



SOCIAL



Massive support from the Assembly



The FC Barcelona Board of Directors, presided over by Joan Laporta, obtained the majority support of delegate members at the Ordinary General Meeting held on 9 October 2022 in electronic format. The day brought together the Club's highest statutory decision-making body and approved the six votes held by an overwhelming majority. Once again, the Club's managers obtained the confidence of the club's owners, the shareholders, who referred the three levers subject to ratification (10% of the transfer of TV rights to Sixth Street, 15% of the same rights and the transfer of 49% of the shares of Barça Studios to Socios.com and Orpheus Media), and in addition to the liquidation of the 2021/22 financial year the budget for the 2022/23 season, and that of the new member of the Economic Commission, Francesc Martí Palomares.

Both the president Joan Laporta, and the economic vice-president Eduard Romeu, expressed their gratitude for the support of the members and delegate members who, at the different assemblies, have already ratified the economic decisions taken by the Board of Directors to activate the

operations which have allowed the Club's resources to be optimised. The objective has been to achieve economic stability and to have the capacity to strengthen the first team and make it more competitive without losing the ownership model.

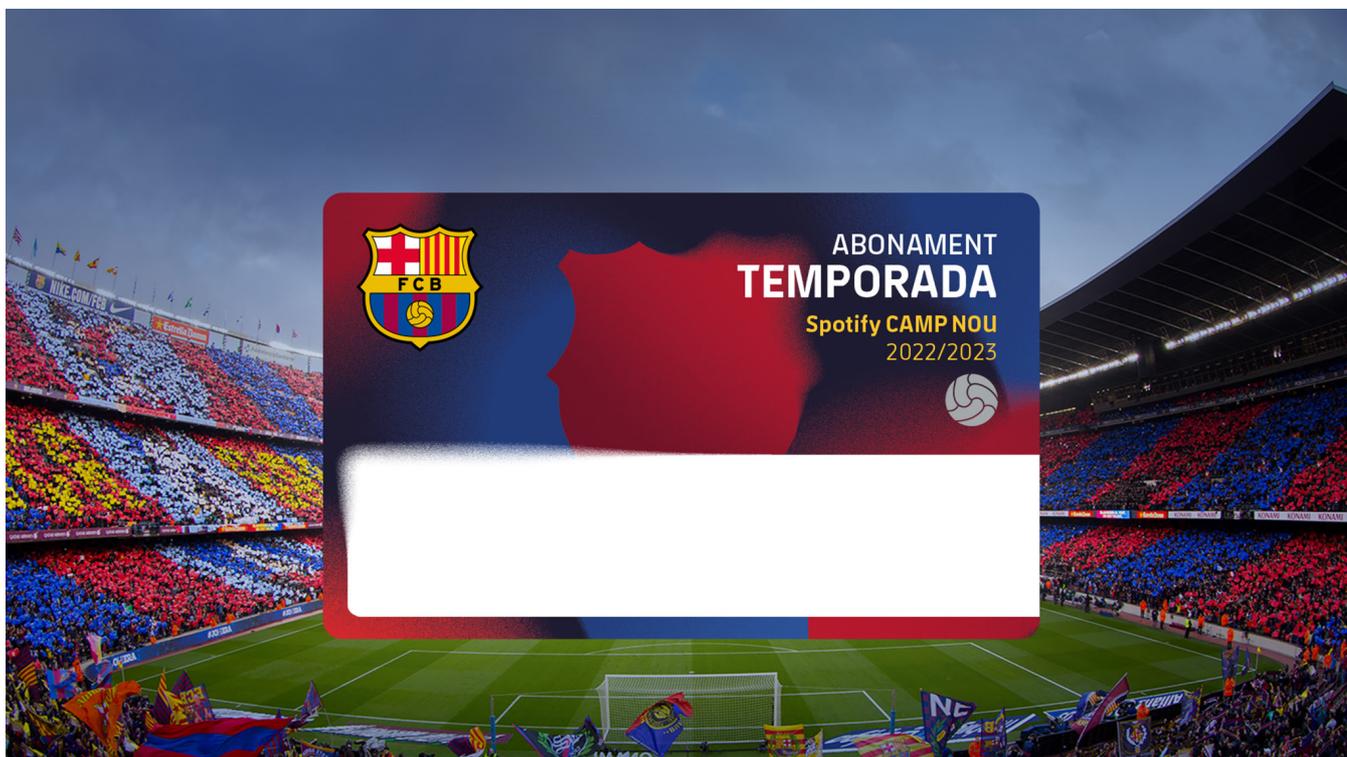
In an assembly that focused on economic aspects, the vice-president Eduard Romeu presented the results of the 2021/22 financial year, which showed a profit of 98 million euros after taxes, with an operating income of 1,017 million euros and 856 million euros in expenses. With regard to the budget for the 2022/23 season, it forecast revenues of 1,255 million and profits after tax of 275 million. This figure represents an all-time record turnover for the Club, thanks to the sale of 15% of the League's television rights related to the men's first football team for an amount of 400 million euros. As far as operating expenses are concerned, they have not yet reached desirable figures, with a forecast of 1,065 million euros, with a high wage bill that will decrease over the next few years.



Delivery of badges to members

This season has seen the return of many silver, gold and gold and diamond badge award ceremonies for FC Barcelona members that had been suspended due to the pandemic. In the case of the silver badges, which recognise those who have been members for 25 years, a mass ceremony was held at the Palau Barça in September 2022, to which 2,698

people were invited. With regard to the gold badges, which are awarded to those who have been members for 50 years, 15 events took place in which a total of 1,195 people were invited (around 80 per event). Finally, with regard to the gold and diamond badges, 35 members who were to reach 75 years of membership during 2022 were invited.



The Club offers financing to pay for season tickets

Although the Club had announced that the season tickets for the 2022/2023 season would be payable on 14 July 2022, given the current economic context and the repercussions that this payment could have on the family finances of the FC Barcelona community, the Board of Directors postponed this payment and studied financing formulas. After reaching an agreement with a collaborating financial institution, the Club made it possible for members with season tickets to finance their payments over 3, 4, 6 or 9 months.

It should be borne in mind that there are families who have more than one season ticket, for whom the payment in a single instalment was a major expense due to the sharp rise in inflation. As Elena Fort, vice-president of the Institutional Area of FC Barcelona, explained: 'We have sought out formulas, because we understand that most of our members are families and we are faced with a delicate economic context. The possibility of financing has been raised, with a very basic formula, of three instalments at no additional cost, paying the exact amount of the season ticket, or in 4, 6 or 9 instalments, which include expenses for the financing'. Season ticket holders who did not choose to pay their fees online or did not express their financing option before 10 October, will pay the full amount of their season tickets by direct debit, as has traditionally been the case.

Stars at the Spotify Camp Nou farewell party

On Sunday, 28 May, after the Barça - Mallorca match, FC Barcelona members were the stars of the Spotify Camp Nou farewell party, prior to the works that will transform the stadium into a first-class stadium after 66 years of history. In the most symbolic part of the celebration, member number 14, Senator Miquel Esquirol, a regular at the stadium since its inauguration in 1957, presented a corner flag to two children, Toni and Arlet, who symbolise the new generations that will enjoy the future, renovated Camp Nou Spotify.



Senate meeting

On Wednesday, 14 June, FC Barcelona held the ordinary meeting of the Senate, the Club's statutory collegiate and honorary consultative body, made up of the 1,000 members with the longest memberships at the Club. The event, held in the 1899 Auditorium, was chaired by Joan Laporta, who in his report took stock of the sports season, which he described as good. The president assured the assembly that his sights are set on 'continuing along this path of success that demands being the best club in the world'. Joan Laporta was accompanied at this meeting by the vice-presidents Rafael Yuste, Elena Fort, Eduard Romeu, Antonio Escudero and Juli Guiu, the directors Josep Maria Albert, Xavier Barbany, Miquel Camps, Alfons Castro, Josep Ignasi Macià, Au-

reli Mas, Xavier Puig and Àngel Riudalbas and the secretary of the Board, Josep Cubells, who led the event, which was attended by 112 senators.

In relation to the move to the Olympic Stadium in Montjuïc due to the remodelling works of the Spotify Camp Nou, the president asked for the effort and understanding of the members. With regard to the Espai Barça project, Joan Laporta explained that it is being carried out 'in a complicated environment' and that the fact of having obtained the funding, which in the end will amount to €1.472 billion, shows that the institution 'still has a lot of strength and that it attracts investors who trust in the power of the Club'.



Open Presidential Box

Among the different actions carried out by the Social Area is the Open Presidential Box programme, which has allowed a certain number of FC Barcelona members over the age of 16 to watch a match at the Spotify Camp Nou, the Johan Cruyff Stadium and the Palau Blaugrana from the main presidential box. The Open Presidential Box began at Spotify Camp Nou matches at the start of the 2022/23 season by offering fans the chance to go to the presidential box for a league match and experience the atmosphere of the stadium from this privileged spot, as well as being able to greet and take photos with the president and other Club directors. A draw was held among the members who had submitted their entries to determine who would enjoy, with a guest, a game in the Presidential Box.

As for the Open Presidential Box at the Johan Cruyff Stadium, which has taken place this year for five games of the Women's League, an entry form was also made available in October and a draw was held to determine the 25 names of the members who would be invited to the presidential box, and to assign them a specific match of the women's team which they could also attend with a guest.

The Palau Blaugrana was also included in the Open Presidential Box programme, for which basketball, handball, futsal and roller hockey matches have been scheduled this 2022/23 season. The same entry and draw process was used in all four sections. In addition to these general presidential boxes, two specific days were held for members of the Zona Jove and the Barça Senate, with places being allocated through a draw among the members of the two groups.



Security and Control Protocol at high-risk matches



In order to increase security at the stadium, protect FC Barcelona members and season ticket holders from any situation of risk and prevent the misuse of season tickets in the fight against fraud, the Club introduced a Control and Security Protocol for high-risk matches in January 2023. The main factor of this protocol is the exhaustive control of the attendance of the opposing team's fans in all games considered to be high risk. For this reason, some changes have been introduced in addition to the already established rules, such as the fact that all tickets are named and that sale in the

country of origin of the opposing fans is blocked based on IP addresses, as well as bank cards from that country. However, Barça members will be able to buy tickets from any country.

The new protocol includes communication during the sales process, with messages indicating that it is forbidden to buy tickets from members of the opposing supporters and that it is not permitted to wear rival team clothing in an area that is not reserved for their supporters. All the above-mentioned communications to buyers also include a message asking them to come in good time and have their documentation ready. For these matches, tickets are only sold through the Club's website and cannot be purchased at the Spotify Camp Nou ticket offices. A maximum of four tickets will be per transaction, instead of six.

Another aspect of these games considered to be high risk is that there are no children's tickets or children's passes, nor are the senior passes active. Sales to tour operators are limited to a maximum of 1,000 tickets for everyone and with specific access per controlled area. In this case, they are also not allowed to sell to the opposing fans or the official collaborator contract may be cancelled.

Season tickets can be transferred to both members and non-members. Once transferred, it is not possible to recover or change the person to whom it is transferred, and access to the Stadium is restricted to the name of that person. To gain access to the Stadium, the person who has received the season ticket must bring: the printed or digital form, the membership card (their own or that of the season ticket holder), the season ticket card and their own ID card. These documents may be requested at random. When entering the Spotify Camp Nou facilities, it is recommended to come early and have your documents ready to reduce the waiting time at the stadium entrance gates.

Reverse Seient Lliure

The Barça - Espanyol match on Saturday, 31 December was the first match in which the Seient Lliure Invers [Reverse Free Seat] was applied to all those season ticket holders not using their season ticket, or making it available in the Seient Lliure system, at any of the ten official matches that had been played at the Spotify Camp Nou at that time. The Seient Lliure Invers therefore meant that the Club could put the unused season ticket seats for each match on sale, and that the season ticket holders would receive the corresponding amount in the event of a sale. Season ticket holders could reclaim their seats 72 hours before the games. With this measure, the Board of Directors hoped to encourage the maximum presence of members and other fans at matches at the Stadium, as well as the use of season tickets not being used.





Montjuïc, a short break

The seating and access model for the Lluís Companys Stadium, where FC Barcelona's first team will play its home games during the 2023/24 season due to the Espai Barça works, will be completely different from the one applied to the Spotify Camp Nou. Bearing in mind that the available seats at Montjuïc are reduced to a total of 49,472 spectators and that it is consequently not possible to accommodate those with Spotify Camp Nou season tickets, season ticket holder status has been put on hold until it is possible to return to the Barça stadium. However, season ticket holders have been offered the option to buy a season pass for one of the six areas of the Lluís Companys Olympic Stadium on a preferential basis.

Therefore, during the months of May and June, members holding season tickets and wishing to continue attending matches have requested, via the Club's website, a season pass in a specific area of the Lluís Companys Stadium, re-

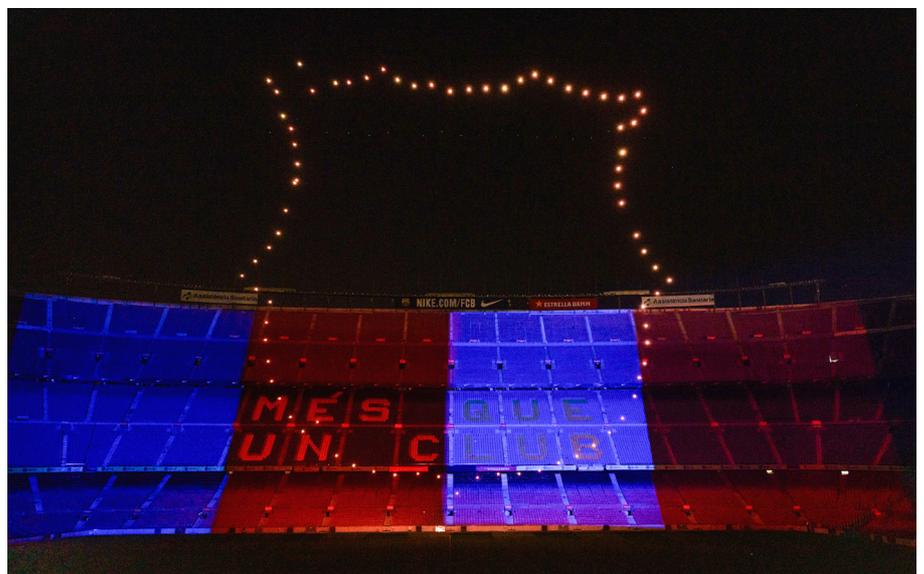
gardless of where they have their season ticket at Spotify Camp Nou, knowing that they will have a fixed seat, and that they will have to confirm their attendance on a match-by-match basis. Those who have attended more than 85% of the games of the 2022/23 season by the date the form opened were given preference over other fans in the first 48 hours when choosing a zone for the season ticket.

Furthermore, members with a season pass must notify the Lluís Companys stadium six days before each match that they wish to attend.

As was the case with the games with restricted seating during the months of the pandemic, during the time that FC Barcelona's first team plays at the Lluís Companys Stadium, the Seient Lliure service will be suspended, and there will be no children's tickets or passes, nor will there be any passes for supporters clubs.

Drone Night in Barçaland

One of the highlights of the Barçaland 2022 programme of activities was the Drone Night, a show produced by Flock Drone Art in which a dance made up of more than 100 drones could be seen in perfect choreography, creating a magical visual effect. This experience, which took place on 27 and 28 December at Spotify Camp Nou, was linked to a night-time visit to the Barça Museum, with a DJ and drinks service, which attendees watched from the Panoramic View in the stadium's Main Grandstand.





Commitment to public transport to Montjuïc

Due to the characteristics and mobility of the area, access to the Montjuïc Stadium, where FC Barcelona will play its matches while work is being carried out on the Spotify Camp Nou, requires the use of public transport for the vast majority of those attending. The Club wants to offer as many alternatives as possible, taking into account the views of members with season tickets. The starting point was, in fact, the survey of season ticket holders to find out how they intended to travel to the Lluís Companys Olympic Stadium.

The survey found that 24.6% of those surveyed expressed a preference for accessing the Montjuïc mountain by car. Although this is the most voted option, if the different public transport alternatives are grouped together, they exceed this percentage. In any case, before entering the Lluís Companys Stadium, once on the Montjuïc mountain, cars must be parked in the designated areas, such as

the Fira, where there are around 2,000 parking spaces.

Furthermore, the Club will be providing free shuttle buses for those attending matches to help them get to the stadium. These buses are divided into convoys of three shuttle buses every four minutes, which allows for a continuous route that maximises the number of trips. This is also the system used to make leaving the stadium easier.

Those who want to walk to the Lluís Companys Stadium can use the funicular railway or the escalators, which are reversible -- before the match they only go up and after the match they go only down. Apart from being the most ecological, this is the system with the greatest capacity of all.

In any case, FC Barcelona recommends leaving well in advance and using public transport. The Club's aim is to ensure that the fans enjoy themselves beyond the 90 minutes of the match, and that's why there is a *fan zone* at every match day.



Update of the Members Census

Following the agreement reached this season by the Board of Directors at its meeting on 21 June 2022, in order to regularise the Club's membership, the process of updating the Census of Members of legal age has been set in motion. This update has been underway since 4th May, after overcoming some technical problems. The aim of the update is to renew the data currently available to the Club and to expand the profiles of the Club's members in order to improve and increase the personalisation of communication between the Club and its members.

The last census carried out by FC Barcelona was in 2012. Updating the data is a statutory obligation that allows all members of its community to be identified. The updating of

the census and the creation of a new digital profile for each member are absolutely essential for the modernisation that the Club is undertaking and to manage the functioning of the Espai Barça. Identifying and knowing the profiles of members will improve communication, services and all relations that can be established between the Club and its associated parties.

Furthermore, with the information that members give to the Club, it will also be possible to offer more exclusive services and a more positive and barrier-free experience at the facilities for those who have some form of disability.

Each member can renew their details and configure their digital profile through a completely digital process that is simple and easy via the Club's website or the Members' App.

The new census is characterised by the Club's digital commitment, which includes being able to have a profile of all members, to get to know them better and to direct the information and services offered in a more individualised way, with a focus on their preferences.

Informative sessions with members

This season, the institutional vice-president of FC Barcelona, Elena Fort, has chaired three informative sessions for members at the Auditori 1899. The first was held on 23 November 2022, to discuss all aspects related to the future reform of the organisation's Statutes. Ms Fort was accompanied by the director of the social area, Josep Ignasi Macià, and Ramon Estebe, member of the Commission for the Reform of the Statutes. On 31 January 2023, the information session discussed the aspects related to the move to the Lluís Companys Stadium in Montjuïc the following season. Ms Fort was also accompanied by Josep Ignasi Macià, in an event that was attended by three hundred members. Lastly, Elena Fort and the economic vice-president, Eduard Romeu, explained all the details about the Espai Barça to a group of more than two hundred FC Barcelona members on 6 July, in the first information session to be held after the commencement of the works at Spotify Camp Nou.



TOTAL NUMBER OF MEMBERS

at 30 June 2023

144,846

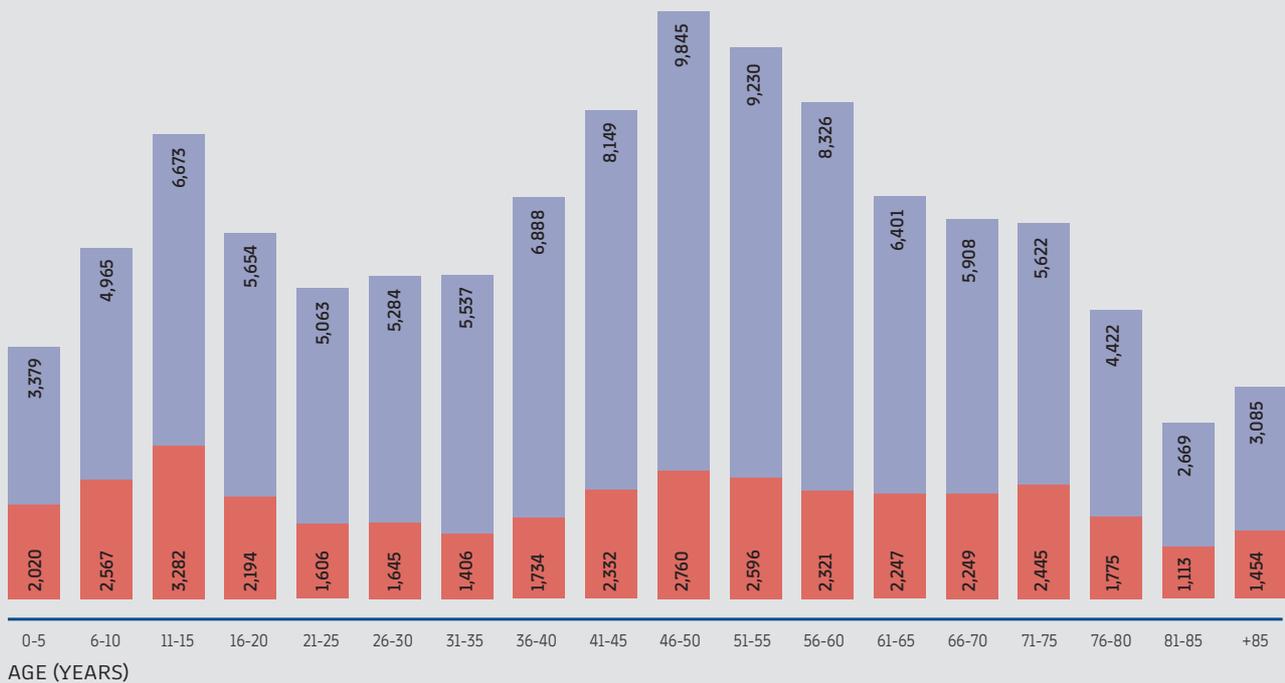
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Laporta celebrates the 50th anniversary of five Barça supporters' clubs

The supporters' clubs of Balaguer, Andújar, Vilassar de Mar, Torregrossa and Berga are some of the those that have reached the half-century mark this season and have celebrated this with the president



Accompanied as usual by vice-president Antonio Escudero and director Josep Ignasi Macià, as well as by different representatives of the Barça Players' Association, Joan Laporta attended the 50th anniversary celebrations of a number of Barça supporters' clubs in the Ponent, Maresme, Central Catalonia and Andalusia regions.

The Balaguer i Comarca Barcelona Supporters' Club was the first of the season, on Wednesday, 21 October 2022. The cele-

bration in Andújar (Jaén) was held on 11 November, while the one in Vilassar de Mar was held on 27 November. The "Som i Serem" Supporters Club in Torregrossa celebrated its 50th anniversary on 12 May 2023, after having to postpone it for three years due to the pandemic, and on 9 June it was the turn of the Blau i Grana Supporters Club in Berga. Other supporters' clubs that have celebrated their 50th anniversary this season are those from Manlleu, Mollet and Sant Joan de les Abadesses.



Process for identifying official FC Barcelona supporters' clubs

On 2 December 2022 the Club launched a registration procedure for the members of the supporters' clubs through which they will be officially considered as FC Barcelona supporters' clubs and receive a digital identification card, as well as special information and advantages provided by FC Barcelona.

In order to ensure the security of the data that the supporters' clubs and their members provide to FC Barcelona, the first step to be taken is to assign a supporter's club manager, preferably from among the members of its governing body. The manager is the person who validates the supporter's applications, confirms that they are members and, in the la-



ter stages of the development of the online platform where this supporters' register will be set up, makes the arrangements between the supporters' club, the supporters and FC Barcelona. The manager will handle tasks like assigning tickets for travel and maintaining the data of the supporters' club's governing board, among other things.

In the second part of the process, the managers have to complete a form, which is protected by security measures and involves the prior registration of all the members of the supporters' club. FC Barcelona's Supporters' Clubs Department ensures that the people who claim to be the managers of each club are the ones designated as such, thus guaranteeing the proper use of the platform.

The third and final step in the registration of official supporters' club members is led by the members themselves. By filling in a form, each member registers with FC Barcelona. In doing so, they become part of the great Blaugrana family and obtain their official Barça supporter's card. Furthermore, through this digital registry, members can receive first-hand information and benefits from the Club.

The Supporters' Clubs Festival before the Joan Gamper match



The day of the 2022 Joan Gamper Trophy began in the morning with the celebration of the Supporters' Clubs Festival, which took place in the Ice Rink pavilion, with the participation of some 600 supporters, who were able to get to know first-hand the Board of Directors' project in relation to the supporters' movement. That project was personally presented by President Laporta, vice-president of the Social Area Antonio Escudero, and the director in charge of this area Josep Ignasi Macià. The representation of the Board of Directors was completed by vice-presidents Rafael Yuste and Eduard Romeu, and the director Xavier Puig.

The highlight of the meeting came with the presence of the FC Barcelona signings for the 2022/23 season, when Lewandowski, Raphina, Kounde, Christensen and Kessie appeared on stage at the Ice Rink to greet the supporters. The players expressed their gratitude for the welcome and their desire to achieve maximum success with Barça.

Delegates of the Supporters' Clubs Consultative Council

The Electoral Board for the elections of delegates of the Supporters' Clubs Consultative Council concluded the elec-

toral process on 22 June 2022 with the announcement of the delegates of the Supporters' Clubs Consultative Council. This process concluded with electronic voting in three of the Supporters' Club Associations where more than one candidacy had been submitted. The main function of the members of the Consultative Council is to foster relations between the supporters' clubs in their area and to collaborate with the Club in order to implement projects aimed at improving the representativeness and public reach of FC Barcelona around the world.

THE COMPOSITION OF THE SUPPORTERS' CLUBS CONSULTATIVE COUNCIL WAS AS FOLLOWS:

AREA	TERRITORIAL ASSOCIATION	DELEGATE	AREA	TERRITORIAL ASSOCIATION	DELEGATE
1	BARCELONA EAST	Francesc Subirats Gómez	16	REGIONS OF VALENCIA AND MARINA ALTA	Miguel Gomis Sancho
2	BARCELONA WEST	Gaietà Garcia González	17	REGIONS OF ALICANTE	Antonio Daniel Baile Pascual
3	EL VALLÈS	Xavier Betran i Sànchez	18	BALEARIC ISLANDS	Òscar Escoda Trobat
4	EL MARESME	Ramon Pruna Rovira	19	ANDALUSIA, CEUTA AND MELILLA	José García Martínez
5	EL BAIX LLOBREGAT	Jordi Murillo Miquel	20	MURCIA	Asensio D. Martínez Tomás
6	L'ANOJA, L'ALT PENEDÈS AND EL GARRAF	Raül Casado Ruiz	21	CASTILE-LA MANCHA	José Manuel Lozano García
7	EL BAGES, EL BERGUEDÀ AND LA CERDANYA	Antoni Valverde Oliva	22	EXTREMADURA	Miguel Ángel Cruz Macías
8	OSONA AND EL RIPOLLÈS	Dionís Crusellas Padrós	23	MADRID	Esteban García Urbanos
9	L'EMPORDÀ AND NORTHERN CATALONIA	David Falgàs i González	24	CASTILE AND LEÓN	José Luis Mena Gago
10	EL GIRONÈS, LA SELVA, LA GARROTXA AND EL PLA DE L'ESTANY	Josep Oliva i Ballell	25	GALICIA	María Nieves Loira Santamaría
11	LES TERRES DE L'EBRE	Francesc Josep Piñol Antó	26	ASUTRIAS AND CANTABRIA	Pablo Asensio Cabanas
12	NORTH TARRAGONA	Joan Amigó Morató	27	BASQUE COUNTRY	F. Javier Martínez Gil
13	NORTH PONENT, LA FRANJA NORTH AND ANDORRA	Maurici Vidal Duart	28	ARAGÓN, LA RIOJA AND NAVARRE	Marta Gajate Bernal
14	SOUTH LLEIDA AND LA FRANJA CENTRE	Claudio Bosch Santacreu	29	CANARY ISLANDS	Pedro Ángel Gómez Barreto
15	REGIONS OF CASTELLÓN	Carlos Martínez Bellmunt	30	WORLD	Alberto Caloggero Cortés

The Supporters' Clubs accompany the first team on the 2022 American tour

During the first team's tour of the United States in the summer of 2022 there were three events organised by FC Barcelona supporters' clubs. On Sunday, 17 July, the first day of the tour, more than 150 members of the Miami-Dade Barça supporters' club gathered at the 77 Sport Bar in Miami. Barça was represented by the vice-president Juli Guiu and the directors Josep Ignasi Macià, Xavier Puig and Joan Soler, as well as Barça Legend and Paris hero Juliano Belletti.

The second event was held two days before Barça's match against Real Madrid, on Thursday, 22 July, in Las Vegas, and was attended by some 200 supporters from eight supporters' clubs. The meeting took place at the PKWY Tavern Decatur in Las Vegas. Finally, on 29 July, the Barcelona Supporters' Club of New York and the Garden State Barcelona Supporters' Club of New Jersey filled the Smithfield Hall pub, a Barça pilgrimage site in the centre of Manhattan. The event was well attended by members of the Club's Board of Directors, with vice-presidents Antonio Escudero and Elena Fort, and man-



agers Josep Ignasi Macià, Xavier Puig and Joan Soler. Former player Juliano Belletti and Pedri's father, Fernando González, who is also president of La Penya de Tenerife, were also part of the Barcelona party.



Outstanding presence of the supporters' clubs in the WCL final

The official FC Barcelona supporters' clubs travelled en masse to Eindhoven and organised match viewings all over the world. A large part of the fans who travelled to the Dutch city to witness FC Barcelona's triumph in the Women's Champions League final were from supporters' clubs. Buses were organised from Terres de l'Ebre, Barcelona and other parts of

Catalonia. They also came from Poland (with the Fan Club Barça Polska at the forefront), from Germany (the PB Stuttgart or the PB Berlin) and from Belgium (the PB Liege, the PB Eastbelgium Eupen or the PB Casal Català de Brussel-les).

In addition, the supporters' clubs organised match viewings all over the world: from giant screens at supporters' clubs such as Mollet, la Jove de Cerdanyola del Vallès, PB Plana de Vic and PB Baix Camp (Reus, Tarragona); to meetings in different spots elsewhere in Catalonia and Spain to watch the match, such as l'Escala (Girona), Palau d'Anglesola (Lleida), Sueca (Valencia) or Almansa (Albacete). In other parts of the world, such as London and even in the United States, in Austin and Washington, there were also gatherings of supporters' clubs to support the Women's team from afar.

SUPPORTERS' CLUBS, EMBASSIES IN THE TERRITORY

New supporters' clubs 2022/23 Season

NAME	PROVINCE / COUNTRY
Penya Barça Austin	United States
Penya Barcelonista Damascus	Syria
Penya Barcelonista Krakow	Poland
Penya Blaugrana "Totes Unides Fem Força"	Barcelona
Penya Familia Blaugrana de Panamá	Panamá
Penya Culé Sant Climent de Llobregat	Barcelona
Penya Blaugrana Fresno	United States
Penya Barcelonista Massalcoreig	Lleida
Penya Mass Blaugrana of Everett	United States
Penya Blaugrana Ciudad de A Coruña	Galicia
Penya Blaugrana Dakar	Senegal

New stage of the Association with Asensi at the helm



Former FC Barcelona player Juan Manuel Asensi has been the president of the Barça Players' Association since he was officially appointed on 17 January 2023, in a ceremony attended by the Club's president, Joan Laporta. The legendary Barça player replaced Ramon Alfonseda, who had held the position since 2003. A few days later,

both visited the first team at the Ciutat Esportiva, to thank Xavi Hernández's players for their contribution of 0.5% of their salary to the Players' Association and Foundation. Among other benefits, in 2022 part of this amount (€354,000) was allocated to help the Club's most vulnerable ex-footballers.

Recognising Pedri and Aitana

On 20 February, Asensi himself presented the Barça Players' Award to Aitana Bonmatí and Pedro González, *Pedri*, awarded by the Association in recognition of their clean play during the 2021/22 season. In terms of actions linked to the Club, the Association was represented at 92 Barcelona Supporters' Club events throughout the season, marking a return to pre-pandemic figures. Furthermore, the directors of the Association were present at the Club's main events, such as the start of work on the Camp Nou, the farewells of the players Jordi Alba and Sergio Busquets and the Diada tribute. A small group of pioneering former FCB Women's players also attended the Champions League final in Eindhoven, invited by the Association.

The Association's sporting activity filled the fields of the Ciutat Esportiva with men's and women's training sessions, as well as the summer games held at the Johan Cruyff stadium. At the end of 2022, the Association set foot in Palestine for the first time, where it carried out various activities



with a club in Bethlehem. Other important sporting engagements were played in Santander, Albacete and Bellpuig in tribute to Bojan Krkic. In collaboration with the Barça Foundation, the women's team took part in sporting activities with the Foundation's inclusion team, the Ramassà Sports Association with refugee women and also at the Can Brians women's prison. It also participated in the events of the International Day against LGTBI-phobia in Sport with the club Panteres Grogues.



Promotion of Barcelona and activities for companies

The Association organised 25 activities aimed at companies, with *outdoor Coach Values* training sessions and the *Life Experience* talks among the highlights. Also included in the promotion of Barça's footballing spirit is the activity *Remember with Barça*, a reminiscence workshop organised by the Players' Foundation and the Alzheimer Catalunya Foundation, and its more recreational version aimed at Civic Centres. This activity has been held nine times. In the section of Barça's memory, the Association published a book

that compiles the history of the club from 1959 to 2021, and also expanded the Players FC Barcelona web project (<https://players.fcbarcelona.com/en>) with all the friendly matches in the history of Barça's first men's team. Volunteer members of the Association visited the Sant Joan de Déu Hospital three times to watch Barça matches with sick children. Finally, at the end of September, Taradell hosted the Barça Players Week, a series of institutional, sporting and social activities.

107 students training with the Association

During 2022, the Association organised ten training actions with 107 participants, and awarded study grants worth €4,200. The job bank ended the year with 75 people registered, seven of whom made use of the employment guidance service.

With regard to the Association's social activities, after two years, the Annual Dinner was held in November, with President Laporta in attendance, and it organised the Folga and Folgueta, leisure activities aimed at former Barça players over the age of 65.

