly to expenses accrued by sports personnel corresponding to remuneration in kind.

	Thousands of Euros					
	Wages and salaries	Compensations	Collective premiums	Social Security costs	Others	Total
Amounts for squad to be registered in the Spanish Professional Football League	280.659	-	43.412	2.715	21.873	348.659
Amounts for squad not to be registered in the Spanish Professional Football League	69.902	921	6.312	6.757	1.450	85.342
Total	350.561	921	49.724	9.472	23.323	434.001

The total expenses associated with the sports staff for the years ended June 30, 2026 and 2025 are as follows:

	Thousands of Euros					
	06/30/2026			06/30/2025		
	Amounts for squad to be registered in the Spanish Professional Football League	Amounts for squad Not to be registered in the Spanish Professional Football League	Total	Amounts for squad to be registered in the Spanish Professional Football League	Amounts for squad Not to be registered in the Spanish Professional Football League	Total
Salary remuneration to sports personnel and Social Security costs	403,838	86,883	490,721	340,046	93,955	434,001
Image rights to companies	5,460	30	5,490	4,791	20	4,811
Agents	16,022	72	16,094	13,753	404	14,157
Expenses associated with sports personnel						
Depreciation of players	56,778	1,874	58,652	77,510	3,777	81,287
Expenses from player impairment	145	48	193	7,916	267	8,183
Player impairment reversal	(145)	(48)	(193)	(7,916)	(268)	(8,184)
Loss/(profit) on disposal of players	(15,962)	(23,141)	(39,103)	29,402	(41,582)	(12,180)
Loss/(profit) from transfer of players	4,150	289	4,439	(975)	465	(510)
Total Cost of Sports Squad	470,286	66,007	536,293	464,527	57,038	521,565

The total personnel expenses are shown in the following detail, including the amounts detailed in the calculation of the personnel expenses indicator associated with the sports squad registered in the LFP, as defined in the LFP Economic Control Regulations, as well as the amounts associated with the squad not registered in the LFP:

	Thousands of euros	
	2025/26	2024/25
Salaries and wages for personnel and others	490,721	434,001
Image rights to companies	5,490	4,811
Agents	16,094	14,157
Depreciation	58,652	81,287
Total	570,957	534,256

18.4. External services

This heading of the attached consolidated income statement includes, among others, the amounts incurred by the Club for image rights of players and technicians who make up the Club's sports squads, amounting to 5,490 thousand euros in the current financial year and 4,811 thousand euros in the previous year. The breakdown of these expenses is as follows:

	2025/26		2024/25	
	Average duration of contracts	Thousands of euros	Average duration of contracts	Thousands of euros
Football	5 years	5,490	5 years	4,811
		5,490		4,811

Regarding players with image transfers to Image Management Companies, the Club pays them a maximum amount of 15% of the player's total remuneration. Additionally, during the current financial year, the Club has recorded an expense amounting to 16,094 thousand euros in compensation to sports agents (14,157 thousand euros in the 2024/25 financial year). This amount includes, where applicable, the payment of applicable taxes.

18.5. Endowments and allocation of provisions and others

This heading of the attached income statement for the years ended June 30, 2026 and 2025 is as follows:

	Thousands of Euros	
	2025/26	2024/25
Allocation of provisions (Notes 13.1 and 13.2)	(10,346)	(15,727)
Extraordinary expenses	(1,348)	(293)
Endowment for provisions and other expenses	(11,694)	(16,020)
Provision reversals (Notes 13.1 and 13.2)	-	18,720
Extraordinary income	651	5,220
Allocation of provisions and other income	651	23,940
Total	(11,043)	7,920

The heading "Provisions and other expenses" for the financial years 2025/26 and 2024/25 corresponds to a provision for different compensation and occupational risks (see Note 15.7).

19. Operations and balances with related parties

19.1. Operations with related parties

The breakdown of transactions carried out with related parties during 2025/26 and 2024/25 seasons are as follows:

Entity	Thousands of euros	
	06/30/2026	06/30/2025
Contributions:	(1,800)	(1,600)
Barcelona Football Club Foundation	(1,800)	(1,600)
Services received:	(1,293)	(1,288)
Barcelona Football Club Foundation	-	(316)
Barça Produccions, S.L. (**)	(1,293)	(972)
Services provided and others:	1,549	1,384
Barcelona Football Club Foundation	569	477
Barça Produccions, S.L. (**)	980	907
Financial income:	384	45
Barça Produccions, S.L. (**)	384	45

(**) For the 2024/25 financial year, these are the operations from March 28, 2025, when the company Barça Produccions, S.L. loses control.

19.2. Balances with related parties

The breakdown of this heading is as follows:

Entity	Thousands of Euros	
	06/30/2026	06/30/2025
Long-term credits (Note 10.2)	1,414	4,809
Barça Produccions, S.L.	1,414	4,809
Trade debtors and other receivables (Note 10.4):	907	2,434
Barcelona Football Club Foundation	501	644
Barça Produccions, S.L.	406	1,790
Trade suppliers (Note 14.3):	(850)	(1,663)
Barça Produccions, S.L.	(850)	(1,663)
Trade creditors and other payables (Note 14.3):	(2,303)	(3,247)
Barcelona Football Club Foundation	(2,303)	(3,247)

19.3. Remuneration of the Board of Directors and the Management Committee

As established in the Club's bylaws, the members of the Board of Directors have not received or accrued any type of remuneration, advances, or credits from the Club during the 2025/26 and 2024/25 financial years.

Likewise, the remunerations received by the Club's Management Committee, which include in the salaries chapter the variable remunerations estimated as of June 30, 2026 and 2025, has been as follows:

June 30, 2026:

	Thousands of Euros		
	Wages	Pension plans	Termination benefits
Management Committee	4,534	133	250

The above figures correspond to all the people who have been part of the Management Committee during the 2025/26 season.

June 30, 2025:

	Thousands of Euros		
	Wages	Pension plans	Termination benefits
Management Committee	6,621	139	-

The above figures correspond to all the people who have been part of the Management Committee during the 2024/25 season.

During the 2025/26 season, civil liability insurance premiums of the Board of Directors and the Management Committee amounted to 1,171 thousand euros (1,109 thousand euros in the 2024/25 season).

20. Other information

20.1. Personal

The average number of people employed by the Group during the current financial year and the previous year, detailed by category, is as follows:

Categories	2025/26		2024/25	
	Average number of people Employed	Average number of people with Disability > 33% of the total number of employees	Average number of people Employed	Average number of people with Disability > 33% of the total number of employees
Management Committee	19	2	21	2
Professional sports personnel	754	5	757	3
Administrative Services Personnel	544	6	525	5
Others (facilities, stores and others)	629	18	405	16
Total	1,946	31	1,708	26

Likewise, the breakdown by gender as of June 30, 2026 and 2025, detailed by category, is as follows:

June 30, 2026:

Categories	06/30/2026		
	Men	Women	Total
Management Committee	14	5	19
Professional Sports Personnel	736	83	819
Administrative Services Personnel	327	240	567
Other employees (facilities, stores and others)	362	268	630
Total	1,439	596	2,035

June 30, 2025:

Categories	06/30/2025		
	Men	Women	Total
Management Committee	16	6	22
Professional Sports Personnel	747	95	842
Administrative Services Personnel	286	168	454
Other employees (facilities, stores and others)	295	202	497
Total	1,344	471	1,815

The Club's Board of Directors as of June 30, 2026 was made up of 7 men (16 men and 1 woman as of June 30, 2025).

20.2. Audit fees

The fees related to the auditing services and other services provided by the Group's auditor in the financial years 2025/26 and 2024/25 were as follows:

	Thousands of Euros	
	2025/26	2024/25
Audit Services	377	297
Other assurance services	136	106
Total audit and assurance services	513	403

20.3. Guarantees committed to third parties and other financial liabilities

As of June 30, 2026 and 2025, the Group had secured guarantees amounting to 51,739 and 42,536 thousand euros, respectively. The most significant guarantees as of June 30, 2026 and 2025 correspond to the reports of non-conformity and the corresponding sanctions (Note 15.7).

The Club's Board of Directors considers that the liabilities not foreseen as of June 30, 2026 that, if any, could be originated by these guarantees, would not be significant.

20.4. Net Debt

According to the regulations defined by LA LIGA, the amount of net debt corresponds to the sum of the net debt for transfers (i.e. the net of accounts receivable and payable for player transfers), the amounts pending payment derived from financing received from financial institutions, related parties or third parties, the advance collections to accrue within a period of more than 1 year and the debt with fixed asset suppliers reduced by the treasury, equivalent liquid assets and temporary financial investments. The net debt does not include commercial debts or other accounts payable or the amount of outstanding debt for investments made in fixed assets for the construction, renovation, renovation or substantial improvement of its sports facilities, that is, in the case of the Club, the Espai Barça.

	Thousands of Euros	
	06/30/2026	06/30/2025
Non-current debts		
Debts to credit institutions, debentures and other negotiable securities (Note 14.1)	(551,889)	(499,611)
Debts to sports entities due to transfers and assignments (Note 14.3)	(51,555)	(18,553)
Accruals (Note 16)	(143,991)	(162,499)
Total non-current debts	(747,435)	(680,663)
Current debts		
Debts to credit institutions, bonds and other marketable securities (Note 14.2)	(45,260)	(43,176)
Debts to sports entities due to transfers and assignments (Note 14.3)	(115,843)	(140,622)
Other debts	(1,802)	(2,546)
Total current debts	(162,905)	(186,344)
Total Liabilities	(910,340)	(867,007)
Compensatory assets		
Loans with sports entities for long-term transfers and assignments (Note 10.1)	45,245	36,924
Loans with sports entities for short-term transfers and assignments (Note 10.4)	53,526	64,194
Cash and equivalent liquid assets and short-term financial investments	204,931	296,475
Total compensatory assets	303,702	397,593
Total	(606,638)	(469,414)

21. Analytical Profit and Loss Account by Sports Sections

In the supplementary information on the consolidated analytical profit and loss account by sports sections, the Group has applied the following criteria for distribution among the different sections:

- The income and expenses attributable, by their nature, to each sporting activity have been directly attributed to the corresponding section.

The consolidated analytical profit and loss accounts by sports sections corresponding to the financial year 2025/26 and, by comparison, the consolidated analytical profit and loss accounts for the financial year 2024/25 are shown in Annex I, which forms an integral part of this note.

22. Budget Settlement

Annex II shows the consolidated budget for the 2025/26 season and the consolidated budget for the 2024/25 season approved at the General Assemblies of 19 October 2025 and 19 October 2024, respectively, compared with the settlements for the years ended June 30, 2026 and June 30, 2025. The settlements show the same structure and are prepared according to the same criteria as the profit and loss accounts in the corresponding annual accounts.

23. Subsequent events

On July 1, 2026, the new Board of Directors headed by Joan Laporta, has taken possession of its positions, following the processes established in the Statutes and after having won the elections on March 15, 2026. This new Board of Directors, made up of 20 men and 2 women, has been in charge of formulating the present consolidated annual accounts.

On July 8, 2026, an agreement was reached with the company Metropolitan House BCN Residencial, S.L. to sell the land in Can Rigalt for an amount of 30,000 thousand euros, of which 10,000 thousand have already been collected on the date of preparation of these consolidated annual accounts.

The Club has received several agreements to initiate disciplinary proceedings arising from the inspection actions related to the inspection procedure for the 2018-2021 financial years. In particular, on 8 and 13 July 2026, the agreement to initiate disciplinary proceedings related to Corporation Tax (2018 period), Personal Income Tax (2018-2021 periods) and VAT (2018-2021 periods) was notified. The Club will submit the corresponding allegations and claims to the aforementioned sanctioning proceedings, so their execution will be suspended until the administrative resolutions are signed.

On July 16, 2026, the Club formalized the issuance of a new series of "Senior Notes" for an amount of 105 million euros, with a guarantee against the credit rights derived from the commercialization of the Club's audiovisual rights and maturing in 2036.

On July 21, 2026, an agreement was signed with the Securitization Fund to partially refinance its debt structure, with the issuance of 84 million euros in new bonds to replace the remaining part of the loans initially subscribed. The new bonds have an average cost lower than that defined at the time the structure was created, and a repayment period between 2033 and 2050.

On the other hand, on July 31, 2026, the Group has deferred the payment of the first installment corresponding to the transfer of the player Anthony Gordon from Newcastle United FC, in the amount of 22.3 million euros, with the new maturity being July 31, 2027.

Finally, during the months of July and August, the federative rights of the players Karim Adeyemi and Jesse Bisiwu have been acquired.

ECONOMIC AREA

ANNEX I

Consolidated analytical profit and loss account by sports sections for the year ended June 30, 2026 (Expressed in thousands of euros)

(thousands of euros)	FOOTBALL	YOUTH FOOTBALL	FEMALE FOOTBALL	BASKETBALL	HANDBALL	HOCKEY	FUTSAL	OTHER SECTIONS	OTHER ACTIVITIES	TOTAL
Net turnover	627,898	1,486	28,823	19,597	3,024	567	1,857	577	317,146	1,000,886
Income from competitions	135,641	94	6,146	5,477	380	47	412	-	3,883	152,080
Income from members and subscribers	17,224	-	-	906	18	3	9	-	21,968	40,128
Income from broadcasting and TV rights	235,670	207	2,948	4,489	934	12	-	-	327	244,586
Marketing and advertising income	239,364	1,184	19,729	8,636	1,691	-	1,436	581	277,444	550,572
Income from provision of services	-	-	-	-	-	-	-	(4)	13,523	13,519
Work carried out by the company and capitalized	(0)	-	-	-	-	-	-	-	1,647	1,647
Supplies	(5,582)	(836)	(2,473)	(533)	(456)	(270)	(379)	(510)	(84,002)	(95,042)
Consumption of sports equipment	(1,339)	(733)	(1,156)	(198)	(380)	(201)	(347)	(508)	(77,143)	(82,004)
Other supplies	(4,243)	(103)	(1,317)	(335)	(76)	(69)	(33)	(2)	(1,434)	(7,612)
Impairment of merchandise, raw materials and other supplies	-	-	-	-	-	-	-	-	(5,425)	(5,425)
Other operating income	949	104	782	533	119	75	269	221	16,559	19,611
Ancillary income and other current management income	949	104	422	388	1	2	23	98	16,216	18,203
Operating grants recorded in income	-	-	359	144	118	73	247	123	343	1,408
Personnel expenses	(422,432)	(16,664)	(15,172)	(28,862)	(9,074)	(2,259)	(4,625)	(1,040)	(73,524)	(573,652)
Wages and salaries of sports personnel	(409,867)	(11,900)	(13,010)	(26,834)	(7,801)	(1,533)	(3,395)	(840)	(4,302)	(479,283)
Wages and salaries of non-sports personnel	(7,281)	(2,178)	(976)	(853)	(495)	(210)	(540)	(63)	(53,563)	(66,196)
Social Security costs	(5,380)	(2,510)	(1,153)	(1,140)	(764)	(404)	(668)	(200)	(13,943)	(26,161)
Provisions	(105)	(75)	(33)	(34)	(14)	(12)	(23)	-	(1,716)	(2,012)
Other operating expenses	(122,169)	(4,782)	(4,008)	(7,332)	(2,443)	(830)	(1,038)	(1,221)	(108,062)	(251,885)
External services	(71,912)	(2,176)	(1,738)	(2,343)	(657)	(249)	(256)	(314)	(97,545)	(177,188)
Taxes	(2,474)	-	(5)	-	(1)	-	-	(0)	(3,564)	(6,045)
Losses, impairment, and change in provisions for trade operations	(2,665)	-	489	(19)	-	-	-	-	(1,053)	(3,248)
Impairment losses on trade receivables	(2,693)	-	(177)	(19)	-	-	-	-	(3,552)	(6,441)
Impairment reversal on trade receivables	28	-	666	-	-	-	-	-	2,499	3,193
Journeys	(6,609)	(1,185)	(954)	(2,405)	(1,187)	(312)	(443)	(566)	(327)	(13,987)
Player acquisition expenses	(4,210)	(169)	-	(27)	-	-	-	(80)	-	(4,486)
Other current management costs	(34,299)	(1,252)	(1,805)	(2,534)	(599)	(269)	(340)	(261)	(5,574)	(46,932)
Depreciation of assets	(56,832)	(1,179)	(259)	(612)	(19)	-	(23)	-	(21,323)	(80,247)
Allocation of grants for non-financial assets and others	-	-	-	-	-	-	-	-	-	-
Excess provisions	1,250	-	-	-	-	-	-	-	-	1,250
Impairment and result due to disposals of assets	25,499	13,231	833	(448)	2	-	(14)	-	(1,009)	38,094
Impairment and losses	(0)	-	-	(0)	-	-	-	-	(981)	(981)
Losses due to impairment of sports intangible assets	(145)	(41)	-	(7)	-	-	-	-	-	(193)
Losses due to impairment of tangible assets	-	-	-	-	-	-	-	-	(1,218)	(1,218)
Impairment reversal of sports intangible assets	145	41	-	7	-	-	-	-	-	193
Impairment reversal of tangible assets	-	-	-	-	-	-	-	-	237	237
Results from disposals and others	25,499	13,231	833	(448)	2	-	(14)	-	(28)	39,075
Losses from tangible assets	-	-	-	-	-	-	-	-	(71)	(71)
Profits from tangible assets	-	-	-	-	-	-	-	-	44	44
Losses from intangible assets	-	-	-	-	-	-	-	-	-	-
Profits from intangible assets	-	-	-	-	-	-	-	-	-	-
Losses from sports intangible assets	(1,793)	(1,205)	(62)	(473)	-	-	(15)	-	-	(3,548)
Profits from sports intangible assets	27,293	14,435	895	25	2	-	1	-	-	42,651
Others	(97)	-	-	73	-	-	-	-	(11,691)	(11,694)
Extraordinary losses	(97)	-	-	73	-	-	-	-	-	(11,694)
Extraordinary income	-	-	-	-	-	-	-	-	651	651
RESULTAT D'EXPLOTACIÓ	48,484	(8,639)	8,525	(17,674)	(8,848)	(2,716)	(3,954)	(1,972)	36,411	49,617
Financial income	1,240	354	-	-	-	-	-	-	78,134	79,829
From shares in equity instruments	453	-	-	-	-	-	-	-	2	455
- From group companies and associates	-	-	-	-	-	-	-	-	-	-
- From third parties	453	-	-	-	-	-	-	-	2	455
From negotiable securities and other financial instruments	887	354	-	-	-	-	-	-	939	2,180
- From group companies and associates	-	-	-	-	-	-	-	-	-	-
- From third parties	887	354	-	-	-	-	-	-	939	2,180
Other financial income and expenses	-	-	-	-	-	-	-	-	77,194	77,194
Financial expenses	(881)	-	-	-	-	-	-	-	(113,345)	(114,226)
From third parties	(881)	-	-	-	-	-	-	-	(113,345)	(114,226)
From updating provisions	-	-	-	-	-	-	-	-	373	373
Exchange differences	-	-	-	-	-	-	-	-	-	-
Exchange profit	-	-	-	-	-	-	-	-	2,052	2,052
Exchange loss	-	-	-	-	-	-	-	-	(1,679)	(1,679)
Impairment and results from disposals of financial instruments	-	-	-	-	-	-	-	-	(27,830)	(27,830)
Profits from participations in financial assets	-	-	-	-	-	-	-	-	-	-
Losses from participations in financial assets	-	-	-	-	-	-	-	-	(27,830)	(27,830)
FINANCIAL RESULTS	449	354	-	-	-	-	-	-	(62,668)	(61,855)
Participation in profits (losses) of companies accounted for by the equity method	-	-	-	-	-	-	-	-	(1,334)	(1,334)
RESULT BEFORE TAXES	48,943	(8,285)	8,525	(17,674)	(8,848)	(2,716)	(3,954)	(1,972)	(27,591)	(13,572)
Corporate tax	-	-	-	-	-	-	-	-	(4,203)	(4,203)
RESULT FOR THE YEAR	48,943	(8,285)	8,525	(17,674)	(8,848)	(2,716)	(3,954)	(1,972)	(31,794)	(17,775)

This annex forms an integral part of Note 21 of the report of the consolidated annual accounts, in accordance with Law 10/1990, of 15 October, on Sport and Royal Decree 1251/1999, of 16 July, on Sports Public Limited Companies.

ANNEX I

Consolidated analytical profit and loss account by sports sections for the year ended June 30, 2025 (Expressed in thousands of euros)

	FOOTBALL	YOUTH FOOTBALL	FEMALE FOOTBALL	BASKETBALL	HANDBALL	HOCKEY	FUTSAL	NO PROF.	OTHERS	TOTAL
CONTINUING OPERATIONS:										
Net turnover	672,055	1,514	21,698	21,004	2,596	518	1,880	785	242,153	964,202
Income from competitions	105,919	114	3,754	6,255	415	45	450	-	1,647	116,598
Income from members and subscribers	10,614	-	-	853	20	3	10	-	20,099	31,599
Income from broadcasting and TV rights	242,267	370	1,828	4,776	450	3	7	-	797	250,499
Marketing and advertising income	321,169	1,031	16,116	9,119	1,711	466	1,414	781	205,037	556,843
Income from provision of services	(7,914)	-	-	-	-	-	-	4	14,573	6,663
Work carried out by the company and capitalized	-	-	-	-	-	-	-	-	1,284	1,284
Supplies	(2,467)	(715)	(1,810)	(1,209)	(435)	(214)	(269)	(554)	(72,030)	(79,702)
Consumption of sports equipment	90	(592)	(859)	(796)	(388)	(140)	(242)	(551)	(65,746)	(69,224)
Other supplies	(2,556)	(123)	(951)	(412)	(47)	(73)	(27)	(3)	(1,318)	(5,511)
Impairment of merchandise, raw materials and other supplies	-	-	-	-	-	-	-	-	(4,967)	(4,967)
Other operating income	6,097	72	315	18	54	40	169	34	13,620	21,708
Ancillary income and other current management income	6,097	72	66	18	12	40	84	1	13,620	20,010
Operating grants recorded in income	-	-	249	-	41	-	86	32	1,289	1,698
Personnel expenses	(355,628)	(22,125)	(13,327)	(31,602)	(7,409)	(2,222)	(4,199)	(1,120)	(72,323)	(509,956)
Wages and salaries of sports personnel	(347,264)	(18,256)	(11,435)	(29,879)	(6,496)	(1,646)	(3,332)	(903)	(5,319)	(424,529)
Wages and salaries of non-sports personnel	(5,035)	(1,426)	(719)	(770)	(280)	(175)	(338)	-	(51,701)	(60,446)
Social Security costs	(3,269)	(2,395)	(1,160)	(936)	(629)	(398)	(526)	(217)	(13,870)	(23,420)
Provisions	(40)	(48)	(14)	(18)	(4)	(2)	(3)	-	(1,432)	(1,560)
Other operating expenses	(104,110)	(4,855)	(4,950)	(7,859)	(2,109)	(871)	(1,022)	(1,297)	(103,062)	(230,134)
External services	(62,200)	(2,311)	(1,836)	(2,363)	(627)	(381)	(278)	(305)	(92,799)	(163,101)
Taxes	(4,386)	-	-	(3)	(1)	-	-	-	(1,670)	(6,061)
Losses, impairment, and change in provisions for trade operations	34	1	(544)	(664)	-	-	(5)	-	(366)	(1,543)
Impairment losses on trade receivables	(238)	-	(544)	(664)	-	-	(5)	-	(6,616)	(8,066)
Impairment reversal on trade receivables	272	1	-	-	-	-	-	-	6,249	6,523
Journeys	(6,817)	(1,188)	(927)	(1,954)	(1,134)	(208)	(460)	(488)	(1,074)	(14,248)
Player acquisition expenses	-	(84)	(30)	(78)	-	-	(4)	-	-	(465)
Other current management costs	(30,740)	(1,273)	(1,613)	(2,798)	(347)	(282)	(275)	(234)	(7,154)	(44,715)
Depreciation of assets	(77,592)	(2,585)	(354)	(972)	(59)	-	(23)	-	(24,311)	(106,317)
Allocation of grants for non-financial assets and others	-	-	-	-	-	-	-	-	-	-
Excess provisions	1,250	-	-	-	-	-	-	-	-	1,250
Impairment and result due to disposals of assets	(9,514)	21,155	441	94	2	-	2	-	1,281	13,471
Impairment and losses	(0)	-	-	-	-	-	-	-	1,402	1,402
Losses due to impairment of sports intangible assets	(7,917)	(267)	-	-	-	-	-	-	-	(8,184)
Impairment losses of real estate investments	-	-	-	-	-	-	-	-	(106)	(106)
Impairment reversal of sports intangible assets	7,916	267	-	-	-	-	-	-	-	8,183
Impairment reversal of real estate investments	-	-	-	-	-	-	-	-	1,507	1,507
Results from disposals and others	(9,514)	21,155	441	94	2	-	2	-	(111)	12,069
Losses from tangible assets	-	-	-	-	-	-	-	-	(0)	(0)
Profits from tangible assets	-	-	-	-	-	-	-	-	-	-
Losses from intangible assets	-	-	-	-	-	-	-	-	(111)	(111)
Profits from intangible assets	-	-	-	-	-	-	-	-	-	-
Losses from sports intangible assets	(29,402)	(1,059)	-	(56)	(15)	-	-	-	-	(30,532)
Profits from sports intangible assets	19,888	22,214	441	150	17	-	2	-	-	42,712
Endowment and allocation of provisions and others	(630)	-	-	(75)	-	-	-	-	8,625	7,920
Endowment for provisions and other expenses	(15,630)	-	-	(75)	-	-	-	-	(315)	(16,020)
Allocation of provisions and other income	15,000	-	-	-	-	-	-	-	8,940	23,940
Result from loss of control of consolidated stakes	-	-	-	-	-	-	-	-	(12,455)	(12,455)
Results from loss of control of a subsidiary	-	-	-	-	-	-	-	-	(20,724)	(20,724)
Result from a retained stake	-	-	-	-	-	-	-	-	8,269	8,269
RESULTAT D'EXPLOTACIÓ	129,461	(7,538)	2,012	(20,602)	(7,361)	(2,748)	(3,461)	(2,153)	(16,339)	71,274
Financial income	767	463	-	-	-	-	-	-	764	1,993
From shares in equity instruments	-	-	-	-	-	-	-	-	-	-
- From group companies and associates	-	-	-	-	-	-	-	-	-	-
- From third parties	-	-	-	-	-	-	-	-	-	-
From negotiable securities and other financial instruments	767	463	-	-	-	-	-	-	764	1,993
- From group companies and associates	-	-	-	-	-	-	-	-	-	-
- From third parties	767	463	-	-	-	-	-	-	764	1,993
Financial expenses	(2,337)	(652)	-	-	-	-	-	-	(24,354)	(27,343)
From third parties	(2,337)	(652)	-	-	-	-	-	-	(24,354)	(27,343)
From updating provisions	-	-	-	-	-	-	-	-	(0)	(0)
Exchange differences	-	-	-	-	-	-	-	-	(1,120)	(1,120)
Exchange profit	-	-	-	-	-	-	-	-	1,511	1,511
Exchange loss	-	-	-	-	-	-	-	-	(2,631)	(2,631)
Impairment and results from disposals of financial instruments	-	-	-	-	-	-	-	-	(53,426)	(53,426)
Profits from participations in financial assets	-	-	-	-	-	-	-	-	(601)	(601)
Impairment reversal of loans to group companies	-	-	-	-	-	-	-	-	-	-
Losses due to impairment of loans to group companies	-	-	-	-	-	-	-	-	(252)	(252)
Losses due to impairment of financial investments in group companies	-	-	-	-	-	-	-	-	(52,573)	(52,573)
FINANCIAL RESULTS	(1,570)	(189)	-	-	-	-	-	-	(78,136)	(79,896)
Participation in profits (losses) of companies accounted for by the equity method	-	-	-	-	-	-	-	-	248	248
RESULT BEFORE TAXES	127,891	(7,728)	2,012	(20,602)	(7,361)	(2,748)	(3,461)	(2,153)	(94,227)	(8,577)
Corporate tax	-	-	-	-	-	-	-	-	(8,572)	(8,572)
RESULT FOR THE YEAR	127,891	(7,728)	2,012	(20,602)	(7,361)	(2,748)	(3,461)	(2,153)	(102,799)	(16,949)

This annex forms an integral part of Note 21 of the report of the consolidated annual accounts, in accordance with Law 10/1990, of 15 October, on Sport and Royal Decree 1251/1999, of 16 July, on Sports Public Limited Companies.

ECONOMIC AREA

ANNEX II

Consolidated budget and budget settlement for the financial year ended June 30, 2026
(Expressed in thousands of euros)

(thousands of euros)	Real 25-26	Budget 25-26	Real vs. Budget
Net turnover	1,000,886	1,007,096	(6,210)
Income from competitions	152,080	151,632	447
Income from members and subscribers	40,128	46,289	(6,161)
Income from broadcasting and TV rights	244,586	239,656	4,930
Marketing and advertising income	550,572	559,945	(9,373)
Income from provision of services	13,519	9,573	3,947
Work carried out by the company and capitalized	1,647	1,458	189
Supplies	(95,042)	(98,887)	3,846
Consumption of sports equipment	(82,004)	(87,170)	5,165
Other supplies	(7,612)	(6,276)	(1,336)
Impairment of merchandise, raw materials and other supplies	(5,425)	(5,442)	16
Other operating income	19,611	12,189	7,422
Ancillary income and other current management income	18,203	11,461	6,742
Operating grants recorded in income	1,408	728	680
Personnel expenses	(573,652)	(552,532)	(21,120)
Wages and salaries of sports personnel	(479,283)	(462,352)	(16,930)
Wages and salaries of non-sports personnel	(66,196)	(60,909)	(5,287)
Social Security costs	(26,161)	(27,405)	1,244
Provisions	(2,012)	(1,865)	(147)
Other operating expenses	(251,885)	(268,430)	16,545
External services	(177,188)	(197,111)	19,923
Taxes	(6,045)	(4,343)	(1,702)
Losses, impairment, and change in provisions for trade operations	(3,248)	(2,256)	(992)
Impairment losses on trade receivables	(6,441)	(2,256)	(4,185)
Impairment reversal on trade receivables	3,193	-	3,193
Journeys	(13,987)	(14,836)	850
Player acquisition expenses	(4,486)	(541)	(3,945)
Other current management costs	(46,932)	(49,343)	2,411
Depreciation of assets	(80,247)	(93,778)	13,531
Allocation of grants for non-financial assets and others	-	-	-
Excess provisions	1,250	1,250	-
Impairment and result due to disposals of assets	38,094	49,009	(10,915)
Impairment and losses	(981)	(1,868)	887
Losses due to impairment of sports intangible assets	(193)	(104)	(89)
Losses due to impairment of intangible assets	(1,218)	(1,868)	650
Impairment reversal of sports intangible assets	193	104	89
Impairment reversal of tangible assets	237	-	237
Results from disposals and others	39,075	50,877	(11,802)
Losses from tangible assets	(71)	-	(71)
Profits from tangible assets	44	-	44
Losses from intangible assets	-	-	-
Profits from intangible assets	-	-	-
Losses from sports intangible assets	(3,548)	(3,576)	29
Profits from sports intangible assets	42,651	54,454	(11,803)
Other	(11,044)	(1,130)	(9,914)
Extraordinary losses	(11,694)	(1,200)	(10,494)
Other extraordinary income	651	70	581
OPERATING RESULT	49,617	56,243	(6,626)
Financial income	79,829	69,542	10,286
From shares in equity instruments	455	-	455
- From group companies and associates	-	-	-
- From third parties	455	-	455
From negotiable securities and other financial instruments	2,180	69,542	(67,363)
- From group companies and associates	-	-	-
- From third parties	2,180	69,542	(67,363)
Other financial income and expenses	77,194	-	77,194
Financial expenses	(114,226)	(120,913)	6,687
From third parties	(114,226)	(120,913)	6,687
From updating provisions	-	-	-
Exchange differences	373	-	373
Exchange profit	2,052	-	2,052
Exchange loss	(1,679)	-	(1,679)
Impairment and results from disposals of financial instruments	(16,645)	-	(16,645)
Profits from participations in financial assets	-	-	-
Losses from participations in financial assets	(27,830)	-	(27,830)
FINANCIAL RESULTS	(61,855)	(51,371)	(10,484)
Participation in profits (losses) of companies accounted for by the equity method	(1,334)	400	(1,734)
RESULT BEFORE TAXES	(13,572)	5,272	(18,844)
Corporate tax	(4,203)	(1,318)	(2,885)
RESULT FOR THE YEAR	(17,775)	3,954	(21,729)

This annex forms an integral part of Note 22 of the report of the consolidated annual accounts.

ANNEX II

Consolidated budget and budget settlement for the annual financial year ended June 30, 2025
(Expressed in thousands of euros)

	REAL 24-25	PPT 24-25
CONTINUING OPERATIONS:		
Net turnover	964,202	842,831
Income from competitions	118,598	86,250
Income from members and subscribers	31,599	47,467
Income from broadcasting and TV rights	250,499	239,627
Marketing and advertising income	556,843	462,765
Income from provision of services	6,663	6,721
Work carried out by the company and capitalized	1,284	1,263
Supplies	(79,702)	(66,896)
Consumption of sports equipment	(69,224)	(58,288)
Other supplies	(5,511)	(5,861)
Impairment of merchandise, raw materials and other supplies	(4,967)	(2,746)
Other operating income	21,708	16,608
Ancillary income and other current management income	20,010	15,865
Operating grants recorded in income	1,698	743
Personnel expenses	(509,956)	(471,288)
Wages and salaries of sports personnel	(424,529)	(396,177)
Wages and salaries of non-sports personnel	(60,446)	(52,731)
Social Security costs	(23,420)	(20,733)
Provisions	(1,560)	(1,647)
Other operating expenses	(230,134)	(209,708)
External services	(163,101)	(146,171)
Taxes	(6,061)	(5,137)
Losses, impairment, and change in provisions for trade operations	(1,543)	(2,527)
Impairment losses on trade receivables	(8,066)	(2,527)
Impairment reversal on trade receivables	6,523	-
Journeys	(14,248)	(12,485)
Player acquisition expenses	(465)	(620)
Other current management costs	(44,715)	(42,766)
Depreciation of assets	(106,317)	(110,676)
Allocation of grants for non-financial assets and others	-	-
Excess provisions	1,250	1,250
Impairment and result due to disposals of assets	13,471	20,048
Impairment and losses	1,402	(0)
Losses due to impairment of sports intangible assets	(8,184)	(10,536)
Impairment losses of real estate investments	(106)	-
Impairment reversal of sports intangible assets	8,183	10,536
Impairment reversal of real estate investments	1,507	20,048
Results from disposals and others	12,069	20,048
Losses from tangible assets	-	-
Profits from tangible assets	-	-
Losses from intangible assets	(111)	-
Profits from intangible assets	-	-
Losses from sports intangible assets	(30,532)	(64)
Profits from sports intangible assets	42,712	20,112
Other	7,920	(3,430)
Extraordinary losses	(16,020)	(3,500)
Other extraordinary income	23,940	70
Result from loss of control of consolidates stakes	(12,455)	-
Results from loss of control of a subsidiary	(20,724)	-
Result from a retained stake	8,269	-
RESULTAT D'EXPLOTACIÓ	71,271	20,002
Financial income	1,993	3,350
From shares in equity instruments		
- From group companies and associates	-	-
- From third parties	-	-
From negotiable securities and other financial instruments	1,993	3,350
- From group companies and associates	-	-
- From third parties	1,993	3,350
Financial expenses	(27,344)	(26,673)
From group companies and associates	-	-
From third parties	(27,344)	(26,673)
From updating provisions	-	-
Change in fair value in financial instruments.	-	-
Profit from financial instruments	-	-
Losses from financial instruments	-	-
Exchange differences	(1,120)	160
Exchange profit	1,511	960
Exchange loss	(2,631)	(800)
Impairment and results from disposals of financial instruments	(53,426)	-
Profits from participations in financial assets	(601)	-
Impairment reversal of loans to group companies	-	-
Losses due to impairment of loans to group companies	(252)	-
Losses due to impairment of financial investments in group companies	(52,573)	-
FINANCIAL RESULTS	(79,897)	(13,335)
Participation in profits (losses) of companies accounted for by the equity method	248	9,828
RESULT BEFORE TAXES	(8,377)	6,667
Corporate tax	(8,572)	(1,667)
RESULT FOR THE YEAR	(16,949)	5,001

This annex forms an integral part of Note 22 of the report of the consolidated annual accounts.

Futbol Club Barcelona and its subsidiaries

Consolidated Management Report of the year ended on June 30, 2026

General context

The 2025/26 season marks the achievement of one of the most important milestones included in the stadium remodeling project, known as the Espai Barça project: the return to Spotify Camp Nou. Although this return took place a few months later than initially planned, it represents a before and after for the social and economic management of the entity, as it allows the Club's members to enjoy their own stadium again, as well as the Club's managers to gradually recover the income-generating capacity necessary for the proper functioning of the entity. The Club has had to assume during these seasons an already expected drop in a significant part of the usual ordinary income generated in the operation of the Stadium and assume additional expenses in order to be able to return as soon as possible to a new Spotify Camp Nou renovated and with the best facilities adapted to the twenty-first century. During the current 2025/26 season, the Club has achieved the completion of partial work and the granting of the necessary licenses for the entire first and second tiers of the Stadium, which allows the Club and its season ticket holders to enjoy the matches of the men's first football team in their own stadium again. Likewise, as explained in Note 7, after the latest internal reviews, the Group estimates that it will need an additional amount of around 300 million euros for the completion of the main works of the Espai Barça project, which is why in the coming months it plans to take the necessary steps to obtain the necessary approvals and authorizations for the increase in funding. This additional support will allow the completion of these works and the expected revenue streams for the project.

It should also be noted that, in parallel with the temporary transfer situation, the Club has been able to maximize all its recurring revenue lines, which together with another great consecutive year of success at the sporting level has led to a general improvement in the Club's income-generating capacity. On the expenditure side, this 2025/26 season follows the trend set by the Club's Board of Directors with regard to containing the growth in the cost of the sports wage bill that the Club regularly assumes. Therefore, for the third consecutive season, the Board of Directors' objective of presenting a positive ordinary result in each season is maintained and met, thus also laying the foundations for balanced management in future seasons.

Operating income

With reference to the annual accounts presented, this season's revenue stood at 1,000,885 thousand euros, which represents an increase compared to the 2024/25 financial year of 36,682 thousand euros. Not taking into account the sales of *Personal Seating Licenses* included in last season worth 71,600 thousand euros, this increase would be 98,745 thousand euros. This significant increase is mainly due to two factors.

The first, due to the gradual return to the Spotify Camp Nou, which has allowed the reopening of the Stadium with a final capacity of 62 thousand spectators, which together with the great results and play shown by the men's football team have made it possible to maximize recurring income from the sale of regular tickets, season tickets, VIP and Museum (increase of 50,332 thousand euros).

The second, merchandising revenues, channeled through the company Barça Licensing and Merchandising S.L., have increased to 183,473 thousand euros in the continuation of the application of a successful business plan of the company that has once again generated an all-time record for the company, with an increase of 38,924 thousand euros compared to the previous season.

These two significant improvements in recurring revenue have made it possible to mitigate other downward deviations, such as television rights – the result of a lower UEFA Champions League sporting result than the previous season – or player transfer profits.

Non-sports investments

This season the Club has invested 435,486 thousand euros in non-sporting investments, of which 417,606 thousand euros correspond to the Espai Barça project, which this season has maintained a very significant rate of investment, as planned. In addition, the Club has invested in renovation works on the training grounds and in its own computer systems to improve internal procedures, as well as in the Club's new ice rink, among others.

Federation Rights and Transfers

At the beginning of this 2025/2026 season, a conservative sports investment policy was carried out, largely due to the fact that the signing of Joan Garcia was already registered in the previous season. During the summer of 2025, the federative rights of players such as Rooney were acquired. During the season, a series of variables related to players already signed previously have been met, and at the end of the season, and in order to improve the sports squad for the next 2026/27 season, the acquisition of the federative rights of the player Anthony Gordon has been carried out. In total, and also taking into account other investments in the rest of the Club's teams and professional sections, the amount of sports investment has amounted to 77,459 thousand euros. On the other hand, the Club has carried out different player sales operations during the year, with transfers that have generated sales of 56,298 thousand euros as a result of the transfers of players such as Pau Victor, Ansu Fati, Dro or a percentage of Trincao, among others.

Sports personnel expenses on operating income

As indicated in the past Management Reports of the Board of Directors, sports personnel expenses decreased drastically during the 2023/24 season, as a result of the reduction plan promoted at the time by the Board of Directors. While it is true that there has been a slight increase during the next two seasons, 2024/25 and 2025/26, this is mainly due to the increase in prizes and bonuses related to the sporting achievements of the men's first football team as well as the progressive updating of the salary structures of the men's first football team in line with the sporting results and current player profiles.

The ratio defined by sports regulators, which considers football salary costs without depreciation, with respect to the relevant operating income, remains below the maximum compliance ratio, which is 70%.

Risks and uncertainties

The Club's Board of Directors considers that the risks and uncertainties of the Club's operations are focused on the overall financial situation of the markets, without any relevant aspects other than those indicated in Note 10.5 of the attached consolidated report.

Derivative financial instruments

During the financial years ended June 30, 2026 and 2025, the Club has not contracted derivative financial instruments.

EBITDA and Net Debt

Operating profit before depreciation, impairment and provisions (EBITDA) for the 2025/26 season was 149,796 thousand euros, thus confirming the trend that began during the 2023/24 season of positive EBITDA recovery.

The net debt at the consolidated level used by the Professional Football League, discounting the financing of extraordinary investment projects in tangible fixed assets (Espai Barça), is 606,638 thousand euros as of June 30, 2026, thus increasing the amount compared to the previous season by 137,224 thousand euros.

Results of the year

The losses obtained before tax are 13,572 thousand euros and 17,775 thousand euros after taxes, which include losses from non-recurring operations without considering the tax effect for an amount of 13,733 thousand euros. This leaves a positive ordinary profit before tax of 161 thousand euros, maintaining for the third consecutive year the commitment to comply with the main objective of this Board of Directors, which is the positive ordinary result. These results are mainly the result of the implementation of the strategic plan of the Board of Directors for the 2021-26 term, which is maintained with the current Board of Directors, which foresees an increase in income in all lines and a contained growth in management expenses in general and in the sports wage bill in particular.

The rebalancing of the positive ordinary result over the last three seasons reinforces the plan of the current Board of Directors to work in the short and medium term to rebalance the Club's assets and to ensure that the Club's ordinary activity is sustainable.

Research and development

During the year, the Group has carried out research and development activities in the field of information technology and sports sciences.

Information on the average payment period to suppliers

The Group's average payment period to suppliers for the year ended June 30, 2026 is 72 days. Balances with Sports Entities and Fixed Assets Suppliers are settled in accordance with the agreements between the parties, and may exceed the legally established deadline for commercial operations.

Subsequent events

On July 1, 2026, the new Board of Directors headed by Joan Laporta, has taken possession of its positions, following the processes established in the Statutes and after having won the elections on March 15, 2026. This new Board of Directors, made up of 20 men and 2 women, has been in charge of formulating the present consolidated annual accounts.

On July 8, 2026, an agreement was reached with the company Metropolitan House BCN Residencial, S.L. to sell the land in Can Rigalt for an amount of 30,000 thousand euros, of which 10,000 thousand have already been collected on the date of preparation of these consolidated annual accounts.

The Club has received several agreements to initiate disciplinary proceedings arising from the inspection actions related to the inspection procedure for the 2018-2021 financial years. In particular, on 8 and 13 July 2026, the agreement to initiate disciplinary proceedings related to Corporation Tax (2018 period), Personal Income Tax (2018-2021 periods) and VAT (2018-2021 periods) was notified. The Club will submit the corresponding allegations and claims to the aforementioned sanctioning proceedings, so their execution will be suspended until the administrative resolutions are signed.

On July 16, 2026, the Club formalized the issuance of a new series of "Senior Notes" for an amount of 105 million euros, with a guarantee against the credit rights derived from the commercialization of the Club's audiovisual rights and maturing in 2036.

On July 21, 2026, an agreement was signed with the Securitization Fund to partially refinance its debt structure, with the issuance of 84 million euros in new bonds to replace the remaining part of the loans initially subscribed. The new bonds have an average cost lower than that defined at the time the structure was created, and a repayment period between 2033 and 2050.

On the other hand, on July 31, 2026, the Group has deferred the payment of the first installment corresponding to the transfer of the player Anthony Gordon from Newcastle United FC, in the amount of 22.3 million euros, with the new maturity being July 31, 2027.

Finally, during the months of July and August, the federative rights of the players Karim Adeyemi and Jesse Bisiwu have been acquired.

Preparation of the consolidated annual accounts and the consolidated management report

On August 6, 2026, the Board of Directors prepared these consolidated financial statements as at June 30, 2026, which consist of the consolidated balance sheet, the consolidated income statement, the statement of changes in consolidated equity, the consolidated cash flow statement and the consolidated report, Annexes I and II to the consolidated report, as well as the consolidated management report.

On behalf of the Board of Directors, the following consolidated annual accounts and the consolidated management report are signed: President, Joan Laporta i Estruch; Treasurer, Alfons Castro Sousa; Secretary, Josep Cubells Ribé and Vice President, Ferran Olivé Cànovas.

BARÇA HOSPITALITY COMPANIES

- ROIG CONSTRUCCIONS
- NAVACREUS LUONA
- SMURFIT WESTROCK
- ARAMARK SERVICIOS DE CATERING
- Rogers SL
- Agustí Vilalta
- SGP TRADING SL
- Oliver Quinten
- M2A Sports
- Gacuce gestión de activos sl
- BERNAT FAMILY OFFICE
- Yassine Bouchiba
- Elion
- BDO
- Darrera
- Locasalm
- Jose Manuel Sordo Zabay
- Ack Logic
- Familia Nuri
- Joan Taule Valldeperas
- BALFEGO TUNA
- Artigas Cotton
- Péter József Büki
- The Green Energy Advice Bureau
- TECLINE
- Mordechai Suissa
- HUAWEI
- BONET ESPECIALITATS
- Prefabricats Pujol
- HDCL Spray Solutions
- Talented People Group
- Repara tu deuda
- NAUS BCN
- Motostar
- Josep Abelló Álvarez
- ivascular
- Grufaem
- Propelec
- BIMPEDI
- NORTIA
- Sergio Moreno
- ALBIO FERM - PH ALBIO
- FONT & YILDIZ
- Grupo Prades
- ESCALAREST
- MAYSTAR
- Condis Supermercats, S.A.
- Moldes ITM
- Instamatic computers SL
- Valco Iberia
- Grupo Sesé
- Calderería Osona
- Ceramiste Negoce
- EUROIMPIANTI
- SKEYNDOR (Corporació Quimibel)
- ALMAQUIM - Huntsman
- CARGO CLUB FORWARDERS
- Singular Delta
- Plug and Play España
- TALENT-MATCH
- COS SERVEIS INFORMÀTICS
- GEINSTAL
- Red Arbor
- Aaron Barasz
- Modul4
- IHT
- MSC - MEDITERRANEAN SHIPPING COMPANY
- Mourad Khatira el Harrak
- Vivian Jorba Pratginestos
- OMEGA PHERIPHERICALS
- FCC AQUALIA
- ALETRA
- FMM Ventures LLC
- MC ELECTRICIDAD INDUSTRIAL
- SAICA
- Luis Eduardo Quiroga Puentes
- FINCAS CALVET
- Antonio Mengibar
- SERCOTEL
- Mamma Team Productions
- Miguel Andres Sanchez Ross
- CONTRAFO
- FAYE BV
- Thomas George Savage Chavez
- SPORT HOTELS RESORT & SPA
- IAS HANDLING
- NIVELL PUBLICITARI DIGITAL
- Michael Felipe Morillo
- GRUPO EULEN
- FERRALLATS GESTER
- IB2 Seguretat Catalunya
- MUTUA MADRILEÑA
- Caviller
- Maxchief
- Sudoko Economical and Educational Solutions & consulting Ltd
- CONSTRUCTORA DEL CARDONER
- MANTISE
- Stahlbau
- Obra Civil Profesional - OCP
- Long Reach Group
- GROUP RIFEREZ SERVICE
- Bonet i Clemente
- Jose Agustín Creuheras Espinosa
- SANJO Fineblanking
- CAJA RURAL DE ARAGON, SC.C.
- SERUNION
- Distribución de bebidas Miró
- CPL AROMAS
- Jacob Serfati
- DIPRIMSA (Primeras Marcas)
- Joan Puig I Mestres
- ELDRACHER
- VOLTOM PROJECTS
- Language Concept SL
- Kazuki Nishiyama
- OSG IBERICA TOOLING
- Kave Home
- ENTRECORTES
- Sebastián García Caro
- Gepus
- EXIS SLU
- Luis Ernesto Del Valle Rodríguez
- Avinent
- PRODUCCIONES EXPO
- Seinaro
- Ignasi Santacreu Batista
- Impakt
- VEDEQSA
- Marc Gasol Sáez
- ACEMLO BARCELONA SL
- Acciona
- Araytor Correduria de Seguros
- ABC Grup
- Elèctric Servei S.A
- Codere
- One Ibiza Suites
- H SOLAR S.A. DE C.V.
- EMBALATGES CASAJUANA SLU
- IBIZA VIBES
- Noomen Elfekih
- REALE SEGUROS
- Interprint
- Inmuebles Jocayo
- DINAT 2006
- DM4 HOUSING
- J. Campano
- Decopak europ
- Péter József Büki
- Rosa Carol Sanahuja
- Suarep I Lladó
- BLACK FOREST DIGITAL ASSETS
- Plexus
- AM FRESH
- CSM Automoción
- INSTALACIONES I MANT. ALEM
- SÈNIA
- Prime Impact SL
- Taxitronic
- Copser Obras y Servicios
- Clínica Exolife
- Novapracosa
- SAP España
- Esther García
- IBIZA VIBES
- Meritxell Jorba Pratginestos
- XAL ILUMINACIÓN
- Mirosław Poplawski
- H&B Vastgoed
- Openers-closers
- Teresa G.Jorba Pratginestos
- EY investments
- LALIGA
- SANT DALMAI
- IF PLANTS/ MEDITERPLANTS
- Tarek Fetouhi
- BRICOLAJE GETAFE S.L.U
- TMC INSTALACIONES 2022
- Tuberías del Cinca
- Jaime Lis Belvis
- Work Move
- Joaquim Urquizu
- Atradius Crédito y Caución
- Automob
- LAMIRSA
- TECNITASA
- EUROFRED
- USPIHMK
- Stramark Verkehrstechnik
- Medin Giralt Jordi (Hotel Ninays)
- Tendency Apartments
- Hatton Events
- MB'92
- ContecNow
- TRANSPED
- Aro Green
- Magne Nilsen
- PLASTICS CASTELLS
- GRM Industrial
- Pedro Enrique Ribosa Adler
- Sportium Servicios de Gestion
- Enric Genis Sitja
- PXI
- Xarxa de Transmissions Santiago
- Esprinet
- AGIH
- NARGY
- LALIGA
- ACTIVOS GLOBAL STOCKS
- POMABI INVESTMENTS
- R 3 Group
- ARQUIA BANK S.A.
- Sportium - digital
- CAN CODINA / MIKELANGELO/ INENCO
- MIRY SERVEIS
- Aresa Shipyards
- Sergi Sendra i Vives
- Kirolbet
- Pampols
- Rahul Srinivasan
- Casa Rosalio
- Clear Channel
- Xavier Viladegut Garray
- Temur Anchabadze
- Dimitry Seluk
- FEGAR ALQUILER DE MAQUINARIA
- FARM FRITES
- Oceanview Holding
- MOSTIC
- Titrans
- Intermax Peru
- Jose Luis Gomez Corchero
- BRAND CORNER
- KILOUTOU
- Simon Electric
- PULEVA
- Bakker van Maanen
- LEOMI PROJECTS
- WILLIAM HILL
- Leonardo hotels
- SEIDOR
- Beta Konkret SA
- H10 Hotels
- HINOJOSA PACKAGING
- CBF NAVARRO
- ADVANCED SPORT & NUTRITIONS LAB
- FI Group
- Productos Lafac
- Non Plus Ultra Digital Consultancy Services
- NORTIA
- Grupo Marqués del Atrio
- Desarrollos Habitacionales y Residenciales del Bajío
- Santiago Alonso Alabau
- Auma Iberia
- Mohammad Abdulmajid AIAI
- Tokio Marine HCC
- ACTIU
- Arrey Hotels
- TMG Solutions
- Acorsol
- DSV AIR & SEA
- Jaime Lis Belvis
- Ronan Stenfort
- Bettersafe International
- Asabys Partners
- HBS INTERNATIONAL EGYPT
- MARPORT
- Nordic Paper Ibérica
- Kirolbet
- SALLAVIAGEST SL
- Fibratel, S.L., Societat Unipersonal
- COSGRA
- Dimitry Seluk
- TRANSPORTS CALSINA CARRÉ SL
- SPREE HAVEL HOLDING
- Ronan Stenfort
- PREZERO GESTION DE RESIDUOS, S.A.
- SURIS
- JT INTERNATIONAL
- Sorigue
- ECOROAD
- Geisa Fabrics
- FLUIDRA
- PREVISORA GENERAL INVERSIÓ
- Saltoki
- STAHLST TPT
- RACC
- MAHOU SAN MIGUEL
- GRAND HYATT (Hotel Sofia Barcelona Opco)
- CAGIMA - CARRERES Y ASOCIADOS GESTORA EN INMOBILIARIA Y MEDIO AMBIENTE
- Gamesys Spain Operations (Botemania)
- Smadex
- HIPRA
- PROSEGUR SECURITY
- Banco Mediolanum
- OSBORNE CLARKE
- Primavera Sound
- ADECCO IBERIA
- Botemania
- DS SMITH
- AGBAR
- MESOESTETIC Pharma Group
- BANCO SANTANDER
- CRH
- Vampire Studio (Primavera Sound)
- EUROFRAGRANCE

- KERN PHARMA S.L.
- GARCIA MUNTE ENERGIA
- CAPE
- MITSUBISHI ELECTRIC EUROPE
- SM SAVALL
- DRUIDS PROCESS TECHNOLOGY
- HELM IBERICA
- AMADEUS (TRAVEL CLICK)
- MOTOR LLAVINA
- OTIS
- Empresa Vaills
- SAWIMA INOXFORMA
- KYMOS
- DORSERAN
- ELIAN BCN
- FRAGRANCE SCIENCE
- PMC GRUP 1985
- Twentyfour-Seven
- SERIGRAFIA PORTAL
- Encofrados J. Alsina
- Reciclatges - subproductes MC
- LOGICALIS SPAIN
- RANDSTAD ESPAÑA
- BARNA PORTERS
- MAT HOLDING
- Bluesun Consumer Brands
- Frigorífics Ferrer
- Assured Europe
- BIOSYSTEMS
- Agefred Group
- MITIGA
- AUBAY
- Pintaluba
- DXC technology
- Gruas Serrat
- AMAYGAR
- SANITAS
- OCIBAR MARINA TARRAGONA
- Roberto Valls Abogados
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- TRANSJUNIOR
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- HealthTech Bio Actives
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- Assured Europe
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- Pull
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- BMC
- Shadia Fayad Morad
- MIGUEL TORRES
- Colobor
- Plasfi
- ALEA
- PAL BEACH
- Build38
- MURPHY VENTURES
- Lakson Upgrade 74 s.l.
- Nalanda Global
- Sergi Barjuan Navarro
- Folk GPV Service
- Santa Rita Comunicació
- Societat Cardiológica Catalana SLP
- Jordi Carrillo Ponce
- Ambit - BST
- Badawi Farra
- MASTER BLASTER SL
- Ventanas Direct
- Vallbas 80
- STARCO SL
- GMD MARESME
- Andrei Ioan Boar Boar
- Rhinostone
- Idermology
- VIP Elite Access
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- FRECAN
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- Servidel
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- AF IT-Consulting
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- ABELLAN HERMANOS
- CE Vilomara i Assosiats
- Otermans Legal Advice
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- COMERCIAL ARQUE
- Shine Star
- Omni Comercial
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- Tarragona de Hierros y Metales
- TARRACO IMPORT EXPORT
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- GENESY.AI
- SEP Esports
- Agrofert Tractaments i Serveis SL
- Athlos
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- WD-40
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- Jordi Garcia Escorihuela
- URBAPAV
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- NTH
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- Renta 4
- Pisciber-bsf
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- Keep Working
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- Stryx Sports
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- EUGIN
- Fibosa
- Sergio Manuel Villegas Losada
- MONEGROS ENERGIA
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- Polcat
- SalesGoal
- MYLVA
- Joaquim Bas Pàmies
- Baytech Spirit
- Morato Group
- Comatec
- Bvalve
- ELECTRICITAT BOQUET SL
- Ido Erlichman
- PARAMETRIC TECHNOLOGY ESPANA S.A.
- Terminales del Atlantico Medio
- NEWBLOCK
- Cardiosafe SL
- Garrido Finances
- Realya
- ARNÓ INFRAESTRUCTURAS S.L.U.
- MEGA ENERGIA LIBRE SL
- Julián Rey
- Nicolas Daniel Pepe
- Beprint 2016 sl
- ANTONIO PÉREZ MARTÍN
- PROJECTBCN
- TECNICAS DE FERRALLA ARMADA, S.L
- SEIDOR SOLUTIONS
- ivascular
- OCA Global
- Servet Yardimci
- Vladimir Vutov
- Petronieves
- EUROPASTRY
- HARVEST BROKERS
- EBRO SUV S.L.



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