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In keeping with the Club’s essence, the Barça Foundation is committed to making the world a better place, focusing its efforts on protecting the rights of children and helping those in difficult or extreme situations so that they do not ever lose hope and faith in the future.

Our Annual Report is an excellent opportunity to explain the Foundation’s mission and make society aware of the various social challenges that involve children and young people at home and all around the world.

This year we have met several important challenges set out in the Strategic Plan we initiated back in 2016. This roadmap establishes three lines of work: social inclusion, prevention of violence and access to education. Based on these three pillars we have developed a series of programmes that respond to the necessities of children affected problems of differing natures: child refugees, the emotional welfare of hospitalised children, prevention of bullying and adolescent violence amongst others.

Sport is what sets us apart, as well as being our tool for transforming lives. We are all too aware of the Club’s great potential so the Barça Foundation is the channel for the social responsibility of a brand that has in its DNA the transmission of values. We start from a privileged position, Barça inspires hope, passion and action around the world. Integrating them into projects promoted by the Barça Foundation gives them the chance to live through a stimulating experience and we are sure that they will use that knowledge in all aspects of their lives.

During 2019 and 2020 the Barça Foundation will carry out various activities to commemorate its 25th anniversary. We will take the chance to explain the our beginnings and all that we have achieved as well as remembering that it is a good time to promote what the Foundation is doing at the moment and our plans for the future.

The Foundation as it is now would not be possible without the efforts of hundreds of people, from Catalonia and beyond, who form part of the Barça family. This quarter of a century of experience and commitment as partners at the forefront of humanitarian aid has helped strengthen the Club’s social role. Resting on our laurels has never been an option for us, even less so when it comes to needs of our children.

Josep Maria Bartomeu i Floreta
FC Barcelona president
and president of the Barça Foundation governing board
Governing board

- President: Josep M. Bartomeu Floreta
- First Vice President: Jordi Cardoner i Casals
- Second Vice President: Ramon Pinent i Amengó (until 30th June, 2019)
- Treasurer: Enrique Tombas Navarro
- Secretary: Jordi Calsamigília i Blancafort
- Board Member: Bidaac Lee Hsing
- Board Member: Oriol Tomas Carulla
- Board Member: Xavier Aguilar Huguet
- Board Member: Ramon Alfonseca Pous
- Board Member: Felip Boixareu Antoli
- Board Member: Sor Lucia Caram
- Board Member: Mohammad Chaib Akhdim
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- Board Member: Antoni Tombas Navarro
- Board Member: Joaquim Triadú Vila-Abadal

Organisational chart – Barça Foundation
created now 25 years ago, the Barça Foundation supports the most vulnerable groups of children and young people via sport and education about values with the objective of contributing to a more inclusive and fair society. From our organisation, we understand that social work is not an act of charity but of justice amongst forces battling for the same objective. Being supportive means putting yourself in the place of those more vulnerable and recognising the human dignity in others and its universal nature.

The social problems related to the social exclusion and marginalisation of children and young people are the product of social instability and violence. For that reason, we add commitment to the values of sport. As a responsible organisation with a strong, emotional sense of belonging, the Foundation can use its social work as a tool to bring about change in the lives of thousands of children in Catalonia and around the world.

We work in various areas related to children and young people such as the prevention of violence, in contexts where it is a great problem. Furthermore, we have developed an extensive programme to fight against bullying in various contexts (cyberbullying, in sport, at school). Thus, we have put in practice this programme in 26 schools with positive results and we will offer the programme to every school in the country by January 2020.

We are also carrying out inclusion and support programmes with illnesses via the Pediatric Emotional Welfare programme: we have a collaborative agreement with the five major children’s hospitals in Catalonia. Last year more than 140,000 children benefited from this programme. At the same time, this year we have also helped in the construction of the Sant Joan de Déu Children’s Cancer Center, designed to be the number one hospital centre in the world for children with the illness. This effort has been a combined one with the Leo Messi Foundation and the Stavros Niarchos Foundation (SNF).

Elsewhere, we have continued programmes as part of our commitment to help refugees, in particular child and adolescent refugees in collaboration with the SNF. The programmes give psychosocial support to help their integration into welcome camps, especially in Greece, Italy, Lebanon and now Catalonia.

In Catalonia the Foundation has a presence in 85 areas where its programmes benefit some 534,000 people. On an international scale, we have been present in 58 countries, reaching more than a million children. In total in 2019/20 the Barça Foundation has supported more than 1.6 million children in Catalonia and in the rest of the world.

All this is the consequence of the fresh effort the Foundation has made over the last few years and it has seen a notable increase in the number of beneficiaries.

Via sport as a tool for development, we promote the sharing of knowledge and social cooperation, something we see as ideal ground for the creation of support networks based on confidence which generate beyond doubt great psychosocial benefits related to identity, mutual support and the creation of a more stable civil society.

In the 2019/2020 season we celebrate our 25th anniversary. Without your help and that of other organisations, partners and collaborators this would not have been possible. To all of you we offer up our gratitude for having confidence in us. However, all we have achieved is just the beginning in terms of our goals as we look forward to what awaits us in the future.

Jordi Cardoner i Casaus
FC Barcelona and Barça Foundation first vice president
The mission of the Barça Foundation

Created now 25 years ago, the Barça Foundation supports the most vulnerable groups of children and young people via sport and education about values with the objective of contributing to a more inclusive and fair society, promoting respect and the battle against social exclusion, inequality and violence.

At the same time, via the strategic plan put forward in 2016, a working approach has been put together which aims to produce social change via sport. Since 2006 the Club has followed the United Nations Millennium Development Goals and has dedicated 0.7% of its income to Foundation programmes. From 2010-11 the professional players and coaches at the Club have also contributed 0.5% of their income also.
THE FOUNDATION AT A GLANCE

Catalonia

85 Locations
534,000 Beneficiaries

International

58 Countries
1,624,000 Beneficiaries
total Catalonia + International
Development of income

<table>
<thead>
<tr>
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<th>Change</th>
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<tr>
<td>10/11</td>
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<td></td>
</tr>
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<td>6.5M</td>
<td>+ 700,000</td>
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<td>12/13</td>
<td>9.0M</td>
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<td>13/14</td>
<td>8.1M</td>
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<td>17.3M</td>
<td>+ 1,624,000</td>
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<tr>
<td>18/19</td>
<td>17.7M</td>
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Beneficiaries

<table>
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<tr>
<th>Year</th>
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<tr>
<td>10/11</td>
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<tr>
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<td></td>
</tr>
<tr>
<td>18/19</td>
<td>+ 2,000,000</td>
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THE FOUNDATION AROUND THE WORLD

1. ANDORRA
2. ARGENTINA
3. ARMENIA
4. AUSTRALIA
5. BRAZIL
6. BURKINA FASO
7. BURUNDI
8. CATALONIA
9. CAPE VERDE
10. CHAD
11. CHINA
12. COMORAS
13. CONGO BRAZZAVILLE
14. COSTA RICA
15. CUBA
16. D. R. OF CONGO
17. EGYPT
18. EL SALVADOR
19.ERITREA
20. ETHIOPIA
21. GHANA
22. GAMBIA
23. GIBRALTAR
24. GREECE
25. GUINEA BISSAU
26. GUINEA CONAKRY
27. ITALY
28. JAPAN
29. KENYA
30. KOREA (SOUTH)
31. KOREA (NORTH)
32. LESOTHO
33. LIBERIA
34. MALI
35. MALAWI
36. MEXICO
37. MOZAMBIQUE
38. NEPAL
39. NIGER
40. NIGERIA
41. PARAGUAY
42. PERU
43. QATAR
44. RWANDA
45. SAO TOMÉ AND PRÍNCIPE
46. SENEGAL
47. SIERRA LEONE
48. SOMALIA
49. SOUTH AFRICA
50. SUDAN
51. SWAZILAND
52. TANZANIA
53. TURKEY
54. UKRAINE
55. CHILE
56. CHINA
57. ZAMBIA
58. ZIMBABWE
# The Foundation in Catalonia

<table>
<thead>
<tr>
<th>Region</th>
<th>Cities</th>
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<tbody>
<tr>
<td>Alt Camp</td>
<td>Alcover - PV, Vallès - SI</td>
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<tr>
<td>Alt Empordà</td>
<td>Fígueres - SLPV, Roses - SLPV</td>
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<tr>
<td>Alt Penedès</td>
<td>Villafranca del Penedès - SI, PV</td>
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<tr>
<td>Alt Urgell</td>
<td>Oliva - SI</td>
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<tr>
<td>Anoia</td>
<td>Santa Margarida de Montblí - PV, Piera - SI</td>
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<tr>
<td>Bages</td>
<td>Castellgalí - PV, Manresa - SL, PV, Sallent - PV</td>
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<td>Baix Camp</td>
<td>Cambrils - PV, Reus - SL, PV</td>
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<tr>
<td>Baix Ebre</td>
<td>Roquetes - SI, Tortosa - SI, PV</td>
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<td>Baix Empordà</td>
<td>La Bisbal d’Empordà - SI</td>
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<tr>
<td>Baix Penedès</td>
<td>Lagroç - SI, Calafell - PV, Cunit - SI, El Vendrell - SI, PV, Llorenç del Penedès - PV</td>
</tr>
<tr>
<td>Berguedà</td>
<td>Berga - PV, Gironella - SI</td>
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<tr>
<td>Cerdanya</td>
<td>Puigcerdà - SI</td>
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<tr>
<td>Garraf</td>
<td>Cubelles - PV, Vilanova la Geltrú - SI, PV</td>
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<td>Garrigues</td>
<td>Les Borges Blanques - PV, Torregrosa - PV</td>
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<td>Gironès</td>
<td>Girona - PV, Salt - SI, PV</td>
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<td>Maresme</td>
<td>Calella - SI, SL, PV</td>
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<td>Noguera</td>
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<td>Osona</td>
<td>Manlleu - SI</td>
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<td>Segrià</td>
<td>Alcoi - SI, Artesa de Segre - SI, Vilafranca del Penedès - SI, PV</td>
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<td>Selva</td>
<td>Lloret - SI, PV</td>
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<td>Tarragonès</td>
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<td>Urgell</td>
<td>Tàrrega - PV, Valls Occidental - PV</td>
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<td>Valls Occidental</td>
<td>Montcada i Reixac - PV, Rubí - PV, Sabadell - SI, PV, Santa Perpètua de Mogoda - SI, Terrassa - PV, Vilafranca del Penedès - PV, Montblanc - SI, PV, Montmoli - PV, Sant Cerni - PV, Vilanova del Vallès - SI</td>
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<td>Valls Oriental</td>
<td>Les Franqueses del Valls - PV, Granollers - PV, La Roca del Valls - PV, Mollet del Valls - SI, PV, Mijares - SI</td>
</tr>
</tbody>
</table>

**SI**: Social Inclusion  
**PV**: Prevention of Violence  
**AE**: Area of Education
AREAS OF ACTIVITY
How we work

The Foundation firmly believes in the transformative power of sport as a vehicle for change via personal and collective development.

From 2016 the Foundation has followed three key innovative work approaches set out in the Strategic Plan in the area of international sporting organisations. The three areas are as follows:

**Prevention of violence**
- Programme against youth violence
- Programme against bullying

**Fight against social exclusion**
- Programme for pediatric welfare
- Programme for refugees
- Programme against exclusion
- Programme for diversity

**Access and support for education**

At the Barça Foundation we understand that sport is vital for health, happiness and emotional development in children. These three areas complement each other and they have as their objective the use of sport as a tool for overall development. We design our programmes with the objective of promoting the welfare of the most vulnerable children and young people, those affected by the suffering caused by poverty, illness, inequality and discrimination as described in the UN Sustainable Development Goals.

1. **OUR OWN PROGRAMMES**

The Foundation’s direct activities using methodology, impact analysis and support for the brand.

2. **ALLIANCES**

Projects with other organisations and entities with objectives defined together and in which part is carried out by the Foundation.

3. ** INCIDENCE, AWARENESS AND CAMPAIGNS**

Activities to achieve change with regards to the problems we face in various areas and to position sport as one of the principal media to help with social development. We Carry out campaigns and activities to communicate and raise awareness in society of the subjects related to our objectives.

4. **INNOVATION AND GENERATION OF KNOWLEDGE**

We look for innovation and the generation of knowledge to carry out pioneering programmes for children and young people.
AREAS OF ACTIVITY

BARÇA FOUNDATION REPORT
VIOLENCE PREVENTION

Programme for Youth Violence
The Barça Foundation works in contexts in which youth violence has become a structural phenomenon. Through the FutboNet methodology the participants in our programmes acquire skills and abilities that allow them to resolve conflict in a peaceful way and helps them reintegrate into society.

During the season the programme for the prevention of youth violence has been developed during the school year in Catalonia, Argentina, Brazil, Mexico and Colombia. As such, aside from direct involvement with their programmes, the Barça Foundation also works on transmitting methodology and raising awareness through which it places at the disposition of local organisations the various methodologies that they have been developing and perfecting over the years.
**Mexico**

In Mexico 732 children took part in regular activities using the FutbolNet methodology in five locations: Mexico City, Ecatepec de Morelos (Mexico State), Sant Luís Potosí, San Andrés Cholula (Puebla) and Guadalajara (Jalisco). Furthermore, 1,000 young people took part in the five FutbolNet festivals that took part in each of the locations. The project is developed in local environments with special consideration for the incidence of violence, in particular towards women. In the case of the aforementioned Ecatepec de Morelos, last year it was identified as the city with the highest rate of femicide in the country (according to the 'Observatorio Ciudadano Nacional del Feminicidio').

At the same time activities carried out by the Barça Foundation have allowed sporting spaces and facilities in the communities to be used for FutbolNet.

An external evaluation of the first phase of the project (Abril 2018-March 2019) reveals that the programme has helped implement values, improve family dynamics and relations within the home, strengthened participants ability to relate to others as well as boosting their academic development.

The primary objective of the project is to offer safe, leisure activities to children, young people and women from vulnerable communities in Mexico, taking advantage of accessible spaces within the community.

In May 2019, the Foundation began the second stage of the project, incorporating Tlaxcala, Ecatepec and Puebla. That represents an increase of beneficiaries, bringing the total to 1,050 in the seven locations, 41 new teaching staff were trained in a seminar to use the FutbolNet methodology within the programme ‘Programa De la Calle a la Cancha’ (Program from the Street to the Pitch).

**Rosario (Argentina)**

For the sixth year in a row, as part of the alliance with the Leo Messi Foundation and in collaboration with the municipalities of Rosario, Villa Gobernador Gálvez, the local government of Santa Fé and Club Deportivo Nueva Aurora de Rosario, the FutbolNet methodology has been implemented in Rosario and Villa Gobernador Gálvez.

The activities were carried out in the sporting facilities in the neighbourhoods of la Tablada, Las Flores and Garzón (in the city of Rosario) and Villa Governador Gálvez. The common denominator in all of the above is the violent environment due to the presence of drug trafficking which exposes children and their families to dangerous social situations.

The project’s latest edition saw around 300 children take part in FutbolNet regular sessions. A festival took place in La Florida in Rosario and 120 participants were present. In April a training seminar took place aimed at teaching staff and local sports coaches in which around 20 people took place.
Rio de Janeiro (Brazil)

In Rio de Janeiro, in the ‘Favela’ in Maré, the Foundation’s project in collaboration with the Mapfre Foundation continues in the multisport complex Vila Olímpica in Maré and the two neighbouring schools, Genival Pereira and Nova Holanda. The community in Maré have experienced a time of social instability with confrontations and shootouts between armed groups and interventions from the military police. Despite this situation, 1,030 children have taken part in the programme this year. More than 550 have taken in the FutbolNet festival which took part in August of 2018.

The results presented after an external evaluation of the project indicated that via the programme and the FutbolNet methodology, the participants have found a secure space to improve their behaviour and their tolerance to diversity. As such, the results have helped build positive reference points in an environment in which drug dealers can be seen as role models for young people.
**São Paulo (Brazil)**

In the period 2018-19 the programme Escola, Dóna i Família (School, Woman and Family) was once again carried out in partnership with the Foundation for Educational Development of the São Paulo Government. The activities are carried out in 15 state schools in the areas of Suzano and Ferraz de Vasconcelos, open to the community at the weekends. The initiative reaches more than 2,000 children and the Festival which took place in November 2018 was attended by around 600 beneficiaries.

At the same time a pilot partnership scheme called “Escola 360” was carried out with the Municipal Secretary for Education from the Prefecture of Guarulhos and is implemented in the network of Unified Education Centres. This initiative is directed at the whole community with proposals of cultural and educational activities, leisure and sporting in the local area. As part of this collaboration in April 2019 a seminar on the FutbolNet methodology took place with 38 educational staff taking part.
One Team Project at Young People’s prison

In line with the objective of youth reinsertion, the ‘One Team’ project, an initiative launched by the basketball Euroleague in collaboration with the Barça Foundation. The project uses the FutbolNet methodology applied to basketball to work on Barça values and the Foundation. This year, the One Team project has been developed with 53 young inmates in the Young People’s Prison Centre in la Roca del Vallès and with the support of the Barça basketball first team. Furthermore, there has been support from ambassadors such as captain Pierre Oriola and centre Artem Pustovyi from the first team. Furthermore, Magatte Niang from the CBS Barça Women’s team and Rodrigo de la Fuente, former captain and Barça player from 1997 to 2007, strengthened the Barça representation.
Centre of Juvenile Justice in Catalonia

In Catalonia, we are working in collaboration with the 'Direcció General d'Execució Penal la Comunitat i de Justícia Juvenil' at the Generalitat de Catalunya in two centres of juvenile justice (educational centre El Segre in Lleida and educational centre Can Llupià in Barcelona) where the FutbolNet methodology is carried out once a week with 131 inmates taking part. The objective of the programme is to help young inmates reintegrate back into society.

The Foundation has been working at the Can Llupià centre since 2017 with the help of the University of Barcelona who provide 12 students to interact with the young inmates. With regards to the centre in El Segre, the activity began in the current season 2018/19 and currently the FutbolNet activity forms part of an obligatory base programme for all the inmates.
VIOLENCE PREVENTION

Bullying
#BARÇACONTRAELOBULLYING

The Barça Foundation, aware of the problem that bullying at school presents for society, but mainly for its victims, has continued this season the development and implementation of a programme dedicated to the issue that is based on the following points:

- Contribute to the prevention of bullying in Catalonia via a methodology that uses sport.
- Raise awareness and publicise the problem of bullying.
- Intervene publicly and politically to join the fight against bullying.
- Increase knowledge of the phenomenon in order to come up with efficient proposals.

This programme was implemented two years ago and its initial focus is Catalonia with the objective of helping to prevent bullying at school, using sport as a teaching tool, especially amongst primary school children.

Via its activities during these two years the Foundation has helped more than 50,000 children in Catalonia and 600 sports coaches.

Prevention of bullying in a sporting environment
The Barça Foundation has developed a training methodology for coaches and sports staff, students of sports science, sport... so that they have tools for prevention, detection and planning of strategies to fight against bullying. Training has a theoretical part and a practical part with a total duration of four hours in which the emphasis is placed on the application of the methodology in a training session. During the season more than 270 students and coaches underwent training and then reached some 6,800 children.

Awareness and campaigns:
During the present season 2018/19, awareness and prevention of bullying workshops have been set up for children in primary schools. The workshops use group and leisure activities for learning in which sport is the common thread and which also count on the support of the “Fundació Bancaria La Caixa”. During the 2018/19 the initiative reached 18,000 children across 170 primary schools in Catalonia.

The workshop is carried out within the school environment, in school hours and uses games and sport as a context for creating relationships amongst equals and for promoting reflection via the one and a half hour session in and outside the classroom, led by specialised teaching staff. The workshops are free for all primary groups at schools to try and maximise the impact in the educational field.

Assessment Council for bullying
The Foundation has a group of 18 multidisciplinary experts that compose the Assessment Council for Bullying who give support for the whole programme. During the year they have established a road map with 10 recommendations that take in a shared vision of the problem in our country as well as specific suggestions for action.

Prevention of bullying in the school environment
The Foundation has developed a methodology for the prevention of bullying in primary schools in collaboration with the research group LAECOVI and their study on the Coexistence and Prevention of Violence at the University of Córdoba. At the same time, a pilot scheme was launched during the 2017/18 and 2018/19 seasons with 7,542 children, 624 teachers from 26 primary schools in Catalonia. From 2019/20, once the methodology has been validated, the plan is to share the proposal with a group of schools in Catalonia and internationally. The methodology is based on scientific research and comprises of seven sessions that are included in the school curriculum via the subjects of PE, tutorials and visual and plastic, sport being the common thread throughout the implementation of the initiative. The teaching material included for each course work on the curriculum in a spiral and are adapted to the development of the child.

FIGURES
2018/19
Training for coaches and other sporting staff: ........................................... 261 people
Prevention project in schools (pilot phase): ............................................. 7,542 children and 624 teachers
Awareness workshops in schools: ........................................................... 15,985 children
Attendance for the II Symposium against Bullying: ................................. 265 people
Participants as a simple of the two prevalence studies: .......................... 6,149 children and 1,200 adults (teachers and families)
Uneix-te al challenge #ContraElBullying

Carlos Cuevas
Social inclusion programmes

The Barça Foundation social inclusion projects have touched 40 countries in the battle against the various forms of social exclusion and in the creation of new opportunities via sports within groups of children and young people in vulnerable communities which have been affected by problems such as poverty, illness and various forms of discrimination. We have managed this thanks to our work on four fundamental concepts: Sport as a means to break down barriers and stigmas, promote and increase child participation, promotion of integral development and favouring attitudinal changes.
Inclusion of children with disabilities

One of the most important groups for the Foundation are children with varying disabilities. As such, the Barça Foundation has adapted the FutbolNet methodology for children and young people with disability. Within this programme two formats are developed:

- **Diversity**: a specific group of people with disabilities between the ages of 8 and 21 who have not been able to exercise physically for a variety of reasons (transport, socio-economic problems, bad experiences etc.). The FutbolNet helps them to familiarise themselves with sport and after a spell within the programme they can move on to other inclusive sporting resources in the city. This format is applied at the Ausiàs March school in Barcelona.

- **Inclusion**: groups of children with and without disabilities with the objective of guaranteeing interaction of children with differing abilities and raise awareness amongst the groups and society as a whole about the inclusion of children with disabilities. The activities took place in in two primary education centres in the neighbourhood of Les Corts in Barcelona (Escola Ítaca and Escola Pau Romeva).

This programme also counts on the support of the Barcelona City Council (Ajuntament de Barcelona) within the strategy ‘Espai d’inclusió 20+20+20’ in the neighbourhood of Les Corts in Barcelona that promotes social inclusion. In total, 86 children with and without disability have benefitted from these projects.

The Foundation has also included an inclusive approach across the FutbolNet programme. As such, a great number of groups now have children with disabilities taking part in their activities as well as the promotion of exchanges between different organisations who work with disabled children.

New York

The Foundation, with the support of the New York Department of Education and the fashion brand Thom Browne, has launched an inclusion programme in the districts of Queens, Bronx and Brooklyn via the FutbolNet methodology.

The initiative has been carried out in low income neighbourhoods and in public schools with students with disabilities. 11 teachers trained by the Foundation gave sessions over 32 weeks - the school year 2018/19 - to 483 children and young people. The main objective has to be to integrate the students with physical and learning disabilities with the others and search more cohesion amongst all students. Another aim has been to promote students’ self-reliance and also the emotional welfare of the more vulnerable students. The project was concluded with a festival in which seven schools took part.
Japan
As part of the first team’s tour in July (Japan Tour 2019), a festival was organised for inclusion which 198 children with various disabilities from various locations in the country attended. Previously, training sessions for the FutbolNet methodology were carried out for 70 educational staff linked to 50 organisations who work with disabled people. This training session was held with the help of the Japanese Inclusive Football Federation (JIFF).

Social inclusion programmes in Catalonia
Children in Catalonia who are currently in vulnerable situations are one of the main priorities of the Foundation’s work. In the area of social integration, during 2018/19 a total of 1,630 children in situations of social risk have benefitted from the various programmes that have been carried out in this area. Specifically, a total of 1,357 children in 24 local areas took part in this programme thanks to the collaboration with the Barcelona, Girona, Lleida, Tarragona District authorities and the municipal authorities of the areas where the initiative is implemented as well as the Nike lead initiative Made to play.

Furthermore, in the city of Barcelona and thanks to the network of centre open as part of the Agreement for an inclusive Barcelona from the City Council from the 2018/19 season. More than 273 children took part in the six centres open in Barcelona to complement the socio-educational offer.
During the year 2018/19 a total of 7,802 children have benefitted from various programmes in which the FutbolNet has been used.
Social inclusion programmes around the world

Although a part of the Foundation’s beneficiaries are in Catalonia, the Foundation also centres a large part of its effort in supporting children in various countries in which it is carrying out its work. To be precise, the Foundation is at work in 58 countries around the world. In the area of social inclusion various projects have been carried out in Saudi Arabia, Egypt, Qatar and in 35 African countries in collaboration with the International Olympic Committee (IOC) and in particular the Olympafrika programme.

The projects have focused on children who live in highly vulnerable situations or who are socially excluded due to gender or disability.
Egypt
The FutbolNet project in Egypt began in April 2018 thanks to the partnership with Shell in a pilot scheme that culminated in the festival in Matrouh on 15 July 2018.
Matrouh was one of the five centres where the FutbolNet methodology was implemented in the country and at the final festival more than 400 beneficiaries between the ages of 8 and 16 took part from the 1,600 who took part in the programme. Some 30 teaching staff and volunteers helped organise the event which was also attended by the Minister for Sport, the Governor of Matrouh as well as representatives from the Barça Foundation and Shell.

Saudi Arabia
During the season three schools in Riyadh implemented the FutbolNet methodology in which some 200 girls in situations of social exclusion took part. At the same time, 30 women teachers received training in how to oversee these activities, which has allowed the hiring of women educational professionals as PE teachers in Riyadh.
The main results of the programme have been the increase in opportunities for young women to practice sport, contribution to job prospects in the sports sector for women, the acquisition and development socio-emotional skills and abilities, the destigmatising of the practise of sport and the changing of the perception of sport as an exclusively masculine activity.
Qatar

During the season 2018/19 the seventh edition of Koora Tim, the FutbolNet project in Qatar, was carried out. The methodology was implemented in 30 schools as an extracurricular activity with more than 3,500 beneficiaries aged between 6 and 12, with 53% of participants girls. 109 male educational professionals and 48 women staff in the area of sports received training.

Africa

This season, 2018/19, the number of countries using FutbolNet as a regular activity has doubled. In 2017/18 this figure was six countries and this season that has increased to 12 of the 35 countries on the continent that have developed the programme during the school year. In the Olympafrica Cup tournament, more than 100,000 children took part in matches over three periods as stipulated in the FutbolNet methodology.

In these 12 countries tailored training has been carried out for teachers and directors of the centres where the methodology is regularly implemented. The countries were: Senegal, Mali, Burundi, Ivory Coast, Mozambique, Lesotho, Zimbabwe, Gambia, Rwanda, Burkina Faso, Niger and Togo.

Following the training, a pilot scheme was also carried out, applying the methodology in the most popular sports in each of the Olympafrica centres with volunteers from the communities carrying out the roles of teachers. These centres tend to be away from the capital to be able to service the more rural areas of the country which have less access to resources.
SOCIAL INCLUSION
Refugees
According to the latest figures from the United Nations Refugee Agency (UNHCR), there are around some 70.8 million displaced people in the world, of which more than 25 million are refugees. Half of those refugees are children who have had to abandon their homes due to conflict, violence and persecution. In this very difficult situation, children and young people are highly vulnerable and their rights can be violated. Due to their age and their vulnerable situation the children suffer more than most the lack of concrete measures to make their arrival and refugee status easier.

Thanks to the support of the Stavros Niarchos Foundation this season the Barça Foundation has continued to show their commitment to child refugees via the implementation of an educational programme based on sport for child residents in communities and centres with high proportions of refugees in Catalonia, Greece, Italy and Lebanon. In each country the Barça Foundation has worked together with local members to offer and implement the FutbolNet methodology in a wide variety of contexts such as refugee camps, unofficial settlements, community camps and centres for minors and schools. The FutbolNet activities were complemented by training sessions, visits from FC Barcelona ambassadors and workshops for community parents during the whole season.

The programme promoted the physical and emotional well-being of child refugees and the welcome community to help them to face the reality of being displaced as well as making social inclusion and integration easier for the refugees and the local communities. An external evaluation of the refugee programme found a wide range of positive results including:

1) Provision of secure spaces in highly dangerous situations;
2) High satisfaction and attendance amongst the participants;
3) The participants feel more relaxed, less frightened and less nervous,
4) Friendships and links between the participants;
5) Respectful and tolerant attitudes towards the participants;
6) Decrease in situations of conflict amongst participants;
7) Greater confidence and communicative skills amongst the children

It is worth highlighting that this season the Barça Foundation has presented the Refugee Programme in various conferences including; Forum on Sport and Refugees in Lausanne; UNICEF and Barça Foundation International Work Group on Sport for Development in children and Summit on Innovation and Vulnerabilities in Sport at the Université Antonine de Beirut.

As a sign of the commitment that the Barça Foundation has towards refugees in December 2018 the Barça Foundation vicepresident Jordi Cardoner was invited by UNHCR to present an inclusion programme for child refugees via sport. In the forum, named the High Commissioner’s Dialogue on Protection Challenges, Jordi Cardoner shared the floor with Filippo Grandi, the UN High Commissioner for Refugees and various representatives from other organisations.
Greece

The Barça Foundation has organised activities for more than 2,000 children in refugee camps and community centres all over Greece. Child refugees took part from refugee camps on Skaramagas and Eleonas in Athens, Kara Tepe in Lesbos and the internment centre in Moria as well as the camps in Larisa, Trikala and Lagadikia in central Greece. Additionally, activities also took place with Greek children in extracurricular programmes in Athens, Thessaloniki and Moria (Lesbos).

In March of 2019 a group of former FC Barcelona players were invited to Lesbos to carry out training sessions and a football festival with refugees, local coaches and other participants. In June 2019 former FC Barcelona player Lilian Thuram visited the programme in the Skaramahas and Eleonas camps in Athens.

The programme came to a close with a festival in Athens that brought together 200 children, refugees and local participants, for an exciting day of sporting activity and entertainment based on the FC Barcelona values.

The programme is carried out with the collaboration of four implementing entities: Organization Earth, Movement on the Ground, Praksis and the Danish Refugee Council.

Italy

The Barça Foundation has collaborated with 3 cooperatives in Sicily; Prospettiva, Badia Grande and Il Nodo, thanks to an agreement with the Interior Ministry via the UNHCR in Italy. The Barça Foundation has offered training to employers, educational staff and cultural mediators from cooperatives to allow them to use the FutbolNet methodology to 200 unaccompanied child refugees who live in the first and second reception centres. This season the centres have offered FutbolNet sessions to Italian children to promote interaction child refugees and the local population.

Lebanon

The Barça Foundation has organised two programmes in Lebanon this season, in collaboration with the implementation partner, Cross Cultures Project Association. The first programme was organised as an extracurricular activity in six municipalities in the Bekaa Valley where the majority of the unofficial camps are to be found populated mainly by Syrian refugees.

The programme trained and gave work to 70 coaches (40% women) who have offered weekly activities to a total of 1,275 children.
Young migrants programme in Catalonia

In Catalonia, as part of the refugee programme and coordinated with the General Director for children and young people at the Generalitat de Catalunya and Social Services Consortium in Barcelona, has launched this weekly initiative for 345 young migrants without parents or guardians who live in 17 welcome camps run by 6 organisations in 16 locations in the territory.

Furthermore, thanks to the Climent Guitart Foundation and the collaboration with the Digrama Foundation, 20 young beneficiaries of the FutbolNet programme have taken part in a campus at Lloret aimed at employment prospects for the young people. During the campus the young people received training in the area of the Hospitality Industry and also carried out various FutbolNet sessions. At the end of the campus the participants received an accredited diploma. As a result of the initiative, three young members of the group were able to gain employment.
“My life has improved since I have had my friends and my coach close by.”

Fatima is 12 years old and she forms part of the Barça Foundation social inclusion programme at the Skaramangas camp in Athens.

“Refugees take on these journeys because they want to survive, because they have a right to live. What has hit me most is that it could be any of us.”

Jordi Ferrón, former FC Barcelona player

“They arrive, they leave their lifebuoys and they don’t know where they will be sent, what they will find there or if anyone will help them…”

Esther Torrecilla

“The Barça programme makes these kids happy and I think that is the most important thing of all and also the most difficult to achieve.”

Lilian Thuram, former FC Barcelona player
SOCIAL INCLUSION
Pediatric emotional welfare
Pediatric emotional welfare

The objective of the programme is to help the emotional welfare of seriously ill children who find themselves in vulnerable situations through the strengthening of positive emotions. As part of this programme different projects are carried out such as the donation of material and/or match tickets, exciting experiences and activities at the main children’s hospitals in Catalonia.

Project ‘Donations’

During the 2018/19 season, and thanks to the donation of material and/or match tickets some 176,544 children who suffer from illness or find themselves in a socially vulnerable situation have benefitted.

One of the most notable activities this year has been the collaboration with the AGBAR Foundation which has allowed some 64 boys and girls from different social organisations that work with the Barça Foundation to attend 4 Barça games at Camp Nou, watching it from the privileged position of the AGBAR space in the Directors’ Box at the stadium.
Project ‘Hopes’

The Foundation helped to promote the emotional welfare of children of some 482 seriously ill children around the world through positive emotional experiences such as meeting the first team players, attending a game, receiving material or receiving signed photos from the players. A large part of these experiences were provided in collaboration with the Make-A-Wish Foundation and the Pequeño Deseo Foundation.
Project ‘Christmas all year round’
The ‘Christmas all year round’ attempts to help children with their stay in hospital. During last Christmas, players from both the men’s and women’s first team - along with members of the Board of Directors and trustees from the Foundation - paid visits and handed out gifts to 1,015 children at the Hospital Sant Joan de Déu, Hospital Vall d’Hebron, Hospital de Sant Pau, Hospital Germans Trias i Pujol, Barcelona Children’s Hospital, Barcelona Hospital, Hospital Parc Taulí in Sabadell, Cottolengo del Pare Alegre and Casa Ronald McDonald. The initiative, which began in 2017/18, has been carried out under the name ‘Christmas all year round’ with the Barça basketball team, Barça roller hockey team, Barça handball team and Barça futsal team who visited children in hospital and handed out gifts to 895 boys and girls during 10 visits.

As part of this project, and thanks to a voluntary partnership with the Magic Memories company, 207 children in hospital and their families were able to receive a photo taken with the first team via photoshop as well as enjoying a 3D virtual tour of Camp Nou.
Robot Pol project

The Robot Pol project in collaboration with the Éric Abidal Foundation and with the support of 33 members - volunteers, former players and Museum staff - allows children to enjoy a Barça experience via a remote controlled robot that acts as a virtual guide out on the field at Camp Nou. This visit to the Museum and the club’s facilities allows them to enjoy a moment of hope and to forget about temporarily their health. From the season 2018/19, each working day a child from a hospital enjoyed this virtual visit, reaching a total of 110 children. The project was carried out with the help of the Enrique Villavecchia Foundation, Hospital Sant Joan de Déu, Hospital Vall d’Hebron, Hospital de la Santa Creu i de Sant Pau, Hospital Germans Trias i Pujol, Barcelona Children’s Hospital and Hospital Parc Taulí in Sabadell.
EDUCATION
The Foundation is committed to education as a fundamental pillar of child development and for that reason it carries out various projects on the subject under their own steam such as Masia Solidària and also in conjunction with UNICEF.

The Barça Foundation and Unicef are working together in this area and over the last decade it has benefitted one million children around the world. From 2006 to 2010 in Swaziland, Malawi and Angola the partnership worked on awareness, prevention and detection of HIV/AIDS. From 2011 to the present day the work has centred on South Africa, Ghana, Brazil and China, using sport as an educational tool.

Programme for access to education

The Foundation is committed to education as a fundamental pillar of child development and for that reason it carries out various projects on the subject under their own steam such as Masia Solidària and also in conjunction with UNICEF.

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Masia Solidària

‘Masia Solidària’ is a new project set up by the Barça Foundation and Masia 360 in which 552 athletes from the 37 male and female youth teams and the professional sections at the Club. The aim is to raise social awareness amongst athletes and promote the emotional well being of those benefiting.

Masia Solidària put together a total of 63 events with 15 organisations. Each one with a different focus on a different social cause.

1. Visit to old people’s homes in Mallola (Esplugues), Blau Almeda (Cornellà) and la Fundació Amics de la Gent Gran (Barcelona), in which 60 children between the ages of 8 and 10 from the U10 football teams.

2. Visit to open centres with children between the ages of 11 and 12 from the U12 teams. 9 different social education open centres for children took part in Saó Prat (El Prat), Fundació Marianao (Sant Boi de Llobregat), Don Bosco (Sant Boi), Fundació Joan Salvador Gavina (Barcelona) and Càrites (Sant Feliu de Llobregat).

3. Sporting activity for people with physical and mental disabilities with the Itinerarium Foundation and the Catalan Foundation for Cerebral Palsy in which a total of 7 teams took part between the ages of 13 and 14.

4. Experience with people of differing capacities with the Finiestreles Foundation and the Special Olympics Catalonia-ACELL Federation. In this instance it was 6 teams from the U16 and the U16 hockey team.

5. Visit to see ill children in the Hospital Sant Joan de Déu. The athletes taking part were 5 teams of 16-17 year olds (3 U16 teams, the U19B and the U18 hockey side.

6. Meeting with patients with neurological problems at the Guttmann Institute and the Neurological Stimulation Unit (UEN). The 5 teams were the handball, futsal, football U19s, the junior basketball team and the U20 hockey team).
SPORT FOR DEVELOPMENT
Sport as a tool for change

This season it is worth highlighting the consolidation of the joint project with UNICEF into the potential of the impact of sport on development in the life of children and young people. The first phase of the research has now been completed, culminating in a presentation of the ‘Getting into the game’ report on 28 March in an event at the 1899 Auditorium at Camp Nou.

The report, conducted by the UNICEF Innocenti Research Centre, is the result of the first year of joint research on the impact of sport on development in children. The event was chaired by the vicepresident of the Barça Foundation Jordi Cardoner and the assistant executive director of UNICEF, Charlotte Petri Gornitzka. Furthermore, the event was also attended by prestigious figures from the world of sport and development such as Michael Robinson, who began the proceedings with a speech; Khalida Popal, former captain of the Afghanistan football team; Mohammed Sidibay, former child soldier and now human rights activist and Rodrigo Mendes, director of the Rodrigo Mendes Institute.

Previously, a second meeting took place of the Work Group in Sport for Development led by both organisations. This multidiscipline and multicultural group has as its objective the establishment of a consensus that allows the design, planning and analysis of sporting activities for children and young people. The work group is formed by 50 people from more than 20 institutions from around the world. On this occasion the group met to establish a road map for the framework of sport for development in children.
CHARACTERISTICS THAT MAKE SPORT A VALUABLE ALLY IN PROMOTING DEVELOPMENT

- Sport helps to get over traumatic situations
- Sport is an educational tool. It inspires and motivates
- Sport promotes mental and physical health
- Sport serves as a platform for children and young people to congregate around a common activity
- Sport helps inclusion of children and youth
- Sport serves as a school of life where you learn a series of values and positive attitudes that can be applied to everyday life
- Sport transcends geographical, ideological and social barriers and policies, and becomes a common denominator for peoples and cultures
- Sport becomes a powerful tool of communication
- Focused correctly, sport has the ability to develop the strengths and capabilities of people
During the 2018-19 season the partnership between the two organisations was strengthened considerably. This season programmes have continued to be implemented in four countries; China, Ghana, South Africa and Brazil. The objective of the collaborative project in China was to support and protect children and their family environment in remote areas. As such, the same activities as last season have been continued: implementation of training sessions that strengthen the capabilities of the physical education teaching staff and the development of resources for dozens of rural schools. In Brazil the focus has been on giving support on a municipal level to the teachings of the ways to protect children and young people via sport and communication. The activities are aimed at school age children with disabilities who are marginalised in mainstream education.

In South Africa physical education as a school subject has been developed further with support being given to teaching staff and dialogues set up in school with high levels of violence. The project aims to reduce the levels of violence and improve academic results.

In Ghana the work done used sport to promote access to education and improve social skills of youngsters living in depressed areas.
**Sport for development**

Elsewhere, we can highlight the consolidation of the joint project to research and to build on the impact of sport for development in the lives of children and young people of which the first phase has been carried out. That initial phase culminated in the presentation of the ‘Getting into the game’ report on 28 March at an event at the 1899 Auditorium at Camp Nou.

This report, carried out by UNICEF’s Innocenti Research Centre, is the result of the first year of research by the partnership on the impact of sport in child development. The impressive event was led by the vicepresident of the Barça Foundation, Jordi Cardoner and the Deputy Executive Director on UNICEF, Charlotte Petri Gornitzka. Also present at the act were figures such as Michael Robinson, who gave the inaugural speech, former captain of the Women’s national team, Khalida Popalzai and the former director of the Foundation, Rodrigo Mendes.

Days before the second meeting took place of the Workgroup for Sport for Development led by both organisations. This multidiscipline and international workgroup has as its objective the establishment of a consensus approach that allows the design, planning, assessment and evaluation of the Sport for Development Activities carried out with the children and young people.

The work group is formed by more than 50 people from more than 20 organisations from five continents. On this occasion the members of the workgroup met to establish a roadmap for the creation of a framework for sport for child development.

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**Campaign for Children’s Day**

The Barça Foundation gave their support to the UNICEF global initiative, International Children’s Day which with the slogan #GoBlue asks people around the world to paint the world blue for children. The initiative had as its objective that children are the main focus and that their voices are heard, in their name and in those who live in poverty, are unable to attend school and those who are victims of violence.

The FC Barcelona first team players Marc-André ter Stegen and Rafinha Alcântara recorded a message of support for the campaign, asking for the publicising of a joint video between the two organisations. Also appearing in the video were students from the Eugenho de Meio public school in Recife, Brazil where various projects are being developed for the inclusion of children with disabilities that is financed jointly between UNICEF, the Barça Foundation and the Rodrigo Mendes Institute.
As part of the alliance between the Barça Foundation and Sant Joan de Déu, various initiatives have been launched. In October 2018, the first brick of what will be the biggest oncology hospital in Europe, the Sant Joan de Déu Pediatric Center (SJDPC) was laid at an emotional ceremony which took place in the Hospital’s auditorium. During the institutional event, the Stavros Niarchos Foundation - Barça Foundation partner in refugee programmes and founding partner of the hospital along with the Leo Messi Foundation and founding partner of the SJDPC, announced a matching fund of 2.6 million euros, an amount that is added to the 5 million euros provided by the SNF, allowing the total to reach 30 million euros (figure needed to guarantee construction of the SJDPC).

The event was also attended by Leo Messi who has been personally involved in the project since its beginnings, both in fundraising and in the project itself. Stavros Niarchos got to know about the project via Barça and did not think twice about getting involved in the cause. Since 2017, the year when the #paralosvalientes campaign began, the Barça Foundation has used all of its resources to help finance the centre that will house more than 400 patients a year and will occupy more than 8,000m2 with several areas dedicated to research.

As part of this collaboration, the Barça Supporters’ Club, ‘Petits Valents’ was created with its home at the Sant Joan de Déu Hospital and its members are in the main child patients, their families and volunteers.

The Barça Foundation also forms part of the commission of founding donors who will oversee the development of the Sant Joan de Déu Pediatric Center during their time involved.
“With this initiative, we continue to fight against the cruel disease that is cancer. Collaborating makes this easier. I am very happy to be able to make this dream come true.”

*Leo Messi, FC Barcelona captain*

“The Leo Messi Foundation, the Stavros Niarchos Foundation and the Barça Foundation have been collaborating on this project over the past few months, but I am happy to announce that the Leo Messi Foundation and the Stavros Niarchos Foundation have informed me that this project has now been successfully concluded.”

*Jordi Cardoner, first vice president of FC Barcelona and the Barça Foundation*

“It has been a very emotional event, but this finale, with the announcement of the donation, was a great moment. We were happy to have reached €27m, but the final €2.6m donation has been amazing. We are very grateful for the contribution made by the Barça Foundation and the Leo Messi Foundation, as well as those of the other donors, but above all we are grateful for the visibility that they have given us.”

*Manuel del Castillo, manager of Hospital Sant Joan de Déu*

“The Barça Foundation spoke to us about this project and we were very pleased to help. We got in contact with the hospital which, along with the Leo Messi Foundation, have been the big catalysts of the project. It’s a very nice collaboration for us. We hope that this project helps many boys and girls. We want to express our gratitude to the other collaborators for what has been achieved.”

*Panos Papoulias, director general of the Stavros Niarchos Foundation*
Red Cross Catalonia

The Barça Foundation and the Red Cross in Catalonia work together on an educational project on values called 'Tant se val d'on venim' (It doesn’t matter where we are from), aimed at children aged between 4 and 8 years of age and their families. The project promotes values such as respect, commitment, effort, teamwork, humility and helping others via the medium of sport. Our activities have reached 4,000 people, actively involving their families and primary school staff. The objective is to promote a sense of empathy and consideration with regards to the refugee population and to prevent discrimination and racism.

For the last two seasons these workshops have had the support of artistic performances which have helped explain the refugee crisis.

Furthermore, the Barça Foundation donated 257 boxes containing 17,000 items of sporting material and clothing. This forms part of the Foundation’s donation project aimed at the most vulnerable groups, especially children and young people in Catalonia.

The donation of sporting material (shorts, shirts, socks, jackets etc) as well as merchandising with the Barça logo will be distributed by the Red Cross for the third year in a row. The Red Cross’ reach and their strong links with Catalan society mean that the organisation is in a prime position to be aware of social problems.
Open Arms

During the 2018/19 season, working with Senegalese professionals, Open Arms is carrying out the ‘Origen’ project with the support of the Barça Foundation. The objective of the initiative is to give 1,500 young in the area of Mbour tools for training, information and awareness raising that will help them with their personal and professional development. During the first semester of 2019 Proactiva Open Arms has trained 10 young Sengalese community leaders in various areas: professional training, raising gender awareness, the environment, new technologies etc.

As part of the training, the designated leaders, “information captains” have visited Catalonia to find out how various organisations work at helping immigrants and refugees. Once the leaders are trained then they themselves can pass on their knowledge to young people back home. At the same time, Proactive Open Arms, the production company Newtral and the Barça Foundation have begun work on a documentary which aims to paint a different picture of Africa via the personal stories of local businessmen, sportsmen and teachers.
Leo Messi Foundation

The Leo Messi Foundation and the Barça Foundation collaborate on various campaigns and programmes, especially those focused on topics of paediatric research and integration of vulnerable children or those with disabilities.

Together they give support to research into congenital nevus and child melanoma in partnership with the in collaboration with the Clinical Foundation for Biomedical Research. In collaboration with the same organisation, they oversee the Rabdomiosarcoma Project, which carries out research on a type of child cancer that causes tumours affecting the soft tissues. The result has been a drug that reduces the growth of certain groups of Rabdomiosarcoma cells.

With the Sant Joan de Déu Hospital they have also run a fund raising campaign for the construction of a Pediatric Cancer Centre. A project that has seen the laying of the first brick in the building of the centre and the raising of the 30 million euros necessary for the construction of what will be one of the world’s leading centres in the field to begin.

In Syria educational material is distributed to youngsters who have had to leave their studies due the war, an initiative run by the Argentinian Office of the United Nations Children’s Fund. The collaboration with the Cecilia Baccigalupo Foundation gives support to sporting programmes for the integration of children with learning difficulties.

With Special Olympic Catalunya, a foundation created to promote physical activity amongst children with learning difficulties, the three organisations work together on four schools that have followed the international programme of the Special Olympics: Young Athletes for children between the ages of 2 and 7. In Mozambique a partnership has been established with the ‘Breakfasts in Mozambique’ project to help cover the nutritional needs of children in underprivileged environments.

Finally, in Argentina the Barça Foundation supports the Leo Messi Foundation FutbolNet methodology implemented in the areas of Rosario and Villa Gobernador Gálvez in partnerships with the respective local authorities, the Santa Fe Provincial Government and Club Esportivo Nueva Aurora. In November the FutbolNet Festival took place in La Florida in Rosario with 120 participants. In April a seminar was held for educational staff and local sports coaches with more than 20 participants and support was also give to a residence projects to help disadvantaged mothers.
Johan Cruyff Foundation

The Johan Cruyff Foundation was created in 1995 to promote healthy habits amongst children via exercise. Their work places special emphasis on those children and young people who find themselves in vulnerable situations.

The partnership between the Barça Foundation and the Johan Cruyff Foundation began in 2015 with the objective of social integration of children and young people, especially those at risk of exclusion. The agreement allows the construction, maintenance and promotion of a total of 15 Cruyff Courts in the whole of Catalonia, the majority of them situated in underprivileged areas. They are football pitches used to promote values such as self-improvement, teamwork and social integration. This season, a total of 11,250 children and young people have used the Cruyff Courts.

Furthermore, it is worth remembering that four new Cruyff Courts have been built: the Andreu Fontàs Court in Banyoles, Sergi Roberto in Reus, the Manel Estiarte in Manresa and the court in Les Roquetes sponsored by Ronaldinho and Carles Puyol.

The alliance with the Johan Cruyff Foundation has also brought about the creation of a tournament, the Cruyff Courts 6vs6 championship aimed at children between the ages of 10 and 12 in which this season more than 2,400 young people have taken part from various locations in Catalonia.
The Pies Descalzos Foundation is a Colombian non-governmental organisation created by artist Shakira with the aim of promoting quality public education among children and young people who are at risk of exclusion in Colombia. This alliance, in collaboration with the “la Caixa” Bank Foundation, currently focuses on the provision of a new state school in the city of Barranquilla (Colombia) that will allow more than one thousand children to enjoy quality education, absolutely free. The centre, which is called Institución Educativa Pies Descalzos Nuevo Bosque, will be built in one of the most run-down districts of Barranquilla, El Bosque. The Ministry of National Education of Colombia, its Infrastructure Fund, and the Secretariat of District Education of Barranquilla are also collaborating in the construction. In November of 2018 the first brick was laid in the construction of the new school.

The plain is for the school to open at the start of 2020 with the objective to prevent violence, promote positive and collaborative attitudes via the work of the teaching staff and the promotion of events and quality educational and sporting projects based on values and the personal development of the children who will benefit from the project.
The Lilian Thuram Foundation was created in 2008 to promote anti-xenophobic education and break down racist prejudices. The alliance with the Barça Foundation shares the common goal of eradicating racist behaviour on and off the field. With consistent and well-formed arguments, the former footballer believes that discriminatory attitudes are acquired through society.

This season Lilian Thuram has taken part in various activities involving the Barça Foundation. At the end of 2018 he took part in the presentation of Evaluation Report for the Refugee Programme in Lebanon, Greece and Italy that was presented jointly with the first vice president Jordi Cardoner. Later, in the month of March, he gave a motivational speech as part of the "Getting into the Game" campaign co-organised with UNICEF.

In the month of April he saw first-hand the project for youngsters from abroad without parents or guardian at the Martí Dot school in Sant Feliu de Llobregat in Barcelona. In March Thuram also visited the Barça Foundation refugees programme in Lebanon and in June the Skaramagas and Eleonas welcome camps in Athens, Greece.

Finally, he took part in an event organised by the department responsible for Children and Adolescents (DGIA) at the Generalitat de Catalunya in which successful examples of social insertion for young people under or formerly under the supervision of the organisation were presented.
The Éric Abidal Foundation is a non-profit making organisation that gives its support to projects related to health and sport for children. Since 2016 it has worked with the Barça Foundation to promote the welfare of children who suffer from oncological diseases. This collaboration also includes Éric Abidal’s direct participation in various projects of the Emotional and Paediatric Welfare Programme that the Foundation carries out.

Amongst the joint activities in progress is the Robot Pol project that allows hospitalised children to travel virtually to the facilities at Camp Nou or the Barça Museum. It is an immersive experience in which the young patient actively participates, enjoying the visit and stepping out of the hospital environment. This year, with the support of the Enriqueta Villavecchia Foundation, the experience has been extended to children who are hospitalised at home.

Another new dimension to the Robot Pol project came this season when it was used in the first and second legs of the Champions League tie between Barça and Olympique Lyonnais. A Robot Pol connection was also used during the open training session by the first team in January 2019.
The Edmílson Foundation was founded in Brazil in 2006 with the objective of supporting education and professional training for children and young people and helping with their social inclusion. This includes an educational programme called ‘Sowing Dreams’, aimed at children and adolescents between 6 and 14 years old which attempts to reinforce their education with activities based on sport, computer science and the performing arts. The Barça Foundation supports 1,200 beneficiaries from the programme. From the start of the partnership in 2006, both organisations try to focus their work amongst the more vulnerable young people, based on sport as an agent for change.

Aside from this collaboration, the Edmilson Foundation also supports the Programme for the Prevention of Violence in the neighbourhood of Maré in Rio de Janeiro and in other countries in Latin America.

Another of the collaborations is with the Taquatiringa Foundation also in Brazil which supports more than 300 children and young people with educational, leisure and sporting activities which strengthen family and community links, fighting against truancy and absenteeism in schools.
The Barça Foundation, with the Department for Social and Family Welfare at the Generalitat de Catalunya and eight municipalities of Catalonia (Salt, Tortosa, El Vendrell, Figueres, Manresa, Lleida, Lloret de Mar and Manlleu) have established the #Invulnerables partnership that has as its objective the fight against poverty in Catalonia.

During the season inclusion programmes using the FutbolNet methodology have been carried at the municipalities involved in #Invulnerables. It is worth highlighting the inclusive work of the Foundation for personal development for those benefitting as well as the promotion of education of values, equality, integration and inclusion.

This collaboration, which is supported by the patron of the Sor Lucía Caram Foundation, is designed to produce coordinated activities directed at children and families that find themselves at risk of exclusion. The Barça Foundation provides the FutbolNet methodology, a programme of sporting activities to improve relations and promote a healthy environment.
Scholas Occurrentes

Scholas Occurrentes is a worldwide network of schools promoted by Pope Francis, whose goal is to integrate educational communities around the world, focusing especially on those with fewer resources. The alliance came together in 2015 when the Scholas Occurrentes Foundation arrived in Tarragona with the Scholas Ciutadania programme. In March 2019, during a few days in Barcelona some 300 second school students took part in activities regarding inequality, gender violence, discrimination, bullying and stereotypes.

‘Scholas Ciutadania’ attempts to promote participation and social, civic and political commitment. As such, it asks the student to get closer to their community in a constructive manner, participating through research and the subsequent proposal of solutions.

Furthermore, the Barça Foundation collaborated with #StopCyberBullyingDay-Scholas Talks, an even in which 1,544 young people and experts took part from 48 different countries on the subject of bullying.
Special Olympics

Amongst the activities carried out were the ‘Special Olympics Run’ through the city of Barcelona and the Euroleague ONE TEAM project that saw the basketball section at Barça collaborate with the different sections at Special Catalunya.

Furthermore, in relation to Barça, the ‘Penya Special’ (Special FC Barcelona Supporters Club) linked to Special Olympics Catalunya and the ACELL Federation was created. Camp Nou hosted a symposium to promote ‘Special’ in ordinary clubs. The Special Olympics National Awards were also given out during the event.

This season events have taken place in Catalonia, Andorra, France and Abu Dhabi.
Catalan Football Foundation

For the third year in a row the Barça Foundation and the Catalan Football Private Foundation organised the football and futsal tournament ‘Enfutbola’ i Futbol per tot el món’ (Get into Football, Football for the world) for players with all types of disabilities.

It was started in 2017 and 350 young people took part and in two years 49 teams have taken part comprising of 700 players. The third edition of the tournament took at the Mapal de Cornellà Llobregat Sporting Complex in Cornellà, Barcelona.

The objective of the tournament was to give the opportunity to take part in a conventional and inclusive competition as well the chance to enjoy an exciting day of sport.

Also, grants were awarded to 450 young people under the age of 19 to allow those players from low income families the chance to play football in an official capacity.

Pau Gasol

In the month of June, the Barca Foundation and the Gasol Foundation signed a collaborative agreement to work together on social projects in Catalonia and the United States of America. This new partnership will try to give support to children and young people from vulnerable groups via healthy practices, sport and education in values. The first example was the training of local and international teaching staff from the Gasol Foundation in the FutbolNet methodology.

As part of this partnership the Barça Foundation will take part in the pioneering study PASSOS which is led by the Gasol Foundation along with the Hospital del Mar Institute for Medical Research and which also has the Probitas Foundation as a principal partner. This study allows the level of physical activity or lack of it in the lifestyle of children and adolescents in Spain to help design measures to improve their habits.

In particular, the Barça Foundation will help the Gasol Foundation assume the costs that carrying out the study in Catalonia will suppose where 38 primary and secondary educational centres have taken part.
Juvenile Justice

The collaboration between the Justice Council and the Barça Foundation allowed the reinsertion of young inmates via the teaching of values such as respect, team work and self-esteem, associated with the playing of team sports. The FutbolNet methodology is the tool used in the educational centres in El Segre (Lleida) and Can Llupià (Barcelona).

The intention is to expand this programme to the six centres of Juvenile Justice that there are in Catalonia.

The programme helps those involved to develop social skills, empathy, control their emotions, improve their self-esteem and put into practice strategies for conflict resolution via dialogue. In these situations, sport has cohesive group focus that encourages fair play and respect towards opponents, invaluable attitudes on the field of play.

District Councils

The Barça Foundation in collaboration with the District Councils of Barcelona, Girona, Lleida and Tarragona carry out each year a social inclusion programme using the FutbolNet methodology and it has been applied in 69 municipalities since 2012. The Catalan municipalities contribute to the implementation of the programme which benefits children at risk of social exclusion.

The partnerships with the District Councils and City Councils that develop the programme allow the methodology to be spread all over Catalonia, helping the physical and emotional well-being of the most vulnerable children.

The programme attempts to use the playing of sport as a catalyst for individual and collective commitment on behalf of the participants towards their communities.
Barça Foundation Report

Partners

Stavros Niarchos Foundation
For the third year in a row the Stavros Niarchos Foundation (SNF) has given its support to the Barça Foundation and its refugee programme in Catalonia, Italy, Greece and Lebanon with the aim of helping children and young people integrate into welcome camps.

The main aim of the collaboration is to offer psychosocial support and help integrate children and young people who have been through the traumatic experience of war and exile. These initiatives have helped improve social harmony, reduce fear and conflict between children and increase self-confidence and their feeling of safety.

Elsewhere, the SNF has been one of the major donors with regards to the hospital project the Sant Joan de Deu Pediatric Cancer Center in which the Leo Messi Foundation also plays an important role.

Fundación Bancaria “la Caixa”
The partnership between the Barça Foundation and ‘la Caixa’ began in 2009 in subsequent years the two organisations have worked together on various projects. This season three such collaborations stand out. The work done with the Pies Descalzos Foundation, the Johan Cruyff Foundation and the support given to the project to prevent violence at school in Catalonia.

At the same time, during the 2018-19 season the Barça Foundation has created awareness workshops on the subject of bullying via sport in primary schools all across Catalonia. 17,885 students in total have taken part in 155 schools in 51 locations in Catalonia.

In previous seasons, collaborative initiatives included ‘We are what we eat’ and ‘Joves solidaris’ as part of the Barça programmes; ‘Barçakids’, ‘FutbolNet’, the objective of which is the promotion of values through sport.

Beko
Once more this season Beko continued to promote healthy living with their ‘Eat Like a Pro’ campaign. In partnership with the Barça Foundation and Unicef, a study was carried out of ‘Healthy Habits’ with the aim of preventing child obesity and raising awareness with regards to the importance of a healthy diet and physical exercise amongst children, using their sporting heroes as role models in following a healthy lifestyle.
Barça Foundation Report

**Scotiabank**
Scotiabank has been a Club and Barça Foundation partner since 2016. Thanks to its commitment the impact of Foundation’s programmes continues to grow in Latin America. This season the FutbolNet methodology has reached 7,800 children in the most vulnerable areas of Mexico, El Salvador, Costa Rica, Colombia, Peru and Chile, where sport is used as a tool for the education of values.

Over these three years the partnership has reached over 12,000 beneficiaries. The practice of sport, well structured, allow children and young people to acquire habits and values that otherwise would be difficult to assimilate, such as teamwork, the spirit of improvement and of individual effort on behalf of the group.

**Mapfre Foundation**
The support of the Mapfre Foundation since 2012 has been key for the success of the prevention of youth violence programme carried out in the Favela de Maré in Rio de Janeiro, and in Sao Paulo (Brazil), where the Barça Foundation have two projects in action.

Thanks to the programme, more than 3,000 children and young people, aged between 8 and 16 and at risk of social exclusion, have been able to have access to playing sport and at the same time benefit from the sense of social harmony and cohesion brought about by group activities.

**Konami**
The Barça Foundation, with the support, has launched an inclusion project via sport aimed at children with differing abilities - intellectual, visual, hearing - in Japan. For this project 110 football coaches were trained in FutbolNet methodology.

In this project children’s participation is promoted regardless of the abilities of each one with the aim to create inclusive spaces amongst children and young people with or without disabilities. The aim of the project is to offer the opportunity for the participants to play and share experiences and also to express themselves without the feeling of exclusion.

**NIKE**
Through the work of Nike and the Barça Foundation, children and young people in the province of Barcelona are able to take part in various sports and play with coaches committed to their development. Sport helps them improve their attention span, their social skills, their attitude and their academic performance.
**Telmex Foundation**

This season the Barça Foundation and the Telmex Foundation have launched a project for the development of FutbolNet in Mexico, which uses football and physical activity as tools for reflection and change in the lives of children and young people who find themselves in a position of social exclusion.

Via the programme values such as effort, respect, team work, humility and ambition are promoted within a culture of cooperation to individuals and groups improve themselves.

This development in Mexico will use the Barça Foundation FutbolNet methodology and the successful experience of the programme ‘From the street to the pitch’ managed by the TELMEX TELCEL Foundation since 2009 and which focuses on supporting young people in vulnerable situations.

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**Climent Guitart Foundation**

The Barça Foundation and the Climente Guitart Foundation have signed a partnership agreement to develop two social projects that help the social inclusion of young migrants without family or guardians and the emotional welfare of children who have overcome serious illness, aiding them to strengthen positive emotions.

During this season a hospitality industry camp has been held for youngsters without parents or guardians or those accompanied by teaching staff at Lloret de Mar where they have received training in the industry field.

The camp has as its objective the acquisition of skills and abilities that may help them fulfill a professional role, developing them so they can meet labour requirements and receive guidance in the transition to working life.

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**Thom Browne**

For the second year in a row the New York City Department of Education (DOE) has worked with the Barça Foundation, with the support of Thom Browne, in the incorporation of the FutbolNet methodology to the physical education study plan and extracurricular programme to help the integration of children with special needs via sport.

During the season students in seven public schools in New York City from District 75 have used sport to improve their ability to communicate and work as a team.

The Physical Education teachers of the schools selected have received training in the FutbolNet methodology and intensive sessions on professional development and training organised by the Barça Foundation. The programme also included visits from FutbolNet experts who helped with management and additional support during the school year.

The programme concluded with a great inclusive festival on Randall Island in New York with more than 350 local students.
AGBAR

Thanks to the collaboration with the AGBAR Foundation, children and young people linked to the 250 social organisations around Catalonia that work with the Barça Foundation have been able to experience the emotion of attending Barça games at Camp Nou.

Bogotá Chamber of Commerce

The Barça Foundation and the Bogotá Chamber of Commerce (CCB), with the support of the Secretary of Security, Coexistence and Justice from the district, have established an agreement to develop programmes together for the prevention of violence via the FutbolNet methodology in order to reach more than 500 young people in five locations in Bogotá.

SHELL

El suport de Shell fa possible que la Fundació Barça arribi a Shell’s support makes it possible for the Barça Foundation to reach 6,000 children in Qatar, Egypt and Saudi Arabia and to allow young girls, many of them with Down’s Syndrome, to take part in sport.

Via the FutbolNet methodology, education in values, social inclusion and gender equality is promoted. Shell has given its support to Foundation programmes since 2012 and has helped reach more than 20,000 young beneficiaries in various countries.

Others

Amongst other collaborations with the Foundation, it is also worth mentioning contributions by Airpharm, Mundo Sano and the Danish Refugee Council.
Espai Barça Fundació

During the season the Espai Barça Foundation has seen more than 75,000 visits to the space that allows people via new technology to find out more on the work of the organisation. Located in the Sala París at Camp Nou, it demonstrates the transformative power of sport via the Foundation’s programmes, partnerships and methodologies.

At the same time the space’s contents have been brought up to date and a new projection zone for documentaries about the programmes and campaigns that have been undertaken.

Influencers meeting

With the objective of promoting the Foundation’s work this season the informative meetings have continued with figures from various social and business areas amongst which we find: representatives from Universities and business schools in Barcelona, directors of secondary schools in Barcelona from the neighbourhoods of Les Corts, Sants and Sant Gervasi; managers of main hospital centres in Barcelona and the Barcelona Matinera Supporters’ Club (Arsenal). Also, at club level there have been meetings with an important representation from Barça Legends, senior figures from the sports area of the club, the women’s first team and the handball first team.

Meetings have included a visit to the Barça Foundation Space and then a talk regarding the organisation’s work from the Barça Foundation and FC Barcelona first vicepresident Jordi Cardoner and the director of the Barça Foundation Mària Vallès.
Volunteering with Barça Members

From the pilot programme of the 2017/18 season, the Barça Foundation, together with the Club Social Area and with the support of the ‘Agrupació Barça Jugadors’ once again promoted the volunteer programme, in which a total of 40 people took part, between members and former players.

In line with the programme’s objective, the initiative has succeeded in its objective of bringing FC Barcelona members closer to the Foundation and creating social sensitivity. Regarding the support of FutbolNet, volunteer participants collaborated to achieve the programme’s objective, which is to promote the inclusion of children and young people by means of sport. As such, 7 young members, between the ages of 18 and 30 and ex-players were able to help promote the FutbolNet session that take place weekly all over Catalonia.

With regards the Robot Pol project, the volunteers have had a leading role in helping the visits from the Museum, home or hospital. Thanks to the 33 volunteers who have helped with the project, 100 children have been able to forget about their illness for a while and experience positive emotion enjoying the Camp Nou Experience.

Testimonials

“The mere fact of seeing that, for a while, they are able to escape from the hospital environment is an important step.”

“A fulfilling experience. The gratitude from the children and the families, you can’t put a price on that.”

Barça Foundation and the Messi Foundation at the Buenos Aires book fair

A party from FC Barcelona formed by Teresa Basilio, culture delegate of the Board of Directors; Josep Vives, the Club spokesman and Nicolás Rubio, international programme coordinator at the Barça Foundation, took part in the 45th edition of the Buenos Aires International Book Fair. The visit, organised in partnership with the Ramon Llull Institute, is part of the Club’s culture strategy with the objective of highlighting the Foundation’s activities on an international scale.

The Club and Barça Foundation representatives took part in various events to highlight the Club’s sporting, social and cultural dimension. It is worth also noting the conference “Barça Foundation and Leo Messi Foundation united forces for social inclusion via sport in Rosario.”
BCN Sports Film Festival

The 1899 Auditorium was the venue on 5 July for one of the sessions of the 10th edition of the BCN Sports Film Festival, titled ‘Els Colors de l’esport’. Amongst the six short films presented, one was dedicated to FC Barcelona player Ousmane Dembélé. The documentary shows how the 21 year old Frenchman has become a hero for the suburb of Madeleine in his home town of Évreux in Normandy. Through the eyes of the neighbourhood children, friends and teachers his successful rise to the top of the sport is portrayed. It is the first time the film has been shown at a festival.

The BCN Sports Film Festival is an internationally renowned event in the sporting world. The festival is open to all types of audiovisual productions that sport as their subject. From 3 to 9 June audiovisual works in differing genres and formats were made available, human stories on rivalry, team work or solo work, individual or collective effort that end up forming part of life and the evolution of children and young people all over the world.

Amongst its main objectives we find the search, the broadcasting and the study of audiovisual creations related to sport in general in all its forms of expression. The phenomenon of sport as social representation explains its relevance as a spectacle.

Sport newspaper “Premi valors solidaris”

The Barça Foundation was awarded with the Sport newspaper “Premi valors solidaris”, a new event in Spain, which rewards sportmen and women, institutions, foundations and businesses who have best been able to embody human and sporting values during 2018. Present at the event were Jordi Cardoner, first vicepresident of FC Barcelona and Barça Foundation and Josep Vives, FC Barcelona spokesman for the Board of Directors.

The aim of the awards is to publicise the social and sporting events that help sport to its highly valued place in society. All ideas and projects that can serve as a guide, reference or example in both individual and collective areas are considered. Values such as effort, empathy, thinking of others, discipline and the ability for self-improvement.
Participation in the UNHCR Forum in Geneva

Jordi Cardoner, first vicepresident of FC Barcelona and Barça Foundation, explained the support programme child refugees from the Barça Foundation with the support of the SNF, in an event organised by the United Nations Refugee Agency (UNHCR) at their headquarters in Geneva on the challenges facing the protection of refugees in urban environments.

The first vicepresident, together with various leaders from international organisations, municipal administrations, figures from the world of professional sport and society, used the meeting to discuss the multiple roles that sport fulfills to achieve positive results for the communities of refugees and displaced people. The Barça Foundation via their Fút bolNet methodology give psychosocial support to children and young refugees and help their integration into welcome camps, specifically in Greece, Italy, Lebanon and most recently Catalonia. The evaluation report carried out this year has allowed the impact of the programme to be analysed amongst which stand out the increase in confidence and self esteem of the participants, the impact on the improvement in their attitude and how they have managed to live in a more peaceful and secure space.

Charity Sports Stories

Marc-André ter Stegen, FC Barcelona goalkeeper, was the face of the 15th edition of the ‘Charity Sports Stories’ book, an initiative from a group of more than 50 well-known sports journalists that is supported by the Barça Foundation. The presentation was attended by the German goalkeeper and also Pare Manel, the driving force behind the organisation benefitting from this edition of the book. The Pare Manel Foundation is a non-profit making organisation, based in the neighbourhoods of Verdum and Roquetes in Barcelona, which develops and leads social and educational projects aimed at children, young people and families who find themselves in a socially vulnerable situations.

Newspaper Sport ‘Culer of the year’ award

The newspaper ‘Sport’ this year launched the ‘Culer of the year’ award and the first recipient was Éric Abidal who was presented with the prize during the inaugural Gala on 14 February in the 1899 Auditorium. At the gala awards were also presented to Nujeen Mustafá, the Syrian girl who was the focus of the Barça Foundation’s Christmas campaign (culer international award), the Leo Messi Foundation (social work award), Sor Lucia Caram, trustee of the Barça Foundation (special award), Xavi Pascual, Barça handball coach (culer career award) and Joan Casals ‘L’Avi del Barça’ (culer member of the year).

Present at the gala were FC Barcelona president Josep Maria Bartomeu, vicepresident Jordi Cardoner, sporting vice-president Jordi Mestre, board members Pau Vilanova, Xavier Vilajosana and Jordi Agremí as well as Club CEO Òscar Grau and first team technical secretary Éric Abidal.
**BRÁCIA FOUNDATION REPORT**

**ACTIVITIES**

**Amateur sports with the Foundation**

New this season has been the wearing of the Barça Foundation logo by the FC Barcelona amateur sports teams. This collaboration was the first time the teams had worn a brand in common (with the exception of the ice skating team who do not have a jersey). This partnership between the Foundation and the Amateur Sports reinforces the social implication of those sections and also makes use of the jerseys of each sport.

The collaboration was announced at the presentation event for the Barça Amateur sports which took place at the Palau Blaugrana and which involved more than 1,000 sportsmen and women from the various sports. At the start of the event, a team photo was taken with a member of each sport wearing their shirt, all accompanied by Jordi Cardoner representing the Foundation and Oriol Tomàs representing the Amateur Sports.

**University and Society award**

The Barça Foundation has been recognised for its work in support of access to education for children all around the world by receiving the University and Society award from the Social Council of the UAB. The awards have been in place for a long time, this year has been the first time that a prize ceremony has been organised. The first vicepresident of Barça and Foundation Jordi Cardoner received the award in an event that took place at the UAB.

Over the last 15 years the council has awarded the prize to a variety of figures; Juan Marsé, Jordi Solé Tura, Anna Veiga, Carlos Jiménez Villarejo, Paco Candel, Anna Lizarán, Andreu Mas-Colell, Josep M. Bricall, Iñaki Gabilondo, Maria Reig, Maria Jesús Izquierdo, Josep Oliu, Johan Cruyff, Joan Soto, Josep Cuni, Bonaventura Clotet and the women of El Celler de Can Roca.
Barçaland and the City of Dreams

This season the Barça Foundation has once again made its presence felt at two child focused events during the Christmas period, Barçaland and the City of Dreams, with the objective of contributing to raising awareness amongst children and situations and exclusion.

Firstly, the Foundation played a role in Barçaland: a child centred event that is organised every year by the Club and that this season was held between 23 December and 5 January at the esplanade at Camp Nou. During the festival, 523 children were able to enjoy the activities launched by the Foundation within the 3x3 football field that had been specially set up.

As well, the Barça Foundation has had a space at the City of Dreams, a festival organised by the Barcelona Montjuïc Fair from 27 to 31 December with two football fields and a basketball court. The Foundation’s activities saw 4,671 children take part.

In both initiatives, via their activities, the Foundation has highlighted three areas: Bullying, refugees and including people with disabilities, using the FutbolNet methodology; which has allowed experience and reflection on those topics.

With regards to refugees, the activity attempted to get children to reflect the experiences that refugees go through, using elements such as maps and images of the journeys undertaken by refugees. Secondly, children have been encouraged to have show attitudes of ‘welcoming’ and integration during games.

With regards to bullying, the objective was to clarify the phenomenon and apply cooperation strategies.

Finally, in the case of functional diversity, empathy towards those with disabilities was promoted, using various support mechanisms (wheelchairs, glasses) during basketball or football matches.

‘Masia Emoció’ Programme

In the 2017/18 season, the Foundation collaborated in the ‘Masia Emoció’ emotional education programme, which involved 643 athletes from the Club’s youth categories (u8, u10, u12, u14, u16 and 19).

In a total of 60 sessions, different aspects were addressed, depending on the needs of athletes: Self-esteem, knowledge of the brain, emotions, assertive communication, empathy, management of fear and creativity. The programme also went beyond the athletes, and there were 22 training sessions aimed at people in the athletes’ surroundings, adapted to their profile such as coaches (training in emotions), taxi divers (accompanying sports people), the Sports Committee and the staff of Masia 360.
Communication and visibility

During the 2018/19 season we have consolidated the communication plan set out in the Strategic Plan which includes specific activities to celebrate 25 years since the creation of the Foundation. This anniversary focuses the communication programme for the year. For this reason, a specific plan has been designed that will continue to be developed during the new season.

We have created new contents to explain and publicise the work of the Foundation in Catalonia and around the world via various media (magazine, web, social media, conferences, Barça TV, external media). In total 22 videos have been made, four editions of the Foundation magazine have been published, 91 press releases as well as various studies and reports. Furthermore, more than 35 Foundation events have been covered with various press conferences also having been given in Catalonia and in other countries in which the Foundation works.

Foundation magazine
The corporate Foundation magazine has undergone an important revamp with an increase in the number of pages (currently 52) and it is now published three times a year. These changes have been made in order to offer our members deeper coverage of the important social areas in which the Foundation is working.

The objective of this revamp is to improve transparency, knowledge and awareness of certain problems. As a result we have strengthened our collaborative work with freelance journalists specialised in social and humanitarian topics and we have given priority to photojournalism and design.

New multimedia format
From issue number 14 of the REVISTA FUNDACIÓ BARÇA is has been available in a new multimedia version that adapts to the current trends in consuming content. FC Barcelona members can now enjoy the Foundation’s official magazine in mobile and tablet format.

The new version maintains the majority of features from the printed version but what has changed is the way in which they are presented. Photo galleries, videos, visual material and infographics help complement articles in an interactive and natural fashion. The overall objective has been to develop the publication for bring it closer to the members and make the consumption of content more comfortable. Members will continue to receive the printed version by mail as always.
Web

The release of the new website has meant an improvement in the quality of visits for the users. The number of pages visited in each visit by users and the time consuming content has increased. It is worth pointing out that the Foundation website has had more than 267,000 visits during the season.

Digital Communication Social Media

The Barça Foundation is for another season the sporting Foundation with most followers around the world. Interactions with users via content generated by the Foundation has risen exponentially, especially on Twitter and Instagram, where we have doubled our engagement with regards to the previous season. As such, the idea of relating the stories of those who have benefitted from the Foundation’s work via videos and photographs remains an important one. During the season then number of visualisations for Foundation videos has gone 1.5 million and has generated more than 350,000 interactions.
External media

There has been an important increase in the presence of information about the Foundation’s work, on television, the written press and online, with regards to external media, especially concerning coverage of key events (presentation of the report ‘Getting into the game’ with Unicef, Symposium II on bullying and the agreement with the Gasol Foundation…) or trips with external media (Colombia, Saudi Arabia, Brazil, Lebanon, Greece…).

Content about the Foundation have appeared in the sporting media and the general media and have improved in national and international media the prestige and the awareness of the Barça Foundation’s work.
FINANCIAL STATEMENTS FOR THE YEAR (ended June 30, 2019), AND MANAGEMENT REPORT, TOGETHER WITH THE AUDIT REPORT THEREON (issued by an independent auditor)

(Translation of financial statements and management report originally issued in Catalan. In the event of discrepancy, the Catalan-language version prevails)
AUDIT REPORT ON FINANCIAL STATEMENTS ISSUED BY AN INDEPENDENT AUDITOR

To the Board of Trustees of Fundació Privada Futbol Club Barcelona:

Opinion

We have audited the financial statements of Fundació Privada Futbol Club Barcelona (the Foundation), which comprise the balance sheet at June 30, 2019, the income statement, the statement of changes in equity, the cash flow statement, and the notes therefor for the year then ended.

In our opinion, the accompanying financial statements give a true and fair view, in all material respects, of the equity and financial position of the Foundation at June 30, 2019 and of its financial performance and its cash flows for the year then ended in accordance with the applicable regulatory framework for financial information in Spain (identified in Note 2 to the accompanying financial statements) and, specifically, the accounting principles and criteria contained therein.

Basis for opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Foundation in accordance with the ethical requirements, including those related to independence, that are relevant to our audit of the financial statements in Spain as required by prevailing audit regulations. In this regard, we have not provided non-audit services nor have any situations or circumstances arisen that might have compromised our mandatory independence in a manner prohibited by the aforementioned requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Most relevant audit issues

Most relevant audit issues are those matters that, in our professional judgment, were the most significant assessed risks of material misstatements in our audit of the financial statements of the current period. These risks were addressed in the context of our audit of the financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these risks.
Revenue recognition

Description
As detailed in Note 13.1 to the accompanying financial statements, at June 30, 2019 the Foundation has recorded under the “Donations and other income from activities” and “Grants, donations and other income” headings the income from donations and contributions made by other institutions for an overall amount of 13,125,628 euros. The accrual of this income, as well as the allocation of the contributions to their purpose in accordance with the agreements signed, has been a significant matter in our audit.

Our response
As part of our audit work, we have analyzed the procedures established by the Foundation for revenue recognition. However, within the framework for these procedures we have requested the corresponding supporting documentation, including the agreements signed by the contributors, focusing on their correct booking and verifying that they have been allocated to their purpose as established in the abovementioned agreements and in the several projects carried out by the Foundation during the year ended June 30, 2019.

Other information: Management report

Other information refers exclusively to the management report for the year ended June 30, 2019, the preparation of which is the responsibility of the Foundation’s Board of Trustees and is not an integral part of the financial statements.

Our audit opinion on the financial statements does not cover the management report. In conformity with prevailing audit regulations in Spain, our responsibility in terms of the management report is to assess and report on the consistency of the management report with the financial statements based on the knowledge of the entity we obtained while auditing the financial statements, and not including any information not obtained as evidence during the course of the audit. In addition, our responsibility is to assess and report on whether the content and presentation of the management report are in conformity with applicable regulations. If, based on the work carried out, we conclude that there are material misstatements, we are required to disclose them.

Based on the work performed, as described in the above paragraph, the information contained in the management report is consistent with that provided in the financial statements for the year ended June 30, 2019 and their content and presentation are in conformity with applicable regulations.

Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible for the preparation of the accompanying financial statements so that they give a true and fair view of the equity, financial position and results of the Foundation, in accordance with the regulatory framework for financial information applicable to the entity in Spain, identified in Note 2 to the accompanying financial statements, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible for assessing the Foundation’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.
Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.

- Conclude on the appropriateness of the Board of Trustees’ use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Trustees of the entity regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated with the Board of Trustees of the entity, we determine those that were of most significance in the audit of the financial statements of the current period and are therefore the most significant assessed risks.
We describe those risks in our auditor’s report unless law or regulation precludes public disclosure about the matter.

ERNST & YOUNG, S.L.
(Registered in Spain’s Official Register of Auditors under No. 30536)

(Original in Catalan signed by Xavier Pujol Pamies, registered in Spain’s Official Register of Auditor under No. 18302)

September 20, 2019
## BALANCE SHEET AT JUNE 30, 2019

(Euros)

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Notes</th>
<th>06/30/2019</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>NON-CURRENT ASSETS:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible assets</td>
<td>Note 5</td>
<td>237,797</td>
<td>159,343</td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>Note 6</td>
<td>102,164</td>
<td>104,704</td>
</tr>
<tr>
<td>Financial investments</td>
<td></td>
<td>6,955</td>
<td>6,955</td>
</tr>
<tr>
<td><strong>Total non-current assets</strong></td>
<td></td>
<td>346,916</td>
<td>271,002</td>
</tr>
<tr>
<td>CURRENT ASSETS:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Users, sponsors and trade for activities and other receivables</td>
<td>Note 7</td>
<td>7,307,967</td>
<td>6,260,162</td>
</tr>
<tr>
<td>Users and trade receivables for sales and rendering of services</td>
<td>Note 14.3</td>
<td>4,414,708</td>
<td>4,288,840</td>
</tr>
<tr>
<td>Receivable from employees</td>
<td>Note 7</td>
<td>3,074</td>
<td>1,250</td>
</tr>
<tr>
<td>Financial investments</td>
<td>Note 8</td>
<td>243,089</td>
<td>182,814</td>
</tr>
<tr>
<td>Accruals</td>
<td></td>
<td>225,541</td>
<td>198,382</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td></td>
<td>978,719</td>
<td>1,596,023</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td></td>
<td>8,755,316</td>
<td>8,237,381</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td></td>
<td>9,102,232</td>
<td>8,508,383</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>Notes</th>
<th>06/30/2019</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>EQUITY:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital and reserves</td>
<td></td>
<td>983,394</td>
<td>892,262</td>
</tr>
<tr>
<td>Surpluses from prior years</td>
<td></td>
<td>291,250</td>
<td>289,291</td>
</tr>
<tr>
<td><strong>Surplus positive (negative) for the year</strong></td>
<td></td>
<td>91,132</td>
<td>1,959</td>
</tr>
<tr>
<td><strong>Total equity</strong></td>
<td></td>
<td>983,394</td>
<td>892,262</td>
</tr>
<tr>
<td>CURRENT LIABILITIES:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade and other payables</td>
<td></td>
<td>2,646,592</td>
<td>6,609,826</td>
</tr>
<tr>
<td>Suppliers and beneficiaries</td>
<td>Note 12</td>
<td>5,875,039</td>
<td>5,721,609</td>
</tr>
<tr>
<td>Supplier, group companies</td>
<td>Note 14.3</td>
<td>1,527,608</td>
<td>750,564</td>
</tr>
<tr>
<td>Employee benefits payable</td>
<td></td>
<td>135,635</td>
<td>51,125</td>
</tr>
<tr>
<td>Other payables to public administrations</td>
<td>Note 11.1</td>
<td>117,040</td>
<td>86,530</td>
</tr>
<tr>
<td>Accruals</td>
<td></td>
<td>472,246</td>
<td>1,006,295</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td></td>
<td>8,118,838</td>
<td>7,616,121</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td></td>
<td>9,102,232</td>
<td>8,508,383</td>
</tr>
</tbody>
</table>

Notes 1 to 15 to the accompanying financial statements are an integral part of the balance sheet at June 30, 2019.
### Income Statement for the Year Ended June 30, 2019

(Euros)

<table>
<thead>
<tr>
<th>Notes</th>
<th>2018/19</th>
<th>2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Continuing Operations:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income from activities</td>
<td>Note 13.1</td>
<td>17,710,628</td>
</tr>
<tr>
<td>Income from promotions, sponsors and collaborators</td>
<td>Note 14.3</td>
<td>4,585,050</td>
</tr>
<tr>
<td>Donations and other income from activities</td>
<td></td>
<td>1,200,642</td>
</tr>
<tr>
<td>Grants, donations and other income</td>
<td></td>
<td>1,424,956</td>
</tr>
<tr>
<td>Aids granted and other expenses</td>
<td>Note 13.3</td>
<td>(9,205,023)</td>
</tr>
<tr>
<td>Cost of sales</td>
<td></td>
<td>(447,278)</td>
</tr>
<tr>
<td>Employee benefits expense</td>
<td>Note 13.4</td>
<td>(1,604,213)</td>
</tr>
<tr>
<td>Wages and salaries</td>
<td></td>
<td>(1,242,392)</td>
</tr>
<tr>
<td>Social security costs</td>
<td></td>
<td>(561,821)</td>
</tr>
<tr>
<td>Other operating expenses</td>
<td></td>
<td>(6,284,725)</td>
</tr>
<tr>
<td>External services</td>
<td>Note 13.5</td>
<td>(6,284,319)</td>
</tr>
<tr>
<td>Taxes</td>
<td></td>
<td>(406)</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>Notes 5 &amp; 6</td>
<td>(55,656)</td>
</tr>
<tr>
<td>Impairment losses and gains (losses) on disposals of non-current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Operating Profit/(Loss)</strong></td>
<td></td>
<td>115,275</td>
</tr>
<tr>
<td>Finance income</td>
<td></td>
<td>383</td>
</tr>
<tr>
<td>From marketable securities and other financial instruments</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>Finance costs</td>
<td></td>
<td>(3,274)</td>
</tr>
<tr>
<td>Third-party borrowings</td>
<td></td>
<td>(3,274)</td>
</tr>
<tr>
<td>Exchange gains (losses)</td>
<td></td>
<td>(21,250)</td>
</tr>
<tr>
<td><strong>Finance Cost</strong></td>
<td></td>
<td>(24,141)</td>
</tr>
<tr>
<td><strong>Profit/(Loss) Before Tax</strong></td>
<td></td>
<td>91,132</td>
</tr>
<tr>
<td>Income tax</td>
<td>Note 11.2</td>
<td></td>
</tr>
<tr>
<td><strong>Profit/(Loss) For the Year from Continuing Operations</strong></td>
<td></td>
<td>91,132</td>
</tr>
<tr>
<td><strong>Positive Surplus for the Year</strong></td>
<td></td>
<td>91,132</td>
</tr>
</tbody>
</table>

Notes 1 to 15 to the accompanying financial statements are an integral part of the income statement for the year ended June 30, 2019.
# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2019

## A) STATEMENT OF RECOGNIZED INCOME AND EXPENSES
### (Euros)

<table>
<thead>
<tr>
<th>Notes</th>
<th>2018/19</th>
<th>2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROFIT/(LOSS) FOR THE YEAR (I)</td>
<td></td>
<td>91,132</td>
</tr>
<tr>
<td>Income and expenses recognized directly in equity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Grants, donations and bequests received</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL INCOME AND EXPENSES RECOGNIZED DIRECTLY IN EQUITY (II)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amounts transferred to income statement:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Grants, donations and bequests received</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL AMOUNTS TRANSFERRED TO INCOME STATEMENT (III)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL RECOGNIZED INCOME AND EXPENSES (I+II+III)</td>
<td></td>
<td>91,132</td>
</tr>
</tbody>
</table>

Notes 1 to 15 to the accompanying financial statements are an integral part of the statement of recognized income and expenses for the year ended June 30, 2019.

## B) STATEMENT OF ALL CHANGES IN EQUITY
### (Euros)

<table>
<thead>
<tr>
<th>Endowment fund</th>
<th>Surpluses from prior years</th>
<th>Surplus for the year</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 06/30/2017</td>
<td>601,012</td>
<td>569,747</td>
<td>(280,456)</td>
</tr>
<tr>
<td>- Distribution of surplus from prior year</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Distribution of surpluses from prior years</td>
<td>-</td>
<td>(280,456)</td>
<td>280,456</td>
</tr>
<tr>
<td>- Total recognized income and expenses</td>
<td>-</td>
<td>-</td>
<td>1,959</td>
</tr>
<tr>
<td>Balance at 06/30/2018</td>
<td>601,012</td>
<td>289,291</td>
<td>1,959</td>
</tr>
<tr>
<td>- Distribution of surplus from prior year</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Distribution of surpluses from prior years</td>
<td>-</td>
<td>-</td>
<td>(1,959)</td>
</tr>
<tr>
<td>- Total recognized income and expenses</td>
<td>-</td>
<td>-</td>
<td>91,132</td>
</tr>
<tr>
<td>Balance at 6/30/2019</td>
<td>601,012</td>
<td>291,250</td>
<td>91,132</td>
</tr>
</tbody>
</table>

Notes 1 to 15 in the accompanying financial statements are an integral part of the statement of all changes in equity for the year ended June 30, 2019.
# CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2018
(Euros)

<table>
<thead>
<tr>
<th>Notes</th>
<th>2018/19</th>
<th>2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES (I)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit/(loss) for the year before tax</td>
<td>91,132</td>
<td>1,959</td>
</tr>
<tr>
<td>Adjustments to profit</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Depreciation and amortization</td>
<td>55,656</td>
<td>12,907</td>
</tr>
<tr>
<td>- Finance income</td>
<td>(583)</td>
<td>-</td>
</tr>
<tr>
<td>- Finance costs</td>
<td>3,274</td>
<td>4,527</td>
</tr>
<tr>
<td>- Exchange gains (losses)</td>
<td>21,250</td>
<td>7,447</td>
</tr>
<tr>
<td>- Assets accruals recognized in profit or loss, net</td>
<td>114,243</td>
<td>672,232</td>
</tr>
<tr>
<td>- Liabilities accruals recognized in profit or loss, net</td>
<td>(3,302,742)</td>
<td>(998,482)</td>
</tr>
<tr>
<td>Changes in working capital</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Trade and other receivables</td>
<td>(1,069,053)</td>
<td>(1,036,605)</td>
</tr>
<tr>
<td>- Inclusion of assets accruals</td>
<td>(141,402)</td>
<td>(510,525)</td>
</tr>
<tr>
<td>- Trade and other payables</td>
<td>1,036,764</td>
<td>2,164,418</td>
</tr>
<tr>
<td>- Inclusion of liabilities accruals</td>
<td>2,768,693</td>
<td>877,441</td>
</tr>
<tr>
<td>Other cash flows from operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Interest paid</td>
<td>(3,274)</td>
<td>(4,527)</td>
</tr>
<tr>
<td>- Interest received</td>
<td>583</td>
<td>-</td>
</tr>
<tr>
<td>Total operating activities</td>
<td>(425,459)</td>
<td>1,195,992</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES (II)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments on investments</td>
<td>(191,845)</td>
<td>(328,925)</td>
</tr>
<tr>
<td>- Intangible assets</td>
<td>(129,337)</td>
<td>(141,023)</td>
</tr>
<tr>
<td>- Property, plant and equipment</td>
<td>(2,233)</td>
<td>(5,088)</td>
</tr>
<tr>
<td>- Other financial assets</td>
<td>(60,275)</td>
<td>(182,814)</td>
</tr>
<tr>
<td>Proceeds from disposals</td>
<td>-</td>
<td>1,286</td>
</tr>
<tr>
<td>- Property, plant and equipment</td>
<td>-</td>
<td>1,286</td>
</tr>
<tr>
<td>Total investing activities</td>
<td>(191,845)</td>
<td>(327,639)</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM FINANCING ACTIVITIES (III)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from and payments of financial liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Issue of other borrowings</td>
<td>-</td>
<td>(22,661)</td>
</tr>
<tr>
<td>- Repayment and redemption of other borrowings</td>
<td>-</td>
<td>(22,661)</td>
</tr>
<tr>
<td>Total financing activities</td>
<td>-</td>
<td>(22,661)</td>
</tr>
<tr>
<td><strong>NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS (I+II+III)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(617,304)</td>
<td>845,692</td>
<td></td>
</tr>
</tbody>
</table>

Cash and cash equivalents at July 1 1,596,023 750,332
Cash and cash equivalents at June 30 978,719 1,596,023

Notes 1 to 15 to the accompanying financial statements are an integral part of the cash flow statement for the year ended June 30, 2019.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

1. Activity of the Foundation

The Fundació Privada Futbol Club Barcelona (hereinafter, the “Foundation”) was established on 18 July 1994, for an indefinite period, and registered in the Registry of Foundations of the Generalitat de Catalunya on 18 October 1994, with its registered address at Avinguda Aristides Maillol, s/n (Barcelona). The Foundation obtained the classification of a charitable foundation of a cultural nature.

Its main purpose and principal activity are the not-for-profit dissemination and promotion of the sporting, cultural and social dimension of FC Barcelona within the sports and cultural community of society at large, as stipulated in Article 4 of the Articles of Association of the Foundation. In this regard, and without limitation, they are understood as activities or objectives aimed at achieving, among others, the following ends:

- Promote the social projection of FC Barcelona.
- Collaborate with FC Barcelona in the manner and to the extent that is considered possible and desirable, as well as with other social, cultural, artistic, charitable and sports institutions.
- Contribute to the institution of awards and/or grants for all kinds of studies and research on social, economic, cultural and sporting problems in Catalonia.
- Set up specific awards by the Foundation to highlight the most significant figures in Catalan sport.
- Promote the creation of scholarships and grants for young players from disadvantaged backgrounds, to facilitate access to studies or occupations of all kinds.
- Carry out activities related to the principles and objectives of international cooperation for development.
- Prevent social exclusion and promote social benefits for children and adolescents and their families who are vulnerable and at risk of social exclusion.

1.1. Activities undertaken during the year

The main activities carried out during the 2018/2019 season were:

- Organisation of social action activities and transmission of values.

During the year ended 30 June 2019, the Foundation continued to be organised around the 3 defined pillars of action:

- Prevention of violence and conflict resolution
- Fight against social exclusion and discrimination
- Access to and reinforcement of education

It has entered into different Alliances, Collaborations and Own Programmes that aim to use sport as a development tool, contributing to the integration of children and youth affected by violence, illness, inequality and discrimination.

In this regard, the different awareness campaigns carried out such as "Barça against Bullying", "Refugees", "World Children’s Day" (together with UNICEF), "Women’s Day", "Sports for Development" and especially the "New Rules" campaign.

Within the framework of its own programmes, FutbolNet, the Foundation’s main methodological tool, has promoted socio-educational inclusion and reduced the prevalence of peer violence among 146,225 children and young people by promoting the positive values that are derived from the practice of sports, both in Catalonia and in different international countries. The paediatric emotional wellness programme, through the execution of experiences and the provision of materials and/or tickets, has made it possible to fulfil the dreams of some 176,554 children who suffer from an illness or are in a situation of social vulnerability.
The Bullying programme was launched last season with the aim of helping to prevent bullying, using sport as a pedagogical tool, especially among primary school children. Prevention of bullying has been performed in the scholastic sphere and in the sporting field (coaches).

- **Communication**

  This year, work was done to increase the visibility, positioning, credibility and transparency of the Foundation. The communication was reinforced, both online and offline. Three issues were published of the Foundation’s magazine, more work was done on the new website and the channels on social networks, reaching more than 5.5 million followers.

- **Contributions to UNICEF and Sant Joan de Déu Hospital**

  During the year ended 30 June 2019, the Foundation made contributions to UNICEF to support programmes and projects that benefit more than 424,894 children so they can have access to quality education, sports and games in China, Brazil, Ghana and South Africa. Funds were also allocated to humanitarian emergencies for Indonesia and Mozambique, in the joint investigation shown with the presentation of the "Getting into the Game” report and the holding of a workshop to investigate the impact of sport on childhood development (S4D).

  The contributions to the Sant Joan de Déu Hospital have been made with the purpose of contributing to the construction of the Paediatric Cancer Centre. This year the foundation stone was laid and the necessary money secured to ensure its construction.

1.2. **Principal financiers and grants awarded**

In relation to the information requirements of Decree 125/2010 of 14 September, the Foundation’s trustees state that the Foundation mainly granted monetary contributions to UNICEF and Sant Joan de Déu Hospital as mentioned in the previous paragraphs during the year ended on 30 June 2019.

On the other hand, the most significant collaboration agreements and subsidies entered into with third parties as of 30 June 2019, are as follows:

<table>
<thead>
<tr>
<th>Summary of collaboration agreements with third parties</th>
<th>Amount (euros)</th>
<th>Rights and obligations for the Foundation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Futbol Club Barcelona</td>
<td>4,585,000</td>
<td>Amount received for foundational projects</td>
</tr>
<tr>
<td>Stavros Niarchos Foundation</td>
<td>3,349,829</td>
<td>Amount received for implementing projects with refugees in Italy, Greece and Lebanon and contribution to the Pediatric Cancer Center.</td>
</tr>
<tr>
<td>Scotia Bank</td>
<td>1,023,400</td>
<td>Amount received for implementing FutbolNet activities in Peru, Mexico, Colombia, Costa Rica, Chile and El Salvador</td>
</tr>
<tr>
<td>Beko</td>
<td>1,000,000</td>
<td>Amount received for collaborative projects for the alliance with UNICEF</td>
</tr>
<tr>
<td>Fundació Bancària La Caixa</td>
<td>600,000</td>
<td>Amount received to implement the anti-bullying programme in schools and others centres</td>
</tr>
</tbody>
</table>

1.3. **Information about the users or beneficiaries of the activities, breaking down the information by gender and detailing the differentiated impact of these activities on men and women**

The Trustees of the Foundation state that the activities carried out by the Institution are basically intended to promote equality and solidarity and that in their use they do not discriminate between men and women.

1.4. **Information on the actions carried out to promote conditions of equal treatment and opportunities between women and men during the year**

The personnel recruitment policy of the Foundation is based on equal treatment and opportunities, since objective criteria of equality are used while never discriminating because of gender.
2. **Basis of presentation of the annual accounts**

2.1. **Regulatory framework for financial information applicable to the Foundation**

As at 30 June 2019, the regulatory framework for financial information applicable to the Foundation is established in:

- Decree 259/2008, of 23 December, which approves the Accounting Plan of Foundations and Associations subject to the legislation of the Generalitat de Catalunya.

- Decree 125/2010, of 14 September, that partially modifies some aspects of the Accounting Plan of Foundations and Associations (Decree 259/2008).

- Civil Code of Catalonia and other commercial legislation.


- Instructions of the Department of Economy and Knowledge of the Generalitat of Catalonia and controlling entities.

- The remaining obligatory rules issued by the Institute of Accounting and Auditing of Accounts (ICAC) in the development of the General Accounting Plan and its complementary regulations.

- Act 49/2002, of 23 December, of the Tax Regime for non-profit entities and tax incentives for patronage.

- General Accounting Plan approved by Royal Decree 1514/2007, of 16 November, which was modified in 2016, by Royal Decree 602/2016, of 2 December, and its sectoral adaptations.

2.2. **True and fair view**

The accompanying annual accounts have been prepared from the accounting records of the Foundation and are presented in accordance with the regulatory framework for financial information applicable to the entity, and in accordance with the accounting principles and criteria contained therein, so that they show the true and fair view of the assets, the financial situation, the statement of changes in equity, the results and the cash flows of the Foundation during the corresponding year. These annual accounts will be subject to the approval of the Board of Trustees and it is estimated that they will be approved without modification. On the other hand, the annual accounts for the year ended 30 June 2018, were approved by the Board of Trustees on 1 October 2018.

2.3. **Non-mandatory accounting principles applied**

No non-mandatory accounting principles have been applied. Additionally, the Board of Trustees has prepared these annual accounts, taking into account all the accounting principles and rules of mandatory application that have a significant effect on these annual accounts. There is no accounting principle that, being mandatory, has not been applied.

2.4. **Critical aspects of the assessment and estimation of uncertainty**

In the preparation of the accompanying annual accounts, estimates made by the Board of Trustees of the Foundation have been used to assess some of the assets, liabilities, income, expenses and commitments that are registered therein. Basically, these estimates refer to:

- The useful life of the tangible and intangible assets (see Notes 4.1 and 4.2)

- The calculation of provisions (see Note 4.6)

- The recognition of subsidies (see Note 4.9)

Although these estimates have been based on the best available information at the close of the year ended 30 June 2019, it may be that events that might take place in the future could force them to be modified upwards or downwards in the coming years, which, if necessary, would be carried out prospectively.

2.5. **Comparison of the information**

The information contained in these annual accounts referred to in 2018/19 is presented, for comparative purposes, alongside the information for the 2017/18 financial year.
2.6. Grouping of items

Certain items on the balance sheet, the income statement, the statement of changes in equity and the statement of cash flows are presented in a grouped manner to facilitate their understanding, although, insofar as it is significant, the disaggregated information has been included in the corresponding notes to the annual accounts.

3. Surplus for the year

As established in Article 333.2 of Act 4/2008 on Catalan Associations and Foundations, the Foundation must allocate at least 70% of the income and the other annual net revenue that it obtains to the accomplishment of the foundation’s aims. The rest must be applied to the deferred fulfilment of these purposes or the increase of the Foundation’s own funds.

The proposed distribution of the surplus for the year ended 30 June 2019 and 30 June 2018 by the members of the Board of Trustees is to allocate it in full to “Own Funds”.

Likewise, the distribution of the surplus for the year ended 30 June 2019 and 30 June 2018 is detailed below:

<table>
<thead>
<tr>
<th></th>
<th>06/30/2019</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total income for the year</td>
<td>17,724,432</td>
<td>17,350,841</td>
</tr>
<tr>
<td>Administrative expenses (Note 13.2)</td>
<td>(1,977,670)</td>
<td>(2,169,175)</td>
</tr>
<tr>
<td>Surplus prior to charges for the year</td>
<td>15,746,762</td>
<td>15,181,666</td>
</tr>
<tr>
<td>Surplus allocated to the foundational purpose (Note 13.2)</td>
<td>(15,655,630)</td>
<td>(15,179,707)</td>
</tr>
<tr>
<td><strong>Surplus for the year</strong></td>
<td><strong>91,132</strong></td>
<td><strong>1,959</strong></td>
</tr>
</tbody>
</table>

4. Accounting principles and valuation standards

The accounting principles and valuation standards used by the Foundation in drawing up its annual accounts for the year ended 30 June 2019, in accordance with those established by the applicable regulations, were:

4.1. Intangible fixed assets

As a general rule, intangible fixed assets are initially measured at their purchase price or production cost. Subsequently, they are measured at their cost reduced by the corresponding accumulated depreciation and, if applicable, for any impairment losses they have undergone. These assets are depreciated based on their useful life. The intangible fixed assets of the Foundation include administrative concessions and computer applications that are depreciated based on a useful life of 50 years and 4 years, respectively.

4.2. Tangible fixed assets

Tangible fixed assets are measured at their cost of acquisition, which includes the additional expenses that occur until they are put into operation.

Replacements or renewals, as well as expenses for expansion, upgrade or improvement that represent an increase in productivity, capacity or efficiency, or an extension of the useful life are capitalised as the highest cost of the corresponding assets, with the consequent derecognition of the replaced or renewed elements. On the other hand, the periodic expenses of conservation, maintenance and repairs are charged to profit or loss for the year in which they are incurred.

The caption “Tangible fixed assets” includes acquired works of art, mainly sculptures, which are measured at their purchase price. These works of art are not depreciated as it is considered they are not subject to any type of depreciation. The works of art donated to the Foundation are not activated on the balance sheet as they did not generate any costs.

The Foundation amortises the rest of the tangible fixed assets after their entry into operation, following the straight-line method, distributing the cost of assets between the years of estimated useful life, according to the following detail:

<table>
<thead>
<tr>
<th>Years of estimated useful life</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture</td>
<td>12.5</td>
</tr>
<tr>
<td>Data processing equipment</td>
<td>8</td>
</tr>
<tr>
<td>Technical installations</td>
<td>20</td>
</tr>
</tbody>
</table>
4.3. Financial instruments

Financial assets

The financial assets owned by the Foundation relate to loans and receivables; financial assets that originate in the sale of goods or in the provision of services for normal operations by the Foundation, or those that do not have a commercial origin, are not equity or derivative instruments and whose collections are fixed or determinable. They are not traded in an active market.

Loans and receivables are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable to them. Subsequently, these assets are measured at their amortised cost.

At least at year-end, the Foundation conducts an impairment test on financial assets. It is considered that there is objective evidence of impairment if the recoverable value of the financial asset is less than its book value. When it occurs, this impairment is recorded in the income statement.

The Foundation derecognises financial assets when the rights over the cash flows of the corresponding financial assets have expired or have been transferred and the risks and benefits inherent in their ownership have been substantially transferred.

However, the Foundation does not derecognise financial assets, and recognises a financial liability for an amount equal to the consideration received, in the transfers of financial assets in which the risks and benefits inherent in their ownership are substantially retained.

Financial liabilities

Financial liabilities are those debts and items payable by the Foundation that originated in the purchase of goods and services for the Foundation’s ordinary operations, or also those that, because they do not have a trade origin, cannot be considered as derivative financial instruments.

Accounts payable are initially measured at the fair value of the consideration received, adjusted for the directly attributable transaction costs. Subsequently, these liabilities are measured according to their amortised cost.

The Foundation derecognises financial liabilities when the obligations that have been generated have been extinguished.

4.4. Income tax

Through the fulfilment of the requirements established in Royal Decree 1270/2003, of 10 October, the Foundation received the tax benefits established in Title II of Act 49/2002, of 23 December, which establishes a tax rate of 10 percent to be applied to the positive tax base corresponding to income derived from non-exempt economic holdings (Note 11.2).

At each accounting close, corporation tax is recognised as an expense in accordance with the provisions of Act 30/1994, based on the pre-tax surplus corrected for the differences of a permanent nature with the fiscal criteria and taking into account the applicable allowances and deductions.

The expense or revenue for income tax includes the part related to the expense or revenue for current tax and the part corresponding to the expense or revenue for deferred tax.

Current tax is the amount that the Foundation pays as a result of the liquidations of the income tax relating to a financial year. Tax deductions and other tax advantages, excluding withholdings and payments on account, as well as tax losses available from previous years’ carryforwards and effectively applied in this year, give rise to a lower amount of current tax.

Deferred tax expense or income corresponds to the recognition and cancellation of deferred tax assets and liabilities. These include the temporary differences that are identified as those amounts that are expected to be payable or recoverable derived from the differences between the carrying amounts of the assets and liabilities and their tax value, as well as the unused tax losses and tax credits carried forward. These amounts are recorded applying the tax rate at which they are expected to be recovered or settled to the corresponding temporary difference or credit.

Deferred tax liabilities are recognised for all taxable temporary differences, except those derived from the initial recognition of goodwill or other assets and liabilities in a transaction that does not affect the tax result or the accounting profit and is not a business combination, as well as those associated with investments in dependent companies, associates and joint ventures in which the Foundation is able to control the moment of reversal and it is not likely they will be reversed in the foreseeable future.
On the other hand, deferred tax assets are only recognised to the extent that it is considered probable that the Foundation would have future taxable profits against which to make them effective.

Deferred tax assets and liabilities, arising from transactions with charges or direct payments in the equity accounts, are also posted with a balancing entry in equity.

At each accounting close, the deferred tax assets registered are reconsidered, and the appropriate corrections are made to them to the extent that there are any doubts about their future recovery. Likewise, at each close, the deferred tax assets not recorded in the balance sheet are measured, and these are subject to recognition to the extent that their recovery with future tax benefits is likely.

4.5. Income and expenses

Income and expenses are recognised based on the accrual principle, that is, when the actual flow of goods and services that they represent is produced, regardless of the moment in which the monetary or financial flow arising from it is produced. This income is measured at the fair value of the consideration received, minus discounts and taxes.

Income from services rendered is recognised taking into account the degree to which the provision has been completed as at the balance sheet date, provided that the result of the transaction can be estimated reliably.

Amounts received pending recognition as income in the income statement are recorded as the nominal value received in the chapters "Long-term repayments" and "Short-term repayments" based on the period of allocation to profit/loss and are recognised as income only in the corresponding financial year using the accrual principle.

The main income of the Foundation comes from collaboration agreements with various entities and foundations.

Interest received from financial assets is recognised using the effective interest method. In any case, the interest on financial assets accrued after the acquisition date is recognised as income in the income statement.

4.6. Provisions and contingencies

The members of the Board of Trustees in the formulation of the annual accounts make a distinction between:

1. Provisions: credit balances that cover current obligations arising from past events, the cancellation of which is likely to result in an outflow of resources, but which are uncertain as regards their amount and/or moment of cancellation.

2. Contingent liabilities: Possible obligations arising as a result of past events, whose future materialisation is conditional on the occurrence, or otherwise, of one or more future events independent of the will of the Foundation.

The annual accounts compile all the provisions with respect to which it is estimated that the probability of having to meet the obligation is greater than otherwise. Contingent liabilities are not recognised in the annual accounts, but they are reported in the notes to the annual accounts, insofar as they are not considered to be remote.

Provisions are measured at the present value of the best possible estimate of the amount necessary to cancel or transfer the obligation, taking into account the available information about the event and its consequences, and any adjustments that may arise due to the updating of these provisions are recorded as a financial expense as they accrue.

4.7. Severance pay

In accordance with the legislation in force, the Foundation is obliged to pay compensation, under certain conditions, to those employees with whom labour relations are terminated. Therefore, severance payments subject to reasonable quantification are recorded as an expense in the fiscal year in which the decision to dismiss is adopted and a valid expectation against the third party is created.

4.8. Assets and liabilities of an environmental nature

Environmental assets are considered assets that are used in a lasting manner in the activity of the Foundation, whose main purpose is to minimise the environmental impact and protect and improve the environment, including reducing or eliminating future pollution.

Considering the activity to which the Foundation is dedicated, it has no liabilities, expenses, assets, provisions or contingencies
of an environmental nature that may be significant in relation to its assets, financial situation and its results. For this reason, no specific itemisations are included in these notes to the annual accounts regarding information on environmental issues.

4.9. Grants, donations and bequests

For posting grants, donations and bequests received, the Foundation follows the following criteria:

1. Non-reimbursable capital grants, donations and bequests: these are measured at the fair value of the amount or asset granted, depending on whether they are monetary or otherwise, and are attributed to results in proportion to the provision to amortisation carried out in the period for the subsidised elements or, where appropriate, when their disposal or impairment correction occurs, except for those received from shareholders or owners that are registered directly in own funds and do not constitute income.

2. Grants of a reimbursable nature: while they are reimbursable, they are posted as liabilities.

3. Donations and operating grants: these are credited to results at the time they are granted, unless they are used to finance the operating deficit for future years, in which case they are allocated in those years. If they are granted to finance specific expenses, the allocation will be made as the financed expenses are accrued.

4.10. Classification between current and non-current assets and liabilities

Current assets are considered those that are linked to the normal operating cycle that is generally considered to be one year, as well as those other assets whose maturity, disposal or realisation is expected to occur in the short term from the year-end closing date, the financial assets held for trading, with the exception of financial derivatives with a liquidation period superior to one year and cash and cash equivalents. Assets that do not meet these requirements are classified as non-current.

Similarly, current liabilities are those linked to the normal operating cycle, the financial liabilities held for trading, with the exception of financial derivatives, the liquidation period superior to one year and generally all obligations at maturity or expiry which will be produced in the short term. Otherwise, they are classified as non-current.

4.11. Transactions with related companies

The Foundation performs all its transactions with related companies at market values. Additionally, the transfer prices are adequately supported, so the Trustees of the Foundation consider that there are no significant risks in this connection aspect that could give rise to material liabilities in the future.

5. Intangible fixed assets

The movement produced in this caption on the balance sheet in the years ended 30 June 2019 and 30 June 2018 was as follows:

<table>
<thead>
<tr>
<th>June 30, 2019:</th>
<th>Euros</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>06/30/2018</td>
</tr>
<tr>
<td>Cost:</td>
<td></td>
</tr>
<tr>
<td>Service concessions arrangements</td>
<td>3,681</td>
</tr>
<tr>
<td>Industrial property</td>
<td>4,153</td>
</tr>
<tr>
<td>Software</td>
<td>165,222</td>
</tr>
<tr>
<td>Total cost</td>
<td>173,056</td>
</tr>
<tr>
<td>Accumulated amortization:</td>
<td></td>
</tr>
<tr>
<td>Service concessions arrangements</td>
<td>(1,286)</td>
</tr>
<tr>
<td>Industrial property</td>
<td>(4,153)</td>
</tr>
<tr>
<td>Software</td>
<td>(8,274)</td>
</tr>
<tr>
<td>Total accumulated amortization</td>
<td>(13,713)</td>
</tr>
<tr>
<td>Total net amount</td>
<td>159,343</td>
</tr>
</tbody>
</table>
The recognitions for the 2018/19 financial year relate to expenses for continuing the website and the CRM (Customer Relationship Management) and for executing a new ERP management system.

As at 30 June 2019 and 2018 there are elements of fully depreciated intangible fixed assets that continue to be used for an amount of €4,153.

6. **Tangible fixed assets**

The movement produced in this chapter of the balance sheet in the financial years ended 30 June 2019 and 30 June 2018, and the most significant information that affects this caption, were:

### June 30, 2018:

<table>
<thead>
<tr>
<th></th>
<th>Euros</th>
<th>06/30/2017</th>
<th>Additions and Charge for the year</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service concessions arrangements</td>
<td>3,681</td>
<td>-</td>
<td>3,681</td>
<td></td>
</tr>
<tr>
<td>Industrial property</td>
<td>4,153</td>
<td>-</td>
<td>4,153</td>
<td></td>
</tr>
<tr>
<td>Software</td>
<td>24,200</td>
<td>141,022</td>
<td>165,222</td>
<td></td>
</tr>
<tr>
<td><strong>Total cost</strong></td>
<td>32,034</td>
<td>141,022</td>
<td>173,056</td>
<td></td>
</tr>
<tr>
<td><strong>Accumulated amortization:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service concessions arrangements</td>
<td>(1,212)</td>
<td>(74)</td>
<td>(1,286)</td>
<td></td>
</tr>
<tr>
<td>Industrial property</td>
<td>(4,153)</td>
<td></td>
<td>(4,153)</td>
<td></td>
</tr>
<tr>
<td>Software</td>
<td>-</td>
<td>(8,274)</td>
<td>(8,274)</td>
<td></td>
</tr>
<tr>
<td><strong>Total accumulated amortization</strong></td>
<td>(5,365)</td>
<td>(8,348)</td>
<td>(13,713)</td>
<td></td>
</tr>
<tr>
<td><strong>Total net amount</strong></td>
<td>26,669</td>
<td>132,674</td>
<td>159,343</td>
<td></td>
</tr>
</tbody>
</table>

### June 30, 2019:

<table>
<thead>
<tr>
<th></th>
<th>Euros</th>
<th>06/30/2018</th>
<th>Additions and charges</th>
<th>06/30/2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other installations</td>
<td>12,639</td>
<td>-</td>
<td>12,639</td>
<td></td>
</tr>
<tr>
<td>Furniture</td>
<td>21,295</td>
<td>2,233</td>
<td>23,528</td>
<td></td>
</tr>
<tr>
<td>Data processing equipment</td>
<td>18,660</td>
<td>-</td>
<td>18,660</td>
<td></td>
</tr>
<tr>
<td>Works of art</td>
<td>58,121</td>
<td>-</td>
<td>58,121</td>
<td></td>
</tr>
<tr>
<td><strong>Total cost</strong></td>
<td>110,715</td>
<td>2,233</td>
<td>112,948</td>
<td></td>
</tr>
<tr>
<td><strong>Accumulated depreciation:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other installations</td>
<td>(895)</td>
<td>(632)</td>
<td>(1,527)</td>
<td></td>
</tr>
<tr>
<td>Furniture</td>
<td>(1,915)</td>
<td>(1,809)</td>
<td>(3,724)</td>
<td></td>
</tr>
<tr>
<td>Data processing equipment</td>
<td>(2,201)</td>
<td>(2,332)</td>
<td>(5,533)</td>
<td></td>
</tr>
<tr>
<td><strong>Total accumulated depreciation</strong></td>
<td>(6,011)</td>
<td>(4,775)</td>
<td>(10,784)</td>
<td></td>
</tr>
<tr>
<td><strong>Total net amount</strong></td>
<td>104,704</td>
<td>(2,539)</td>
<td>102,164</td>
<td></td>
</tr>
</tbody>
</table>

### June 30, 2018:

<table>
<thead>
<tr>
<th></th>
<th>Euros</th>
<th>30/06/2017</th>
<th>Additions and charges</th>
<th>Derecognition, disposals and decreases</th>
<th>30/06/2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other installations</td>
<td>12,639</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>12,639</td>
</tr>
<tr>
<td>Furniture</td>
<td>21,059</td>
<td>4,307</td>
<td>(4,071)</td>
<td>(21,295)</td>
<td></td>
</tr>
<tr>
<td>Data processing equipment</td>
<td>25,439</td>
<td>781</td>
<td>(7,560)</td>
<td>18,660</td>
<td></td>
</tr>
<tr>
<td>Works of art</td>
<td>58,121</td>
<td>-</td>
<td>58,121</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total cost</strong></td>
<td>117,258</td>
<td>5,088</td>
<td>(11,631)</td>
<td>(110,715)</td>
<td></td>
</tr>
<tr>
<td><strong>Accumulated depreciation:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other installations</td>
<td>(263)</td>
<td>(632)</td>
<td>-</td>
<td>(895)</td>
<td></td>
</tr>
<tr>
<td>Furniture</td>
<td>(3,086)</td>
<td>(1,615)</td>
<td>2,786</td>
<td>(1,915)</td>
<td></td>
</tr>
<tr>
<td>Data processing equipment</td>
<td>(8,449)</td>
<td>(2,312)</td>
<td>7,560</td>
<td>(8,274)</td>
<td></td>
</tr>
<tr>
<td><strong>Total accumulated depreciation</strong></td>
<td>(11,798)</td>
<td>(4,559)</td>
<td>10,346</td>
<td>(6,011)</td>
<td></td>
</tr>
<tr>
<td><strong>Total net amount</strong></td>
<td>105,460</td>
<td>529</td>
<td>(1,285)</td>
<td>104,704</td>
<td></td>
</tr>
</tbody>
</table>
The most significant recognitions of the 2018/19 financial year relate mainly to furniture and equipment of the Foundation’s offices. As at 30 June 2019, there are no elements of fully depreciated material assets in use (nor for the year ended 30 June 2018).

7. **Users, sponsors and debtors of activities and other accounts receivable**

   The composition of this chapter of the balance sheet at 30 June 2019 and 30 June 2018 is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Euros 06/30/2019</th>
<th>Euros 06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Users and debtors for sales and rendering of services</td>
<td>2,890,185</td>
<td>1,969,572</td>
</tr>
<tr>
<td>Receivable from employees</td>
<td>3,074</td>
<td>1,750</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,893,259</strong></td>
<td><strong>1,971,322</strong></td>
</tr>
</tbody>
</table>

The caption "Users and other accounts receivable for sales and provision of services" as at 30 June 2019 includes mainly the balance to be collected under the collaboration agreement with Scotiabank, the Stavros Foundation, the La Caixa Foundation and different departments and city councils.

8. **Short-term financial investments**

   The caption "Short-term financial investments" on the balance sheet as at 30 June 2019 includes a balance available for the implementation of international projects, especially in the United States, for the amount of €243,089.

9. **Information on the nature and level of risk of financial instruments**

   The management of the financial risks of the Foundation is centralised among the members of the Board of Trustees of the Foundation, which has established the mechanisms necessary to control the exposure to variations in interest rates and exchange rates, as well as the credit and liquidity risks. Below are the main financial risks that affect the Foundation:

   1. **Credit risk**

      In general, the Foundation maintains its treasury and equivalent liquid assets to high-level financial institutions.

      Additionally, it should be noted that there is no significant concentration of credit risk with third parties, except with FC Barcelona; the Board of Trustees considers these balances to be guaranteed by the relationship between the two parties.

   2. **Liquidity risk**

      In order to ensure liquidity and to be able to meet all the payment commitments derived from its activity, the Foundation has the treasury and other equivalent liquid assets that it shows in its balance sheet.

   3. **Market risk (includes interest rates and exchange rates)**

      The treasury of the Foundation is exposed to interest-rate risk, which could have an adverse effect on financial results and cash flows. At the date of preparation of these annual accounts there are no financial instruments derived from interest rates.

      Foreign currency transactions are exposed to exchange rate risk and the value of the monetary liabilities has been adjusted by applying the exchange rate in force as at 30 June 2019, under the caption "Exchange rate differences" in the profit and loss account the result derived from this valuation.
10. Equity

At the close of the year ended 30 June 2019, the provision fund of the Foundation stands at €601,012. This provision fund was contributed by the founding organisation Associació Pro-Fundació Privada Futbol Club Barcelona on 18 July 1994, as an initial provision and free of charge.

Given its foundational aim and its not-for-profit nature, the Foundation has no share capital or, consequently, shares or any securities representative of its assets.

11. Public administrations and fiscal situ

11.1. Current balances with Public Administrations

The composition of the current balances as at 30 June 2019 and 30 June 2018 with the Public Administrations, is as follows:

<table>
<thead>
<tr>
<th>Payable balances</th>
<th>Euros</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>06/30/2019</td>
</tr>
<tr>
<td>Personal income tax payable to tax authorities</td>
<td>88,789</td>
</tr>
<tr>
<td>Payables to Social Security entities</td>
<td>28,621</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>117,410</strong></td>
</tr>
</tbody>
</table>

11.2. Corporate income tax expense

The income statement for the years ended 30 June 2019 and 30 June 2018 does not reflect any corporate income tax expense, since all of the income obtained has been considered as exempt income.

As established in Act 49/2002 on the tax benefits of non-profit entities, the tax base is composed only of income and expenses corresponding to non-exempt economic holdings. Those derived from the income obtained without consideration, among others, are exempt.

11.3. Financial years pending verification and inspection actions

According to the current legislation, taxes cannot be considered definitively settled until the declarations presented have been inspected by the tax authorities or the limitation period of four years has elapsed. At the end of the year ended 30 June 2019, the Foundation has the last four fiscal years of Corporation Tax and the rest of the taxes that are applicable to it open to inspection. The Trustees of the Foundation consider that said taxes have been adequately settled, so that, even if discrepancies should arise in the regulatory interpretation in force for the tax treatment granted to the transactions, the resulting liabilities, should they materialise, would not significantly affect the accompanying annual accounts.

12. Suppliers and creditors

This caption of the balance sheet as at 30 June 2019 includes the outstanding monetary contributions. The detail of outstanding balances as at 30 June 2019 and 2018 is as follows:
### 13. Income and expenses

#### 13.1. Income from activities

The composition of the income for the Foundation’s activities in the years ended 30 June 2019 and 30 June 2018, is:

<table>
<thead>
<tr>
<th>Activities</th>
<th>Euros</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Income from promotions, sponsors and collaborators</td>
<td>4,585,000</td>
<td>5,036,198</td>
</tr>
<tr>
<td>Donations and other income from activities</td>
<td>11,700,642</td>
<td>10,977,866</td>
</tr>
<tr>
<td>Grants, donations and other income</td>
<td>1,424,986</td>
<td>1,317,453</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>17,710,628</strong></td>
<td><strong>17,331,517</strong></td>
</tr>
</tbody>
</table>

The income from promotions, sponsorships and collaborations is from the contributions made by FC Barcelona by virtue of the agreement signed between it and the Foundation under which the former donates up to 0.7% of its annual turnover.

Additionally, other donations and contributions amounting to €11.7 million have been registered, corresponding to various contributions made by private institutions, private individuals and registered in the income statement.

#### 13.2. Expenses by activity

The details of the expenses by activities of the financial years ended on 30 June 2019 and 30 June 2018 are:

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Euros</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost of sales</strong></td>
<td>46,009</td>
<td>401,729</td>
</tr>
<tr>
<td><strong>Employee benefits expense</strong></td>
<td>461,178</td>
<td>1,143,036</td>
</tr>
<tr>
<td><strong>External services</strong></td>
<td>1,324,486</td>
<td>4,959,833</td>
</tr>
<tr>
<td><strong>Taxes</strong></td>
<td>406</td>
<td>-</td>
</tr>
<tr>
<td><strong>Monetary aids and other expenses</strong></td>
<td>53,525</td>
<td>9,149,498</td>
</tr>
<tr>
<td><strong>Charges to depreciation and amortization of assets</strong></td>
<td>55,656</td>
<td>-</td>
</tr>
<tr>
<td><strong>Finance costs and similar expenses</strong></td>
<td>1,813</td>
<td>1,461</td>
</tr>
<tr>
<td><strong>Exchange gains (losses)</strong></td>
<td>34,597</td>
<td>74</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>1,977,670</strong></td>
<td><strong>15,655,630</strong></td>
</tr>
</tbody>
</table>

| Total Expenses                                       | **17,633,300** |         |
The Fundació Privada Futbol Club Barcelona has continued to develop programmes and projects with a global dimension, which are grouped into two broad areas: those designed by the Foundation itself, called their own programmes, and those developed with other institutions, as in the case of collaborations with UNICEF. The details of this activity on 30 June 2019 and 30 June 2018, for large items are:

### 13.3. Grants awarded and other expenses

Monetary aid as at 30 June 2019 corresponds mainly to the contribution to UNICEF, to the contribution to the foundation of former football players, Fundació Privada d’Antics Jugadors de Futbol, and the contribution to the Sant Joan de Déu Hospital, for a value of €1.6 million, €2.3 million and €1.4 million, respectively.

### 13.4. Personnel expenses

The balance of the caption "Personnel expenses" in the years ended 30 June 2019 and 30 June 2018, presents the following composition:
13.5. External services

The composition of the item "External Services" is as follows:

<table>
<thead>
<tr>
<th>Services</th>
<th>2018/19</th>
<th>2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Independent professional services</td>
<td>4,791,032</td>
<td>4,488,053</td>
</tr>
<tr>
<td>Publicity, advertising and public relations</td>
<td>625,894</td>
<td>574,412</td>
</tr>
<tr>
<td>Repairs and maintenance</td>
<td>90,816</td>
<td>71,821</td>
</tr>
<tr>
<td>Other expenses</td>
<td>776,577</td>
<td>673,221</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>6,284,319</strong></td>
<td><strong>5,807,507</strong></td>
</tr>
</tbody>
</table>

Within the Independent Professional Services, the costs related to the direct implementation of the Foundation’s programmes through the cooperatives or companies subcontracted, such as Eduvic with educators of FutbolNet, Caliu for FutbolNet International in Latin America, Up to You for organising the FutbolNet Festivals or Magmaculture for Bullying.

13.6. Remuneration of members of the Board of Trustees of the Foundation and management

The members of the Board of Trustees of the FC Barcelona Foundation have not received any type of remuneration (wages, salaries, pension plans, diets) for performing their functions or for any other function during the years ended 30 June 2019 and 30 June 2018.

Likewise, the salaries paid by the management of the Foundation were as at 30 June 2019 and 30 June 2018, of €112,687 and €116,387, respectively.

During the 2018/19 season, insurance premiums were received from the Board of Trustees for damages caused in the year of the charge for an amount of €30,326 (€26,751 in the previous year).

14. Other information

14.1. Staff

The average number of people employed during the years ended 30 June 2019 and 30 June 2018, detailed by categories, is as follows:

<table>
<thead>
<tr>
<th>Categories</th>
<th>Average headcount</th>
<th>2018/19</th>
<th>Average number of people employed with a &gt;33% disability over total headcount</th>
<th>2017/18</th>
<th>Average number of people employed with a &gt;33% disability over total headcount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Committee</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Engineers and technicians</td>
<td>11</td>
<td>1</td>
<td>11</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Administration personnel</td>
<td>13</td>
<td>-</td>
<td>4</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Heads</td>
<td>3</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>28</strong></td>
<td><strong>1</strong></td>
<td><strong>16</strong></td>
<td><strong>1</strong></td>
<td><strong>1</strong></td>
</tr>
</tbody>
</table>

Likewise, the distribution by gender at the end of the year, detailed by categories, is as follows:

<table>
<thead>
<tr>
<th>Categories</th>
<th>30/06/2019</th>
<th>30/06/2019</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Committee</td>
<td>-</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Administration personnel</td>
<td>4</td>
<td>11</td>
<td>15</td>
</tr>
<tr>
<td>Engineers and technicians</td>
<td>4</td>
<td>7</td>
<td>11</td>
</tr>
<tr>
<td>Caps</td>
<td>-</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>8</strong></td>
<td><strong>22</strong></td>
<td><strong>30</strong></td>
</tr>
</tbody>
</table>
### 14.2. Audit fees

During the current year, the fees related to the auditing services provided by the Foundation’s auditor, Ernst & Young, SL, amounted to €13,450, with a turnover of €3,000 for other items. In the previous year the fees were €13,150, with no other amount having been billed for any other item.

### 14.3. Transactions and balances with related parties

For the purposes of the information to be included in this note, it is considered a party related to FC Barcelona and its investees. The detail of balances and operations carried out with the Club during the years ended 30 June 2019 and 30 June 2018, is as follows:

<table>
<thead>
<tr>
<th>Entitat</th>
<th>06/30/2019</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Receivable balances</td>
<td>Payable balances</td>
</tr>
<tr>
<td>Futbol Club Barcelona</td>
<td>4,414,708</td>
<td>1,445,439</td>
</tr>
<tr>
<td>Barça Licensing &amp; Merchandising</td>
<td>-</td>
<td>1,754</td>
</tr>
<tr>
<td>FCB North America</td>
<td>-</td>
<td>70,415</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>4,414,708</td>
<td>1,517,608</td>
</tr>
</tbody>
</table>

The services provided by FC Barcelona to the Foundation correspond to general administration services.

### 14.4. Members of the Board of Trustees

At the date of formulation of these annual accounts, the members of the Board of Trustees are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Josep M. Bartomeu Floreta</td>
<td>President</td>
</tr>
<tr>
<td>Jordi Cardoner Casaus</td>
<td>Vice-president</td>
</tr>
<tr>
<td>Enrique Tombas Navarro</td>
<td>Treasurer</td>
</tr>
<tr>
<td>Jordi Calsamiglia Blanchafort</td>
<td>Secretary</td>
</tr>
<tr>
<td>Oriol Tomás Carulla</td>
<td>Vocal</td>
</tr>
<tr>
<td>Xavier Aguilar Huguet</td>
<td>Vocal</td>
</tr>
<tr>
<td>Ramon Alfonso Pous</td>
<td>Vocal</td>
</tr>
<tr>
<td>Felip Boixareu Antoli</td>
<td>Vocal</td>
</tr>
<tr>
<td>Sor Lucía Caram</td>
<td>Vocal</td>
</tr>
<tr>
<td>Mohammed Chaib Akhdim</td>
<td>Vocal</td>
</tr>
<tr>
<td>Ramon Cierco Noguer</td>
<td>Vocal</td>
</tr>
<tr>
<td>Carles Cuni Llaudet</td>
<td>Vocal</td>
</tr>
<tr>
<td>Antoni Esteve Cruella</td>
<td>Vocal</td>
</tr>
<tr>
<td>Ramon Garriga Saperas</td>
<td>Vocal</td>
</tr>
<tr>
<td>Antoni Siui Román</td>
<td>Vocal</td>
</tr>
<tr>
<td>Rosa M. Lleal Tost</td>
<td>Vocal</td>
</tr>
<tr>
<td>Josep Mañonado Gil</td>
<td>Vocal</td>
</tr>
<tr>
<td>Xavier Pérez Farguell</td>
<td>Vocal</td>
</tr>
<tr>
<td>Enric Roca Mateo</td>
<td>Vocal</td>
</tr>
<tr>
<td>Antonio Tombas Navarro</td>
<td>Vocal</td>
</tr>
<tr>
<td>Joaquim Triadú Vila-Abadal</td>
<td>Vocal</td>
</tr>
</tbody>
</table>
14.5. Application of patrimonial and income items to statutory purposes

The Foundation has complied with the conditions associated with the income obtained and the grants awarded, so that the period of 3 years for applying at least 70% of the income to the foundational activities will be complied with. This period was established by Act 5/2001, of 2 May, on Foundations, approved by the Parliament of Catalonia in its Article 33.

Note 1 to this Report describes the main activities carried out by the Foundation during the financial year ending 30 June 2019. All of these have been designed to fulfil the aims of the Foundation.

14.6. Information about the average period of payment to suppliers

Below is the information required by the Third Additional Provision of Law 15/2010 of 5 July (modified through the second final Provision of Act 31/2014, of 3 December) prepared in accordance with the Resolution of the ICAC of 29 January 2016, on the information to be included in the financial statements in relation to the average period of payment to suppliers in trading transactions.

<table>
<thead>
<tr>
<th></th>
<th>06/30/2019</th>
<th>06/30/2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average payment period to suppliers</td>
<td>64</td>
<td>52</td>
</tr>
<tr>
<td>Ratio of transactions paid</td>
<td>63</td>
<td>64</td>
</tr>
<tr>
<td>Ratio of transactions pending payment</td>
<td>67</td>
<td>41</td>
</tr>
<tr>
<td>Total payments made</td>
<td>2,700,627</td>
<td>2,498,488</td>
</tr>
<tr>
<td>Total payments outstanding</td>
<td>2,152,027</td>
<td>2,722,123</td>
</tr>
</tbody>
</table>

(*) It does not include the donations made by Fundació Privada Futbol Club Barcelona.

According to the ICAC Resolution, for the calculation of the average period of payment to suppliers, the trading transactions corresponding to the delivery of goods or benefits of accrued services have been taken into account as of the date of entry into force of Law 31/2014, of 3 December.

Suppliers, for the exclusive effect of providing the information provided in this Resolution, means those trade creditors for debts of supplies of goods or services, included in the caption Suppliers of the current liabilities of the balance sheet.

“Average period of payment to suppliers” means the term between the delivery of the goods or the provision of services by the supplier and the material payment of the transaction.

15. Later events

There have been no relevant events after 30 June 2019 that could have a significant impact on the accompanying annual accounts.
The income obtained during the 2018/2019 year totals €17,724,432, a 2.2% increase over the previous season, thus consolidating the social activities of the Foundation in accordance with the Five Year Strategic Plan that began in 2016.

<table>
<thead>
<tr>
<th></th>
<th>06/30/2019</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions from the Club</td>
<td>4,585,000</td>
<td>26%</td>
</tr>
<tr>
<td>Sports Donations</td>
<td>4,898,969</td>
<td>28%</td>
</tr>
<tr>
<td>Sponsorship</td>
<td>1,028,363</td>
<td>6%</td>
</tr>
<tr>
<td>Private donations</td>
<td>6,801,672</td>
<td>38%</td>
</tr>
<tr>
<td>Governmental grants</td>
<td>396,623</td>
<td>2%</td>
</tr>
<tr>
<td>Other income</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Financial income and exchange gains (losses)</td>
<td>13,805</td>
<td>0%</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>17,724,432</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

The contribution made by FC Barcelona of up to 0.7% of the annual turnover that represents 26% of the Foundation’s resources, three points lower than the previous year.

Donations made by professional players and image management companies account for 28% of foundational resources, two points lower than in the previous year.

This reduction shows that in regard to external donations to the Club and players, during this year new support has been obtained from different companies and foundations by broadening and diversifying sources of financing significantly, amounting to an increase of 14.6% over the previous season.

This is the third season of the three year deal with a sponsor of FC Barcelona, Scotiabank. The corresponding income, for a total of €1,023,400, was recorded under the caption “Sponsorship” and represents 6% of the total income.

On the one hand, collaboration agreements with foundations and/or companies such as Stavros Niarchos Foundation, Banco La Caixa Foundation, Fundación Mapfre, Fundación Telmex and BEKO have been renewed. On the other hand, new agreements have been signed with companies and institutions such as Tom Browne, Nike, Camara de Comercio de Bogotá (Bogotá Chamber of Commerce), Konami and other entities and individuals. The total number of new entities with which collaborations have been closed during this season is eight. Renewals and new agreements represent 38% of income. At the same time, new negotiations have begun with other entities that will be consolidated next season.

Special mention should be made of the renewal of the successful strategic agreement with the Stavros Niarchos Foundation for a value of €2,000,000 for this season, exclusively dedicated to the social inclusion action line with the Refugee programme, which is extended for the first year to the actions in this line also in Catalonia.

The subsidies of public bodies have meant 2% of the resources this year. The resources from the Provincial Councils of Girona, Tarragona, Lleida and Barcelona from several Town Councils have financed the activities framed within the lines of social inclusion and prevention of violence with the ‘FutbolNet’ methodology in Catalonia.
The expenses of the Foundation add €17,633,300 and have increased by 1.6% compared to the previous year. They are, however, 0.5 points below the increase in income, thus saving and containment management. The expenses are classified into three large groups:
1. Social Mission

The expenditure related to the Social Mission was €15,655,630, 89% of the total, consolidating the scope of the social impact, as well as the projection of the Foundation around the world, as well as consolidating the programmes in the local and national level.

The Foundation, within its strategic line of promoting social inclusion, has continued its programme for Paediatric Emotional Wellbeing, encouraging the emotional well-being of seriously ill children who are hospitalised or at home, with an agreement with the main paediatric hospitals, the Enriqueta Villavecchia Foundation and the involvement of all sections of the club and also of volunteering members of FC Barcelona. Regarding the Refugee programme, activities were consolidated in Lebanon, Greece and Italy and work started in Catalonia with unaccompanied minors. The work has also been continued in the development of the programme for children with disabilities and children in vulnerable contexts.

Regarding the strategic line of violence prevention, the bullying-prevention programme, both in schools and in sport, continued to grow and have a very important impact. We have also continued our work to prevent juvenile violence in Argentina, Brazil, Mexico and Colombia, and new countries have been added to El Salvador and also some Juvenile Justice Centres of Catalonia.

The number of children benefiting from the Foundation increased by 5.4% over the previous season, reaching 1,624,000, of which 534,000 are in Catalonia.

International programmes have been implemented in 58 countries, and programmes have been started in 2 new countries: Japan and Paraguay.

In Catalonia, programmes have also been carried out in 85 locations, 39 more than last season.

- Of the total expenditure of the Social Mission section, the distribution is as follows:

![SOCIAL PURPOSE S-2018/19](chart)

**Own programmes**

38% of the expenditure in Social Mission has been allocated to the direct intervention programmes developed by the Foundation, thereby consolidating the institution’s own relevance, fostering innovation and also generating new knowledge under the three Areas of action set out in the Strategic Plan: prevention of violence, the fight against social exclusion and discrimination, and access to and reinforcement of education.

During this season, the Foundation announced the new bullying prevention methodology in primary schools, with results (scientifically proven) that are very promising for the fight against this problem. It also consolidated the protocol to fight against bullying in sport and launched several campaigns and made public two pioneering studies of the prevalence of bullying in primary schools and football training programmes.
Moreover, during this season, the programme was consolidated with refugee children in the three countries and began working together with DGAIA with unaccompanied minors in Catalonia. Likewise, in order to expand the prevention programmes for youth violence and the inclusion of children with disabilities, work was done on the adaptation and improvement of the ‘FutbolNet’ methodology used in these projects.

The Foundation has continued with its Paediatric Emotional Welfare programme in collaboration with the professional sections throughout the season and with the 5 main paediatric hospitals in Catalonia. During the year, more than 140,000 children were beneficiaries of this programme, which had the participation of more than 33 volunteering members of FC Barcelona.

In the Masia Solidària project, in collaboration with Masia 360, more than 552 athletes, 37 male and female training teams and 15 entities participated.

<table>
<thead>
<tr>
<th>OWN PROGRAMS</th>
<th>S-2018/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pediatric Emotional Well-being</td>
<td>93,098</td>
</tr>
<tr>
<td>Bullying</td>
<td>353,009</td>
</tr>
<tr>
<td>Gender and Social Inclusion</td>
<td>1,817,376</td>
</tr>
<tr>
<td>Violence Prevention</td>
<td>1,334,762</td>
</tr>
<tr>
<td>Refugees</td>
<td>1,779,055</td>
</tr>
<tr>
<td>Others</td>
<td>19,009</td>
</tr>
</tbody>
</table>

**Alliances**

In order to continue increasing the impact of its activities, the Foundation has strategic allies with which it undertakes jointly planned activities and programmes in line with its mission and its areas of strategic action.

This season, the alliance with UNICEF was developed markedly, and new joint initiatives at the international level in the field of sports for development (S4D) were consolidated with the culmination of the celebration of the “Getting into the game” Congress and the publication of the first international study on this subject.

This year, the strategic alliances with Red Cross, Open Arms, Barefoot Foundation, Leo Messi Foundation, Johan Cruyff Foundation, Lilian Thuram Foundation, Eric Abidal Foundation, Edmilson Foundation and Scholas Occurrentes have continued. Likewise, new strategic alliances were signed with Pau Gasol Foundation and also with Fundació Port Aventura.
The alliance with the Sant Joan de Déu Hospital to raise funds for the construction of the new Paediatric Cancer Centre culminated with the celebration of the act of laying the first stone of the centre, where the goal to raise €30 million for its construction was achieved, with a contribution from the Barça Foundation together with the Stavros Niarchos Foundation of €1,359,000.

Communication

As part of its Social Mission, the Foundation continues to focus on raising awareness about the problems affecting children and young people. The relationship with the media and the visits to programmes have continued to be reinforced by these. Likewise, informative meetings were organised with groups and personalities from various social and business fields to make known and raise awareness of the problems addressed by the Foundation.

During this financial year, the Foundation was present at two awareness-raising events: Barçaland and Ciutat dels Somnis participated in several forums, in particular the UNHCR Forum in Geneva, and updated the contents of “Espai Barça Fundació” which received more than 74,000 visits.

Collaborations

During this financial year, the Foundation continued to support different projects, prioritising the collaborations that are aligned with its Social Mission.

2. Corporate communication and ‘fundraising’

Expenditure associated with corporate communication and fundraising represents 4% of total spending. Regarding corporate communication this season, quality was prioritised and also the level of engagement with our followers in social networks.

Thanks to the activity of the Fundraising Area, the funds necessary for implementing the programmes have been guaranteed, with a noticeable growth of the same with respect to last season. New lines of external financing have also been initiated, such as donations through campaigns and/or the sale of products.

3. Structure

Regarding the structural expenses, which represent 7% of the total, the efficiency and efficacy of the resources allocated to the programmes continued to be improved. Under this paragraph, the expenses related to the offices and general services provided by FC Barcelona to its Foundation are included.

The income statement for this season obtained a positive result of €91,132

In conclusion, during the season we achieved the goals we had set, both from the point of view of the technical quality of the various programmes that have been implemented and those already consolidated, which have contributed to the integration of children and adolescents affected by violence, illness, inequality and discrimination.

INFORMATION ON THE AVERAGE PAYMENT PERIOD TO SUPPLIERS

The average period of payment to suppliers for the year ended 30 June 2019 is 64 days.

SUBSEQUENT EVENTS

Since 30 June 2019, there have been no transactions or events that have had a significant impact on the annual accounts.

Formulation of the annual accounts and of the management report as at 30 June 2019

On 19 September 2019, the Board of Trustees authorised the President of the Foundation, the Vice President of the Foundation, the Director General of the Foundation and the Secretary of the Board of Trustees to formulate the annual accounts and the management report of the Fundació Privada Futbol Club Barcelona corresponding to the year ended on 30 June 2019, which are printed on stamped paper of the State with correlative numbering up to this page.