

21.4. Control ratios of sports organizations

The main ratios are set out below, without considering the figures and magnitudes of the Securitization Fund indicated in Note 1.2, established in the Economic Control Regulations and other mandatory regulations of the National Professional Football League (LFP). For comparison purposes, figures from the previous year are included.

Breakeven Point Indicator

The difference between income and relevant expenses forms the result of the breakeven point. The total breakeven result will be the sum of the breakeven results of each accounting period covered by the monitoring period, namely, accounting periods T, T-1 and T-2, with T being the annual accounting period for which the audited annual accounts have been requested:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant income	829,631	1,416,049	957,800
Relevant expenses	(887,873)	(1,004,443)	737,791
Breakeven point (+surplus, - deficit)	(58,243)	411,606	220,010
Total breakeven point	573,373	631,616	220,010
Required balance point	>0		
Conclusion	ACCOMPLISHED		

ECONOMIC AREA

The calculation of the relevant income and its reconciliation with these consolidated annual accounts are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant income			
Ticket offices, members, and subscribers	105,335	180,793	104,116
Sponsorship and advertising	192,449	184,137	139,008
Broadcasting rights	234,864	207,245	242,293
Commercial activities	169,631	186,818	113,452
Other operating income	15,543	8,176	8,232
Profit from sports intangible assets	59,656	14,231	21,329
Capital gains from the disposal of non-sports intangible assets	6	398,947	266,112
Financial income and exchange differences	6,927	198,966	2,310
Allocation of subsidies to operating income	1,722	70	78
Other income not classified within the previous headings	15,569	125	0
Total relevant income	27,929	36,541	58,430
Income consolidated annual accounts	829,631	1,416,049	957,800
Total operating income			
Total financial income			
Total income consolidated annual accounts	893,645	1,466,695	1,009,907
Total operating income	5,903	198,343	5,667
Total financial income	38,716	-	-
Total income consolidated annual accounts	938,264	1,665,038	1,015,574
Difference	108,634	248,989	57,773
Conciliatory items	-	-	-
Income from operations not linked to professional football activity	69,918	248,989	57,773
Tax income (Corporate Tax)	38,716		
Total conciliatory items	108,634	248,989	57,773

The calculation of the relevant expenses and their reconciliation with these consolidated annual accounts are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2024	06/30/2023	06/30/2022
Relevant expenses			
Cost of sales/materials	54,540	44,249	25,018
Employee compensation expenses	398,149	535,640	369,039
Other operating expenses	298,375	222,981	145,661
Depreciation/impairment of players' federative rights	92,117	105,383	141,765
Losses due to the alienation of federative rights of players	133	53,685	13,792
Financial cost and dividends	30,786	29,172	38,589
Other expenses not classified in previous headings	13,773	13,333	3,927
Total relevant expenses	887,873	1,004,443	737,791
Expenses consolidated annual accounts			
Total operating expenses	998,020	1,165,062	852,409
Total financial expenses	30,786	29,172	38,676
Total Corporate Tax	0	119,238	26,912
Total expenses in the consolidated annual accounts	1,028,806	1,313,472	917,997
Difference	140,933	309,029	180,206
Conciliatory items			
Depreciation/impairment of tangible assets	31,502	35,137	29,996
Depreciation/impairment of sports assets	619	6,477	1,383
Tax expenses (Corporate Tax)	-	119,238	26,912
Expenses on community development activities directly attributable	0	0	3,175
Other expenses not classified within the previous reconciliation items	108,812	148,177	118,740
Total conciliatory items	140,933	309,029	180,206

ECONOMIC AREA

Indicator of personnel expenses associated with squad to be registered in the Spanish Professional Football League

It is considered indicative of a possible situation of future economic and financial imbalance when the annual economic amount of personnel expenses associated with the Club's football team to be registered in the Spanish Professional Football League, players and coaches exceeds 70% of the relevant income for the season, as defined in the LFP Economic Control Regulations.

	Thousands of euros	
	06/30/2024	06/30/2023
Personnel expenses associated with the first football team (*)	351,353	496,619
Relevant income	829,631	1,416,049
Personnel expense indicator for squad to be registered in the LFP	42%	35%
Personnel expense indicator for squad to be registered in the LFP required	<70%	<70%
Conclusion	ACCOMPLISHED	ACCOMPLISHED

(*) It includes expenses for salary, image companies and remuneration for agents.

The income calculation and reconciliation can be seen in the break-even calculation above.

The reconciliation of the expenses associated with the squad to be registered in the LFP with the total personnel expenses is as follows:

	Thousands of euros	
	06/30/2024	06/30/2023
Personnel expenses associated with the registrable football squad (a)	337,138	487,899
Non-sporting football personnel expenses and structure associated with the first football squad (b)	14,215	8,720
Total personnel expenses associated with the first football squad	351,353	496,619
Expenses of personnel not to be registered in the LFP	85,310	90,421
Expenses of non-sports personnel except for those contemplated in section (b) and expenses of personnel to be registered in the LFP except for those contemplated in section (a)	55,306	63,805
Total personnel costs	491,969	650,845

Ratio of net debt to relevant income

As defined in the Regulation, it will be indicative of a possible situation of financial economic imbalance when the net debt as of June 30 of each sports season exceeds 100% of the relevant income of the entity.

According to the regulations, the amount of net debt corresponds to the sum of the net debt for transfers (that is, the net of accounts receivable and payable for transfers of players), of the amounts pending payment derived from financing received from finance companies, related parties or third parties, of advances to accrue within a period of more than 1 year and of debt with suppliers of tangible assets lessened by cash, equivalent liquid assets and temporary financial investments. The net debt does not include trade debts or other payables or the amount of debt pending payment for investments made in tangible assets for the construction, refurbishment, or substantial improvement of its facilities, that is, "Espai Barça".

	Thousands of euros	
	06/30/2024	06/30/2023
Net debt	560,304	552,090
Relevant income	829,631	1,418,177
Ratio of net debt to relevant income	68%	39%
Required ratio of net debt to relevant income	<100%	<100%
Conclusion	ACCOMPLISHED	ACCOMPLISHED

The breakdown of net debt is as follows:

	Thousands of Euros	
	06/30/2024	06/30/2023
Non-current debts		
Bonds and other marketable securities (Note 14.1)	(584,699)	(533,396)
Debts with sports entities for transfers and assignments (Note 14.3)	(102,697)	(117,711)
Accruals (Note 16)	(5,944)	(5,527)
Total non-current debts	(693,340)	(656,634)
Current debts		
Bonds and other marketable securities (Note 14.2)	(74,044)	(36,164)
Debts with sports entities for transfers and assignments (Note 14.3)	(45,090)	(89,424)
Other debts	(2,376)	(2,892)
Total current debts	(121,510)	(128,480)
Total liabilities	(814,850)	(785,114)
Compensatory assets		
Credits with sports entities for transfers and non-current assignments (Note 10.1)	15,515	9,483
Credits with sports entities for current transfers and assignments (Note 10.3)	35,934	49,165
Cash and equivalent liquid assets and current financial investments	203,097	174,376
Total compensatory assets	254,546	233,024
Total	(560,304)	(552,090)